

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 20-F

(Mark One)

- REGISTRATION STATEMENT PURSUANT TO SECTION 12(B) OR 12(G) OF THE SECURITIES EXCHANGE ACT OF 1934  
OR  
 ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the fiscal year ended December 31, 2016.  
OR  
 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934  
OR  
 SHELL COMPANY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of event requiring this shell company report  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission file number: 001-35126

**21Vianet Group, Inc.**

(Exact Name of Registrant as Specified in Its Charter)

N/A  
(Translation of Registrant's Name into English)  
Cayman Islands  
(Jurisdiction of Incorporation or Organization)

M5, 1 Jiuxianqiao East Road,  
Chaoyang District  
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The People's Republic of China  
(Address of Principal Executive Offices)  
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(Name, Telephone, E-mail and/or Facsimile Number and Address of Company Contact Person)

Securities registered or to be registered pursuant to Section 12(b) of the Act:

<u>Title of each class</u>	<u>Name of exchange on which registered</u>
American depository shares, each representing six Class A ordinary shares, par value US\$0.00001 per share	NASDAQ Global Select Market
Class A ordinary shares, par value US\$0.00001 per share*	

\* Not for trading, but only in connection with the listing on the NASDAQ Global Select Market of the American depository shares

Securities registered or to be registered pursuant to Section 12(g) of the Act:

None  
(Title of Class)

Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act:

None  
(Title of Class)

Indicate the number of outstanding shares of each of the Issuer's classes of capital or common stock as of the close of the period covered by the annual report: 505,207,968 Class A ordinary shares issued and outstanding and excluding treasury shares, and 174,649,638 Class B ordinary shares, par value US\$0.00001 per share, as of December 31, 2016.

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

If this report is an annual or transition report, indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934. Yes  No

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of “accelerated filer and large accelerated filer” in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark which basis of accounting the registrant has used to prepare the financial statements included in this filing:

US GAAP  International Financial Reporting Standards as issued by the International Accounting Standards Board  Other

If “Other” has been checked in response to the previous question, indicate by check mark which financial statement item the registrant has elected to follow.

Item 17  Item 18

If this is an annual report, indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

(APPLICABLE ONLY TO ISSUERS INVOLVED IN BANKRUPTCY PROCEEDINGS DURING THE PAST FIVE YEARS)

Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Sections 12, 13 or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court. Yes  No

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## INTRODUCTION

Unless otherwise indicated and except where the context otherwise requires, references in this annual report on Form 20-F to:

- “ADSs” refers to our American depositary shares, each representing six Class A ordinary shares;
- “21Vianet,” “we,” “us,” “our company,” and “our” refer to 21Vianet Group, Inc., its subsidiaries and its consolidated affiliated entities;
- “China” or the “PRC” refers to the People’s Republic of China, excluding, for the purpose of this annual report only, Hong Kong, Macau and Taiwan;
- “ordinary shares” or “shares” refer to our ordinary shares, which include both Class A ordinary shares, par value US\$0.00001 per share, and Class B ordinary shares, par value US\$0.00001 per share, collectively;
- “variable interest entities,” or “VIEs,” refer to Beijing Yiyun Network Technology Co., Ltd. (previously known as Beijing aBitCool Network Technology Co., Ltd.), or 21Vianet Technology, Beijing iJoy Information Technology Co., Ltd., or BJ iJoy, and WiFire Network Technology (Beijing) Co., Ltd. (previously known as aBitcool Small Micro Network Technology (BJ) Co., Ltd.), or WiFire Network, three domestic PRC companies in which we do not have equity interests but whose financial results have been consolidated into our consolidated financial statements in accordance with U.S. GAAP due to our having effective control over, and our being the primary beneficiary of, the three companies;
- “consolidated affiliated entities” refer to our variable interest entities and their direct and indirect subsidiaries; and
- “RMB” and “Renminbi” refer to the legal currency of China.

## FORWARD-LOOKING STATEMENTS

This annual report on Form 20-F contains forward-looking statements that involve risks and uncertainties. All statements other than statements of historical facts are forward-looking statements. These forward-looking statements are made under the “safe harbor” provisions of the U.S. Private Securities Litigation Reform Act of 1995. Known and unknown risks, uncertainties and other factors, including those listed under “Risk Factors,” may cause our actual results, performance or achievements to be materially different from those expressed or implied by the forward-looking statements.

You can identify some of these forward-looking statements by words or phrases such as “may,” “will,” “expect,” “anticipate,” “aim,” “estimate,” “intend,” “plan,” “believe,” “is/are likely to,” “potential,” “continue” or other similar expressions. We have based these forward-looking statements largely on our current expectations and projections about future events and financial trends that we believe may affect our financial condition, results of operations, business strategy and financial needs. These forward-looking statements include:

- our goals and strategies and our expansion plans;
- our future business development, financial condition and results of operations;
- the expected growth of the data center services market;
- our expectations regarding demand for, and market acceptance of, our services;
- our expectations regarding keeping and strengthening our relationships with customers;
- our plans to invest in research and development to enhance and complement our existing solution and service offerings; and
- general economic and business conditions in the regions where we provide our solutions and services.

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These forward-looking statements involve various risks and uncertainties. Although we believe that our expectations expressed in these forward-looking statements are reasonable, our expectations may later be found to be incorrect. Our actual results could be materially different from our expectations. Other sections of this annual report include additional factors that could adversely impact our business and financial performance. Moreover, we operate in an evolving environment. New risk factors and uncertainties emerge from time to time and it is not possible for our management to predict all risk factors and uncertainties, nor can we assess the impact of all factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements. You should read thoroughly this annual report and the documents that we refer to with the understanding that our actual future results may be materially different from and worse than what we expect. We qualify all of our forward-looking statements by these cautionary statements.

PART I

ITEM 1. IDENTITY OF DIRECTORS, SENIOR MANAGEMENT AND ADVISERS

Not applicable.

ITEM 2. OFFER STATISTICS AND EXPECTED TIMETABLE

Not applicable.

ITEM 3. KEY INFORMATION

A. Selected Financial Data

**Selected Consolidated Financial Data**

The following selected consolidated financial information for the periods and as of the dates indicated should be read in conjunction with our consolidated financial statements and related notes and “Item 5. Operating and Financial Review and Prospects” in this annual report.

Our selected consolidated financial data presented below for the years ended December 31, 2014, 2015 and 2016 and our balance sheet data as of December 31, 2015 and 2016 have been derived from our audited consolidated financial statements included elsewhere in this annual report. Our audited consolidated financial statements are prepared in accordance with U.S. GAAP.

Our selected consolidated financial data presented below for the year ended December 31, 2012 and 2013 and our balance sheet data as of December 31, 2012, 2013 and 2014 have been derived from our audited financial statements not included in this annual report.

Starting in 2016, we began reporting our operating results in two operating segments, namely hosting and related services and managed network services. Content delivery network services, or CDN services, which were previously offered as part of our hosting and related services business segment, were moved to our managed network services business segment in the fourth quarter of 2016. The primary reason for such restructuring is to provide management, shareholders, and investors with a clearer picture of our operations, one that makes sense intuitively, so that they can make more accurate valuations of our different business lines as well as properly benchmark us against industry best practices. Our consolidated statements of operations for the years ended December 31, 2014, 2015 and 2016 as presented in this annual report were modified to reflect this change in segment reporting for consistency purposes. Our consolidated states of operation for the years ended December 31, 2012 and 2013 were not modified to reflect such change.

	For the Year Ended December 31,					2016	US\$
	2012	2013	2014	2015	2016		
	RMB	RMB	RMB	RMB	RMB		
(in thousands, except share and per share data)							
<b>Consolidated Statement of Operations Data:</b>							
Net revenues:							
Hosting and related services	866,882	1,259,260	1,505,233	2,369,223	2,668,655	384,366	
Managed network services	657,276	707,457	1,371,214	1,265,149	973,119	140,159	
Total net revenues	1,524,158	1,966,717	2,876,447	3,634,372	3,641,774	524,525	
Cost of revenues <sup>(1)</sup>	(1,098,477)	(1,449,845)	(2,066,304)	(2,780,614)	(2,929,638)	(421,956)	
Gross profit	425,681	516,872	810,143	853,758	712,136	102,569	
Operating (expenses) income:							
Sales and marketing expenses <sup>(1)</sup>	(109,871)	(154,479)	(287,229)	(359,460)	(352,926)	(50,832)	
Research and development expenses <sup>(1)</sup>	(63,929)	(77,831)	(121,676)	(142,835)	(149,337)	(21,509)	
General and administrative expenses <sup>(1)</sup>	(152,974)	(186,357)	(483,396)	(568,741)	(639,648)	(92,128)	
Allowance for doubtful debt	(538)	(550)	(9,913)	(32,199)	(117,564)	(16,933)	
Changes in the fair value of contingent purchase consideration payable	(17,430)	(55,882)	(22,629)	(43,325)	93,307	13,439	
Impairment of long-lived assets	—	—	—	—	(392,947)	(56,596)	
Operating income	—	—	—	8,569	6,783	977	

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	For the Year Ended December 31,					
	2012 RMB	2013 RMB	2014 RMB	2015 RMB	2016 RMB US\$	
	(in thousands, except share and per share data)					
Operating profit (loss)	80,939	41,773	(114,700)	(284,233)	(840,196)	(121,013)
Net profit (loss)	57,656	(47,003)	(328,477)	(401,275)	(931,922)	(134,224)
Net (income) loss attributable to non-controlling interest	(1,332)	(1,223)	(20,003)	(26,824)	298,324	42,968
Net profit (loss) attributable to Company's ordinary shareholders	56,324	(48,226)	(348,480)	(428,099)	(633,598)	(91,256)
<b>Earnings (loss) per share:</b>						
Basic	0.16	(0.13)	(0.89)	(0.85)	(1.37)	(0.20)
Diluted	0.16	(0.13)	(0.89)	(0.85)	(1.37)	(0.20)
<b>Earnings (loss) per ADS:</b>						
Basic	0.96	(0.78)	(5.34)	(5.10)	(8.22)	(1.18)
Diluted	0.96	(0.78)	(5.34)	(5.10)	(8.22)	(1.18)
<b>Shares used in earnings (loss) per share computation:</b>						
Basic	342,533,167	364,353,974	401,335,788	492,065,239	617,169,833	617,169,833
Diluted	356,784,209	364,353,974	401,335,788	492,065,239	617,169,833	617,169,833
<b>Non-GAAP Financial Data:<sup>(2)</sup></b>						
Adjusted gross profit	457,381	568,670	924,228	1,023,299	859,063	123,731
Adjusted net profit (loss)	167,287	120,466	79,374	(10,804)	(332,857)	(47,940)
Adjusted EBITDA	294,165	365,613	558,938	540,411	243,936	35,134

(1) Share-based compensation was included in the related operating expense categories as follows:

	For the Year Ended December 31,					
	2012 RMB	2013 RMB	2014 RMB	2015 RMB	2016 RMB US\$	
	(in thousands)					
<b>Allocation of share-based compensation expenses:</b>						
Cost of revenues	4,517	8,054	7,163	12,422	(4,110)	(592)
Sales and marketing expenses	10,508	13,405	13,482	13,488	2,490	359
Research and development expenses	4,858	5,599	4,176	10,303	(2,924)	(421)
General and administrative expenses	47,749	40,711	208,914	153,814	123,273	17,755
Total share-based compensation expenses	67,632	67,769	233,735	190,027	118,729	17,101

(2) See “—Discussion of Non-GAAP Financial Measures.”

The following table presents a summary of our consolidated balance sheet data as of December 31, 2012, 2013, 2014, 2015 and 2016.

	As of December 31,					
	2012 RMB	2013 RMB	2014 RMB	2015 RMB	2016 RMB US\$	
	(in thousands)					
<b>Consolidated Balance Sheet Data:</b>						
Cash and cash equivalents	432,254	1,458,856	644,415	1,685,054	1,297,418	186,867
Restricted cash (current asset)	191,766	193,020	161,649	195,230	1,963,561	282,812
Short-term investments	222,701	1,101,826	911,242	102,300	277,946	40,033
Accounts and notes receivable, net	293,369	610,413	739,945	694,108	655,459	94,406
Total current assets	1,263,157	3,600,584	2,866,620	3,469,034	5,201,923	749,233
Restricted cash (non-current asset)	221,628	219,056	121,415	128,515	33,544	4,831
Total assets	2,976,919	6,105,446	9,612,281	10,847,710	12,421,524	1,789,071
Total current liabilities	810,147	1,061,358	2,989,115	2,821,019	4,373,857	629,967
Total liabilities	1,087,614	3,630,145	6,611,618	6,023,106	5,570,507	802,320
Total mezzanine equity	—	—	773,706	790,229	700,000	100,821
Total shareholders' equity	1,889,305	2,475,301	2,226,957	4,034,375	6,151,017	885,930

## Discussion of Non-GAAP Financial Measures

In evaluating our business, we consider and use the following non-GAAP measures as supplemental measures to review and assess our operating performance: adjusted gross profit, adjusted operating expenses, adjusted net profit and adjusted EBITDA. The presentation of these non-GAAP financial measures is not intended to be considered in isolation or as a substitute for the financial information prepared and presented in accordance with U.S. GAAP. We define adjusted gross profit as gross profit excluding share-based compensation expenses and amortization expenses of intangible assets derived from acquisitions. We define adjusted operating expenses as operating expenses excluding share-based compensation expenses, changes in the fair value of contingent purchase consideration payable and impairment of long-lived assets. We define adjusted net (profit) loss as net (profit) loss from continuing operations excluding share-based compensation expenses, amortization expenses of intangible assets derived from acquisitions, changes in the fair value of contingent purchase consideration payable and related deferred tax impact, impairment of long-lived assets and loss on debt extinguishment. We define adjusted EBITDA as EBITDA excluding share-based compensation expenses, changes in the fair value of contingent purchase consideration payable, impairment of long-lived assets and loss on debt extinguishment, and EBITDA as net profit (loss) from continuing operations before income tax benefit (expense), gain (loss) from equity method investments, foreign exchange gain (loss), other expenses, other income, interest expenses, interest income and depreciation and amortization.

The non-GAAP financial measure disclosed by us should not be considered a substitute for financial measures prepared in accordance with U.S. GAAP. You should carefully evaluate the financial results we have reported in accordance with U.S. GAAP and our reconciliation of GAAP to non-GAAP results. The non-GAAP financial measure used by us may be prepared differently from and, therefore, may not be comparable to similarly titled measures used by other companies.

We believe that the use of these non-GAAP measures facilitates investors' assessment of our operating performance from period to period and from company to company by backing out potential differences caused by variations in items such as capital structures (affecting relative interest expenses), the book amortization of intangibles (affecting relative amortization expenses), the age and book value of property and equipment (affecting relative depreciation expenses) and other non-cash expenses (affecting share-based compensation expenses). We also present these non-GAAP measures because we believe these non-GAAP measures are frequently used by securities analysts, investors and other interested parties as measures of the financial performance of companies in our industry.

These non-GAAP financial measures are not defined under U.S. GAAP and are not measures presented in accordance with U.S. GAAP. These non-GAAP financial measures have limitations as analytical tools, and when assessing our operating performance, investors should not consider them in isolation, or as a substitute for net income (loss) or other consolidated income statement data prepared in accordance with U.S. GAAP. Some of these limitations include, but are not limited to:

- they do not reflect our cash expenditures or future requirements for capital expenditures or contractual commitments;
- they do not reflect changes in, or cash requirements for, our working capital needs;
- they do not reflect the interest expense, or the cash requirements necessary to service interest or principal payments, on our debt;
- they do not reflect income taxes or the cash requirements for any tax payments;
- although depreciation and amortization are non-cash charges, the assets being depreciated and amortized often will have to be replaced in the future, and adjusted net profit, adjusted EBITDA do not reflect any cash forward looking requirements for such replacements;
- while share-based compensation is a component of cost of revenues and operating expenses, the impact to our financial statements compared to other companies can vary significantly due to such factors as assumed life of the options and assumed volatility of our ordinary shares; and

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- other companies may calculate adjusted gross profit, adjusted operating expenses, adjusted net profit and adjusted EBITDA differently than we do, limiting the usefulness of these non-GAAP measures as comparative measures.

We compensate for these limitations by relying primarily on our U.S. GAAP results and using adjusted gross profit, adjusted operating expenses, adjusted net profit and adjusted EBITDA only as supplemental measures. Our adjusted gross profit, adjusted operating expenses, adjusted net profit and adjusted EBITDA are calculated as follows for the periods presented:

	For the Year Ended December 31,					
	2012	2013	2014	2015	2016	
	RMB	RMB	RMB	RMB	RMB	US\$
Gross profit	425,681	516,872	810,143	853,758	712,136	102,569
Plus: share-based compensation expenses	4,517	8,054	7,163	12,422	(4,110)	(592)
Plus: amortization expenses of intangible assets derived from acquisitions	27,183	43,744	106,922	157,119	151,037	21,754
<b>Adjusted gross profit</b>	<b>457,381</b>	<b>568,670</b>	<b>924,228</b>	<b>1,023,299</b>	<b>859,063</b>	<b>123,731</b>
Operating expenses	(344,742)	(475,099)	(924,843)	(1,137,991)	(1,552,332)	(223,582)
Plus: share-based compensation expenses	63,115	59,715	226,572	177,605	122,839	17,693
Plus: changes in the fair value of contingent purchase consideration payable	17,430	55,882	22,629	43,325	(93,307)	(13,439)
Plus: impairment of long-lived assets	—	—	—	—	392,947	56,596
<b>Adjusted operating expenses</b>	<b>(264,197)</b>	<b>(359,502)</b>	<b>(675,642)</b>	<b>(917,061)</b>	<b>(1,129,853)</b>	<b>(162,732)</b>
Net profit (loss)	57,656	(47,003)	(328,477)	(401,275)	(931,922)	(134,224)
Plus: share-based compensation expenses	67,632	67,769	233,735	190,027	118,729	17,101
Plus: amortization of intangible assets derived from acquisitions	27,183	43,744	106,922	157,119	151,037	21,754
Plus: changes in the fair value of contingent purchase consideration payable and related deferred tax impact	14,816	55,956	25,613	43,325	(93,489)	(13,465)
Plus: impairment of long-lived assets	—	—	—	—	392,947	56,596
Plus: loss on debt extinguishment	—	—	41,581	—	29,841	4,298
<b>Adjusted net profit (loss)</b>	<b>167,287</b>	<b>120,466</b>	<b>79,374</b>	<b>(10,804)</b>	<b>(332,857)</b>	<b>(47,940)</b>
Operating profit (loss)	80,939	41,773	(114,700)	(284,233)	(840,196)	(121,013)
Plus: depreciation	92,787	141,286	278,986	402,035	480,105	69,150
Plus: amortization	35,377	58,903	138,288	189,257	185,658	26,739
Plus: share-based compensation expenses	67,632	67,769	233,735	190,027	118,729	17,101
Plus: changed in the fair value of contingent purchase consideration payable	17,430	55,882	22,629	43,325	(93,307)	(13,439)
Plus: impairment of long-lived assets	—	—	—	—	392,947	56,596
<b>Adjusted EBITDA<sup>(1)</sup></b>	<b>294,165</b>	<b>365,613</b>	<b>558,938</b>	<b>540,411</b>	<b>243,936</b>	<b>35,134</b>

(1) The following table presents the Adjusted EBITDA by segment:

	For the years ended December 31,			
	2014	2015	2016	2016
	RMB	RMB	RMB	US\$
	(In thousands)			
<b>Hosting and related services</b>				
Revenues	1,505,233	2,369,223	2,668,655	384,366
Adjusted EBITDA	281,586	395,330	456,852	65,800
<b>Managed network services</b>				
Revenues	1,371,214	1,265,149	973,119	140,159
Adjusted EBITDA	277,352	145,081	(212,916)	(30,666)

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### Exchange Rate Information

Most of our operations are conducted in China and most of our revenues are denominated in Renminbi. This annual report contains translations of Renminbi amounts into U.S. dollars at specific rates solely for the convenience of the reader. The conversion of RMB into U.S. dollars in this annual report is based on the noon buying rate in New York City for cable transfers of RMB as certified for customs purposes by the Federal Reserve Bank of New York. Unless otherwise noted, all translations from RMB to U.S. dollars and from U.S. dollars to RMB in this annual report were made at a rate of RMB6.9430 to US\$1.00, the noon buying rate in effect as of December 30, 2016. We make no representation that any RMB or U.S. dollar amounts could have been, or could be, converted into U.S. dollars or RMB, as the case may be, at any particular rate, or at all. The PRC government imposes control over its foreign currency reserves in part through direct regulation of the conversion of RMB into foreign exchange and through restrictions on foreign trade. On April 7, 2016, the noon buying rate was RMB6.8978 to US\$1.00.

The following table sets forth information concerning exchange rates between the RMB and the U.S. dollar for the periods indicated.

Period	Noon Buying Rate			
	Period-End	Average(1)	Low	High
(RMB per U.S. Dollar)				
2012	6.2301	6.2990	6.3879	6.2221
2013	6.0537	6.1412	6.2438	6.0537
2014	6.2046	6.1704	6.2591	6.0402
2015	6.4778	6.2827	6.4896	6.1870
2016	6.9430	6.6563	6.4480	6.9580
October	6.7735	6.7303	6.6685	6.7819
November	6.8837	6.8402	6.7534	6.9195
December	6.9430	6.9198	6.8771	6.9580
2017				
January	6.8768	6.8907	6.8360	6.9579
February	6.8645	6.8697	6.8517	6.8821
March	6.8832	6.8940	6.8687	6.9132
April (through April 7, 2016)	6.8978	6.8903	6.8832	6.8978

Source: Federal Reserve Statistical Release

(1) Annual averages are calculated using the average of month-end rates of the relevant year. Monthly averages are calculated using the average of the daily rates during the relevant period.

B. Capitalization and Indebtedness

Not applicable.

C. Reasons for the Offer and Use of Proceeds

Not applicable.

D. Risk Factors

**Risks Related to Our Business and Industry**

***We may not be able to successfully implement our growth strategies.***

We plan to further increase our services capacities. In 2016, we increased the aggregate number of cabinets under our management by 2,800 to more than 26,380. In order to support our growing customer demand, we plan

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to add new cabinets in 2017 through new self-built data centers, new phases of existing self-built data centers and partnered data centers, which will include those through our partnership with Warburg Pincus. In addition, we plan to expand our private optical fiber network to cover all of our major data centers throughout China and plan to increase our network services capacity. To achieve this expansion plan, we will be required to commit a substantial amount of operating and financial resources. Our planned capital expenditures, together with our ongoing operating expenses, will cause substantial cash outflows. If we are not able to generate sufficient operating cash flows or obtain alternative financings, our ability to fund our growth strategy may be limited. Alternative debt or equity financing may not be available when needed or, if available, may not be available on satisfactory terms. Any inability to obtain additional debt or equity financing or to generate sufficient cash from operations may require us to prioritize projects or curtail capital expenditures and could adversely affect our results of operations.

In addition, site selection is a critical factor in our expansion plans, and there may not be suitable properties available with the necessary combination of high power capacity and optical fiber connectivity, which may have a negative impact on our revenue growth. Moreover, we may not have sufficient customer demand in the markets where our data centers are located. We may overestimate the demand for our services and as a result may increase our data center capacity or expand our internet network more aggressively than needed, resulting in a negative impact to our gross profit margins. Furthermore, the costs of construction and maintenance of new data centers constitute a significant portion of our capital expenditures and operating expenses. If our planned expansion does not achieve the desired results, our operating margins could be materially reduced, which would materially impair our profitability and adversely affect our business and results of operations.

### ***Delays in the construction of new data centers or the expansion of existing data centers could involve significant risks to our business.***

In order to meet customer demand in some of our existing and new markets, we need to expand existing data centers, lease new facilities or obtain suitable land to build new data centers. Expansion of existing data centers and/or construction of new data centers are currently underway, or being contemplated, in many of our markets. Such expansion and/or construction require us to carefully select and rely on the experience of one or more designers, general contractors, and subcontractors during the design and construction process. If a designer, general contractor, or significant subcontractor experiences financial or other problems during the design or construction process, we could experience significant delays and/or incur increased costs to complete the projects, resulting in negative impacts on our results of operations.

In addition, we need to work closely with the local power suppliers where our proposed data centers are located. If we experience significant delays in the supply of power required to support the data center expansion or new construction, either during the design or construction phases, the progress of the data center expansion and/or construction could deviate from our original plans, which could cause material and negative effect to our revenue growth, profitability and results of operations.

### ***Any significant or prolonged failure in our infrastructure or services would lead to significant costs and disruptions and would reduce our revenues, harm our business reputation and have a material adverse effect on our financial results.***

Our data centers, power supplies and network are vulnerable to disruptions and to failure. Problems with the cooling equipment, generators, backup batteries, routers, switches, or other equipment, whether or not within our control, could result in service interruptions and data losses for our customers as well as equipment damage. Our customers locate their computing and networking equipment in our data centers, and any significant or prolonged failure in our infrastructure or services could significantly disrupt the normal business operations of our customers and harm our reputation and reduce our revenue. While we offer data backup services and disaster recovery services, which could mitigate the adverse effects of such a failure, most of our customers do not

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subscribe for these services. Accordingly, any failure or downtime in one of our data centers could affect many of our customers. The total destruction or severe impairment of any of our data centers could result in significant downtime of our services and loss of customer data. Since our ability to attract and retain customers depends on our ability to provide highly reliable service, even minor interruptions in our service could harm our reputation.

While we have not experienced any material interruptions in the past, services interruptions continue to be a significant risk for us and could materially impact our business. Any services interruptions could:

- require us to waive fees or provide free services;
- cause our customers to seek damages for losses incurred;
- require us to replace existing equipment or add redundant facilities;
- cause existing customers to cancel or elect to not renew their contracts;
- affect our reputation as a reliable provider of data center services; or
- make it more difficult for us to attract new customers or cause us to lose market share.

Any of these events could materially increase our expenses or reduce our revenue, which would have a material adverse effect on our results of operations.

***We depend on third-party suppliers for key elements of our network infrastructure and telecommunication network services, and we also compete with some of the third-party suppliers, primarily China Telecom and China Unicom, for certain telecommunication resources.***

Our success depends in part upon our relationships with third-party suppliers, primarily China Telecom or China Unicom, for key elements of network infrastructure and telecommunication network services, including hosting facilities and bandwidth, and to some extent, optical fibers. We directly enter into agreements with the local subsidiaries of China Telecom or China Unicom, from which we lease cabinets in the data centers built and operated by them, with power systems, cabling and wiring and other data center equipment pre-installed. Because each local subsidiary of China Telecom or China Unicom has independent authority and budget to enter into contracts, our contract terms with these subsidiaries vary and are determined on a case-by-case basis. We generally define “partnered” data centers as the data center space and cabinets we leased from China Telecom, China Unicom and other third parties through agreements. Based on the specific requests of our customers, demands in different cities and our strategy for points of presence, or POP, establishment, the locations and number of our partnered data centers may change from time to time. As of December 31, 2016, we leased a total of 7,086 cabinets that are housed in our 63 partnered data centers, accounting for 26.9% of the total number of our cabinets under management. If we are not able to secure sufficient cabinets from China Unicom and China Telecom, it will have a material adverse effect on our business prospects and results of operations.

We also rely on our internet bandwidth suppliers, which are primarily China Telecom and China Unicom, for a significant portion of our bandwidth needs and lease optical fibers from them to connect our data centers with each other and with the telecommunications backbones and other internet service providers, or ISPs. Our agreements with local subsidiaries of China Telecom or China Unicom usually have a one-year term with automatic renewal option. We can offer no assurances that these service providers will continue to provide service to us on a cost-effective basis or on otherwise competitive terms, if at all, or that these providers will provide us with additional capacity to adequately meet customer demand or to expand our business. Any of these factors could limit our growth prospects and materially and adversely affect our business.

China Telecom and China Unicom also provide data center and bandwidth services and directly compete with us while we exercise little control over them. See “—We may not be able to compete effectively against our current and future competitors.” We believe that we have good business relationships with China Telecom and China Unicom, and we have access to adequate hosting facilities and bandwidth to provide our services. However, there can be no assurance that we can always secure hosting facilities and bandwidth from China

Telecom and China Unicom on commercially acceptable terms, or at all. For example, in 2016, China Telecom and China Unicom both began reducing the supply of bandwidth they provide to us, which has adversely affected our CDN and network services businesses.

We also depend on third-party suppliers for optical fibers for our data transmission network. We offer no assurance that we will be able to maintain a good relationship with our optical fiber providers or renew our leases on commercially reasonable terms, if at all. The occurrence of these events would materially and adversely affect our ability to provide services and affect our business and results of operations.

In addition, we currently purchase routers, switches and other equipment from a limited number of suppliers. We do not carry significant inventories of the products we purchase, and we have no guaranteed supply arrangements with our suppliers. The loss of a significant vendor could delay any build-out of our infrastructure and increase our costs. If our suppliers fail to provide products or services that comply with evolving internet standards or that interoperate with other products or services we use in our network infrastructure, we may be unable to meet all or a portion of our customer service commitments, which could materially and adversely affect our results of operations.

Furthermore, we have experienced and expect to continue to experience interruptions or delays in network services. Any failure on our part or the part of our third-party suppliers to achieve or maintain high data transmission capacity, reliability or performance could significantly reduce customer demand for our services and damage our business and reputation. As our customer base grows and their usage of telecommunications resources increases, we may be required to make additional investments in our capacity to maintain adequate data transmission speed. The availability of such capacity may be limited or the cost may be unacceptable to us. If adequate capacity is not available to us as our customers' usage increases, our network may be unable to achieve or maintain sufficiently high data transmission capacity, reliability or performance. In addition, our operating margins may suffer if our bandwidth suppliers increase the prices for their services and we are unable to pass along the increased costs to our customers.

***We compete with China Mobile in the last-mile wired broadband services business.***

In December 2013, China's Ministry of Industry and Information Technology, or MIIT, issued a fixed-line broadband license to China Mobile and authorized China Mobile to enter into the fixed broadband market. As part of its strategy to gain market share from the incumbent players such as China Telecom and China Unicom, China Mobile began offering fixed-line broadband service packages at discounted prices, and frequently offered appealing promotions to attract new customers.

As a Chinese state-owned enterprise, China Mobile has vastly greater resources as compared to us. For example, it has plenty of cash on hand and a strong ability to generate operating cash flow from its business lines other than its fixed-line broadband business. As such, China Mobile is able to offer steep price discounts or free service for a period of time to the customers in order to gain market share even if it may suffer losses during such period of time. However, our cash position may not allow us to offer competitive deals to retain our customers or attract new customers in the last-mile wired broadband market in case of a prolonged price war. As a result, we are not in an advantageous position in the competition with China Mobile in terms of the last-mile wired broadband business, and our operating results may be adversely affected.

***Our leases for data centers could be terminated early, we may not be able to renew our existing leases on commercially reasonable terms, and our rent could increase substantially in the future, which could materially and adversely affect our operations.***

We lease buildings with suitable power supplies and safe structures meeting our data center requirements and convert them into data centers by installing power generators, air conditioning systems, cables, cabinets and other equipment. We also build our own data centers from the ground up after obtaining suitable land. For a small portion of our data centers, we purchase data center equipment and install them in a property with already

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installed infrastructure and then lease the data center back to such property owner. We generally refer to these three types of data centers as “self-built” data centers. Our operating leases generally have three to twenty years lease terms with renewal options. As of December 31, 2016, our self-built data centers house 19,294 cabinets, or 73.1% of the total number of our cabinets under our management. We plan to renew our existing leases upon expiration. However, we may not be able to renew these leases on commercially reasonable terms, if at all. We may experience an increase in our rent payments. In addition, although the lessors of our self-built data centers generally do not have the right of early termination and we have not experienced any early termination as of the date of this annual report, the lease could be terminated early if we are in material breach of the lease agreements or the leased premises become unavailable due to reasons beyond the lessors’ control. If our leases for data centers were terminated early, we may have to relocate our data center equipment and the servers and equipment of our customers to a new building and incur significant costs related to relocation. Any relocation could also affect our ability to provide services and harm our reputation. As a result, our business and results of operations could be materially and adversely affected.

### ***We have been named as a defendant in a putative shareholder class action lawsuit that could have a material adverse impact on our business, financial condition, results of operation, cash flows and reputation.***

We will have to defend against the putative shareholder class action lawsuit described in “Item 8. Financial Information—A. Consolidated Statements and Other Financial Information—Legal and Administrative Proceedings—Litigation,” including any appeals of such lawsuits should our initial defense be unsuccessful. We are currently unable to estimate the possible loss or possible range of loss, if any, associated with the resolution of these lawsuits. In the event that our initial defense of these lawsuits is unsuccessful, there can be no assurance that we will prevail in any appeal. Any adverse outcome of these cases, including any plaintiff’s appeal of a judgment in these lawsuits, could have a material adverse effect on our business, financial condition, results of operation, cash flows and reputation. In addition, there can be no assurance that our insurance carriers will cover all or part of the defense costs, or any liabilities that may arise from these matters. The litigation process may utilize a significant portion of our cash resources and divert management’s attention from the day-to-day operations of our company, all of which could harm our business. We also may be subject to claims for indemnification related to these matters, and we cannot predict the impact that indemnification claims may have on our business or financial results.

### ***Investment in broadband wireless access services in Hong Kong may have a material adverse effect on our business prospects and results of operations.***

In February 2012, we won a bid for radio spectrum in the 2.3 GHz band to provide broadband wireless access services in Hong Kong for HK\$150 million. In August 2015, the Hong Kong Communications Authority agreed to our proposal to provide fixed wireless broadband service to rural villages in Hong Kong to fulfill a revised set of network and service rollout requirements for the release of a performance bond in the amount of HK\$150 million submitted by us to the Hong Kong Communications Authority. Currently, we plan to incur a small amount of capital expenditure to build the infrastructures in rural areas in Hong Kong by ourselves. However, we may not be able to successfully rollout our network in rural villages in time to meet the requirements of the Hong Kong Communications Authority and the performance bond may be withheld if we fail to successfully fulfill the revised requirements for the fixed wireless license by ourselves, and furthermore, our investment in the fixed wireless license may divert our management’s attention from our core business in mainland China, which would have a material adverse effect on our business prospects and results of operations.

### ***Difficulties in identifying, consummating and integrating acquisitions and alliances and potential write-off in connection with our investment or acquisitions may have a material and adverse effect on our business and results of operations.***

As part of our growth strategy, we have acquired, and may in the future acquire, companies that are complementary to our business. From time to time, we may also make alternative investments and enter into

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strategic partnerships or alliances as we see fit. For example, in October 2012, we entered into a commercial operator agreement with Microsoft Corporation to expand Microsoft's premier commercial public cloud services, Office 365 and Windows Azure, in China, the term of which was extended to December 31, 2018. In April 2013, we completed the acquisition of 100% equity interests in iJoy Holding Limited, or iJoy BVI, and its subsidiaries (collectively known as "iJoy") with a purchase consideration of RMB97.0 million. In December 2013, we entered into a definitive agreement with IBM to introduce IBM's premier private cloud infrastructure service and bring high-value managed private and hybrid cloud services to China and in October 2016, we launched IBM Bluemix cloud services which are now generally available in China. In May 2014, we acquired 50% equity interests plus one share in Sichuan Aipu Network Co., Ltd. and its affiliates (collectively, the "Aipu Group"). Aipu Group principally provides last-mile wired broadband access and other value-added services. In September 2015, we signed a memorandum of understanding with Unisplendour Corporation Limited (UNIS) and Microsoft to provide customized hybrid cloud computing solutions and related services to Chinese users. In June 2016, Unisplendour-Vianet Technology Inc., a joint venture between the Company and UNIS, was established with a registered capital of RMB100 million, with UNIS holds a majority stake of 51% and the Company holds the remaining 49% stake. In March 2017, we entered into an investment agreement with Warburg Pincus to establish a multi-stage joint venture and build a digital real estate platform in China. We will seed the initial JV with four existing high-performing IDC assets and Warburg Pincus will contribute direct capital and extensive industry network and resources in the real estate sector. However, past and future acquisitions, partnerships or alliances may expose us to potential risks, including risks associated with:

- the integration of new operations and the retention of customers and personnel;
- significant volatility in our operating profit (loss) due to changes in the fair value of our contingent purchase consideration payable;
- unforeseen or hidden liabilities, including those associated with different business practices;
- the diversion of management's attention and resources from our existing business and technology by acquisition, transition and integration activities;
- failure to achieve synergies with our existing business and generate revenues as anticipated;
- failure of the newly acquired businesses, technologies, services and products to perform as anticipated;
- inability to generate sufficient revenues to offset additional costs and expenses;
- breach or termination of key agreements by the counterparties;
- the costs of acquisitions;
- international operations conducted by some of our subsidiaries;
- any different interpretations on contingent purchase consideration; or
- the potential loss of, or harm to, relationships with both our employees and customers resulting from our integration of new businesses.

Any of the potential risks listed above could have a material and adverse effect on our ability to manage our business and our results of operation.

In addition, we record goodwill if the purchase price we pay in the acquisitions exceeded the amount assigned to the fair value of the net assets or business acquired. We are required to test our goodwill and intangible assets for impairment annually or more frequently if events or changes in circumstances indicate that they may be impaired. We may record impairment of goodwill and acquired intangible assets in connection with our acquisitions if the carrying value of our acquisition goodwill and related acquired intangible assets in connection with our past or future acquisitions are determined to be impaired. We cannot be assured the acquired businesses, technologies, services and products from our past acquisitions and any potential transaction will

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generate sufficient revenue to offset the associated costs or other potential unforeseen adverse effects on our business. Furthermore, we may need to raise additional debt or sell additional equity or equity-linked securities to make or complete such acquisitions. See “—We may require additional capital to meet our future capital needs, which may adversely affect our financial position and result in additional shareholder dilution.”

### ***We may not be able to increase sales to our existing customers and add new customers, which would adversely affect our results of operations.***

Our growth depends on our ability to continue to expand our service offerings to existing customers and attract new customers. We may be unable to sustain our growth for a number of reasons, such as:

- capacity constraints;
- inability to identify new locations or reliable data centers for cooperation or lease;
- a reduction in the demand for our services due to the current or future economic recession;
- inability to market our services in a cost-effective manner to new customers;
- inability of our customers to differentiate our services from those of our competitors or inability to effectively communicate such distinctions;
- inability to successfully communicate the benefits of data center services to businesses;
- the decision of businesses to host their internet infrastructure internally or in other hosting facilities as an alternative to the use of our data center services;
- inability to expand our sales to existing customers; and
- reliability, quality or compatibility problems with our services.

A substantial amount of our past revenues were derived from service upgrades by existing customers. Our costs associated with increasing revenues from existing customers are generally lower than costs associated with generating revenues from new customers. Therefore, slowing revenue growth or declining revenues from our existing customers, even if offset by an increase in revenues from new customers, could reduce our operating margins. Any failure to continue attracting new customers or grow our revenues from existing customers for a prolonged period of time could have a material adverse effect on our results of operations.

### ***We may not be able to compete effectively against our current and future competitors.***

We face competition from various industry players, including carriers such as China Telecom and China Unicom, carrier-neutral service providers in China such as SINNET, GDS and Dr. Peng, CDN service provider such as ChinaNetCenter (Wangsu) and ChinaCache, cloud services providers such as AliCloud and Tencent Cloud, as well as new market entrants in the future. As we enter into the last-mile wired broadband market and VPN market, we face competition from China Mobile, Great Wall Broadband Network and Citic Telecom CPC. Competition is primarily centered on the quality of service and technical expertise, security, reliability and functionality, reputation and brand recognition, financial strength, the breadth and depth of services offered, and price. Some of our current and future competitors have substantially greater financial, technical and marketing resources, greater brand recognition, and more established relationships in the industry than we do. As a result, some of these competitors may be able to:

- adapt to new or emerging technologies and changes in customer requirements more quickly;
- bundle services and provide at reduced prices;
- take advantage of acquisition and other opportunities more readily;
- adopt more aggressive pricing policies and devote greater resources to the promotion, marketing, and sales of their services; and
- devote greater resources to the research and development of their products and services.

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If we are unable to compete effectively and successfully against our current and future competitors, our business prospects, financial condition and results of operations could be materially and adversely affected.

***Our self-built and partnered data centers are vulnerable to security breaches, which could disrupt our operations and have a material adverse effect on our business, financial performance and results of operations.***

A party who is able to compromise the security measures of our data centers and networks or the security of our infrastructure could misappropriate either our proprietary information or the information of our customers, or cause interruptions or malfunctions in our operations. In addition, we have limited control over our partnered data centers, which are primarily operated by China Telecom or China Unicom. We may be required to devote significant capital and resources to protect against such threats or to alleviate problems caused by security breaches. As techniques used to breach security change frequently and are generally not recognized until launched against a target, we may not be able to implement security measures in a timely manner or, if and when implemented, we may not be certain whether these measures could be circumvented. Any breaches that may occur could expose us to increased risk of lawsuits, regulatory penalties, loss of existing or potential customers, harm to our reputation and significant increases in our security costs, which could have a material adverse effect on our financial performance and results of operations.

***A severe or prolonged downturn in the global or Chinese economy could materially and adversely affect our business and our results of operation.***

The global macroeconomic environment is facing challenges, including the escalation of the European sovereign debt crisis since 2011, the end of quantitative easing by the U.S. Federal Reserve and the economic slowdown in the Eurozone in 2014. Our business and operations are primarily based in China and most of our revenues are derived from our operations in China. Accordingly, our financial results have been, and are expected to continue to be, affected by the economy and data center services industry in China. Although the economy in China has grown significantly in the past decades, it still faces challenges. The Chinese economy has slowed down in recent years. According to the National Bureau of Statistics of China, China's gross domestic product (GDP) growth slowed to 6.7% in 2016. There is considerable uncertainty over the long-term effects of the expansionary monetary and fiscal policies adopted by the central banks and financial authorities of some of the world's leading economies, including the United States and China. There is considerable uncertainty surrounding the policy decisions the Trump Administration in the United States will make, especially in regard to foreign policy, which may impact the relationship between China and the United States. There have been concerns over unrest and terrorist threats in the Middle East and Africa, which have resulted in volatility in oil and other markets, and over the conflicts involving Ukraine and Syria. There have also been concerns on the relationship among China and other countries, including surrounding Asian countries, which may potentially lead to foreign investors closing down their business or withdrawing their investment in China and thus existing the China market, and other economic effects. Economic conditions in China are sensitive to global economic conditions, as well as changes in domestic economic and political policies and the expected or perceived overall economic growth rate in China. Any prolonged slowdown in the global or Chinese economy may have a negative impact on our business, results of operations and financial condition, and continued turbulence in the international markets may adversely affect our ability to access the capital markets to meet liquidity needs.

***If we are unable to meet our customers' requirements, our reputation and results of operations could suffer.***

Our agreements with our customers contain certain guarantees regarding our performance. For hosting services, we guarantee 99.99% uptime for power and 99.9% uptime for network connectivity, failure of which will cause us to provide free service for a following period of time. In 2016, one of our data centers in southern China experienced a network outage for an extended period of time due to supplier-side connectivity issues. As a result, we failed to meet the 99.9% uptime for network connectivity and provided free service for a following period of time to all customers who were affected pursuant to customer contracts. This is a one-time incident and

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did not have any material impact on our business. If in the future similar incidents were to recur or we are unable to provide customers with quality customer support, we could face customer dissatisfaction, decreased overall demand for our services, and loss of revenue. In addition, inability to meet customer service expectations may damage our reputation and could consequently limit our ability to retain existing customers and attract new customers, which would adversely affect our ability to generate revenue and negatively impact our results of operations.

### ***We rely on customers in the internet industry for most of our revenues.***

We derived a majority of our revenues in 2016 from customers in China's internet industry, including online media, e-commerce, live broadcasting, social networks, online game companies, portals, search engines, mobile internet and cloud services providers. The business models of some internet companies are relatively new and have not been well proven. Many internet companies base their business prospects on the continued growth of China's internet market, which may not happen as expected.

In addition, our business would suffer if companies in China's internet sector reduce the outsourcing of their data center services. If any of these events happen, we may lose customers or have difficulties in selling our services, which would materially and adversely affect our business and results of operations.

### ***We may require additional capital to meet our future capital needs, which may adversely affect our financial position and result in additional shareholder dilution.***

We will require significant capital expenditures to fund our future growth. We may need to raise additional funds through equity or debt financings in the future in order to meet our capital needs partly in relation to the construction of our self-built data centers.

In June 2014, we issued RMB2 billion in aggregate principal amount of RMB denominated bonds due 2017 at an interest rate of 6.875% per annum, or the 2017 Bonds. Interest on the 2017 Bonds is payable semi-annually in arrears on, or nearest to, June 26 and December 26 in each year, beginning on December 26, 2014. The 2017 Bonds have restrictive covenants relating to financial ratios as well as our capital raising activities and other financial and operational matters, which may make it more difficult for us to obtain additional capital and to pursue business opportunities, including potential acquisitions. Such covenants restrict our abilities to declare dividends or incur or guarantee additional indebtedness, among other things. On May 23, 2016, we entered into a definitive share subscription agreement with an affiliated investment vehicle of Tus-Holdings Co., Ltd., or Tus-Holdings, pursuant to which we issued 31,996,874 Class A ordinary shares and 111,053,390 Class B ordinary shares to Tus-Holdings, for an aggregate cash consideration of US\$388 million. Immediately after closing of the transaction, Tus-Holdings, through the investment vehicle, held approximately 21.4% of our equity ownership, representing approximately 51.0% of our voting power. As a result, we commenced a change of control offer on August 1, 2016 to repurchase for cash all or any part of the 2017 Bonds. RMB1,579.4 million aggregate principal amount of the 2017 Bonds, representing 78.97% of the outstanding principal amount of the 2017 Bonds, have been validly tendered on August 26, 2016 and settled on August 29, 2016; while RMB420.6 million of the principal amount of the 2017 Bonds remains outstanding. Certain amendments and waivers to the terms and conditions of the 2017 Bonds were then approved by holders of approximately 67.8% of the then outstanding principal amount of the 2017 Bonds on September 21, 2016. See "Item 5. Operating and Financial Review and Prospects—B. Liquidity and Capital Resources" for more detailed information on restrictive covenants of the 2017 Bonds.

In October 2013, we issued 34,683,042 Class A ordinary shares (in the form of 5,780,507 ADSs) to Esta Investments Pte Ltd, or Esta, for an aggregate cash consideration of US\$86.7 million. In addition, Esta purchased 5,316,960 Class A ordinary shares (in the form of 886,160 ADSs) from certain of our existing shareholders for a total cash consideration of US\$13.3 million which was paid to the selling shareholders through us.

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In January 2015, we issued (i) 39,087,125 Class A and 18,250,268 Class B ordinary shares to King Venture Holdings Limited, or Kingsoft, for an aggregate cash consideration of US\$172 million; (ii) 6,142,410 Class A and 10,524,257 Class B ordinary shares to Xiaomi Ventures Limited, or Xiaomi, for an aggregate cash consideration of US\$50 million; and (iii) 24,668,022 Class A ordinary shares (in the form of 4,111,337 ADSs) to Esta, for an aggregate cash consideration of US\$74 million.

If we raise additional funds through further issuances of equity or equity-linked securities, our existing shareholders could suffer significant dilution in their percentage ownership of our company, and any new equity securities we issue could have rights, preferences, and privileges senior to those of holders of our ADSs or ordinary shares.

### ***Servicing our debt requires a significant amount of cash, and we may not have sufficient cash flow from our business to pay our debt.***

Our ability to make scheduled payments of the principal of, to pay interest on or to refinance our indebtedness, depends on our future performance, which is subject to economic, financial, competitive and other factors beyond our control. Our business may not continue to generate cash flow from operations in the future sufficient to service our debt and make necessary capital expenditures. If we are unable to generate such cash flow, we may be required to adopt one or more alternatives, such as selling assets, restructuring debt or obtaining additional equity capital on terms that may be onerous or highly dilutive. Our ability to refinance our indebtedness will depend on the capital markets and our financial condition at such time. We may not be able to engage in any of these activities or engage in these activities on desirable terms, which could result in a default on our debt obligations.

As of December 31, 2016, our total consolidated indebtedness and other liabilities representing total bank borrowings, bonds payables, accounts and notes payable and accrued expenses and other payables were RMB3,728.0 million (US\$536.9 million). Failure to servicing our debt would constitute an event of default under the terms of the bonds, which would have a material adverse effect on our financial condition and results of operations.

### ***If we are unable to comply with the restrictions and covenants contained in our debt agreements, an event of default could occur under the terms of such agreements, which could cause repayment of such debt to be accelerated.***

If we are unable to comply with the restrictions and covenants in our current or future debt and other agreements, there could be a default under the terms of these agreements. In the event of a default under these agreements, the holders of the debt could terminate their commitments to lend to us, accelerate the debt and declare all amounts borrowed due and payable or terminate the agreements, whichever the case may be. For example, under the terms and conditions governing the 2017 Bonds, we are required to maintain a ratio of Adjusted EBITDA to Consolidated Interest Expense of 2.75:1 or higher. We failed to meet the ratio as a result of the decrease in Adjusted EBITDA for the six month period ended June 30, 2016. However, we believe the decrease in Adjusted EBITDA was primarily attributable to non-recurring factors and one-time expenses, the effect of which we believe to be temporary. In September 2016, the bondholders holding approximately 68.7% of the then outstanding principal amount of the 2017 Bonds passed extraordinary resolutions to approve the amendment and waivers to certain terms and conditions of the 2017 Bonds (including the ratio of Adjusted EBITDA to Consolidated Interest Expense). As a result, such non-compliance did not have any negative impact on us.

Furthermore, some of our debt agreements may contain cross-acceleration or cross-default provisions. As a result, our default under one debt agreement may cause the acceleration of debt or result in a default under our other debt agreements. If any of these events occur, we cannot assure you that our assets and cash flow would be sufficient to repay in full all of our indebtedness, or that we would be able to find alternative financing. Even if

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we could obtain alternative financing, we cannot assure you that it would be on terms that are favorable or acceptable to us.

### ***Increased power costs and limited availability of electrical resources could adversely affect our results of operations.***

Costs of power account for a significant portion of our overall costs for both our self-built data centers and partnered data centers. We may not be able to pass on increased power costs to our customers, which could harm our results of operations. Power and cooling requirements at our data centers are also increasing as a result of the increasing power demands of today's servers. Since we rely on third parties to provide our data centers with power, our data centers could have a limited or inadequate access to power. Our customers' demand for power may also exceed the power capacity in our older data centers, which may limit our ability to fully utilize these data centers. This could adversely affect our relationships with our customers, which could harm our business and have an adverse effect on our results of operations.

### ***If we are unable to manage our growth effectively, our financial results could suffer.***

The growth of our business and our service offerings may strain our operating and financial resources. Furthermore, we intend to continue expanding our overall business, customer base, headcount, and operations. Managing a geographically dispersed workforce requires substantial management effort and significant additional investment in our operating and financial system capabilities and controls. If our information systems are unable to support the demands placed on them by our growth, we may need to implement new systems, which would be disruptive to our business. We may also initiate similar network upgrade in the future if required by our operations. We may be unable to manage our expenses effectively in the future due to the expenses associated with these expansions and such expansions or upgrade may cause disruption of services to our customers, which may negatively impact our net revenues and operating expenses. If we fail to improve our operational systems or to expand our customer service capabilities to keep pace with the growth of our business, we could experience customer dissatisfaction, cost inefficiencies, and lost revenue opportunities, which may materially and adversely affect our results of operations.

### ***If we are unable to successfully identify and analyze changing market trends and adjust our growth strategies accordingly in a timely and cost-effective manner, our results of operations could be adversely affected.***

As China's internet infrastructure market remains at its early stage, especially compared to those in more advanced economies, we generally operate in a more complex business environment with changing market dynamics. On one hand, the imbalance between material growth in internet traffic and the relative limited supply of high quality internet infrastructure services drives strong demand for not only data center services, but also complementary value-added services in adjacent markets, including interconnectivity services, network transmission services, cloud services, VPN services, CDN services and last-mile wired broadband services, among others. On the other hand, the potential changes in competitive landscape and regulations in an otherwise highly regulated market continues to present ambiguities and challenges. Therefore, we need to evaluate, on a continuously basis, the changing market dynamics and from time to time make adjustments to our growth strategies and operations accordingly. Any material changes to our strategies and operations, including adjustments to business models, new business areas and acquisitions, are evaluated financially, strategically and operationally by the management and approved by our board of directors. However, if we fail to capture new growth opportunities, or become unsuccessful in modifying our strategies and operations to adapt to these changing market conditions in a timely and cost-effective manner, our results of operations could be materially and adversely affected.

In addition, we have and may continue to expand in new business areas that we believe either strengthen our competitive position or will improve our future growth rates. Some of these new business areas require substantial upfront investments, which may precede anticipated generation of revenues. If we fail to successfully

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manage the progress of these new growth initiatives or if changing market conditions prove to work against our proposed business plans, we may not be able to attract new customers and generate general revenues and profits as anticipated, which could materially and adversely affect our results of operations.

***If we are unable to adapt to evolving technologies and customer demands in a timely and cost-effective manner, our ability to sustain and grow our business may suffer.***

To be successful, we must adapt to our rapidly changing market by continually improving the performance, features, and reliability of our services and modifying our business strategies accordingly. We could also incur substantial costs if we need to modify our services or infrastructure in order to adapt to these changes. We may not be able to timely adapt to changing technologies, if at all. Our ability to sustain and grow our business would suffer if we fail to respond to these changes in a timely and cost-effective manner. New technologies or industry standards have the potential to replace or provide lower cost alternatives to our data center services. The adoption of such new technologies or industry standards could render some or all of our services obsolete or unmarketable. We cannot guarantee that we will be able to identify the emergence of all of these new service alternatives successfully, modify our services accordingly, or develop and bring new products and services to market in a timely and cost-effective manner to address these changes. If and when we do identify the emergence of new service alternatives and introduce new products and services to market, those new products and services may need to be made available at lower price points than our then-current services. Failure to provide services to compete with new technologies or the obsolescence of our services could lead us to lose current and potential customers or could cause us to incur substantial costs, which would harm our results of operations and financial condition. Our introduction of new alternative products and services that have lower price points than current offerings may result in our existing customers switching to the lower cost products, which could reduce our revenues and have a material adverse effect of our results of operations.

***We have expanded to the cloud services market for a short period of time and failure to successfully grow our cloud service business will have a material and adverse effect on our growth, results of operations and business prospects.***

Through our strategic partnership with Microsoft, we started providing public cloud service in 2013 and hybrid cloud service in 2014. We further expanded to provide private cloud and hybrid services through our partnership with IBM in 2014. In October 2016, we launched IBM Bluemix cloud services which are now generally available in China. Cloud services are a new and emerging market in China and we have limited experience in this market. Our success in the cloud service business is subject to various risks and uncertainties, including:

- our short history in the cloud services market;
- increase of our personnel mobility in the aggressive talent market competition;
- the unprecedented market development and our possible lack of ability to keep up with the market development;
- information security restrictions imposed by the MIIT;
- continuous effort to adapt to various standards applicable to the cloud market, with the national cloud standard still in process of being formulated;
- our possible overestimation of the market demand and development, which leads to our overinvestment in the new business;
- the possibility of a difficult relationship with our major partners, such as Microsoft and IBM, including being unable to extend our cooperation agreements;
- the possible slow acceptance of cloud service in China and our failure to implement new business strategies;

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- competition from other market players, both domestic and abroad; and
- new risks associated with the cloud services yet to be fully understood by the industry and market.

If we are unable to effectively manage these risks, we may not be able to successfully operate in the cloud services market and achieve the expected growth.

In addition, the expansion into the cloud services market has resulted in a change to our business, including, among others, the change of our customer base. The number of enterprise and government entity customers has increased with our expansion into the cloud services market. Our lack of experience in dealing with enterprise and government entity customers may pose new challenges for us. We may not be able to manage our business growth strategy as planned and our results of operations and business prospects may be materially and adversely affected.

***Any negative publicity and allegations against us may adversely affect our brand, public image and reputation, which may harm our ability to attract and retain users and business partners and result in material adverse impact on our business, results of operations and prospects.***

Negative publicity and allegations about us, our products and services, our financial results or our market position in general, including by short sellers or investment research firms, regardless of their veracity, may adversely damage our brand, public image and reputation, harm our ability to attract and retain users and result in material adverse impact on our share price, business, results of operations and prospects. For example, on September 10, 2014, Trinity Research Group, or Trinity, a short seller that was allegedly formed in 2014, issued a report alleging that we operate through a Ponzi scheme and have reported fraudulent financials and operating metrics. On September 17, 2014, Trinity issued a second report. The trading price of our ADSs declined and two shareholder class action lawsuits were filed against us and some of our directors and senior executive officers. See “Item 8.A—Legal Proceedings” for more information on the two shareholder class action lawsuits. Through two separate, comprehensive rebuttal reports, we have rejected all the allegations set out in the Trinity reports and are prepared to defend ourselves in the shareholder class action lawsuits, but our share price fluctuated after such negative publicity.

***Rapid urbanization and changes in zoning and urban planning in China may cause our leased properties to be demolished, removed or otherwise affected.***

China is undergoing a rapid urbanization process, and zoning requirements and other governmental mandates with respect to urban planning of a particular area may change from time to time. When there is a change in zoning requirements or other governmental mandates with respect to the areas where our data centers are located, the affected data centers may need to be demolished and removed. As a result, we may have to relocate our data centers to other locations. We have not experienced such demolition and relocation in the past, but we cannot assure you that we will not experience demolitions or interruptions of our data center operations due to zoning or other local regulations. Any such demolition and relocation could cause us to lose primary locations for our data centers and we may not be able to achieve comparable operation results following the relocations. While we may be reimbursed for such demolition and relocation, we cannot assure you that the reimbursement, as determined by the relevant government authorities, will be sufficient to cover our direct and indirect losses. Accordingly, our business, results of operations and financial condition may be materially and adversely affected.

***Our senior management has worked together for a relatively short period of time, which may make it difficult for you to evaluate their effectiveness and ability to address challenges.***

Due to recent changes to our management team, certain of our senior management and employees have worked together at our company for a relatively short period of time. For example, we have experienced turnover

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in our senior management ranks and hired or appointed a number of executive officers and senior management in 2015, including our chief executive officer and chief financial officer. We also experienced turnover in our senior management in 2016. In light of the foregoing circumstances, it may be difficult for you to evaluate the effectiveness of our senior management and their ability to address future challenges to our business. Members of our senior management may not work together effectively as a team to manage our growth successfully, which may expose us to a higher risk of internal control deficiencies and result in us losing market share, business opportunity and revenues.

### ***Our business depends substantially on the continuing efforts of our executives, and our business may be severely disrupted if we lose their services.***

Our future success heavily depends upon the continued services of our executives and other key employees. In particular, we rely on the expertise and experience of Sheng Chen, our co-founder and executive chairman of the board of directors. We rely on their industry expertise, their experience in our business operations and sales and marketing, and their working relationships with our employees, our other major shareholders, our clients and relevant government authorities. If one or more of our senior executives were unable or unwilling to continue in their present positions, we might not be able to replace them easily or at all. If any of our senior executives joins a competitor or forms a competing company, we may lose clients, suppliers, key professionals and staff members. Each of our executive officers has entered into an employment agreement with us, which contains non-competition provisions. However, if any dispute arises between our executive officers and us, we cannot assure you the extent to which any of these agreements could be enforced in China, where these executive officers reside, in light of the uncertainties with China's legal system. See “—Risks Related to Doing Business in China—Uncertainties with respect to the PRC legal system could limit legal protections available to you and us.”

### ***If we are unable to recruit or retain qualified personnel, our business could be harmed.***

We must continue to identify, hire, train, and retain IT professionals, technical engineers, operations employees, and sales and management personnel who maintain relationships with our customers and who can provide the technical, strategic, and marketing skills required for our company to grow. There is a shortage of qualified personnel in these fields, and we compete with other companies for the limited pool of these personnel. Any failure to recruit and retain necessary technical, managerial, sales, and marketing personnel, including but not limited to members of our executive team, could harm our business and our ability to grow.

### ***Our managed network services business may fluctuate or decline.***

Although managed network services are one of our core competencies in our overall service offerings as a comprehensive infrastructure provider in China, our managed network service business has been and will likely represent a more volatile portion of our overall revenue base. As the managed network services market continues to evolve and as we further optimize our growth strategies and allocate resources to more attractive areas with higher growth and return rates, we may become more selective in pursuing future revenue opportunities in the managed network services business. In addition, we experienced pricing pressure for our managed network services in recent past years as a result of the evolving regulations in China's telecommunications industry and increased competition. While we expect that the pricing pressure trend may continue, we are beginning to see signs of a potential price stabilization. As such, revenues from managed network services could continue to decline both in the absolute amount and as a percentage of our consolidated revenues, which could have a negative impact on our overall growth and profitability.

### ***There may be uncertainties surrounding our business restructuring and we may not realize all the potential benefits of the restructuring.***

Starting from the fourth quarter of 2016, we initiated a business restructuring in which CDN services were moved from the hosting and related services business segment to the managed network services business

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segment, and we also began reporting our operating results in two operating segments starting in 2016. As such, our hosting and related services business will focus primarily on colocation, interconnectivity, cloud, VPN, hybrid IT and other value-added services, while our managed network services will focus on businesses that primarily utilize bandwidth such as CDN service, hosting area network services and last-mile wired broadband service. We believe that such restructuring divides our services into more clear and intuitive business segments, which allows us to focus on our core retail colocation business as well as to expand our network business through optimizing operations. The two business segments will operate independently of each other. See “Item 4.B Business Overview—Our Service Offerings”.

There are considerable uncertainties surrounding the aforementioned business restructuring. For example, the restructuring may consume substantial human resources and incur unexpected costs that surpass our budget, and we may not be able to derive the benefits from such restructuring as quickly as we expect, if at all. The restructuring may distract our management from focusing on our business and strategic priorities while they are overseeing the transition. Key employees, including management, may be unsatisfied with the restructuring decision and thus they may not be motivated to perform at a high level or they may choose to leave us and we may not be able to retain them. Employees may be re-assigned to different teams internally and may require a period of time to integrate with their new teams. We may not be able to optimize the operations of our managed network services business segment as quickly as we expect. The restructuring may also affect our relationships with clients and suppliers. The restructuring may not present our operations in a manner as clearly as we expect for our clients and suppliers, and may even cause confusion for them in understanding our business. There may be other unforeseen issues that arise from or in connection with the restructuring that may adversely affect our business.

### ***The benefits from our partnership with Warburg Pincus may take longer than expected to realize, if at all.***

In March 2017, we signed an investment agreement with Warburg Pincus to establish a multi-stage joint venture and build a digital real estate platform in China. The cooperation will allow us to reduce our capital expenditures in the future as Warburg Pincus will take primary responsibilities to build new wholesale data centers. However, the success of our partnership is dependent on the ability of Warburg Pincus to source new projects and deals. There is no guarantee that Warburg Pincus will be able to source new projects, find appropriate project financing, negotiate favorable terms with the counterparties, adhere to scheduled timelines for project completion, or navigate the Chinese real-estate market efficiently. In addition, there may be delays in completion of current projects, caused by construction delays, budget overruns, prolonged negotiations with suppliers, contractors or government entities, among other things. The failure of our cooperation with Warburg Pincus to carry out new and current projects will cause us to continue making capital expenditures to maintain our growth. Furthermore, we cannot assure you that we will be able to continuously lease data center spaces from Warburg Pincus at a commercially reasonable price in the future, and it may lease its data centers to our competitors in its sole discretion. If we fail to maintain a good relationship with Warburg Pincus or extend our partnership after the expiration of the investment agreement, our results of operations could be materially and adversely affected.

### ***The uncertain economic environment may continue to have an adverse impact on our business and financial condition.***

The uncertain economic environment could have an adverse effect on our liquidity. While we believe we have a strong customer base, if the current market conditions were to worsen, some of our customers may have difficulty paying us and we may experience increased churn in our customer base and reductions in their commitments to us. For example, we had a long outstanding receivable from a state-owned enterprise client. We made a full allowance for doubtful debt, even though we still have an opportunity to collect a portion of the receivable in the future. Although we believe it to be a one-time expense, if similar circumstances do occur to other customers, we may be required to further increase our allowance for doubtful debt and our results would be negatively impacted. Our sales cycle could also be lengthened if customers slow spending, or delay decision-

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making, on our products and services, which could adversely affect our revenues growth and our ability to recognize revenue. Finally, we could also experience pricing pressure as a result of economic conditions if our competitors lower prices and attempt to lure away our customers with lower cost solutions. Finally, our ability to access the capital markets may be severely restricted at a time when we would like, or need, to do so which could have an impact on our flexibility to pursue additional expansion opportunities and maintain our desired level of revenue growth in the future.

***Our results of operations have fluctuated and may continue to fluctuate, which could make our future results difficult to predict. This may also result in significant volatility in, and otherwise adversely affect, the market for our ADSs.***

Our results of operations have fluctuated and may continue to fluctuate due to a variety of factors, including many of the risks described in this section, which are outside of our control. As a result, comparing our results of operations on a period-to-period basis may not be meaningful. You should not rely on our results of operations for any prior periods as an indication of our future operating performance. Fluctuations in our revenue can lead to even greater fluctuations in our results of operations. Our budgeted expense levels depend in part on our expectations of long-term future revenue. Given relatively fixed operating costs related to our personnel and facilities, any substantial adjustment to our expenses to account for lower than expected levels of revenue will be difficult and time consuming. Consequently, if our revenues do not meet projected levels, our operating performance will be negatively affected. Fluctuations in our results of operations could result in significant volatility in, and otherwise adversely affect, the market for our ADSs.

***If we fail to maintain an effective system of internal control over financial reporting, we may be unable to accurately report our financial results or prevent fraud, and investor confidence in our company and the market price of our ADSs may be adversely affected.***

The SEC, as required by Section 404 of the Sarbanes-Oxley Act of 2002, or the Sarbanes-Oxley Act, adopted rules requiring most public companies to include a management report on such company's internal control over financial reporting in its annual report, which contains management's assessment of the effectiveness of the company's internal control over financial reporting. In addition, when a company meets the SEC's criteria, an independent registered public accounting firm must report on the effectiveness of the company's internal control over financial reporting.

Our management and independent registered public accounting firm have concluded that our internal control over financial reporting as of December 31, 2016 was effective. However, we cannot assure you that in the future our management or our independent registered public accounting firm will not identify material weaknesses during the Section 404 of the Sarbanes-Oxley Act audit process or for other reasons. In addition, because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. As a result, if we fail to maintain effective internal control over financial reporting or should we be unable to prevent or detect material misstatements due to error or fraud on a timely basis, investors could lose confidence in the reliability of our financial statements, which in turn could harm our business, results of operations and negatively impact the market price of our ADSs, and harm our reputation. Furthermore, we have incurred and expect to continue to incur considerable costs and to use significant management time and other resources in an effort to comply with Section 404 and other requirements of the Sarbanes-Oxley Act.

***Compliance with rules and regulations applicable to companies publicly listed in the United States is costly and complex and any failure by us to comply with these requirements on an ongoing basis could negatively affect investor confidence in us and cause the market price of our ADSs to decrease.***

In addition to Section 404, the Sarbanes-Oxley Act also mandates, among other things, that companies adopt corporate governance measures, imposes comprehensive reporting and disclosure requirements, sets strict

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independence and financial expertise standards for audit committee members, and imposes civil and criminal penalties for companies, their chief executive officers, chief financial officers and directors for securities law violations. For example, in response to the Sarbanes-Oxley Act, NASDAQ has adopted additional comprehensive rules and regulations relating to corporate governance. These laws, rules and regulations have increased the scope, complexity and cost of our corporate governance and reporting and disclosure practices. Our current and future compliance efforts will continue to require significant management attention. In addition, our board members, chief executive officer and chief financial officer could face an increased risk of personal liability in connection with the performance of their duties. As a result, we may have difficulty attracting and retaining qualified board members and executive officers to fill critical positions within our company. Any failure by us to comply with these requirements on an ongoing basis could negatively affect investor confidence in us, cause the market price of our ADSs to decrease or even result in the delisting of our ADSs from NASDAQ.

***We are subject to China’s anti-corruption laws and the U.S. Foreign Corrupt Practices Act. Our failure to comply with these laws could result in penalties, which could harm our reputation and have an adverse effect on our business, results of operations and financial condition.***

We are subject to the U.S. Foreign Corrupt Practices Act, or the FCPA, which generally prohibits companies and anyone acting on their behalf from offering or making improper payments or providing benefits to foreign officials for the purpose of obtaining or keeping business, along with various other anti-corruption laws, including China’s anti-corruption laws. Our existing policies prohibit any such conduct and we are in the process of implementing additional policies and procedures designed to ensure that we, our employees and intermediaries comply with the FCPA and other anti-corruption laws to which we are subject. There is, however, no assurance that such policies or procedures will work effectively all the time or protect us against liability under the FCPA or other anti-corruption laws for actions taken by our employees and intermediaries with respect to our business or any businesses that we may acquire. We operate in the data center services industry in China and generally purchase our hosting facilities and telecommunications resources from state or government-owned enterprises and sell our services domestically to customers that include state or government-owned enterprises or government ministries, departments and agencies. This puts us in frequent contact with persons who may be considered “foreign officials” under the FCPA, resulting in an elevated risk of potential FCPA violations. If we are found to be not in compliance with the FCPA and other applicable anti-corruption laws governing the conduct of business with government entities or officials, we may be subject to criminal and civil penalties and other remedial measures, which could have an adverse impact on our business, financial condition and results of operations. Any investigation of any potential violations of the FCPA or other anti-corruption laws by U.S. or foreign authorities, including Chinese authorities, could adversely impact our reputation, cause us to lose customer sales and access to hosting facilities and telecommunications resources, and lead to other adverse impacts on our business, financial condition and results of operations.

***If we fail to maintain a strong brand name, we may lose our existing customers and have difficulties attracting new customers, which may have an adverse effect on our business and results of operation.***

We have built a strong brand in Chinese, “世纪互联”, among our customers. As our business grows or changes, we plan to continue to focus our efforts to establish a wider recognition of our brand to attract potential customers, and we may also introduce additional brands in relation to our business. We cannot assure you that we will effectively allocate our resources for these activities or succeed in maintaining and broadening our brand recognition among customers. Our major brand names and logos are registered trademarks in China. However, preventing trademark and trade name infringement or misuse could be difficult, costly and time-consuming, particularly in China. There had been incidents in the past where third parties used our brand without our authorization and we had to resort to litigation to protect our intellectual property rights. See “Item 8.A—Legal Proceedings” for our disputes with Shanghai 21Vianet Information Systems Co., Ltd. We may continue to experience similar disputes in the future or otherwise fail to fully protect our brand name, which may have an adverse effect on our business and financial results.

***If we fail to protect our intellectual property rights in general, our business may suffer.***

We consider our copyrights, trademarks, trade names and internet domain names invaluable to our ability to continue to develop and enhance our brand recognition. Historically, the PRC has afforded less protection to intellectual property rights than the United States. We utilize proprietary know-how and trade secrets and employ various methods to protect such intellectual property. Unauthorized use of our copyrights, trademarks, trade names and domain names may damage our reputation and brand. Preventing copyright, trademark and trade name infringement or misuse could be difficult, costly and time-consuming, particularly in China. The measures we take to protect our copyrights, trademarks and other intellectual property rights are currently based upon a combination of trademark and copyright laws in China and may not be adequate to prevent unauthorized uses. Furthermore, application of laws governing intellectual property rights in China is uncertain and evolving, and could involve substantial risks to us. If we are unable to adequately protect our trademarks, copyrights and other intellectual property rights in the future, we may lose these rights, our brand name may be harmed, and our business may suffer materially. Furthermore, our management's attention may be diverted by violations of our intellectual property rights, and we may be required to enter into costly litigation to protect our proprietary rights against any infringement or violation.

***We may face intellectual property infringement claims that could be time-consuming and costly to defend. If we fail to defend ourselves against such claims, we may lose significant intellectual property rights and may be unable to continue providing our existing services.***

Our technologies and business methods, including those relating to data center services, may be subject to third-party claims or rights that limit or prevent their use. Companies, organizations or individuals, including our competitors, may hold or obtain patents or other proprietary rights that would prevent, limit or interfere with our ability to make, use or sell our services or develop new services, which could make it more difficult for us to operate our business. Intellectual property registrations or applications by others relating to the type of services that we provide may give rise to potential infringement claims against us. In addition, to the extent that we gain greater visibility and market exposure as a public company, we are likely to face a higher risk of being subject to intellectual property infringement claims from third parties. We expect that infringement claims may further increase as the number of products, services and competitors in our market increases. Further, continued success in this market may provide an impetus to those who might use intellectual property litigation as a tool against us.

It is critical that we use and develop our technology and services without infringing the intellectual property rights of third parties, including but not limited to patents, copyrights, trade secrets and trademarks. Intellectual property litigation is expensive and time-consuming and could divert management's attention from our business. A successful infringement claim against us, whether with or without merit, could, among others things, require us to pay substantial damages, develop non-infringing technology or enter into royalty or license agreements that may not be available on acceptable terms, if at all, and cease making, licensing or using products that have infringed a third party's intellectual property rights. Protracted litigation could also result in existing or potential customers deferring or limiting their purchase or use of our products until resolution of such litigation, or could require us to indemnify our customers against infringement claims in certain instances. Any intellectual property litigation could have a material adverse effect on our business, results of operations or financial condition.

If we fail to defend ourselves against any intellectual property infringement claim, we may lose significant intellectual property rights and may be unable to continue providing our existing services, which could have a material adverse effect on our results of operations and business prospects.

***We have granted, and may continue to grant, stock options and other forms of share-based incentive awards, which may result in significant share-based compensation expenses.***

As of March 31, 2017, options to purchase 1,669,320 ordinary shares and 3,422,729 RSUs, have been granted under our 2010 share incentive plan, or the 2010 Plan, and 2014 share incentive plan, or the 2014 Plan. See "Item 6.B—Compensation of Directors and Executive Officers—Share Incentive Plans." For the year ended December 31, 2016, we recorded RMB118.7 million (US\$17.1 million) in share-based compensation expenses.

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We believe share-based incentive awards enhance our ability to attract and retain key personnel and employees, and we will continue to grant stock options, RSUs and other share-based awards to employees in the future. If our share-based compensation expenses continue to be significant, our results of operations would be materially and adversely affected.

Furthermore, in 2010, we recorded RMB206.1 million of share-based compensation expenses in connection with 24,826,090 fully-vested ordinary shares issued to Sunrise Corporate Holding Ltd., or Sunrise, a company solely owned by our executive chairman. Subsequently, in July 2012, we repurchased 2,686,965 shares from Sunrise at par value, for the purpose of increasing the maximum aggregate number of shares available for grant under our 2010 Plan by the same amount. We may record share-based compensation expenses for a portion or all of the shares that are held by Sunrise or the shares that were added to our 2010 Plan, as amended, again at significantly different values if our executive chairman decides at a future date to transfer a portion of these shares to existing and former employees of our company. Any share-based shareholder contribution, if and when made by our executive chairman for the benefit of our company, would be required to be recognized as share-based compensation expenses within our results of operations, which would be derived from the estimated fair value of the ordinary share award on the transfer date. Our future results of operations may be materially and adversely affected if a significant amount of share-based compensation is recorded in connection with such future transfers of these ordinary shares.

### ***We may not have adequate insurance coverage to protect us from potential losses.***

Our operations are subject to hazards and risks normally associated with daily operations for our data centers. Currently, we maintain insurance policies for our equipment, but we do not maintain any business interruption insurance or third-party liability insurance. The insurance policies for our equipment may only be sufficient to cover a portion of the total value of all equipment in the event that losses occur. Insurance companies in China currently do not offer as extensive an array of insurance products as insurance companies do in more developed economies. The occurrence of any events not covered by our limited insurance coverage may result in interruption of our operations and subject us to significant losses or liabilities. In addition, any losses or liabilities that are not covered by our current insurance policies or are not insured at all may have a material adverse effect on our business, results of operations and financial condition.

### ***We face risks related to natural disasters, health epidemics and other outbreaks, which could significantly disrupt our operations.***

On May 12, 2008 and April 14, 2010, severe earthquakes hit part of Sichuan province in southeastern China and part of Qinghai province in western China, respectively, resulting in significant casualties and property damage.

While we did not suffer any loss or experience any significant increase in cost resulting from these earthquakes, if a similar disaster were to occur in the future that affected Beijing or another city where we have major operations, our operations could be materially and adversely affected due to loss of personnel and damages to property. In addition, a similar disaster affecting a larger, more developed area could also cause an increase in our costs resulting from the efforts to resurvey the affected area. Even if we are not directly affected, such a disaster could affect the operations or financial condition of our customers and suppliers, which could harm our results of operations.

In addition, our business could be materially and adversely affected by natural disasters or public health emergencies, such as the outbreak of avian influenza, severe acute respiratory syndrome, or SARS, the influenza A (H1N1) virus, Ebola virus, or another epidemic. Any outbreak of avian flu, SARS, H1N1, or their variations, or other adverse public health epidemic in China may have a material and adverse effect on our business operations. These occurrences could require the temporary closure of our offices or prevent our staff from traveling to our customers' offices to provide on-site services. Such closures could severely disrupt our business operations and adversely affect our results of operations.

***Our independent registered public accounting firm, like other independent registered public accounting firms operating in China, is not permitted to be subject to inspection by the Public Company Accounting Oversight Board and, as such, you are deprived of the benefits of such inspection.***

Our independent registered public accounting firm that issues the audit reports included in our annual reports filed with the U.S. Securities and Exchange Commission, or SEC, as auditors of companies that are traded publicly in the United States and a firm registered with the U.S. Public Company Accounting Oversight Board (United States), or the PCAOB, is required by the laws of the United States to undergo regular inspections by the PCAOB to assess its compliance with the laws of the United States and professional standards. Because our auditors are located in the People's Republic of China, a jurisdiction where the PCAOB is currently unable to conduct inspections without the approval of the Chinese authorities, our auditors, like other independent registered public accounting firms operating in China, are currently not inspected by the PCAOB. In May 2013, PCAOB announced that it had entered into a Memorandum of Understanding on Enforcement Cooperation with the China Securities Regulatory Commission, or the CSRC, and the Ministry of Finance, which establishes a cooperative framework between the parties for the production and exchange of audit documents relevant to investigations undertaken by PCAOB, the CSRC, or the Ministry of Finance in the United States and the PRC, respectively. PCAOB continues to be in discussions with the CSRC and the Ministry of Finance to permit joint inspections in the PRC of audit firms that are registered with PCAOB and audit Chinese companies that trade on U.S. exchanges.

Inspections of other firms that the PCAOB has conducted outside China have identified deficiencies in those firms' audit procedures and quality control procedures, which may be addressed as part of the inspection process to improve future audit quality. The inability of the PCAOB to conduct inspections of auditors in China makes it more difficult to evaluate the effectiveness of our auditor's audit procedures or quality control procedures as compared to auditors outside of China that are subject to PCAOB inspections. Investors may lose confidence in our reported financial information and procedures and the quality of our financial statements, which may have a material adverse effect on our ADS price.

***Proceedings instituted recently by the SEC against five PRC-based accounting firms, including our independent registered public accounting firm, could result in our financial statements being determined to not be in compliance with the requirements of the Exchange Act.***

In late 2012, the SEC commenced administrative proceedings under Rule 102(e) of its Rules of Practice and also under the Sarbanes-Oxley Act of 2002 against the Chinese affiliates of the "big four" accounting firms, (including our auditors) and also against Dahua (the former BDO affiliate in China). The Rule 102(e) proceedings initiated by the SEC relate to these firms' inability to produce documents, including audit work papers, in response to the request of the SEC pursuant to Section 106 of the Sarbanes-Oxley Act of 2002, as the auditors located in the PRC are not in a position lawfully to produce documents directly to the SEC because of restrictions under PRC law and specific directives issued by the China Securities Regulatory Commission. The issues raised by the proceedings are not specific to our auditors or to us, but affect equally all audit firms based in China and all China-based businesses with securities listed in the United States.

In January 2014, the administrative judge reached an initial decision that the "big four" accounting firms should be barred from practicing before the Commission for six months. The "big four" accounting firms appealed the initial administrative law decision to the SEC in February 2014. In February 2015, each of the "big four" accounting firms agreed to a censure and to pay a fine to the SEC to settle the dispute and avoid suspension of their ability to practice before the SEC. The settlement requires the firms to follow detailed procedures to seek to provide the SEC with access to Chinese firms' audit documents via China Securities Regulatory Commission. If the firms do not follow these procedures, the SEC could impose penalties such as suspensions, or it could restart the administrative proceedings.

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In the event that the SEC restarts the administrative proceedings, depending upon the final outcome, listed companies in the United States with major PRC operations may find it difficult or impossible to retain auditors in respect of their operations in the PRC, which could result in financial statements being determined to not be in compliance with the requirements of the Exchange Act, including possible delisting. Moreover, any negative news about the proceedings against these audit firms may cause investor uncertainty regarding China-based, United States-listed companies and the market price of our ADSs may be adversely affected.

If our independent registered public accounting firm were denied, even temporarily, the ability to practice before the SEC and we were unable to timely find another registered public accounting firm to audit and issue an opinion on our financial statements, our financial statements could be determined not to be in compliance with the requirements of the Exchange Act. Such a determination could ultimately lead to delisting of our ordinary shares from the Nasdaq Global Select Market or deregistration from the SEC, or both, which would substantially reduce or effectively terminate the trading of our ADSs in the United States.

### **Risks Related to Our Corporate Structure**

***If the PRC government finds that the arrangements that establish the structure for operating our business do not comply with PRC government restrictions on foreign investment in the telecommunications business or if these regulations or the interpretation of existing regulations change in the future, we could be subject to severe penalties or be forced to relinquish our interests in those operations.***

The PRC government regulates telecommunications-related businesses through strict business licensing requirements and other government regulations. These laws and regulations also include limitations on foreign ownership of PRC companies that engage in telecommunications-related businesses. Specifically, foreign investors are not allowed to own more than a 50% equity interest in any PRC company engaging in value-added telecommunications businesses (except operational e-commerce), and the major foreign investor of a telecommunication business in China must also have experience and a sound track record in providing value-added telecommunications services overseas.

Because we are a Cayman Islands company, we are classified as a foreign enterprise under PRC laws and regulations, and our wholly-owned PRC subsidiaries, 21Vianet Data Center Co., Ltd., or 21Vianet China, Joytone Infotech Co., Ltd., or SZ Zhuoaiyi, and Abitcool (China) Broadband Inc., or aBitCool DG, are foreign-invested enterprises, or FIEs. To comply with PRC laws and regulations, we conduct our business in China through contractual arrangements with our variable interest entities and their shareholders. These contractual arrangements provide us with effective control over our variable interest entities, and enable us to receive substantially all of the economic benefits of our consolidated affiliated entities in consideration for the services provided by our wholly-owned PRC subsidiaries, and have an exclusive option to purchase all of the equity interest in our variable interest entities when permissible under PRC laws. For a description of these contractual arrangements, see “Item 7.B—Related Party Transactions—Contractual Arrangements with Our Variable Interest Entities and Their Shareholders.”

The MIIT issued a circular in July 2006 requiring foreign investors to set up an FIE and obtain a value-added telecommunications business operating license, or the VAT License, in order to conduct any value-added telecommunications business in China. Pursuant to this circular, a domestic license holder is prohibited from leasing, transferring or selling the license to foreign investors in any form, and from providing any assistance, including resources, sites or facilities, to foreign investors that conduct value-added telecommunications business in China illegally. Furthermore, the relevant trademarks and domain names that are used in the value-added telecommunications business must be owned by the local license holder or its shareholder. The circular further requires each license holder to have the necessary facilities for its approved business operations and to maintain such facilities in the regions covered by its license. In addition, all value-added telecommunications service providers are required to maintain network and information security in accordance with the standards set forth under relevant PRC regulations. Companies in violation of the circular will be ordered by relevant authorities to

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take remedial actions within a specific period and licenses may be withdrawn if such remedial actions cannot be completed within the specific period. As of the date of this annual report, we have not been notified by relevant authorities regarding any violation of the circular when conducting our value-added telecommunications business.

We believe that we comply with the current applicable PRC laws and regulations. Han Kun Law Offices, our PRC legal counsel, based on its understanding of the relevant laws and regulations, is of the opinion that each of the contracts composing the contractual arrangements among us, our wholly-owned PRC subsidiaries, our variable interest entities and their shareholders is valid, legally binding and enforceable upon each party of such agreements under PRC laws and regulations, and will not result in any violation of PRC laws or regulations currently in effect. However, as there are substantial uncertainties regarding the interpretation and application of PRC laws and regulations, including the Regulations on Mergers and Acquisitions of Domestic Enterprises by Foreign Investors, or the M&A Rules, the telecommunications circular described above and the Telecommunications Regulations of the People's Republic of China, or the Telecom Regulations, and the relevant regulatory measures concerning the telecommunications industry, therefore, we cannot assure you that the PRC government that regulate providers of data center service and other participants in the telecommunications industry would agree that our corporate structure or any of the above contractual arrangements comply with PRC licensing, registration or other regulatory requirements, with existing policies or with requirements or policies that may be adopted in the future. PRC laws and regulations governing the validity of these contractual arrangements are uncertain and the relevant government authorities have broad discretion in interpreting these laws and regulations.

If our corporate and contractual structure is deemed by the MIIT, or other regulators having competent authority, to be illegal, either in whole or in part, we may lose control of our consolidated affiliated entities and have to modify such structure to comply with regulatory requirements. However, we cannot assure you that we can achieve this without material disruption to our business. Further, if our corporate and contractual structure is found to be in violation of any existing or future PRC laws or regulations, the relevant regulatory authorities would have broad discretion in dealing with such violations, including:

- revoking our business and operating licenses;
- levying fines on us;
- confiscating any of our income that they deem to be obtained through illegal operations;
- shutting down a portion or all of our networks and servers;
- discontinuing or restricting our operations in China;
- imposing conditions or requirements with which we may not be able to comply;
- requiring us to restructure our corporate and contractual structure;
- restricting or prohibiting our use of the proceeds from overseas offering to finance our PRC affiliated entities' business and operations; and
- taking other regulatory or enforcement actions that could be harmful to our business.

Furthermore, in connection with litigation, arbitration or other judicial or dispute resolution proceedings, assets under the name of any of record holder of equity interest in our variable interest entities, including such equity interest, may be put under court custody. As a consequence, we cannot be certain that the equity interest will be disposed pursuant to the contractual arrangement or ownership by the record holder of the equity interest. In addition, new PRC laws, rules and regulations may be introduced to impose additional requirements that may be applicable to our corporate structure and contractual arrangements. Occurrence of any of these events could materially and adversely affect our business, financial condition and results of operations. In addition, if the

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imposition of any of these penalties or requirement to restructure our corporate structure causes us to lose the rights to direct the activities of our variable interest entities or our right to receive their economic benefits, we would no longer be able to consolidate such variable interest entities. However, we do not believe that such actions would result in the liquidation or dissolution of our company, our wholly-owned subsidiaries in China or our variable interest entities or their subsidiaries. For the years ended December 31, 2014, 2015 and 2016, our consolidated affiliated entities contributed most of our total net revenues.

### ***Our contractual arrangements with our variable interest entities may result in adverse tax consequences to us.***

We could face material and adverse tax consequences if the PRC tax authorities determine that our contractual arrangements with our variable interest entities were not made on an arm's length basis and may adjust our income and expenses for PRC tax purposes by requiring a transfer pricing adjustment. A transfer pricing adjustment could adversely affect us by (i) increasing the tax liabilities of our variable interest entities without reducing their respective tax liability, which could further result in late payment fees and other penalties to our variable interest entities for underpaid taxes; or (ii) limiting the ability of our variable interest entities to obtain or maintain preferential tax treatments and other financial incentives.

### ***We rely on contractual arrangements with our variable interest entities and their shareholders for our China operations, which may not be as effective as direct ownership in providing operational control.***

We rely on contractual arrangements with our variable interest entities and their shareholders to operate our business in China. For a description of these contractual arrangements, see "Item 7.B—Related Party Transactions—Contractual Arrangements with Our Variable Interest Entities and Their Shareholders." Most of our revenues are attributed to our consolidated affiliated entities. These contractual arrangements may not be as effective as direct ownership in providing us with control over our variable interest entities. If our variable interest entities or their shareholders fail to perform their respective obligations under these contractual arrangements, our recourse to the assets held by our consolidated affiliated entities is indirect and we may have to incur substantial costs and expend significant resources to enforce such arrangements in reliance on legal remedies under PRC law. These remedies may not always be effective, particularly in light of uncertainties in the PRC legal system.

All of these contractual arrangements are governed by PRC law and provide for the resolution of disputes through arbitration in the PRC. Accordingly, these contracts would be interpreted in accordance with PRC laws and any disputes would be resolved in accordance with PRC legal procedures. The legal environment in the PRC is not as developed as in other jurisdictions, such as the United States. As a result, uncertainties in the PRC legal system could limit our ability to enforce these contractual arrangements. In the event that we are unable to enforce these contractual arrangements, or if we suffer significant time delays or other obstacles in the process of enforcing these contractual arrangements, it would be very difficult to exert effective control over our variable interest entities, and our ability to conduct our business and our financial conditions and results of operation may be materially and adversely affected. See "—Risks Related to Doing Business in China—Uncertainties with respect to the PRC legal system could limit legal protections available to you and us."

### ***The shareholders of our variable interest entities may have potential conflicts of interest with us, which may materially and adversely affect our business and financial condition.***

We conduct our operations in China through contractual arrangements among us, our wholly-owned PRC subsidiaries, our variable interest entities and their shareholders and we rely on the shareholders of our variable interest entities to abide by the obligations under such contractual arrangements. In particular, 21Vianet Technology is 70% owned by Mr. Sheng Chen, our executive chairman and 30% owned by Mr. Jun Zhang, our co-founder. Mr. Sheng Chen and Mr. Jun Zhang are also the ultimate shareholders of our company. The interests of Mr. Sheng Chen and Mr. Jun Zhang as the shareholders of 21Vianet Technology may differ from the interests

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of our company as a whole, as what is in the best interests of 21Vianet Technology may not be in the best interests of our company. We cannot assure that when conflicts of interest arise, any or all of these individuals will act in the best interests of our company or that conflicts of interest will be resolved in our favor. In addition, these individuals may breach or cause our variable interest entities and their subsidiaries to breach or refuse to renew the existing contractual arrangements with us.

Currently, we do not have arrangements to address potential conflicts of interest the shareholders of 21Vianet Technology may encounter, on one hand, and as a beneficial owner of our company, on the other hand; provided that we could, at all times, exercise our option under the optional share purchase agreement to cause them to transfer all of their equity ownership in 21Vianet Technology to a PRC entity or individual designated by us as permitted by the then applicable PRC laws. In addition, if such conflicts of interest arise, we could also, in the capacity of attorney-in-fact of the then existing shareholders of 21Vianet Technology as provided under the power of attorney, directly appoint new directors of 21Vianet Technology. We rely on the shareholders of our variable interest entities to comply with the laws of China, which protect contracts and provide that directors and executive officers owe a duty of loyalty to our company and require them to avoid conflicts of interest and not to take advantage of their positions for personal gains, and the laws of the Cayman Islands, which provide that directors have a duty of care and a duty of loyalty to act honestly in good faith with a view to our best interests. However, the legal frameworks of China and Cayman Islands do not provide guidance on resolving conflicts in the event of a conflict with another corporate governance regime. If we cannot resolve any conflicts of interest or disputes between us and the shareholders of our variable interest entities, we would have to rely on legal proceedings, which could result in disruption of our business and subject us to substantial uncertainty as to the outcome of any such legal proceedings.

### **Risks Related to Doing Business in China**

***Adverse changes in political and economic policies of the PRC government could have a material adverse effect on the overall economic growth of China, which could reduce the demand for our services and adversely affect our competitive position.***

Most of our operations are conducted in China and most of our sales are made in China. Accordingly, our business, financial condition, results of operations and prospects are affected significantly by economic, political and legal developments in China. The PRC economy differs from the economies of most developed countries in many respects, including the amount of government involvement, the level of development, the growth rate, the control of foreign exchange and allocation of resources. While the PRC economy has grown significantly over the past several decades, the growth has been uneven across different periods, regions and among various economic sectors of China. We cannot assure you that the PRC economy will continue to grow, or that if there is growth, such growth will be steady and uniform, or that if there is a slowdown, such a slowdown will not have a negative effect on our business.

The PRC government exercises significant control over China's economic growth through various measures, such as allocation of resources, controlling payment of foreign currency-denominated obligations, setting monetary policy and providing preferential treatment to particular industries or companies. Some of these measures benefit the overall PRC economy, but may also have a negative effect on us. For example, our financial condition and results of operations may be adversely affected by governmental control over capital investments or changes in tax regulations that are applicable to us. In addition, it is unclear whether PRC economic policies will be effective in maintaining stable economic growth in the future. Any slowdown in China's economic growth could lead to reduced demand for our solutions, which could in turn materially and adversely affect our business, financial condition and results of operations.

***Uncertainties with respect to the PRC legal system could limit legal protections available to you and us.***

We conduct most of our business through our PRC subsidiaries and consolidated affiliated entities in China. Our operations in China are governed by PRC laws and regulations. Our PRC subsidiaries are FIEs and are

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subject to laws and regulations applicable to foreign investment in China and, in particular, laws applicable to FIEs. The PRC legal system is a civil law system based on written statutes. Unlike the common law system, prior court decisions may be cited for reference but are not binding.

Since late 1970s, the PRC government has been developing a comprehensive system of laws and regulations governing economic matters in general. The overall effect of legislation over the past several decades has significantly enhanced the protections afforded to various forms of foreign investments in China. However, China has not developed a fully integrated legal system, and recently enacted laws and regulations may not sufficiently cover all aspects of economic activities in China. In particular, because these laws and regulations are relatively new, and because of the limited volume of published decisions and their nonbinding nature, the interpretation and enforcement of these laws and regulations involve uncertainties. In addition, the PRC legal system is based in part on government policies and internal rules, some of which may not be published on a timely basis or at all, and some of which may have a retroactive effect. As a result, we may not be aware of our violation of these policies and rules until sometime after the violation. Any administrative and court proceedings in China may be protracted, resulting in substantial costs and diversion of resources and management attention. However, since PRC administrative and court authorities have significant discretion in interpreting and implementing statutory and contractual terms, it may be more difficult to evaluate the outcome of administrative and court proceedings and the level of legal protection we enjoy than in more developed legal systems. These uncertainties may also impede our ability to enforce the contracts we have entered into. As a result, these uncertainties could materially and adversely affect our business and results of operations.

### ***Substantial uncertainties exist with respect to the enactment timetable, interpretation and implementation of draft PRC Foreign Investment Law and how it may impact the viability of our current corporate structure, corporate governance and business operations.***

The Ministry of Commerce, or MOC, published a discussion draft of the proposed Foreign Investment Law in January 2015 aiming to, upon its enactment, replace the trio of existing laws regulating foreign investment in China, namely, the Sino-foreign Equity Joint Venture Enterprise Law, the Sino-foreign Cooperative Joint Venture Enterprise Law and the Wholly Foreign-invested Enterprise Law, together with their implementation rules and ancillary regulations. The draft Foreign Investment Law embodies an expected PRC regulatory trend to rationalize its foreign investment regulatory regime in line with prevailing international practice and the legislative efforts to unify the corporate legal requirements for both foreign and domestic investments. The MOC is currently soliciting comments on this draft and substantial uncertainties exist with respect to its enactment timetable, interpretation and implementation. The draft Foreign Investment Law, if enacted as proposed, may materially impact the viability of our current corporate structure, corporate governance and business operations in many aspects.

Among other things, the draft Foreign Investment Law expands the definition of foreign investment and introduces the principle of “actual control” in determining whether a company should be treated as an FIE. According to the definition set forth in the draft Foreign Investment Law, FIEs refer to enterprises established in China pursuant to PRC law that are solely or partially invested by foreign investors. The draft Foreign Investment Law specifically provides that entities established in China (without direct foreign equity ownership) but “controlled” by foreign investors, through contract or trust for example, will be treated as FIEs. Once an entity falls within the definition of FIE, it may be subject to foreign investment “restrictions” or “prohibitions” set forth in a “negative list” to be separately issued by the State Council later. If an FIE proposes to conduct business in an industry subject to foreign investment “restrictions” in the “negative list,” the FIE must go through a market entry clearance by the MOC before being established. If an FIE proposes to conduct business in an industry subject to foreign investment “prohibitions” in the “negative list,” it must not engage in the business. However, an FIE, during the market entry clearance process, may apply in writing to be treated as a PRC domestic enterprise if its foreign investor(s) is/are ultimately “controlled” by PRC government authorities and its affiliates and/or PRC citizens. In this connection, “control” is broadly defined in the draft law to cover the following summarized categories: (i) holding 50% or more of the voting rights of the subject entity; (ii) holding

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less than 50% of the voting rights of the subject entity but having the power to secure at least 50% of the seats on the board or other equivalent decision making bodies, or having the voting power to exert material influence on the board, the shareholders' meeting or other equivalent decision making bodies; or (iii) having the power to exert decisive influence, via contractual or trust arrangements, over the subject entity's operations, financial matters or other key aspects of business operations.

The "variable interest entity" structure, or VIE structure, has been adopted by many PRC-based companies, including us, to obtain necessary licenses and permits in the industries that are currently subject to foreign investment restrictions in China. See "—Risks Related to Our Corporate Structure" and Item 4.C—"Organizational Structure." Under the draft Foreign Investment Law, variable interest entities that are controlled via contractual arrangement would also be deemed as FIEs, if they are ultimately "controlled" by foreign investors. Therefore, for any companies with a VIE structure in an industry category that is on the "negative list," the VIE structure may be deemed legitimate only if the ultimate controlling person(s) is/are of PRC nationality (either PRC companies or PRC citizens). Conversely, if the actual controlling person(s) is/are of foreign nationalities, then the variable interest entities will be treated as FIEs and any operation in the industry category on the "negative list" without market entry clearance may be considered as illegal. But as for investments in industry categories contained in the negative list through VIE structures established before the Foreign Investment Law takes effect, there is no specific clause in the draft Foreign Investment Law specifying how these investments will be treated. In accordance with an explanation on the draft Foreign Investment Law issued concurrently by the MOC, the MOC is conducting further research and studying on this matter and will put forward disposition suggestions after soliciting public comments. The MOC solicited comments on the draft Foreign Investment Law and substantial uncertainties exist with respect to its enactment timetable, interpretation and implementation. Moreover, it is uncertain whether the industry of data center and providing value-added telecommunication services, in which our variable interest entities operate, will be subject to the foreign investment restrictions or prohibitions set forth in the "negative list" to be issued. If the enacted version of the Foreign Investment Law and the final "negative list" mandate further actions, such as MOC market entry clearance, to be completed by companies with existing VIE structure like us, we face uncertainties as to whether such clearance can be timely obtained, or at all. Any such development could materially impact the viability of our current corporate structure, corporate governance and business operations in many aspects. In the event that a final version of the Foreign Investment Law is enacted, we will conduct a full analysis of our corporate structure, corporate governance and business operations to assess our conformity with the requirements set forth therein.

The draft Foreign Investment Law, if enacted as proposed, may also materially impact our corporate governance practice and increase our compliance costs. For instance, the draft Foreign Investment Law imposes stringent ad hoc and periodic information reporting requirements on foreign investors and the applicable FIEs. Aside from investment implementation report and investment amendment report that are required at each investment and alteration of investment specifics, an annual report is mandatory, and large foreign investors meeting certain criteria are required to report on a quarterly basis. Any company found to be non-compliant with these information reporting obligations may potentially be subject to fines and/or administrative or criminal liabilities, and the persons directly responsible may be subject to criminal liabilities.

***We may rely on dividends paid by our operating subsidiaries to fund cash and financing requirements, and limitations on the ability of our operating subsidiaries to make payments to us could have a material adverse effect on our ability to conduct our business and fund our operations.***

We are a holding company and conduct our business primarily through our operating subsidiaries and our consolidated affiliated entities, most of which are limited liability companies established in China. We may rely on dividends paid by our subsidiaries for our cash needs, including the funds necessary to pay dividends and other cash distributions to our shareholders, to service any debt we may incur and to pay our operating expenses. The payment of dividends by entities organized in China is subject to limitations. In particular, regulations in China currently permit payment of dividends only out of accumulated profits as determined in accordance with the PRC accounting standards and regulations. Our PRC subsidiaries are also required to set aside at least 10% of

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their after-tax profit based on PRC accounting standards each year to their statutory reserves until the accumulative amount of such reserves reaches 50% of their registered capital. These reserves are not distributable as cash dividends. Furthermore, any portion of its after-tax profits that a subsidiary has allocated to its staff welfare and bonus fund at the discretion of its board of directors is also not distributable as cash dividends. Moreover, if our operating subsidiaries incur any debt on their own behalf in the future, the instruments governing the debt may restrict their ability to pay dividends or make other distributions to us. Any limitation on the ability of our operating subsidiaries, including in particular 21Vianet China, to distribute dividends and other distributions to us could materially and adversely limit our ability to make investments or acquisitions that could be beneficial to our businesses, pay dividends or otherwise fund and conduct our business.

***If we fail to acquire, obtain or maintain applicable telecommunications licenses, or are deemed by relevant governmental authorities to be operating outside the terms of our existing license, our business would be materially and adversely affected.***

Pursuant to the Telecommunications Regulations promulgated by the PRC State Council in September 2000 and amended in July 2014 and February 2016, respectively, telecommunications businesses are divided into two categories, namely, (i) “basic telecommunications businesses,” which refers to businesses that provide public network infrastructure, public data transmission and basic voice communications services, and (ii) “value-added telecommunications businesses,” which refer to businesses that provide telecommunications and information services through the public network infrastructure. If the value-added telecommunications service covers two or more provinces, autonomous regions or municipalities, such service must be approved by the MIIT and the service provider must obtain a Cross-Regional Value Added Telecommunications Business Operation License, or the Cross-Regional VAT License.

Pursuant to the Cross-Regional VAT License issued to 21Vianet Beijing by the MIIT on January 17, 2012 (which was updated on January 23, 2017) with a term effective until January 23, 2022, 21Vianet Beijing is permitted to carry out its (i) data center business (excluding internet data resources coordination service) under the first category of “value-added telecommunications business” across 4 province-level municipalities and 11 cities in China; (ii) VPN services under the first category of “value-added telecommunications business” across 3 province-level municipalities and 2 cities in China; (iii) internet access service (including website access) under the first category of “value-added telecommunications business” across 13 province-level municipalities and provinces in China; and internet access service (excluding website access) under the first category of “value-added telecommunications business” across 6 province-level municipalities and provinces in China; and (iv) domestic multi-party communications services under the second category of “value-added telecommunications business” across China.

Pursuant to the VAT License issued to Beijing Chengyishidai Network Technology Co., Ltd., or CYSD, by the Beijing Communications Administration on March 20, 2012 (which was updated on November 28, 2016) with a term effective until November 28, 2021, CYSD is permitted to carry out its (i) internet access service business under the first category of “value-added telecommunications business” in Beijing; and (ii) information service business (excluding internet information service) under the second category of “value-added telecommunications business” in Beijing.

Pursuant to the VAT License issued to Guangzhou Gehua Network Technology and Development Company Limited, or Gehua, by the Guangdong Communications Administration, Gehua is permitted to carry out its internet access service business under the first category of “value-added telecommunications business” and information service business (limited to internet service business) under the second category of “value-added telecommunications business” in Guangdong province from March 29, 2013 to December 29, 2016. Such VAT License is still in the process of renewal.

Pursuant to the VAT License issued to Beijing Fastweb Network Technology Co., Ltd., or BJ Fastweb, by Beijing Communications Administration on December 10, 2014 with a term effective until December 10, 2019,

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BJ Fastweb is permitted to carry out its internet access service business under the first category of “value-added telecommunications business” in Beijing.

Pursuant to the Cross-Regional VAT License issued to WiFire (Beijing) Technology Co., Ltd., or WiFire BJ, by the MIIT on August 23, 2013 (which was updated on May 7, 2015) with a term effective until January 7, 2018, WiFire BJ is permitted to carry out its virtual private network services under the first category of “value-added telecommunications business” across 25 cities in China. Meanwhile, WiFire BJ also holds a VAT License issued by the Beijing Communications Administration on January 22, 2014 with a term effective until December 12, 2014, and is permitted to carry out its internet access business under the first category of “value-added telecommunications business” in Beijing. A renewed VAT License was issued to WiFire BJ on December 31, 2014 with a term effective until December 31, 2019.

Pursuant to the VAT License issued to BJ Yilong by Beijing Communications Administration on October 19, 2010, BJ Yilong is permitted to carry out its information service business (limited to mobile network) under the second category of “value-added telecommunications business” in Beijing. A renewed VAT License was issued to BJ Yilong on May 22, 2014 with a term effective until October 18, 2015 and renewed again on September 9, 2015 with a term effective until September 9, 2020.

Pursuant to the VAT License issued to Guangdong Tianying Information Technology Co., Ltd., or GD Tianying, by Guangdong Communications Administration on September 12, 2014 with a term effective until December 16, 2015, GD Tianying is permitted to carry out its data center business under the first category of “value-added telecommunications business” in Guangdong province. A renewed VAT License was issued to GD Tianying on December 16, 2015 with a term effective until December 16, 2020.

Pursuant to the Cross-Regional VAT License issued to Shenzhen Diyixian Telecommunication Co., Ltd., or SZ DYX, by the MIIT on September 18, 2013 with a term effective until July 29, 2018, SZ DYX is permitted to carry out (i) its virtual private network services under the first category of “value-added telecommunications business” in China; and (ii) call center and information service business (limited to mobile network) under the second category of “value-added telecommunications business” across China.

Pursuant to the Cross-Regional VAT License issued to SC Aipu by the MIIT on July 31, 2012 (which was updated on July 21, 2016) with a term effective until July 21, 2021, SC Aipu is permitted to carry out (i) call center service business under the second category of “value-added telecommunications business” across China; (ii) internet access business (excluding website access) under the first category of “value-added telecommunications business” across 20 province-level municipalities, province-level autonomous regions and provinces in China; and (iii) internet access business (including website access) under the first category of “value-added telecommunications business” across 11 province-level municipalities, province-level autonomous regions and provinces in China. In addition, MIIT has also approved SC Aipu to authorize each of its 7 subsidiaries to carry out internet access business under the first category of “value-added telecommunications business” across 7 cities in China.

Pursuant to the Cross-Regional VAT License issued to Shanghai Guotong Network Co., Ltd., or SH Guotong, by the MIIT on November 15, 2012, which was renewed on January 20, 2015 with a term effective until January 20, 2020, SH Guotong is permitted to carry out internet access business under the first category of “value-added telecommunications business” across 14 cities in China.

In connection with our data center services, we provide managed network services that connect our data centers with the telecommunication backbones of China’s major carriers, major non-carriers and ISPs as well as connect servers housed in our data centers. Our managed network services are offered in the form of bandwidth with optimized interconnectivity. Furthermore, we have been continuously developing our hosting service and managed network service to better serve our customers, and as a result, we introduce new technologies and services from time to time to support and improve our current business. As of the date of this annual report, there

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is no clear and express legal definition as to what constitutes a “managed network services,” nor are there laws or regulations in China specifically governing the managed network services or categorizing it as one of the “basic telecommunications businesses” or “value-added telecommunications services.” However, we cannot assure you that PRC governmental authorities will continue to deem our hosting service, managed network service and any of our newly developed technologies, network and services used in our business as a type of value-added telecommunications business or a business covered under the Cross-Regional VAT License issued to 21Vianet Beijing, WiFire BJ, SZ DYX, SC Aipu and SH Guotong, and the VAT License issued to CYSD, Gehua, BJ Yilong, BJ Fastweb, GD Tianying and WiFire BJ. Furthermore, we cannot assure you that PRC legislators or governmental authorities will not promulgate any new laws or regulations or update the current and existing laws and regulations which may clearly define or categorize our managed network services as a type of basic telecommunication business. As we expand our networks across China, it is also possible that the MIIT, in the future, may deem our operations to have exceeded the terms of our existing licenses. Further, we cannot assure you that 21Vianet Beijing, CYSD, Gehua, WiFire BJ, BJ Yilong, SZ DYX, SC Aipu, BJ Fastweb, GD Tianying and SH Guotong will be able to successfully renew their value added telecommunications business operating licenses upon their expiration, or maintain their annual inspection, or obtain any other licenses necessary for us to carry out our business, or that our existing licenses will continue to cover all aspects of our operations upon their renewal.

In addition, MIIT initiated a periodical pilot scheme for mobile network resale business by issuing the Notice on Carrying out Pilot Work of Mobile Network Resale Business on May 17, 2013, or the Pilot Work Notice, pursuant to which, the qualified private sector enterprises are encouraged, but not required, to apply to participate in the pilot scheme in mobile network resale business and the pilot scheme only lasts for a short period ending on December 31, 2015. MIIT will, according to the Pilot Work Notice, adjust relevant policies in the future as appropriate based on the result of such pilot scheme. 21Vianet Beijing has voluntarily applied to participate in the pilot scheme and obtained approval on August 18, 2014, with a term expiring on December 31, 2015. Following expiration of the Pilot Work Notice, MIIT did not extend the effective period of the pilot scheme or issue a long-term regulation. The mobile network resale business continues and MIIT issued a guideline on January 6, 2016 to regulate the wholesale price in the mobile network resale business.

MIIT initiated another periodical pilot scheme for broadband access business by issuing the Notice on Liberalizing the Broadband Access Market to Private Capital on December 25, 2014, or the Broadband Notice, pursuant to which, the qualified private sector enterprises are encouraged, but not required, to apply to participate in the pilot scheme in broadband access business and the pilot scheme lasts for 3 years ending on December 31, 2017. In October 2016, MIIT issued a notice to expand the pilot scheme to all cities in seven provinces and twelve cities in other provinces. As of the date of this annual report, we have applied for and qualified to provide broadband access services in 36 cities such as Beijing, Shanghai, Guangzhou and Shenzhen.

We believe such pilot schemes represent the current administration’s continuous efforts in carrying out the recent policies of the PRC State Council and MIIT regarding encouraging private sectors to further participate in the telecommunication industry. The Broadband Notice specifically mentioned that the broadband access business is a basic telecommunication business. The Pilot Work Notice also specifically mentioned that the mobile network resale business, which we believe shares something in common with our managed network services, is a second-category basic telecommunication business rather than a value-added telecommunication business. These pilot schemes, to some extent, reflect a legislative trend to welcome private enterprises (in comparison to the state-owned enterprise) to participate in basic telecommunication businesses in the soon future. Nevertheless, although we believe these pilot schemes are not a practical change or modification to the current legal framework which our managed network service business might be subject to and only represent a legislative trend to open up the basic telecommunication business market to the private enterprises, new laws, regulations or government interpretations may also be promulgated from time to time to regulate the hosting service and managed network service or any of our related technology or services, which may require us to obtain additional, or expand existing, operating licenses or permits. Any of these factors could result in our disqualification from carrying out our current business, causing significant disruption to our business operations

which may materially and adversely affect our business, financial condition and results of operations. We will be closely monitoring the developments of relevant laws and regulations.

***Under the New PRC Enterprise Income Tax Law, we may be classified as a “resident enterprise” of China. Such classification could result in unfavorable tax consequences to us and our non-PRC holders of shares and ADSs.***

Pursuant to the New PRC Enterprise Income Tax Law, or the EIT Law, as recently amended on February 24, 2017, and its implementation rules, which became effective on January 1, 2008, an enterprise established outside of China with “de facto management bodies” within China is considered a “resident enterprise,” meaning that it can be treated in a manner similar to a Chinese enterprise for enterprise income tax, or EIT, purposes. Under the implementation rules of the EIT Law, the term “de facto management body” is defined as the management body that exercises full and substantial control and overall management over the business, productions, personnel, accounts and properties of an enterprise. On April 22, 2009, the State Administration of Taxation issued the Notice Regarding the Determination of Chinese-Controlled Offshore Incorporated Enterprises as PRC Tax Resident Enterprises on the Basis of De Facto Management Bodies, or Circular 82, which is amended and supplemented by the Announcement Regarding the Determination of PRC Tax Resident Enterprises on the Basis of De Facto Management Bodies issued by the State Administration of Taxation on January 29, 2014. Circular 82 and its amendments sets out certain specific criteria and process for determining whether the “de facto management body” of a Chinese-controlled offshore incorporated enterprise is located in China.

We do not believe that we are a “resident enterprise” for PRC EIT purposes. However, the tax resident status of an enterprise is subject to determination by the PRC tax authorities and uncertainties remain with respect to the interpretation of the term “de facto management body”. If the PRC tax authorities determine that we are a “resident enterprise” for PRC EIT purposes, a number of unfavorable PRC tax consequences could follow: (i) we may be subject to EIT at a rate of 25% on our worldwide taxable income as well as PRC EIT reporting obligations; (ii) a 10% (or a lower rate under an applicable tax treaty, if any) withholding tax may be imposed on dividends we pay to non-PRC enterprise holders (20% for non-PRC individual holders) of our shares and ADSs; and (iii) a 10% PRC tax may apply to gains realized by non-PRC enterprise holders (20% for non-PRC individual holders) of our shares and ADSs from transferring our shares or ADSs, if such income is considered PRC-source income.

Similarly, such unfavorable tax consequences could apply to our Hong Kong subsidiaries, if either of them is deemed to be a “resident enterprise” by the PRC tax authorities. Notwithstanding the foregoing provisions, the EIT Law also provides that the dividends paid between “qualified resident enterprises” are exempt from EIT. If our Hong Kong subsidiaries are deemed “resident enterprises” for PRC EIT purposes, the dividends they receive from their PRC subsidiaries, including 21Vianet China, may constitute dividends between “qualified resident enterprises” and therefore qualify for tax exemption. However, the definition of “qualified resident enterprise” is unclear and the relevant PRC government authorities have not yet issued guidance with respect to the processing of outbound remittances to entities that are treated as resident enterprises for PRC EIT purposes. Even if such dividends qualify as “tax-exempt income,” we cannot guarantee that such dividends will not be subject to any withholding tax.

***We and our non-resident investors face uncertainty with respect to indirect transfers of equity interests in PRC resident enterprises by their non-PRC holding companies.***

Pursuant to the Notice on Strengthening Administration of Enterprise Income Tax for Share Transfers by Non-PRC Resident Enterprises, or Circular 698, issued by the State Administration of Taxation, which became effective retroactively as of January 1, 2008, where a non-resident enterprise investor transfers equity interests in a PRC resident enterprise indirectly by way of disposing of equity interests in an overseas holding company, the non-resident enterprise investor, being the transferor, may be subject to PRC enterprise income tax, if the indirect

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transfer is considered to be an abusive use of company structure without reasonable commercial purposes. As a result, gains derived from such indirect transfer may be subject to PRC withholding tax at the rate of up to 10%. In addition, the PRC resident enterprise may be required to provide necessary assistance to support the enforcement of Circular 698.

On February 3, 2015, the State Administration of Tax issued the Notice on Certain Corporate Income Tax Matters on Indirect Transfers of Properties by Non-Resident Enterprises, or Circular 7. Circular 7 has introduced a new tax regime that is significantly different from that under Circular 698. Circular 7 extends its tax jurisdiction to not only indirect transfers set forth under Circular 698 but also transactions involving transfer of other taxable assets, through the offshore transfer of a foreign intermediate holding company. In addition, Circular 7 provides clearer criteria than Circular 698 on how to assess reasonable commercial purposes and has introduced safe harbors for internal group restructurings and the purchase and sale of equity through a public securities market. Circular 7 also brings challenges to both the foreign transferor and transferee (or other person who is obligated to pay for the transfer) of the taxable assets. Where a non-resident enterprise conducts an “indirect transfer” by transferring the taxable assets indirectly by disposing of the equity interests of an overseas holding company, the non-resident enterprise being the transferor, or the transferee, or the PRC entity which directly owned the taxable assets may report to the relevant tax authority such indirect transfer. Using a “substance over form” principle, the PRC tax authority may re-characterize such indirect transfer as a direct transfer of the equity interests in the PRC tax resident enterprise and other properties in China. As a result, gains derived from such indirect transfer may be subject to PRC enterprise income tax, and the transferee or other person who is obligated to pay for the transfer is obligated to withhold the applicable taxes, currently at a rate of up to 10% for the transfer of equity interests in a PRC resident enterprise. Both the transferor and the transferee may be subject to penalties under PRC tax laws if the transferee fails to withhold the taxes and the transferor fails to pay the taxes.

However, as these rules and notices are relatively new and there is a lack of clear statutory interpretation, we face uncertainties on the reporting and consequences on future private equity financing transactions, share exchange or other transactions involving the transfer of shares in our company by investors that are non-PRC resident enterprises, or sale or purchase of shares in other non-PRC resident companies or other taxable assets by us. Our Cayman Islands holding company and other non-PRC resident enterprises in our group may be subject to filing obligations or may be taxed if our Cayman Islands holding company and other non-PRC resident enterprises in our group are transferors in such transactions, and may be subject to withholding obligations if our Cayman Islands holding company and other non-PRC resident enterprises in our group are transferees in such transactions. For the transfer of shares in our Cayman Islands holding company by investors that are non-PRC resident enterprises, our PRC subsidiaries may be requested to assist in the filing under Circular 698 and Circular 7. As a result, we may be required to expend valuable resources to comply with these rules and notices or to request the relevant transferors from whom we purchase taxable assets to comply, or to establish that our Cayman Islands holding company and other non-resident enterprises in our group should not be taxed under Circular 698 and Circular 7, which may have a material adverse effect on our financial condition and results of operations. There is no assurance that the tax authorities will not apply Circular 698 and Circular 7 to our offshore restructuring transactions where non-PRC resident investors were involved if any of such transactions were determined by the tax authorities to lack reasonable commercial purpose. As a result, we and our non-PRC resident investors may be at risk of being taxed under Circular 698 and Circular 7 and may be required to comply with or to establish that we should not be taxed under Circular 698 and Circular 7, which may have a material adverse effect on our financial condition and results of operations or such non-PRC resident investors’ investments in us. We have conducted acquisition transactions in the past and may conduct additional acquisition transactions in the future. We cannot assure you that the PRC tax authorities will not, at their discretion, adjust any capital gains and impose tax return filing obligations on us or require us to provide assistance for the investigation of PRC tax authorities with respect thereto. Heightened scrutiny over acquisition transactions by the PRC tax authorities may have a negative impact on potential acquisitions we may pursue in the future.

***Discontinuation of any of the preferential tax treatments available to us or imposition of any additional taxes could adversely affect our financial condition and results of operations.***

The EIT Law and its implementation rules, which became effective on January 1, 2008, unified the previously-existing separate income tax laws for domestic enterprises and FIEs and adopted a unified 25% EIT rate applicable to all resident enterprises in China, except for certain entities established prior to March 16, 2007 that are eligible for their existing preferential tax incentives, adjusted by certain transitional phase-out rules promulgated by the State Council on December 26, 2007. In addition, certain enterprises may enjoy a preferential EIT rate of 15% under the EIT Law if they qualify as High and New Technology Enterprise, or HNTE, subject to various qualification criteria.

A number of our PRC subsidiaries and consolidated affiliated entities, including 21Vianet Beijing, Gehua, BJ Fastweb, WiFire BJ, Shanghai Blue Cloud Technology Co., Ltd., or SH Blue Cloud, and SZ DYX are entitled to enjoy a preferential tax rate of 15% due to their qualification as HNTE. The qualification as an HNTE is subject to annual administrative evaluation and a three-year review by the relevant authorities in China. GD Tianying, which was previously recognized as an HNTE, ceased to qualify as an HNTE after its HNTE certificate expired on October 12, 2016.

In 2010 and 2012, Sichuan Aipu Network Co., Ltd., or SC Aipu, and Yunnan Aipu Network Technology Co., Ltd., or Yunnan Aipu, two companies within the Aipu Group, were qualified for a preferential tax rate of 15%. The preferential tax rate is awarded to companies that have operations in certain industries and meet the criteria of the Preferential Tax Policies for Development of the Western Regions. The qualification will need to be assessed on an annual basis.

In April 2011, 21Vianet (Xi'an) Information Outsourcing Industry Park Services Co., Ltd., or Xi'an Sub was qualified for a preferential tax rate of 15%. The preferential tax rate is awarded to companies that have operations in certain industries and meet the criteria of the Preferential Tax Policies for Development of the Western Regions. The qualification will need to be assessed on an annual basis.

In 2013, BJ iJoy was qualified as a software enterprise which allows it to utilize a two-year 100% exemption for 2013 and 2014 followed by a three-year half-reduced EIT rate effective for the years from 2015 to 2017. The qualification will need to be assessed on an annual basis.

If 21Vianet Beijing, Gehua, BJ Fastweb, WiFire BJ, SH Blue Cloud and SZ DYX fail to maintain or renew their HNTE status, or if Xi'an Sub, SC Aipu and Yunnan Aipu are not able to enjoy their preferential tax treatment under Preferential Tax Policies for Development of the Western Regions, or if BJ iJoy fails to maintain or renew its software enterprise status, their applicable EIT rate may be increased to 25%, which could have a material adverse effect on our financial condition and results of operations.

***The M&A Rules establish complex procedures for some acquisitions of Chinese companies by foreign investors, which could make it difficult for us to pursue growth through acquisitions in China.***

The M&A Rules and other recently adopted regulations and rules concerning mergers and acquisitions established additional procedures and requirements that could make merger and acquisition activities by foreign investors more time consuming and complex. In addition, the Implementing Rules Concerning Security Review on the Mergers and Acquisitions by Foreign Investors of Domestic Enterprises, issued by the MOC in August 2011, specify that mergers and acquisitions by foreign investors involved in "an industry related to national security" are subject to strict review by the MOC, and prohibit any activities attempting to bypass such security review, including by structuring the transaction through a proxy or contractual control arrangement. We believe that our business is not in an industry related to national security, but we cannot preclude the possibility that the MOC or other government agencies may publish explanations contrary to our understanding or broaden the scope of such security reviews in the future, in which case our future acquisitions in the PRC, including those by way

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of entering into contractual control arrangements with target entities, may be closely scrutinized or prohibited. Moreover, the Anti-Monopoly Law requires that the MOC be notified in advance of any concentration of undertaking if certain filing thresholds are triggered. Part of our growth strategy includes acquiring complementary businesses or assets in China. Complying with the requirements of the laws and regulations mentioned above and other PRC regulations to complete such transactions could be time-consuming, and any required approval processes, including obtaining approval from the MOC, may delay or inhibit our ability to complete such transactions, which could affect our ability to expand our business or maintain our market share. If any of our acquisitions were subject to the M&A Rule and were found not to be in compliance with the requirements of the M&A Rule in the future, relevant PRC regulatory agencies may impose fines and penalties on our operations in the PRC, limit our operating privileges in the PRC, or take other actions that could have a material adverse effect on our business, financial condition, results of operations, reputation and prospects.

***PRC regulation of loans and direct investment by offshore holding companies to PRC entities may delay or prevent us from using the proceeds from our overseas offerings to make loans or additional capital contributions to our PRC subsidiaries or consolidated affiliated entities, which could materially and adversely affect our liquidity and our ability to fund and expand our business.***

In utilizing the proceeds we received from our overseas offerings or in other financing activities, as an offshore holding company, we may make loans to our PRC subsidiaries or our consolidated affiliated entities in the PRC, or we may make additional capital contributions to our PRC subsidiaries or consolidated affiliated entities. Any loans to our PRC subsidiaries or our consolidated affiliated entities in the PRC are subject to PRC regulations. For example, loans by us to our PRC subsidiaries, which are FIEs, to finance their activities cannot exceed statutory limits and must be registered with the State Administration of Foreign Exchange, or SAFE.

We may also decide to finance our operations in China by means of capital contributions. These capital contributions must be approved by or filed with the MOC or its local counterpart. We cannot assure you that we will be able to obtain these government approvals on a timely basis, if at all, with respect to future capital contributions by us to our subsidiaries. If we fail to receive such approvals, our ability to use the proceeds from our overseas offerings and to capitalize our PRC operations may be negatively affected, which could adversely affect our liquidity and our ability to fund and expand our business.

***Governmental control of currency conversion may limit our ability to receive and utilize our revenues effectively.***

We earn most of our revenues and incur most of our expenses in Renminbi; however, Renminbi is not freely convertible at present.

The PRC government continues to regulate conversion between Renminbi and foreign currencies, despite the significant reduction in its control in recent years over trade transactions involving import and export of goods and services as well as other frequent routine foreign exchange transactions. These transactions are known as current account items. However, remittance of Renminbi by foreign investors into the PRC for the purposes of capital account items, such as capital contributions, is generally permitted upon obtaining specific approvals from, or completing specific registrations or filings with, the relevant authorities on a case-by-case basis and is subject to a strict monitoring system. Regulations in the PRC on the remittance of Renminbi into the PRC for settlement of capital account items are developing gradually. Currently, our PRC subsidiaries may purchase foreign currencies for settlement of current account transactions, including payments of dividends to us, without the approval of the SAFE. However, foreign exchange transactions by our PRC subsidiaries under the capital account continue to be subject to significant foreign exchange controls and require the approval of or need to register with PRC governmental authorities, including the SAFE. In particular, if our PRC subsidiaries borrow foreign currency loans from us or other foreign lenders, these loans must first be registered with the SAFE. If any of our PRC subsidiaries, which are wholly foreign-owned enterprises, borrows foreign currency, the accumulative amount of its foreign currency loans may not exceed the difference between the total investment

and the registered capital of that PRC subsidiary. If we finance our PRC subsidiaries by means of additional capital contributions, these capital contributions must be approved by or filed with the MOC or their respective local counterparts. Any existing and future restrictions on currency exchange may affect the ability of our PRC subsidiaries or affiliated entities to obtain foreign currencies, limit our ability to meet our foreign currency obligations or otherwise materially and adversely affect our business.

In March 2015, SAFE promulgated the Circular on Reforming the Administration Approach Regarding the Foreign Exchange Capital Settlement of Foreign-invested Enterprises, or SAFE Circular No. 19, which became effective on June 1, 2015. SAFE Circular No. 19 provides that, among other things, a foreign-invested enterprise may convert up to 100% of the foreign currency in its capital account into RMB on a discretionary basis according to the actual needs. On June 9, 2016, SAFE further issued the Circular of the State Administration of Foreign Exchange on Reforming and Regulating Policies on the Control over Foreign Exchange Settlement of Capital Accounts, or SAFE Circular No. 16, to further expand and strengthen such discretionary conversion reform under SAFE Circular No. 19. SAFE Circular No. 16 provides an integrated standard for conversion of foreign exchange under capital account items on a discretionary basis which applies to all enterprises registered in the PRC. Pursuant to SAFE Circular No. 16, in addition to foreign currency capital, the discretionary conversion policy expands to foreign currency debts borrowed by an enterprise (except financial institutions) and repatriated funds raised through overseas listing. In addition, SAFE Circular No. 16 has narrowed the scope of purposes for which an enterprise must not use the RMB funds so converted, which include, among others, (i) payment for expenditure beyond its business scope or otherwise as prohibited by the applicable laws and regulations; (ii) investment in securities or other financial products other than banks' principal-secured products; (iii) provision of loans to non-affiliated enterprises, except where it is expressly permitted in the business scope of the enterprise; and (iv) construction or purchase of non-self-used real properties, except for the real estate developer. As SAFE Circular No. 16 was newly issued and SAFE has not provided detailed guidelines with respect to its interpretation or implementation, it is uncertain how these rules will be interpreted and implemented.

***Fluctuation in exchange rates could have a material adverse effect on our results of operations and the value of your investment.***

The conversion of Renminbi into foreign currencies, including U.S. dollars, is based on rates set by the People's Bank of China. The PRC government allowed the Renminbi to appreciate by more than 20% against the U.S. dollar between July 2005 and July 2008. Between July 2008 and June 2010, this appreciation was halted and the exchange rate between the Renminbi and the U.S. dollar remained within a narrow band. As a consequence, the Renminbi fluctuated significantly during that period against other freely traded currencies, in tandem with the U.S. dollar. Since June 2010, the RMB has fluctuated against the U.S. dollar, at times significantly and unpredictably, and in recent years the RMB has depreciated significantly against the U.S. dollar. It is difficult to predict whether the depreciation will continue and how market forces or PRC or U.S. government policy may impact the exchange rate between the RMB and the U.S. dollar in the future.

As our costs and expenses are mostly denominated in RMB, the appreciation of the RMB against the U.S. dollar would increase our costs in U.S. dollar terms. In addition, as our operating subsidiaries and VIEs in China receive revenues in RMB, any significant depreciation of the RMB against the U.S. dollar may have a material and adverse effect on our revenues in U.S. dollar terms and financial condition, and the value of, and any dividends payable on, our ordinary shares. For example, to the extent that we need to convert U.S. dollars into Renminbi for capital expenditures and working capital and other business purposes, appreciation of the Renminbi against the U.S. dollar would have an adverse effect on the Renminbi amount we would receive from the conversion. Conversely, if we decide to convert Renminbi into U.S. dollars for the purpose of making payments for dividends on our ordinary shares or ADSs, strategic acquisitions or investments or other business purposes, appreciation of the U.S. dollar against the Renminbi would have a negative effect on the U.S. dollar amount available to us. These and other effects on our financial data resulting from fluctuations in the value of the RMB against the U.S. dollar could have a material and adverse effect on the market price of our ADSs and your

investment. See “Item 11. Quantitative and Qualitative Disclosures about Market Risk—Foreign Exchange Risk.”

***PRC regulations relating to the establishment of offshore special purpose vehicles by PRC residents may subject our PRC resident beneficial owners to personal liability and limit our ability to acquire PRC companies, to inject capital into our PRC subsidiaries, limit our PRC subsidiaries’ ability to distribute profits to us, or otherwise materially and adversely affect us.***

In October 2005, SAFE issued the Circular on the Relevant Issues in the Foreign Exchange Control over Financing and Return Investment Through Special Purpose Companies by Residents Inside China, or Circular 75, which is now replaced by the Circular on Relevant Issues Concerning Foreign Exchange Control on Domestic Residents’ Offshore Investment and Financing and Roundtrip Investment through Special Purpose Vehicles, or Circular 37, issued by SAFE on July 4, 2014. According to Circular 37, PRC residents are required to register with local SAFE branches in connection with their direct establishment or indirect control of an offshore entity for the purposes of overseas investment and financing, with such PRC residents’ legally owned assets or equity interests in domestic enterprises or offshore assets or interests, referred to in Circular 37 as a “special purpose vehicle.” The term “control” under Circular 37 is broadly defined as the operation rights, beneficiary rights or decision-making rights acquired by the PRC residents in the offshore special purpose vehicles or PRC companies by such means as acquisition, trust, proxy, voting rights, repurchase, convertible bonds or other arrangements. Circular 37 further requires amendment to the registration in the event of any changes with respect to the basic information of the special purpose vehicle, such as changes in a PRC resident individual shareholder, name or operation period; or any significant changes with respect to the special purpose vehicle, such as increase or decrease of capital contributed by PRC individuals, share transfer or exchange, merger, division or other material event. If the shareholders of the offshore holding company who are PRC residents do not complete their registration with the local SAFE branches, the PRC subsidiaries may be prohibited from distributing their profits and proceeds from any reduction in capital, share transfer or liquidation to the offshore company, and the offshore company may be restricted in its ability to contribute additional capital to its PRC subsidiaries. Moreover, failure to comply with SAFE registration and amendment requirements described above could result in liability under PRC law for evasion of applicable foreign exchange restrictions. On February 13, 2015, SAFE promulgated a Notice on Further Simplifying and Improving Foreign Exchange Administration Policy on Direct Investment, or SAFE Notice 13, which became effective on June 1, 2015. SAFE Notice 13 has delegated to the qualified banks the authority to register all PRC residents’ investment in “special purpose vehicle” pursuant to the Circular 37, except that those PRC residents who have failed to comply with Circular 37 will remain to fall into the jurisdiction of the local SAFE branches and must make their supplementary registration application with the local SAFE branches.

Our current PRC resident beneficial owners, including our co-founders Sheng Chen and Jun Zhang, have filed the foreign exchange registration in connection with their respective overseas shareholding in our Company in accordance with the Circular 37 on June 10, 2014. We cannot assure you when our co-founders can successfully complete their registrations. We have also requested other PRC residents who we know hold direct or indirect interest in our company to make the necessary applications, filings and amendments as required under Circular 37 and other related rules. We attempt to comply, and attempt to ensure that these PRC residents holding direct or indirect interest in our company comply, with the relevant requirements, and those persons holding direct or indirect interests in our securities whose identities and addresses we know and who are subject to Circular 37 and the relevant SAFE regulations have conducted the registration procedures prescribed by Circular 37 and will update such registration. However, we may not be informed of the identities of all the PRC residents holding direct or indirect interest in our company, and we cannot provide any assurances that these PRC residents will comply with our request to make or obtain any applicable registrations or comply with other requirements required by Circular 37 or the relevant SAFE regulations. The failure or inability of PRC residents, including our co-founders, to make any required registrations or comply with other requirements under Circular 37 and the relevant SAFE regulations may subject such PRC residents or our PRC subsidiaries to fines and legal sanctions and may also limit our ability to contribute additional capital into or provide loans to our PRC subsidiaries and

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our consolidated affiliated entities, limit our PRC subsidiaries' ability to pay dividends or otherwise distribute profits to us, or otherwise materially and adversely affect us.

***Failure to comply with the registration requirements for employee share option plans may subject our equity incentive plan participants who are PRC residents or us to fines and other legal or administrative sanctions.***

Since 2007, SAFE has implemented rules requiring PRC residents who participate in employee stock option plans of overseas publicly listed companies to register with SAFE or its local office and complete certain other procedures. Effective on February 15, 2012, SAFE promulgated the Circular on the Relevant Issues Concerning Foreign Exchange Administration for Domestic Individuals Participating in an Employees Share Incentive Plan of an Overseas-Listed Company, or SAFE Notice 7. Under SAFE Notice 7, PRC residents who participate in a share incentive plan of an overseas publicly listed company are required to register with SAFE and complete certain other procedures. PRC residents include directors, supervisors, management and employees of PRC domestic companies specified in the Administrative Regulations of the People's Republic of China on Foreign Exchange, regardless of nationality. SAFE Notice 7 further requires that an agent should also be designated to handle matters in connection with the exercise or sale of share options granted under the share incentive plan to participants. We and the PRC residents to whom we have granted stock options are subject to SAFE Notice 7. If we or our PRC optionees fail to comply with these regulations, we or our PRC optionees may be subject to fines and other legal or administrative sanctions.

## **Risks Related to our ADSs**

***The market price of our ADSs has fluctuated and may continue to be volatile.***

The trading prices of our ADSs are likely to be volatile and could fluctuate widely due to factors beyond our control. This may happen because of broad market and industry factors, such as the performance and fluctuation in the market prices or the underperformance or declining financial results of other companies based in China that have listed their securities in the United States in recent years. The securities of some of these companies have experienced significant volatility since their initial public offerings, including, in some cases, substantial price declines in the trading prices of their securities. The trading performances of other Chinese companies' securities after their offerings may affect the attitudes of investors toward Chinese companies listed in the United States, which consequently may impact the trading performance of our ADSs, regardless of our actual operating performance. The recent ongoing administrative proceedings brought by SEC against five accounting firms in China, alleging that they refused to hand over documents to the SEC for ongoing investigations into certain China-based companies, occurs at a time when accounting scandals have eroded investor appetite for China-based companies. Any other negative news or perceptions about inadequate corporate governance practices or fraudulent accounting, corporate structure or matters of the Chinese companies may also negatively affect the attitudes of investors towards Chinese companies in general, including us, regardless of whether we have conducted any inappropriate activities. In addition, securities markets may from time to time experience significant price and volume fluctuations that are not related to our operating performance, which may have a material and adverse effect on the market price of our ADSs.

In addition, the market price for our ADSs has fluctuated since we first listed our ADSs on the NASDAQ Global Select Market on April 21, 2011, until April 11, 2017, the trading prices of our ADSs have ranged from US\$5.20 to US\$32.34 per ADS, and the last reported closing price on April 11, 2017 was US\$5.49 per ADS. The market price for our ADSs may be highly volatile and subject to wide fluctuations in response to factors including the following:

- actual or anticipated fluctuations in our quarterly results of operations and changes or revisions of our expected results;
- announcements of new services by us or our competitors;
- changes in financial estimates or recommendations by securities analysts;

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- delays in the release of quarterly and annual results of operations or the filing of key documents and reports required by to filed by the U.S. securities laws;
- conditions in the internet industry in China;
- changes in the performance or market valuations of other companies that provide hosting and managed network services;
- fluctuations of exchange rates between the Renminbi and the U.S. dollar or other foreign currencies;
- announcements by us or our competitors of significant acquisitions, strategic partnerships, joint ventures or capital commitments;
- detrimental negative publicity about us, our competitors or our industry;
- negative short seller allegations against us;
- additions or departures of executive officers;
- sales or perceived potential sales of additional ordinary shares or ADSs;
- litigation or administrative investigations; and
- general economic or political conditions in China.

### ***Our dual-class voting structure will limit your ability to influence corporate matters and could discourage others from pursuing any change of control transactions that holders of our Class A ordinary shares and ADSs may view as beneficial.***

We have a dual-class voting structure such that our ordinary shares consist of Class A ordinary shares and Class B ordinary shares. In respect of matters requiring the votes of shareholders, holders of Class A ordinary shares are entitled to one vote per share, while holders of Class B ordinary shares are entitled to ten votes per share. Each Class B ordinary share is convertible into one Class A ordinary share at any time by the holder thereof, while Class A ordinary shares are not convertible into Class B ordinary shares or preferred shares under any circumstances. Upon any transfer of Class B ordinary shares by a holder thereof to any person or entity which is not an affiliate of such holder, such Class B ordinary shares shall be automatically and immediately converted into the equal number of Class A ordinary shares. Due to the disparate voting powers attached to these two classes, holders of our Class B ordinary shares have significant voting power over matters requiring shareholder approval. This concentrated control will limit your ability to influence corporate matters and could discourage others from pursuing any potential merger, takeover or other change of control transactions that holders of Class A ordinary shares and ADSs may view as beneficial.

### ***Future sales of a substantial number of our ADSs in the public market, or the perception that these sales could occur, could cause the price of our ADSs to decline.***

In the future, we may sell additional ADSs to raise capital, and our existing shareholders could sell substantial amounts of ADSs, including those issued upon the exercise of outstanding options, in the public market. We cannot predict the size of any future issuance of ADSs or the effect that future sales of our ADSs would have on the market price of our ADSs. Any future sales of a substantial number of our ADSs in the public market, or the perception that these sales could occur, could cause the trading price of our ADSs to decline and impair our ability to raise capital through the sale of additional equity securities.

### ***You may not have the same voting rights as the holders of our ordinary shares and may not receive voting materials in time to be able to exercise your right to vote.***

Except as described in this annual report and in the deposit agreement, holders of our ADSs are not able to exercise voting rights attaching to the Class A ordinary shares evidenced by our ADSs on an individual basis.

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Holders of our ADSs will appoint the depositary or its nominee as their representative to exercise the voting rights attaching to the Class A ordinary shares represented by the ADSs. Otherwise, you will not be able to exercise your right to vote unless you withdraw the Class A ordinary shares represented by the ADSs. However, you may not know of the meeting sufficiently in advance to withdraw the ordinary shares. If we ask for instructions from ADS holders, the depositary will notify you of the upcoming vote and arrange to deliver our voting materials to you. We cannot assure you that you will receive voting materials in time to instruct the depositary to vote, and it is possible that you, including persons who hold their ADSs through brokers, dealers or other third parties, will not have the opportunity to exercise a right to vote. The deposit agreement provides that if the depositary does not timely receive valid voting instructions from the ADS holders, then the depositary will, with certain limited exceptions, give a discretionary proxy to a person designated by us to vote such shares.

### ***We are exempt from certain corporate governance requirements of NASDAQ and we intend to rely on certain exemptions.***

Certain corporate governance practices in the Cayman Islands, which is our home country, are considerably different than the standards applied to U.S. domestic issuers. NASDAQ Marketplace Rules provide that foreign private issuers are exempt from certain corporate governance requirements of NASDAQ and may follow their home country practices, subject to certain exceptions and requirements to the extent that such exemptions would be contrary to U.S. federal securities laws and regulations. We currently follow our home country practice that: (i) does not require us to solicit proxy and hold meetings of our shareholders every year, (ii) does not restrict a company's transactions with directors, requiring only that directors exercise a duty of care and owe certain fiduciary duties to the companies for which they serve, (iii) does not require us to obtain shareholder approval for issuing additional securities exceeding 20% of our outstanding ordinary shares, and (iv) does not require us to seek shareholders' approval for amending our share incentive plan. As a result, our investors may not be provided with the benefits of certain corporate governance requirements of NASDAQ.

### ***We may be classified as a passive foreign investment company for United States federal income tax purposes, which could result in adverse U.S. federal income tax consequences to U.S. holders of our ADSs or Class A ordinary shares.***

Based on the market price of our ADSs and Class A ordinary shares, the value of our assets, and the composition of our assets and income, we believe that we were not a passive foreign investment company (a "PFIC") for United States federal income tax purposes for our taxable year ended December 31, 2016 and we do not expect to be a PFIC for the current year or for the foreseeable future. Nevertheless, the application of the PFIC rules is subject to ambiguity in several respects and, in addition, we must make a separate determination each year as to whether we are a PFIC (after the close of each taxable year). Accordingly, we cannot assure you that we will not be a PFIC for our current taxable year or for any future taxable year.

A non-U.S. corporation, such as our company, will be considered a PFIC for United States federal income tax purposes for any taxable year if either (i) 75% or more of its gross income for such year consists of certain types of "passive" income or (ii) 50% or more of the value of its assets (determined on the basis of a quarterly average) during such year produce or are held for the production of passive income (the "asset test"). While we do not anticipate being a PFIC, changes in the nature of our income or assets or the value of our assets may cause us to become a PFIC for the current or any subsequent taxable year. Under circumstances where revenues from activities that produce passive income significantly increase relative to our revenues from activities that produce non-passive income or where we determine not to deploy significant amounts of cash for active purposes, our risk of becoming classified as a PFIC may substantially increase.

Although the law in this regard is not entirely clear, we treat our variable interest entities as being owned by us for United States federal income tax purposes because we control their management decisions and we are entitled to substantially all of their economic benefits and, as a result, we consolidate their results of operations in our consolidated U.S. GAAP financial statements. If it were determined, however, that we are not the owner of

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our variable interest entities for United States federal income tax purposes, we would likely be treated as a PFIC for our taxable year ended December 31, 2016 and for subsequent taxable years.

If we were to be or become a PFIC, a U.S. Holder (as defined in “Item 10.E. Additional Information—Taxation—United States Federal Income Tax Considerations—General”) may incur significantly increased United States income tax on gain recognized on the sale or other disposition of the ADSs or Class A ordinary shares and on the receipt of distributions on the ADSs or Class A ordinary shares to the extent such gain or distribution is treated as an “excess distribution” under the United States federal income tax rules. For more information, see “Item 10.E. Additional Information—Taxation—United States Federal Income Tax Considerations—Passive Foreign Investment Company Considerations.”

***You may not be able to participate in rights offerings, may experience dilution of your holdings and you may not receive certain distributions on Class A ordinary shares if it is impractical to make them available to you.***

We may from time to time distribute rights to our shareholders, including rights to acquire our securities. Under the deposit agreement for the ADSs, the depository will not offer those rights to ADS holders unless both the rights and the underlying securities to be distributed to ADS holders are either registered under the Securities Act or exempt from registration under the Securities Act with respect to all holders of ADSs. We are under no obligation to file a registration statement with respect to any such rights or underlying securities or to endeavor to cause such a registration statement to be declared effective. In addition, we may not be able to take advantage of any exemptions from registration under the Securities Act. Accordingly, holders of our ADSs may be unable to participate in our rights offerings and may experience dilution in their holdings as a result.

In addition, the depository of our ADSs has agreed to pay to you the cash dividends or other distributions it or the custodian receives on our ordinary shares or other deposited securities after deducting its fees and expenses. You will receive these distributions in proportion to the number of Class A ordinary shares your ADSs represent. However, the depository may, at its discretion, decide that it is unlawful or impractical to make a distribution available to any holders of ADSs. For example, the depository may determine that it is not practicable to distribute certain property through the mail, or that the value of certain distributions may be less than the cost of mailing them. In these cases, the depository may decide not to distribute such property and you will not receive such distribution.

***You may be subject to limitations on transfer of your ADSs.***

Your ADSs represented by the ADRs are transferable on the books of the depository. However, the depository may close its transfer books at any time or from time to time when it deems expedient in connection with the performance of its duties. In addition, the depository may refuse to deliver, transfer or register transfers of ADSs generally when our books or the books of the depository are closed, or at any time if we or the depository deem it advisable to do so because of any requirement of law or of any government or governmental body, or under any provision of the deposit agreement, or for any other reason.

***You may face difficulties in protecting your interests, and your ability to protect your rights through the U.S. federal courts may be limited, because we are incorporated under Cayman Islands law, conduct all of our operations in China and a majority of our officers and directors reside outside the United States.***

We are incorporated in the Cayman Islands and substantially all of our assets are located outside of the United States. We conduct all of our operations in China through our wholly-owned subsidiaries in China. The majority of our officers and directors reside outside the United States and a substantial portion of the assets of those persons are located outside of the United States. As a result, it may be difficult for you to bring an action against us or against these individuals in the Cayman Islands or in China in the event that you believe that your rights have been infringed under the securities laws or otherwise. Even if you are successful in bringing an action of this kind, the laws of the Cayman Islands and of China may render you unable to enforce a judgment against

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our assets or the assets of our directors and officers. In addition, there is uncertainty as to whether the courts of the Cayman Islands or the PRC would recognize or enforce judgments of U.S. courts against us or our directors and officers predicated upon the civil liability provisions of the securities laws of the United States or any state, and it is uncertain whether such Cayman Islands or PRC courts would be competent to hear original actions brought in the Cayman Islands or the PRC against us or our directors and officers predicated upon the securities laws of the United States or any state, on the ground that such provisions are penal in nature.

Our corporate affairs are governed by our memorandum and articles of association and by the Companies Law (as amended) and common law of the Cayman Islands. The rights of shareholders to take legal action against our directors and us, actions by minority shareholders and the fiduciary duties of our directors to us under Cayman Islands law are to a large extent governed by the common law of the Cayman Islands. The common law of the Cayman Islands is derived in part from comparatively limited judicial precedent in the Cayman Islands as well as from English common law, which has persuasive, but not binding, authority on a court in the Cayman Islands. The rights of our shareholders and the fiduciary duties of our directors under Cayman Islands law are not as clearly established as they would be under statutes or judicial precedents in the United States. In particular, the Cayman Islands has a less developed body of securities laws as compared to the United States, and provides significantly less protection to investors. In addition, Cayman Islands companies may not have standing to initiate a shareholder derivative action before the federal courts of the United States.

As a result of all of the above, our public shareholders may have more difficulty in protecting their interests through actions against our management, directors or major shareholders than they would as shareholders of a public company of the United States.

### ***Our memorandum and articles of association contain anti-takeover provisions that could adversely affect the rights of holders of our ordinary shares and ADSs.***

Our memorandum and articles of association contain certain provisions that could limit the ability of others to acquire control of our company, including our dual-class voting structure, and a provision that grants authority to our board of directors to establish from time to time one or more series of preferred shares without action by our shareholders and to determine, with respect to any series of preferred shares, the terms and rights of that series. These provisions could have the effect of depriving our shareholders of the opportunity to sell their shares at a premium over the prevailing market price by discouraging third parties from seeking to obtain control of our company in a tender offer or similar transactions.

### ***We have incurred increased costs as a result of being a public company.***

As a public company, we have incurred significant accounting, legal and other expenses that we did not incur as a private company. The Sarbanes-Oxley Act, as well as new rules subsequently implemented by the SEC and the NASDAQ Global Select Market, have detailed requirements concerning corporate governance practices of public companies including Section 404 of the Sarbanes-Oxley Act relating to internal controls over financial reporting. These new rules and regulations have increased our director and officer liability insurance, accounting, legal and financial reporting compliance costs and have made certain corporate activities more time-consuming and costly. Therefore, we have incurred additional costs associated with our public company reporting requirements, and we cannot predict or estimate the amount of additional costs we may further incur or the timing of such costs.

### ***If securities or industry analysts do not actively follow our business, or if they publish unfavorable research about our business, our ADS price and trading volume could decline.***

The trading market for our ADS depends in part on the research and reports that securities or industry analysts publish about us or our business. If one or more of the analysts who covers us downgrades our ADSs or publishes unfavorable research about our business, our ADS price would likely decline. If one or more of these analysts ceases coverage of our company or fails to publish reports on us regularly, demand for our ADSs could decrease, which could cause our ADS price and trading volume to decline.

## ITEM 4. INFORMATION ON THE COMPANY

### A. History and Development of the Company

We commenced our operations in 1999, and through a series of corporate restructurings, set up a holding company, AsiaCloud Inc., or AsiaCloud, in October 2009 under the laws of the Cayman Islands. AsiaCloud was formerly a wholly-owned subsidiary of aBitCool Inc., or aBitCool, a company incorporated under the laws of the Cayman Islands. In October 2010, AsiaCloud effected a restructuring whereby AsiaCloud repurchased all its outstanding shares held by aBitCool and issued ordinary shares and preferred shares to the same shareholders of aBitCool. In connection with the restructuring, AsiaCloud subsequently changed its name to 21Vianet Group, Inc.

Due to certain restrictions under the PRC laws on foreign ownership of entities engaged in data center and telecommunications value-added services, we conduct our operations in China through contractual arrangements among us, our wholly-owned PRC subsidiaries, our variable interest entities and their shareholders. As a result of these contractual arrangements, we control our variable interest entities and have consolidated the financial information of our consolidated affiliated entities in our consolidated financial statements in accordance with U.S. GAAP. We control: (i) 100% of the equity interests in 21Vianet Technology through our subsidiary, 21Vianet China, which was incorporated in October 2002; (ii) 100% of the equity interests of BJ iJoy following completion of our acquisition of 100% equity interests in iJoy in April 2013; and (iii) 100% of the equity interests of WiFire Network through our subsidiary, aBitCool DG, which was incorporated in June 2014.

On April 21, 2011, our ADSs began trading on the NASDAQ Global Select Market under the ticker symbol “VNET.” We issued and sold a total of 14,950,000 ADSs, representing 89,700,000 Class A ordinary shares, at an initial offering price of US\$15.00 per ADS.

As part of our growth strategy, we have acquired companies that are complementary to our business, as well as made alternative investments and entered into strategic partnerships or alliances as we see fit. For example:

- In May 2014, we acquired 50% equity interests plus one share in Aipu Group, which principally provides last-mile wired broadband access and other value-added services.
- In August 2014, we acquired 100% equity interests in Dermot Entities to expand our data transmission infrastructure across the Greater China region and deliver high-performance VPN connectivity solutions by utilizing Dermot Entities’ advanced network and infrastructure.
- In January 2015, we issued (i) 39,087,125 Class A and 18,250,268 Class B ordinary shares to Kingsoft for an aggregate cash consideration of US\$172 million; (ii) 6,142,410 Class A and 10,524,257 Class B ordinary shares to Xiaomi for an aggregate cash consideration of US\$50 million; and (iii) 24,668,022 Class A ordinary shares (in the form of 4,111,337 ADSs) to Esta for an aggregate cash consideration of US\$74 million.
- In September 2015, we signed a memorandum of understanding with Unisplendour Corporation Limited (UNIS) and Microsoft to provide customized hybrid cloud computing solutions and related services to Chinese users. Unisplendour-Vianet Technology Inc, a joint venture between the Company and UNIS, has completed its business registration with registered capital of RMB100 million. UNIS holds a majority stake of 51% in the joint venture, and the Company holds the remaining 49% stake.
- In June 2016, we issued 31,996,874 Class A ordinary shares and 111,053,390 Class B ordinary shares to Tuspark Innovation Venture Limited, an affiliated investment vehicle of Tus-Holding for an aggregate cash consideration of US\$388 million. Following the transaction, Tus-Holdings, through the investment vehicle, held approximately 21.4% of our equity ownership, representing approximately 51.0% of our voting power.
- In October 2016, we launched IBM Bluemix cloud services which are now generally available in China. The deepening partnership will expand IBM’s Bluemix ecosystem in China and fuel Blockchain and IoT innovation.

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- In March 2017, we entered into an investment agreement with Warburg Pincus to establish a multi-stage joint venture and build a digital real estate platform in China. We will seed the initial JV with four existing high-performing IDC assets, valued at over US\$300 million, and Warburg Pincus will contribute direct capital and extensive industry network and resources in the real estate sector. We will continue to own 51% of the equity interests in the four existing IDC assets while Warburg Pincus will own the remaining 49%. With respect to further projects to be developed by the joint venture, we will initially own 49% of the equity interests and Warburg Pincus will initially own 51% of the equity interests.

Our principal executive offices are located at M5, 1 Jiuxianqiao East Road, Chaoyang District, Beijing, 100016, the People's Republic of China. Our telephone number at this address is +86 (10) 8456-2121. Our registered office in the Cayman Islands is located at the offices of Maples Corporate Services Limited, PO Box 309, Uglund House, Grand Cayman, KY1-1104, Cayman Islands. Our agent for service of process in the U.S. is Law Debenture Corporate Services Inc., located at 400 Madison Avenue, 4th Floor, New York, New York 10017.

See Item 4.C, "Organizational Structure" for a diagram illustrating our corporate structure as of the date of this annual report.

## B. Business Overview

### **Overview**

We are a leading carrier-neutral internet data center services provider in China. We host our customers' servers and networking equipment and provide interconnectivity to improve the performance, availability and security of their internet infrastructure. We also provide managed network services to enable customers to deliver data across the internet in a faster and more reliable manner through our extensive data transmission network and our proprietary smart routing technology. Furthermore, we provide complementary value-added services, such as VPN services, CDN services and last-mile wired broadband services to improve the security, speed and quality of data transmission in China. We started offering public cloud services in 2013, private cloud and hybrid services in 2014 and partnered with numerous cloud service providers to support our comprehensive cloud-neutral platform. We believe that the scale of our data center and networking assets as well as our carrier-neutrality position us well to capture opportunities and become a leader in the rapidly emerging market for cloud computing infrastructure services in China.

Our infrastructure consists of our high-quality data centers and an extensive data transmission network. We operate 18 self-built data centers and 63 partnered data centers located in over 30 cities, including substantially all of China's major internet hubs with 26,380 cabinets under management that house 132,648 servers as of December 31, 2016. We adopt a distributed deployment method when choosing locations for our partnered data centers based on the specific requests of our customers, demands in different cities and our strategy for POP establishment; therefore, the locations and number of our partnered data centers are subject to change from time to time. Our data transmission network includes 706 POPs, which are access points from one place to the rest of the internet. Most of our data centers and all of our POPs are connected by our private optical fibers network across China.

As a carrier-neutral internet infrastructure services provider, our infrastructure is interconnected with the networks operated by all China's telecommunications carriers, major non-carriers and local internet service providers. The interconnectivity enables each of our data centers to function as a network access point for our customer's data traffic. In addition, we believe that our proprietary smart routing technology allows us to automatically select an optimized route to direct our customers' data traffic to ensure fast and reliable data transmission. We believe this advanced interconnectivity within and beyond our network distinguishes ourselves from our competitors and provides an effective solution to address our customers' needs that arise from

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inadequate public internet infrastructure and network interconnectivity in China. As a result, businesses are increasingly relying upon internet infrastructure services providers and in particular, carrier-neutral internet infrastructure services providers, to enhance and optimize key elements of their IT and network infrastructure. Furthermore, we provide public cloud services and private and hybrid cloud services, VPN services, CDN services and last-mile wired broadband services, which strengthens our capability to provide quality services and meet customer demand in our ecosystem.

We serve a diversified and loyal base of customers, depending on the different types of services provided by us, our customers include (i) enterprise customers for our hosting services, spanning many different industries and ranging from internet companies to government entities, from blue-chip enterprises to small- to mid-sized enterprises; (ii) individual household customers for last-mile wired broadband services; and (iii) enterprise and individual customers that signed for the Windows Azure and Office 365 services. Our average monthly hosting churn rate, based on our core internet data center (IDC) business, was 0.6%, 0.2% and 0.7% in 2014, 2015 and 2016, respectively. Our average monthly recurring revenue from our top 20 customers has increased from RMB66.0 million in 2015 to RMB74.8 million (US\$10.8 million) in 2016.

We restructured services offered by us in the fourth quarter of 2016 and began reporting our operating results in two operating segments, namely hosting and related services and managed network services, for the year ended December 31, 2016. CDN services, which were previously offered as part of our hosting and related services business segment, were moved to our managed network services business segment. The primary reason for such restructuring is to provide management, shareholders, and investors with a clearer picture of our operations, one that makes sense intuitively, so that they can make more accurate valuations of our different business lines as well as properly benchmark us against industry best practices.

### **Our Service Offerings**

We generate revenues from two segments, namely hosting and related services and managed network services. We provide hosting and related services to house servers and networking equipment in our data centers and connect them through our data transmission network. We also provide cloud services, VPN services, hybrid IT services and other value-added services as part of our hosting and related services business. Our managed network services allow our customers to transmit data across the internet in a faster and more reliable manner by leveraging our proprietary smart routing optimization technology through our hosting area network and data transmission network. Our managed network services include last-mile wired broadband services. Starting from the fourth quarter of 2016, as part of our business restructuring, CDN services, which were previously offered as part of our hosting and related services, are now offered as part of our managed network services. The primary reason for such restructuring is to provide management, shareholders and investors with a clearer picture of our operations, one that makes sense intuitively, so that they can make more accurate valuations of our different business lines as well as properly benchmark us against industry best practices.

### **Hosting and Related Services**

Our hosting and related services including the following:

- *Managed Hosting Services (Colocation Services)* that dedicate data center space to house our customers' servers and networking equipment and provide tailored server administration services;
- *Interconnectivity Services* that allow customers to connect their servers with each other, internet backbones in China and other networks through our Border Gateway Protocol, or BGP, network, or our single-line, dual-line or multiple-line networks;
- *Cloud Services* that allow businesses to run their applications over the internet using our IT infrastructure rather than having the infrastructure on their own premises;
- *VPN Services*, or virtual private network services that extend customers' private networks by setting up secure and dedicated connections through the public internet;

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- *Hybrid IT Services* that provide customers with a complete package of infrastructure service offerings that are conveniently bundled together; and
- *Other Value-Added Services*, including firewall services, server load balancing, data backup and recovery, data center management, server management, and backup server services.

Our data centers host the servers of our customers and meet their needs to deploy computing, network, storage and IT infrastructure. Our hosting and related services are scalable, allowing our customers to purchase space and power and upgrade connectivity and services as their requirements evolve. In addition, our customers benefit from our data centers' wide range of physical security features, including sensitive smoke detection systems, fire suppression systems, secured access, around-the-clock video camera surveillance and security breach alarms. Our data centers are fully-redundant and feature resilient power supplies, energy efficient design, connection with multiple network providers and 24/7 on-site support provided by our skilled engineers. As a result, we are able to guarantee 99.99% uptime for power in our service level agreements.

We believe another main reason customers choose our services is our access to multiple carriers and service providers and the availability of multiple-provider bandwidth. By securing multiple suppliers for connectivity and using redundant hardware, we are able to guarantee 99.9% internet connectivity uptime.

### *Managed Hosting Services (Colocation Services)*

Our managed hosting services (colocation services) allow customers to lease partial or entire cabinets for their servers. Our customers have full control over their server(s) housed in our data centers. Depending on customer needs, we provide different levels of tailored server administration services, including operating system support and assistance with updates, server monitoring, server backup and restoration, server security evaluation, firewall services, and disaster recovery. Our customers' servers are housed in our data centers providing redundant power sources and heating, ventilating and air conditioning systems. Managed hosting service relieves customers from the daily pressures of IT infrastructure maintenance so that they can focus on their core businesses.

Customers have the option to either place their servers and equipment in standard cabinets dedicated for their private use, or in cabinets shared with other customers. They can customize their cabinet space for their servers, network connections and equipment. Customers can elect to buy the hardware that they place within their cabinets from their chosen suppliers. In addition, customers can also lease power-based space, sometimes in a cage, where they can place their own cabinets in our data centers.

### *Interconnectivity Services*

Our interconnectivity services connect our customers with each other, connect our data centers with China's internet backbones and other networks in the following ways:

- *Physical Cross-Connection Services.* We provide cross-connection services to the customers of our data center. Upon the request of the customers, we utilize single or multi-mode fiber to create physical links between the customers directly and privately.
- *Border Gateway Protocol (BGP) Network Services.* We provide network services that use BGP routing policies. BGP exchanges routing information for the internet and is the protocol used between ISPs, backing the core routing decisions on the internet. Customers connect to ISPs, and ISPs use BGP to exchange customer and ISP routes, bypassing major internet hubs. This allows the internet to become a decentralized system, thereby reduces traffic congestion and data transmission time. BGP network is generally considered a premium network service due to its improved internet connectivity and data reachability.
- *Single-Line and Dual-Line Network Services.* China Telecom and China Unicom are the two major telecommunication carriers in China. Some customers may choose to connect their servers only to one

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carrier while others choose to connect their servers to both China Telecom and China Unicom. Dual-line network provides more stable internet access and ensures better business continuity because when one line is down or interrupted, the other line can still provide internet connectivity.

- *Multiple-Line Network Services.* As a carrier-neutral service provider, our data centers are connected to all carrier and non-carrier networks in China, namely, China Telecom, China Unicom, China Mobile, China Education Network, China Satcom, China Railcom (Tietong) and China Science and Technology Network. Customers then may choose to connect their servers to multiple networks at the same time.

### *Cloud Services*

We started providing public cloud services in 2013 and private and hybrid cloud services in 2014,

- *Public Cloud Services.* Our public cloud services are currently provided through our cooperation with Microsoft. In particular, we provide: (i) infrastructure as a service, or IAAS, (ii) platform as a service, or PAAS, and (iii) software as a service, or SAAS, to our enterprise and individual customers on the public cloud. Windows Azure service provides our customers with a one-stop shop to purchase a portion of the pooled computing resources, control the applications uploaded to the virtual servers and/or access to the applications run by various operators on the cloud infrastructure, and pay on an on-demand basis. Through Office365 services, we provide our customers with not only the complete Office applications, but also business-class email, file sharing and HD video conferencing, all working together and connected in the public cloud so that customers can have access to everything they need to run their business from anywhere.
- *Private and Hybrid Cloud Services.* In December 2013, we entered into a definitive agreement with IBM to introduce IBM's premier private cloud infrastructure service and bring high-value managed private and hybrid cloud services to China. In October 2016, IBM Bluemix cloud services were made generally available in China. Private and hybrid cloud services are mostly provided to multi-national corporations or large enterprise customers to meet their specific needs for private and hybrid cloud services. Our private and hybrid cloud service through our partnership with IBM is specifically designed for the customers based on their requirements to ensure that they can exert the most effective control of data, security and quality of service. The customers can either use our infrastructure or we can build the infrastructure in their facilities. The customers can then upload their applications to the virtual servers for their private use and we will provide related managed services, such as database management services, firewall services, server load balancing services, data backup and recovery services, server management services, BGP internet access and VPN services. Currently, we partner with IBM to provide cloud infrastructure services and managed services. We also provide information technology service management services to enterprise customers of Unisys based on our cooperation contract with Unisys.

### *VPN Services*

We offer virtual private network services, or VPN services, primarily through Dermot Entities, which we acquired in August 2014. Dermot Entities offer customers a comprehensive portfolio of customized VPN solutions for both enterprise customers seeking multi-point connectivity and carrier customers seeking to provision off-net customer locations. With over 40 POPs across China, Hong Kong, Singapore, Taiwan and Vietnam, Dermot Entities provide fully-managed network enabling connectivity to more than 700 cities in the region for many "blue-chip" customers across many verticals, including manufacturing, logistics, retail and financial services.

### *Hybrid IT Services*

Our hybrid IT services provide customers with a complete package of infrastructure service offerings, conveniently bundled to expedite the customer's process to launch their applications and products to the extent

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possible. In conjunction with our infrastructure as a service (IAAS) platform, hybrid IT services combine colocation, servers, connectivity, storage and customer service to save IT infrastructure installation time, and provide a complete, reliable, and secured environment for customer's IT demands. As more customers move their IT resources to the cloud, our cloud-neutral platform will enable our hybrid IT services to provide both private and public cloud services as well as their inter-linked connections.

### *Other Value-Added Services*

To complement our hosting services and enhance our customers' experiences, we also provide value-added services, including firewall services, server load balancing, data backup and recovery, data center management, server management, and backup server services.

- *Firewall Services.* Customers can lease our hardware firewalls, which can be configured according to their specific requirements. Hardware firewalls protect servers from outside attacks and other unlawful invasions. We notify our customers promptly once we find out that their servers are under attack or subject to invasion.
- *Server Load Balancing Services.* When websites experience significant traffic increases, servers may not be able to respond timely to visiting requests. Our server load balancing services are designed to address this issue by providing load balancing facilities to share the increased traffic and therefore moderate the burden on main servers of our customers.
- *Data Backup and Recovery Services.* We provide data backup services to our customers to recover any lost or damaged data.
- *Server Management Services.* Our server management services allow customers to engage the services of our data center staff to handle problems that occur to their servers. At the customers' request, our staff can fix operating system issues, perform emergency equipment replacement and other tasks related to the servers housed in our data centers. These services help customers minimize network outages and improve response and repair times.

In addition, we also provide customers with traffic charts and analysis, gateway monitoring for servers, domain name system setup, defense mechanism against distributed denial of service (DDOS) attacks, basic setting of switches and routers, and virus protections. DDOS attack is an attempt to make a computer's resource unavailable to its intended users. We generally charge fees for our various types of interconnectivity services at the end of each month based on the customers' bandwidth usage.

### *Managed Network Services*

Our managed network services are primarily offered in the form of bandwidth, which is optimized through our proprietary smart routing platform and supplemented by our hosting area network and our data transmission network.

Our managed network services primarily consist of the following:

- *Hosting Area Network Services.* Our data centers are distributed throughout China. We connect most of our data centers with private optical fibers, forming our hosting area network. Our hosting area network connects the servers housed in our data centers so that data transmission among our customers can be achieved without going through telecommunication backbones or internet hubs, enabling secure, faster and more reliable data transmission.
- *Route Optimization.* In China, carriers generally operate their independent systems, and their networks are not connected with each other. Because we are connected to all major carriers, customers that use services from one carrier can reach users of other carriers through our network or through other internet hubs. Our proprietary system is a smart routing platform, which functions like an intelligent

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switchboard automatically selecting the best and fastest routes and directing traffic through our own or others' networks. For example, from our data centers, we can direct data to the networks of China Telecom or China Unicom, or, when the networks of China Telecom and China Unicom are congested or otherwise experiencing problems, to our own transmission networks. Through our proprietary smart routing technology, we are able to optimize the connectivity of our network and deliver data in a fast and efficient manner.

- *Content Delivery Network Services.* We also offer CDN services primarily through Fastweb International Holdings, or Fastweb, a business we acquired in 2012 and through iJoy, which we acquired in 2013. Our CDN product portfolio provides customers with a cost-effective solution to their data connection needs in China, improving the reliability, scalability, security and speed of their internet services.
- *Last-mile Wired Broadband Services.* We offer last-mile broadband services in select large metro areas in China, following the acquisition of 50% equity interest plus one share in Aipu Group in May 2014. The last-mile broadband market in China remains under-developed, as many end users face slower speed, unreliable connections and the lack of alternative high-quality service providers. As of December 31, 2016, Aipu Group provides high quality internet access at competitive price points to over 850,000 individual household customers in 12 cities in China.

### **Our Infrastructure**

Our infrastructure, which consists of our data centers and data transmission network, is the foundation upon which we provide services to our customers. As of December 31, 2016, we operate 18 self-built data centers and 63 partnered data centers located in over 30 cities, including all of China's major internet hubs, with 26,380 cabinets under management that house 132,648 servers. In addition, we also offer container-based data center service. Our extensive network, consisting of private optical fibers and 706 POPs, is a "high-speed internet railway" that connects our data centers with each other and links them to China's telecommunication backbones.

### **Our Data Centers**

We operate two types of data centers: self-built and partnered. We defined "self-built" data centers as those with our owned cabinets, and data center equipment housed in buildings we owned, leased from third parties, or implicitly offered to us for use as part of the equipment purchase agreement. We define "partnered" data centers as the data center space and cabinets we leased from China Telecom, China Unicom and other third parties through agreements. As of December 31, 2016, we operate 18 self-built data centers housing 19,294 cabinets and 63 partnered data centers housing 7,086 cabinets.

The table below sets forth the number of data centers and cabinets under our management and the number of servers housed in our data centers as of December 31, 2014, 2015 and 2016.

	As of December 31,		
	2014	2015	2016
<b>Data Centers</b>	89	85	81
<b>Cabinets</b>			
Self-built	14,572	15,998	19,294
Partnered	6,950	7,558	7,086
<b>Total</b>	<b>21,522</b>	<b>23,556</b>	<b>26,380</b>
<b>Servers</b>	97,101	112,865	132,648

Our data centers are located in over 30 cities as of the date of this report. Our nationwide network of data centers not only enables us to serve customers in extended geographic areas, but also establishes a national data transmission network that sets up connections among carriers and service providers in various locations.

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We build and operate our data centers in compliance with high industry standards in order to provide our customers with secure and reliable environments that are necessary for optimal internet interconnectivity. Our data centers generally feature:

- *Resilient Power*—Redundant, high-capacity and stable power supplies, backed by uninterruptible power supply, or UPS, high-performance batteries and diesel generators;
- *Physical Security*—Round-the-clock monitoring by on-site personnel, which includes verification of all persons entering the building, security barriers, video camera surveillance and security breach alarms;
- *Controlled Access*—Access to the buildings, data floors and individual areas designated for particular customers via individually-programmed access cards and visual identification;
- *Fire Detection and Suppression*—Sensitive smoke detectors linked to building management systems provide early detection to help avoid fire, loss and business disruption. These are complemented by an environmentally-friendly gas-based or water mist fire suppression system to put out fires;
- *Air Conditioning*—To ensure optimal performance and avoid equipment failure, all data center floors are managed to make sure that customers' equipment is maintained at a controlled temperature and humidity;
- *24/7 Support*—We staff our data centers with capable and experienced service teams and we believe we were the first data center service provider in China to offer 24/7 customer service.

These features minimize chances of interruption to the servers housed in our data centers and ensure the business continuity of our customers. In addition, we believe we were the first data center service provider in China to receive both the ISO 9002 quality system certification by the American Registrar Accreditation Board and a certification by the United Kingdom Accreditation Service.

### **Our Network**

Our network transmits data and directs internet traffic mostly through private optical fibers, forming an internet highway system that is linked to the networks of major carriers, non-carriers and ISPs and enhances communications among our data centers, our customers and end users located throughout China and around the world. Our data centers are connected by our private optical fibers that include redundant connections with an estimated capacity of 4,641 gigabits per second to nearly all locations. As of December 31, 2016, our network connects 706 POPs throughout China with private optical fibers.

The table below sets forth the number of our POPs and our network service capacity as of the periods ended December 31, 2014, 2015 and 2016.

	As of and for the year ended December 31,		
	2014	2015	2016
Number of POPs	615	753	706
Estimated Network Service Capacity*	3,489	4,143	4,641

\* By gigabits per second

Our network also features numerous interfaces with five telecommunication carriers in China, which are China Telecom, China Unicom, China Mobile, China Education Network and China Railcom (Tietong). Our network is not only connected to the headquarters of each carrier, but also with their local networks throughout China.

Due to our high-quality data center infrastructure, extensive data transmission network and proprietary smart routing technologies, we are able to deliver high-performance hosting and managed network services that can effectively meet our customers' business needs, improve interconnectivity among service providers and end users, and effectively address the issue of inadequate network interconnectivity in China.

## Customers and Customer Support

### Our Customers

We serve a diversified and loyal base of customers, depending on the different types of services provided by us, our customers include (i) enterprise customers for our hosting services, spanning many different industries and ranging from internet companies to government entities, from blue-chip enterprises to small- to mid-sized enterprises; (ii) individual household customers for last-mile wired broadband services; and (iii) enterprise and individual customers that signed for the Windows Azure and Office 365 services.

Given the breadth of our customer base, the largest single customer accounted for less than 4% of our total net revenues in any of the past three years. Revenue from our top five customers accounted for less than 15% of our total net revenues in 2016.

As of December 31, 2016, we had approximately 4,000 enterprise customers for our hosting services, among which 31 were local subsidiaries of a telecommunication carrier in China. Because we negotiate with, maintain and support each of these entities of telecommunication carriers as a separate customer due to the fact that each of them has a separate decision-making authority and services procurement budget, we count each of them as a separate customer. None of these telecommunication carrier customers on a stand-alone basis contributed more than 2% of our revenues in any given year but in the aggregate, they contributed 7%, 6% and 4% of our total revenues, respectively, in 2014, 2015 and 2016.

We have a loyal customer base, as evidenced by our low churn rate. Our average monthly hosting churn rate, based on our core IDC business, was 0.6%, 0.2% and 0.7% in 2014, 2015 and 2016, respectively. Our average monthly recurring revenue from our top 20 customers were RMB57.1 million, RMB66.0 million and RMB74.8 million (US\$10.8 million) in 2014, 2015 and 2016, respectively.

Our experience in serving market leaders in various sectors also provides us with industry knowledge, operational expertise and credibility that we can leverage in cross-selling additional services to our existing and potential customers.

The following table sets forth some of the industries we serve and the representative customers in each industry.

<u>Search Engine/Portal</u>	<u>Rich Media</u>	<u>eCommerce</u>	<u>Social Networking</u>	<u>Mobile internet</u>	<u>Azure and Office 365 customers</u>	<u>Enterprise VPN</u>
Aibang	Youku	Meituan	Qunar	Firefox	DongFeng-Renault	Imeigu
Damai	Ku6	Lashou	Renren	Beijie	Cfwin	iKang
Baixing	Kuwo	Jiuxian	Jiayuan	SKY-MOBI	Yungoal	Ryosan
Fang	iQIYI	Eleme	Tencent	Hurray!	Pactera	Cheetah Mobile

### Our Customer Support

We devote significant resources to provide customers support and services through our dedicated customer service team. We offer service level agreements on most of our services to our customers. Such agreements set the expectations on service level between our customers and us and drive our internal process to meet or exceed the customer's expectations. We believe we were the first data center service provider in China to offer 24/7 customer services. Our network operation center is staffed with skilled engineers trained in network diagnostics and engineering. We require our staff to respond to calls or request from customers within 15 minutes. For major customers, we have a dedicated team to offer specialized services tailored to their specific needs. Areas of customer support include design and improvement of our customers' IT infrastructure and network optimization.

Our customers may directly contact the customer service team to seek assistance or inquire about the status of a reported incident. The team actively follows up with our operations team to ensure that the problems are addressed in an effective and timely manner. Each of our customers is assigned a service manager who is responsible for ensuring that all our services are performed in a satisfactory manner.

## Research and Development

Our strong research and development capabilities support and enhance our service offerings. We have an experienced research and development team and devote significant resources to our research and development efforts, focusing on improving customer experience, increasing operational efficiency and bringing innovative solutions to the market quickly.

Consistent with our strong innovation culture, we devote significant resources to the research and development of our proprietary smart technology, CDN and cloud computing infrastructure service technologies. Our research and development efforts have yielded 66 patents, 71 patent applications and 121 software copyright registrations, all in China and related to different aspects of internet infrastructure services. We intend to continue to devote a significant amount of time and resources to carry out our research and development efforts.

## Technology and Intellectual Property

We use our proprietary smart routing technology to optimize network connectivity and overcome the inherent inadequacies in China's telecommunication and internet infrastructure. Our smart routing technology continually monitors and analyzes the performance of all available routes and identifies the most appropriate pathway in real-time. In planning for and finding the optimized routing plan, our smart routing technology takes into consideration speed (latency), performance, route stability and packet losses and dynamically responds with intelligent route adjustments in order to ensure that data is traveling along the fastest and most reliable route.

We rely on a combination of copyright, patent, trademark, trade secret and other intellectual property laws, nondisclosure agreements and other protective measures to protect our intellectual property rights. We generally control access to and use of our proprietary software and other confidential information through the use of internal and external controls, including physical and electronic security, contractual protections, and intellectual property law. We have implemented a strict security and information technology management system, including the prohibition of copying and transferring of codes. We educate our staff on the need to, and require them to, comply with such security procedures. We also promote protection through contractual prohibitions, such as requiring our employees to enter into confidentiality and non-compete agreements.

## Sales and Marketing

We actively market our portfolio of services and solutions through our direct sales force. Our sales and marketing team is primarily based in Beijing, Shanghai, Guangzhou, Shenzhen, Xi'an, Hangzhou, Wuhan, Guiyang, Nanning, Chengdu, Chongqing, Changsha, Kunming, Suzhou, Hong Kong and Taiwan. We also have dedicated teams for our key customers and provide them service offerings specially tailored to their needs. We up-sell and cross-sell our broad portfolio of services and solutions to our existing customer base. In addition, in an effort to better anticipate and respond to our customers' needs, we require and foster the collaboration between our sales team and research and development team to develop additional services and solutions that meet the customers' needs.

Our strong brand recognition has been an important driving force for our sales. To strengthen our brand, we focus our marketing efforts on sponsoring seminars, conferences and special events to raise our profile with potential customers. Additionally, we collaborate with equipment suppliers, software developers, internet solution providers and other companies to market our services. We have a special marketing team responsible for generating demand for our services and solutions and work with our other teams to secure new customers.

## Competition

We face competition from a wide range of data center service providers and other value-added service providers, including:

- *Carriers.* We face competition from state-owned telecommunication carriers, including China Telecom and China Unicom. According to IDC, carriers occupied 54.2% of the data center services market in

2015. In addition, both carriers operate their own networks. Competition is primarily focused on pricing, quality of services and geographic coverage. We believe we are well-positioned to compete with major carriers. Unlike China Telecom and China Unicom, which construct data centers primarily to help sell bandwidth, we provide connectivity to multiple networks in each of our carrier-neutral data centers, providing superior choice and performance. Our private network provides enhanced connectivity among different networks. In comparison, data centers operated by China Telecom and China Unicom generally provide access only to their own network and are often constrained by their networks' coverage. Due to inadequate interconnectivity among China's carriers' networks and among the same carrier's networks in different provinces, interconnectivity bottlenecks remain a major problem, contributing to slow transmission speeds across services and applications.

- *Carrier-neutral service providers.* We face competition from other carrier-neutral service providers, such as SINNET, GDS and Dr. Peng. Competition is primarily focused on pricing and the quality and breadth of service offerings. We distinguish ourselves by our superior interconnectivity, extensive data transmission network, large number of high-quality data centers, and superior operations, maintenance and other customer services. Due to the unique nature of data center services, where relocation of customer servers and equipment is operationally difficult, customers are highly selective in choosing their data center service provider. Our strong brand, superior reputation and extensive operating experience and expertise remain the key differentiator in attracting and retaining our customers.
- *In-house data centers.* Businesses may choose to house and maintain their own IT hardware, such as Baidu and Alibaba, and other large enterprises, particularly in the financial services sector. Due to their in-house capabilities, these customers may outsource fewer services to other third-party data center services providers including us, if at all. However, we believe our data centers, coupled with our superior network services, offer a unique combination of hosting services that would make us attractive to businesses with in-house data centers.
- *Cloud service providers.* Cloud services are a new and emerging market and therefore, we face competition from various market players who have entered into or plan to enter into the new market. While we compete with domestic Chinese cloud service providers, such as AliCloud and Tencent Cloud, we offer Windows Azure and Office 365, operated by 21Vianet, a leading global public cloud service platform as well as IBM Bluemix, operated by 21Vianet, a leading global private cloud service platform. We believe our partnerships with Microsoft and IBM will make us attractive to potential customers, especially enterprise and government entity customers that have a strong demand for cloud services.
- *Other valued-added service providers.* We face competition from other value-added telecommunications service providers including VPN service providers, such as Citic Telecom CPC; CDN service providers, such as ChinaNetCenter (Wangsu) and ChinaCache and last-mile wireless broadband service providers, such as Great Wall Broadband Network. As one of the leading service providers in each one of these value-added service markets, we believe our offerings not only complement our core hosting and managed network services, but also position us to capture additional growth opportunities.

In addition, some companies may prefer to locate their core data centers in Hong Kong or other areas outside of the PRC partly due to fear of the PRC governmental control over the internet. We do not currently compete with data center service providers located in Hong Kong and overseas, but we may compete with them if we expand our service offerings beyond China. We believe that there are currently no foreign competitors with a significant presence in the data center services market in China, partly due to the regulatory barriers in China's telecommunications sector. As China represents a potentially lucrative market for foreign competitors, some foreign providers may seek to enter the Chinese market. We believe we have accumulated a deep understanding of the requirements of China's data center market through our extensive operational experience and have developed a comprehensive suite of services and solutions tailored to the unique characteristics of the internet market in China. As we expand our service offerings, such as cloud services, we expect to face more competitions in those areas as well.

## Regulations

This section sets forth a summary of the most significant regulations or requirements that affect our business activities in China or our shareholders' rights to receive dividends and other distributions from us.

As the internet and telecommunication industry is still at a relatively early stage of development in China, new laws and regulations may be adopted from time to time that will require us to obtain additional licenses and permits in addition to those that we currently have, and to address new issues that arise from time to time. As a result, substantial uncertainties exist regarding the interpretation and implementation of current and future Chinese laws and regulations applicable to the data center services industry. See "Risk Factors—Risks Related to Doing Business in China."

### Regulations on Value-Added Telecommunications Business and Data Center Services

Among all of the applicable laws and regulations, the Telecommunications Regulations implemented on September 25, 2000, as amended on July 29, 2014 and February 6, 2016, is the primary governing law, and sets out the general framework for the provision of telecommunication services by domestic PRC companies. Under the Telecom Regulations, telecommunications service providers are required to procure operating licenses prior to their commencement of operations. The Telecom Regulations distinguish "basic telecommunications services" from "value-added telecommunications services." Value-added telecommunications services are defined as telecommunications and information services provided through public networks. A "Catalog of Telecommunications Business" or the Catalog, was issued as an attachment to the Telecom Regulations to categorize telecommunications services as either basic or value-added. In December 2015, the Catalog was updated and came into force on March 1, 2016, pursuant to which value-added telecommunications services are divided into type I value-added telecommunications services (i.e. services "mainly based on facilities and resources") and type II value-added telecommunications services (i.e. services "mainly based on public platforms") and they will be regulated accordingly. For example, value-added telecommunications services (e.g. internet data center services, content distribution network services, domestic internet protocol virtual private network services, and internet access services) which are primarily provided to enterprise users, closely attached to basic infrastructure and telecom resources, and have significant importance to national information security and public order, are categorized as type I value-added telecommunications services. Value-added telecommunications services (e.g. online data processing and transaction processing services and information services), which are mainly provided to the general public, have significant economic benefits, and are closely related to consumer rights and privacy protection are categorized as type II value-added telecommunications services. Medium and small-sized enterprises are encouraged to participate competitively in the development of type II value-added telecommunications services. The requirements for market access and information security for type II value-added telecommunications services are expected to be lower than those for type I value-added telecommunications services.

Pursuant to the Telecom Regulations, value-added telecommunications services covering two or more provinces, autonomous regions, and/or municipalities directly administered by the central government shall be approved by the MIIT, and the providers of such cross-regional value-added telecommunications services are required to obtain the Cross-Regional VAT licenses. Value-added telecommunications services covering certain area within one province, autonomous region, and/or municipality directly administered by the central government shall be approved by the local telecommunications administration authority of such region and the providers of such value-added telecommunications services are required to obtain the VAT licenses. Pursuant to the Administrative Measures for Telecommunications Business Operating Licenses (effective on April 10, 2009, promulgated by the MIIT), Cross-Regional VAT licenses shall be approved and issued by the MIIT with five-year terms.

<sup>21</sup>Vianet Beijing holds a Cross-Regional VAT license issued by the MIIT on January 17, 2012 (which was updated on January 23, 2017) with a term effective until January 23, 2022. It is permitted to carry out its (i) data

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center business (excluding internet data resources coordination service) under the first category of “value-added telecommunications business” across 4 province-level municipalities and 11 cities in China; (ii) VPN services under the first category of “value-added telecommunications business” across 3 province-level municipalities and 2 cities in China; (iii) internet access service (including website access) under the first category of “value-added telecommunications business” across 13 province-level municipalities and provinces in China; and internet access service (excluding website access) under the first category of “value-added telecommunications business” across 6 province-level municipalities and provinces in China; and (iv) domestic multi-party communications services under the second category of “value-added telecommunications business” across China.

CYSD holds a VAT License issued by Beijing Communications Administration on March 20, 2012 (which was updated on November 28, 2016) with a term effective until November 28, 2021. It is permitted to carry out (i) the internet access service business under the first category of “value-added telecommunications business” in Beijing; and (ii) the information service business (excluding internet information service) under the second category of “value-added telecommunications business” in Beijing.

Gehua holds a VAT License issued by Guangdong Communications Administration on March 29, 2013 with a term effective until December 29, 2016. It is permitted to carry out its internet access service business under the first category of “value-added telecommunications business” and information service business (limited to internet information service business) under the second category of “value-added telecommunications business” in Guangdong Province. Such VAT License is still in the process of renewal.

BJ Fastweb holds a VAT license issued by Beijing Communications Administration on December 10, 2014 with a term effective until December 10, 2019. It is permitted to carry out its internet access service business under the first category of “value-added telecommunications business” in Beijing.

WiFire BJ holds a Cross-Regional VAT License issued by the MIIT on August 23, 2013 (which was updated on May 7, 2015) with a term effective until January 7, 2018. It is permitted to carry out its virtual private network services under the first category of “value-added telecommunications business” across 25 cities in China. Meanwhile, WiFire BJ holds a VAT License issued by the Beijing Communications Administration on January 22, 2014 with a term effective until December 12, 2014. It is permitted to carry out its internet access business under the first category of “value-added telecommunications business” in Beijing. A renewed VAT License was issued to WiFire BJ on December 31, 2014 with a term effective until December 31, 2019.

BJ Yilong holds a VAT License issued by Beijing Communications Administration on October 19, 2010, which was renewed on May 22, 2014 with a term effective until October 8, 2015 and renewed again on September 9, 2015 with a term effective until September 9, 2020. It is permitted to carry out its information service business (limited to mobile network) under the second category of “value-added telecommunications business” in Beijing.

GD Tianying holds a VAT License issued by the Guangdong Communications Administration on September 12, 2014 with a term effective until December 16, 2015. It is permitted to carry out its data center business under the first category of “value-added telecommunications business” in Guangdong province. A renewed VAT License was issued to GD Tianying on December 16, 2015 with a term effective until December 16, 2020.

SZ DYX holds a Cross-Regional VAT License issued by the MIIT on September 18, 2013 with a term effective until July 29, 2018. It is permitted to carry out (i) its virtual private network services under the first category of “value-added telecommunications business” across China; and (ii) call center and information service business (limited to mobile network) under the second category of “value-added telecommunications business” across China.

SC Aipu holds a Cross-Regional VAT License issued by the MIIT on July 31, 2012 (which was updated on July 21, 2016) with a term effective until July 21, 2021. It is permitted to carry out (i) call center service business

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under the second category of “value-added telecommunications business” across China; (ii) internet access business (excluding website access) under the first category of “value-added telecommunications business” across 20 province-level municipalities, province-level autonomous regions and provinces in China; and (iii) internet access business (including website access) under the first category of “value-added telecommunications business” across 11 province-level municipalities, province-level autonomous regions and provinces in China. In addition, MIIT has also approved SC Aipu to authorize each of its 7 subsidiaries to carry out internet access business under the first category of “value-added telecommunications business” across 7 cities in China.

SH Guotong holds a Cross-Regional VAT License issued by the MIIT on November 15, 2012, which was renewed on January 20, 2015 with a term effective until January 20, 2020. It is permitted to carry out internet access business under the first category of “value-added telecommunications business” across 14 cities in China.

On January 17, 2017, the MIIT issued a Circular on Clearing up and Regulating the Internet Access Service Market, or MIIT Circular No. 32, aiming to regulate illegal operations in the field of internet data center (IDC) service, internet access (ISP) service and content delivery network (CDN) service business. In particular, the MIIT Circular No. 32 reiterates that an entity is prohibited from operating any of the IDC, ISP or CDN services without proper telecommunication business operation permit, or engaging in activities beyond the permitted business scope or permitted geographical scope specified on its operation permit, nor shall a qualified telecommunication business operator lease or transfer its qualification or resources to an unauthorized entity in the form of technology cooperation or in other disguised form. In addition, pursuant to the MIIT Circular No. 32, if an entity had obtained a VAT License for IDC service business prior to the implementation of the Catalog of Telecommunications Business (2015 Version) and has engaged in CDN service or internet resource coordination business, it must, by March 31, 2017, undertake to the issuing authority of its VAT License in a written commitment that it will satisfy relevant requirements for providing CDN service or internet resource coordination service, as applicable, and obtain the corresponding VAT License by the end of 2017. If it fails to obtain the VAT License by the deadline, it must cease to operate the CDN service and internet resource coordination service business after January 1, 2017. If an entity fails to submit the above commitment by March 31, 2017, it shall be refrained from providing CDN service and internet resource coordination service after April 1, 2017. BJ Fastweb, one of our consolidated affiliated entities, has submitted the abovementioned commitment and is in the process of applying for the VAT license for CDN service. SH Blue Cloud, another consolidated affiliated entity, has also submitted the abovementioned commitment and is in the process of applying for the VAT license for internet resource coordination business.

MIIT initiated a periodical pilot scheme for mobile network resale business by issuing the Pilot Work Notice, pursuant to which, the qualified private sector enterprises are encouraged, but not required, to apply to participate in the pilot scheme in mobile network resale business and the pilot scheme only lasts for a short period ending on December 31, 2015. MIIT will, according to the Pilot Work Notice, adjust relevant policies in the future as appropriate based on the result of such pilot scheme. 21Vianet Beijing has voluntarily applied to participate in the pilot scheme and obtained approval on August 18, 2014, with a term expiring on December 31, 2015. Following expiration of the Pilot Work Notice, MIIT did not extend the effective period of the pilot scheme or issue a long-term regulation. The mobile network resale business continues and MIIT issued a guideline on January 6, 2016 to regulate the wholesale price in the mobile network resale business.

MIIT initiated another periodical pilot scheme for broadband access business by issuing the Notice on Liberalizing the Broadband Access Market to Private Capital on December 25, 2014, or the Broadband Notice, pursuant to which, the qualified private sector enterprises are encouraged, but not required, to apply to participate in the pilot scheme in broadband access business and the pilot scheme lasts for 3 years ending on December 31, 2017. In October 2016, MIIT issued a notice to expand the pilot scheme to all cities in seven provinces and twelve cities in other provinces. As of the date of this annual report, we have applied for and qualified to provide broadband access services in 36 cities such as Beijing, Shanghai, Guangzhou and Shenzhen.

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We believe such pilot schemes represent the current administration's continuous efforts in carrying out the recent policies of the PRC State Council and MIIT regarding encouraging private sectors to further participate in the telecommunication industry. The Broadband Notice specifically mentioned that the broadband access business is a basic telecommunication business. The Pilot Work Notice also specifically mentioned that the mobile network resale business, which we believe shares something in common with our managed network services, is a second-category basic telecommunication business rather than a value-added telecommunication business. These pilot schemes, to some extent, reflect a legislative trend to welcome private enterprises (in comparison to the state-owned enterprise) to participate in basic telecommunication businesses in the soon future. Nevertheless, although we believe these pilot schemes are not a practical change or modification to the current legal framework which our managed network service business might be subject to and only represent a legislative trend to open up the basic telecommunication business market to the private enterprises, new laws, regulations or government interpretations may also be promulgated from time to time to regulate the hosting service and managed network service or any of our related technology or services, which may require us to obtain additional, or expand existing, operating licenses or permits. Any of these factors could result in our disqualification from carrying out our current business, causing significant disruption to our business operations which may materially and adversely affect our business, financial condition and results of operations. We will be closely monitoring the developments of relevant laws and regulations.

### **Regulations on Foreign Investment in Telecommunications Enterprises**

The PRC government imposes limitations on the foreign ownership of PRC companies that engage in telecommunications-related business. Under the Administrative Rules for Foreign Investments in Telecommunications Enterprises, or the Foreign Investment Telecommunications Rules, issued by the PRC State Council on December 11, 2001 and effective on January 1, 2002, which was further amended on September 10, 2008, a foreign investor is currently prohibited from owning more than 50% of the equity interest in a PRC company that engages in value-added telecommunications business, and the major foreign investor of a telecommunication business in China must also have experience and a sound track record in providing value-added telecommunications services overseas. Although the Catalog of Telecommunications Business (2015 Version) and a circular issue by MIIT in June 2015 allow a foreign investor to own more than 50% of the total equity interest in "online data processing and transaction processing businesses (Operational E-commerce)", other requirements provided by the Foreign Investment Telecommunications Rules (such as the track record and experience requirement for a major foreign investor) still apply. Foreign investors that meet these requirements must obtain approvals from the MIIT, which retain considerable discretion in granting approvals.

The Circular on Strengthening the Administration of Foreign Investment in and Operation of Value-Added Telecommunications Business issued by the MIIT on July 13, 2006, among others, requires a foreign investor to set up an FIE and obtain an operating permit in order to carry out any value-added telecommunications business in China. Under this circular, a domestic value-added telecommunications service operator that holds a VAT license is prohibited from leasing, transferring or selling such license to foreign investors, and from providing any assistance in the form of resources, sites or facilities to foreign investors that conduct value-added telecommunications business illegally in China. Furthermore, the relevant trademarks and domain names that are used in the value-added telecommunications business of domestic operators must be owned by such domestic operators or their shareholders. The circular further requires each VAT license holder to have the necessary facilities for its approved business operations and to maintain such facilities in the regions covered by its VAT license. In addition, all value-added telecommunications service operators are required to maintain network and information security in accordance with the standards set forth under relevant PRC regulations. Due to a lack of interpretations from the regulator, it remains unclear what impact this circular would have on us.

We conduct our businesses in China primarily through contractual arrangements among us, our wholly-owned PRC subsidiaries, our variable interest entities and their shareholders. In the opinion of Han Kun Law Offices, our PRC legal counsel, each of the contracts under the contractual arrangements is valid, legally binding and enforceable upon each party of such arrangements under PRC laws and regulations, and will not result in any

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violation of PRC laws or regulations currently in effect. However, there are substantial uncertainties regarding the interpretation and application of PRC laws and regulations. Accordingly, there can be no assurance that the PRC regulatory authorities may not in the future take a view that is contrary to the above opinion of our PRC legal counsel. If the PRC government finds that the arrangements that establish the structure for operating our business do not comply with PRC law and regulations restricting foreign investment in the telecommunications business, we could be subject to severe penalties.

In addition, the Circular on Strengthening the Administration of Foreign Investment in and Operation of Value-Added Telecommunications Business provides that domestic telecommunications companies that intend to be listed overseas must obtain the approval from the MIIT for such overseas listing. Up to the date of this annual report, the MIIT has not issued any definitive rule concerning whether offerings like ours would be deemed an indirect overseas listing of our PRC affiliates that engage in telecommunications business. If the MIIT subsequently requires that we obtain its approval, it may have a material adverse effect on the trading price of our ADSs.

### **Regulations on Internet Security**

On November 7, 2016, the Standing Committee of the National People's Congress promulgated the Cyber Security Law, which will become effective on June 1, 2017. In accordance with the Cyber Security Law, internet operators must comply with applicable laws and regulations and fulfill their obligations to safeguard network security in conducting business and providing services. Internet operators must take technical and other necessary measures as required by laws and regulations to safeguard the operation of networks, respond to network security effectively, prevent illegal and criminal activities, and maintain the integrity, confidentiality and usability of network data. In addition, the Cyber Security Law requires internet operators to formulate contingency plans for cyber security incidents, and initiate relevant contingency plans, take corresponding remedial measures and report to the competent departments upon occurrence of any incident endangering cyber security.

In September 2016, the General Office of MIIT issued a Trial Administrative Measures on the Use and Operation Maintenance of Internet Information Security Management System, which, among others, regulates the operation and maintenance of the information security management system established or used by an operator of telecommunication business such as IDC, ISP or CDN service. Pursuant to these administrative measures, the relevant telecommunication operator is obligated to monitor the information transmitted through its internet information security management system and take timely measures to deal with information that is prohibited to be published or transmitted. Moreover, it must preserve access log record with the internet information security management system according to relevant laws and industry standards, and provide the record for examination upon request from the authorities. It must also take necessary measures to maintain and safeguard the normal operation of its internet information security management system.

### **Regulations on Foreign Exchange Registration of Overseas Investment by PRC Residents**

According to Circular 37, PRC residents are required to register with local SAFE branches in connection with their direct establishment or indirect control of an offshore entity for the purposes of overseas investment and financing, with such PRC residents' legally owned assets or equity interests in domestic enterprises or offshore assets or interests, referred to in Circular 37 as a "special purpose vehicle." The term "control" under Circular 37 is broadly defined as the operation rights, beneficiary rights or decision-making rights acquired by the PRC residents in the offshore special purpose vehicles or PRC companies by such means as acquisition, trust, proxy, voting rights, repurchase, convertible bonds or other arrangements. Circular 37 further requires amendment to the registration in the event of any changes with respect to the basic information of the special purpose vehicle, such as changes in a PRC resident individual shareholder, name or operation period; or any significant changes with respect to the special purpose vehicle, such as increase or decrease of capital contributed by PRC individuals, share transfer or exchange, merger, division or other material event. If the shareholders of

the offshore holding company who are PRC residents do not complete their registration with the local SAFE branches, the PRC subsidiaries may be prohibited from distributing their profits and proceeds from any reduction in capital, share transfer or liquidation to the offshore company, and the offshore company may be restricted in its ability to contribute additional capital to its PRC subsidiaries. Moreover, failure to comply with SAFE registration and amendment requirements described above could result in liability under PRC law for evasion of applicable foreign exchange restrictions. On February 13, 2015, SAFE promulgated the SAFE Notice 13, which took effect on June 1, 2015. SAFE Notice 13 has delegated to the qualified banks the authority to register all PRC residents' investment in "special purpose vehicle" pursuant to the Circular 37, except that those PRC residents who have failed to comply with Circular 37 will remain to fall into the jurisdiction of the local SAFE branches and must make their supplementary registration application with the local SAFE branches.

See "Risk Factors—Risks Related to Doing Business in China—PRC regulations relating to the establishment of offshore special purpose vehicles by PRC residents may subject our PRC resident beneficial owners to personal liability and limit our ability to acquire PRC companies, to inject capital into our PRC subsidiaries, limit our PRC subsidiaries' ability to distribute profits to us, or otherwise materially and adversely affect us."

#### **Regulations on Employee Stock Option Granted by Listed Companies**

On December 25, 2006, the People's Bank of China, issued the Administration Measures on Individual Foreign Exchange Control, which became effective on February 1, 2007, and was amended on May 29, 2016, and its Implementation Rules was issued by SAFE on January 5, 2007 and became effective on February 1, 2007. Under these regulations, all foreign exchange matters involved in employee share ownership plans, share option plans and other equity incentive plans participated by PRC individuals shall be transacted upon the approval from the SAFE or its authorized branch.

On February 15, 2012, the SAFE promulgated SAFE Notice 7, replacing the Application Procedure of Foreign Exchange Administration for PRC Residents Participating in Employee Stock Holding Plan or Stock Option Plan of Overseas-Listed Company promulgated in March 2007. SAFE Notice 7 is applicable to domestic directors, supervisors, senior management and other employees of an overseas-listed domestic company, PRC subsidiaries or branches of an overseas-listed company and any PRC entities which are directly or indirectly controlled by an overseas-listed company, or Domestic Company, including PRC citizens and foreign citizens who have resided in the PRC for one year or more, or PRC Residents. Under SAFE Notice 7, PRC Residents who participate in a share incentive plan of an overseas publicly listed company are required, through the Domestic Company or a PRC agent, or Domestic Agent, to complete certain procedures and transactional foreign exchange matters under the stock incentive plan upon the examination by, and the approval of, SAFE or its authorized local counterparts; the Domestic Agent is required to register relevant information of the stock incentive plan with the authorized local counterparts of SAFE within three business days of each quarter and is also required to complete foreign exchange cancellation procedures within twenty business days after termination of the stock incentive plan.

On July 16, 2010, our board of directors adopted our 2010 Plan which was subsequently amended on January 14, 2011 and July 6, 2012. On May 29, 2014, we adopted our 2014 Plan on our annual general meeting which was subsequently amended on April 1, 2015 by unanimous written approval of our board of directors. Under the 2010 Plan and 2014 Plan, we may issue employee stock options to our qualified employees and directors on a regular basis. We have advised our employees and directors participating in the 2010 Plan and 2014 Plan to handle foreign exchange matters in accordance with SAFE Notice 7. However, we cannot assure you that our PRC individual beneficiary owners and the stock options holders can successfully register with the SAFE in full compliance with SAFE Notice 7. PRC individuals and PRC companies in violation of SAFE Notice 7 will be punished by the SAFE, according to the Regulation of the People's Republic of China on Foreign Exchange Administration, Detailed Rules for the Implementation of the Measures for the Administration of Individual Foreign Exchange and other regulations.

## Regulations on Foreign Currency Exchange

Pursuant to applicable PRC regulations on foreign currency exchange, Renminbi is freely convertible only to the extent of current account items, such as trade-related receipts and payments, interest and dividends. Capital account items, such as direct equity investments, loans and repatriation of investment, require the prior approval from the SAFE or its local branch for conversion of Renminbi into a foreign currency, such as U.S. dollars. Payments for transactions that take place within the PRC must be made in Renminbi. Domestic companies or individuals can repatriate foreign currency payments received from abroad, or deposit these payments abroad subject to the requirement that such payments shall be repatriated within a certain period of time. Foreign-invested enterprises may retain foreign exchange in accounts with designated foreign exchange banks. Foreign currencies received for current account items can be either retained or sold to financial institutions that have foreign exchange settlement or sales business without prior approval from the SAFE, subject to certain regulations. Foreign exchange income under capital account can be retained or sold to financial institutions that have foreign exchange settlement and sales business, with prior approval from the SAFE, unless otherwise provided.

In addition, the Circular on the Relevant Operating Issues Concerning the Improvement of the Administration of the Payment and Settlement of Foreign Currency Capital of Foreign-Invested Enterprises, or SAFE Circular No. 142, issued by the SAFE on August 29, 2008, regulates the conversion by FIEs of foreign currency into Renminbi by restricting how the converted Renminbi may be used. SAFE Circular 142 requires that Renminbi converted from the foreign currency-denominated capital of an FIE may only be used for purposes within the business scope approved by the relevant government authority and may not be used to make equity investments in PRC, unless specifically provided otherwise. In March 2015, SAFE promulgated the Circular on Reforming the Administration Approach Regarding the Foreign Exchange Capital Settlement of Foreign-invested Enterprises, or SAFE Circular No. 19, which became effective on June 1, 2015 and superseded Circular No. 142. SAFE Circular No. 19 provides that, among other things, a foreign-invested enterprise may convert up to 100% of the foreign currency in its capital account into RMB on a discretionary basis according to the actual needs. On June 9, 2016, SAFE further issued the Circular of the State Administration of Foreign Exchange on Reforming and Regulating Policies on the Control over Foreign Exchange Settlement of Capital Accounts, or SAFE Circular No. 16, to further expand and strengthen such discretionary conversion reform under SAFE Circular No. 19. SAFE Circular No. 16 provides an integrated standard for conversion of foreign exchange under capital account items on a discretionary basis which applies to all enterprises registered in the PRC. Pursuant to SAFE Circular No. 16, in addition to foreign currency capital, the discretionary conversion policy expands to foreign currency debts borrowed by an enterprise (except financial institutions) and repatriated funds raised through overseas listing. In addition, SAFE Circular No. 16 has narrowed the scope of purposes for which an enterprise must not use the RMB funds so converted, which include, among others, (i) payment for expenditure beyond its business scope or otherwise as prohibited by the applicable laws and regulations; (ii) investment in securities or other financial products other than banks' principal-secured products; (iii) provision of loans to non-affiliated enterprises, except where it is expressly permitted in the business scope of the enterprise; and (iv) construction or purchase of non-self-used real properties, except for the real estate developer. As SAFE Circular No. 16 was newly issued and SAFE has not provided detailed guidelines with respect to its interpretation or implementation, it is uncertain how these rules will be interpreted and implemented.

In November 2012, SAFE promulgated the Circular of Further Improving and Adjusting Foreign Exchange Administration Policies on Foreign Direct Investment which substantially amends and simplifies the current foreign exchange procedure. Pursuant to this circular, the opening of various special purpose foreign exchange accounts (e.g. pre-establishment expenses account, foreign exchange capital account, guarantee account), the reinvestment of lawful incomes derived by foreign investors in the PRC (e.g. profit, proceeds of equity transfer, capital reduction, liquidation and early repatriation of investment), and purchase and remittance of foreign exchange as a result of capital reduction, liquidation, early repatriation or share transfer in an FIE no longer require SAFE approval, and multiple capital accounts for the same entity may be opened in different provinces, which was not possible before. In addition, SAFE promulgated the Circular on Printing and Distributing the

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Provisions on Foreign Exchange Administration over Domestic Direct Investment by Foreign Investors and the Supporting Documents in May 2013, which specifies that the administration by SAFE or its local branches over direct investment by foreign investors in the PRC shall be conducted by way of registration and banks shall process foreign exchange business relating to the direct investment in the PRC based on the registration information provided by SAFE and its branches.

SAFE Notice 13 delegates the authority to enforce the foreign exchange registration in connection with the inbound and outbound direct investment under relevant SAFE rules to certain banks and therefore further simplifies the foreign exchange registration procedures for inbound and outbound direct investment.

### **Regulations on Dividend Distribution**

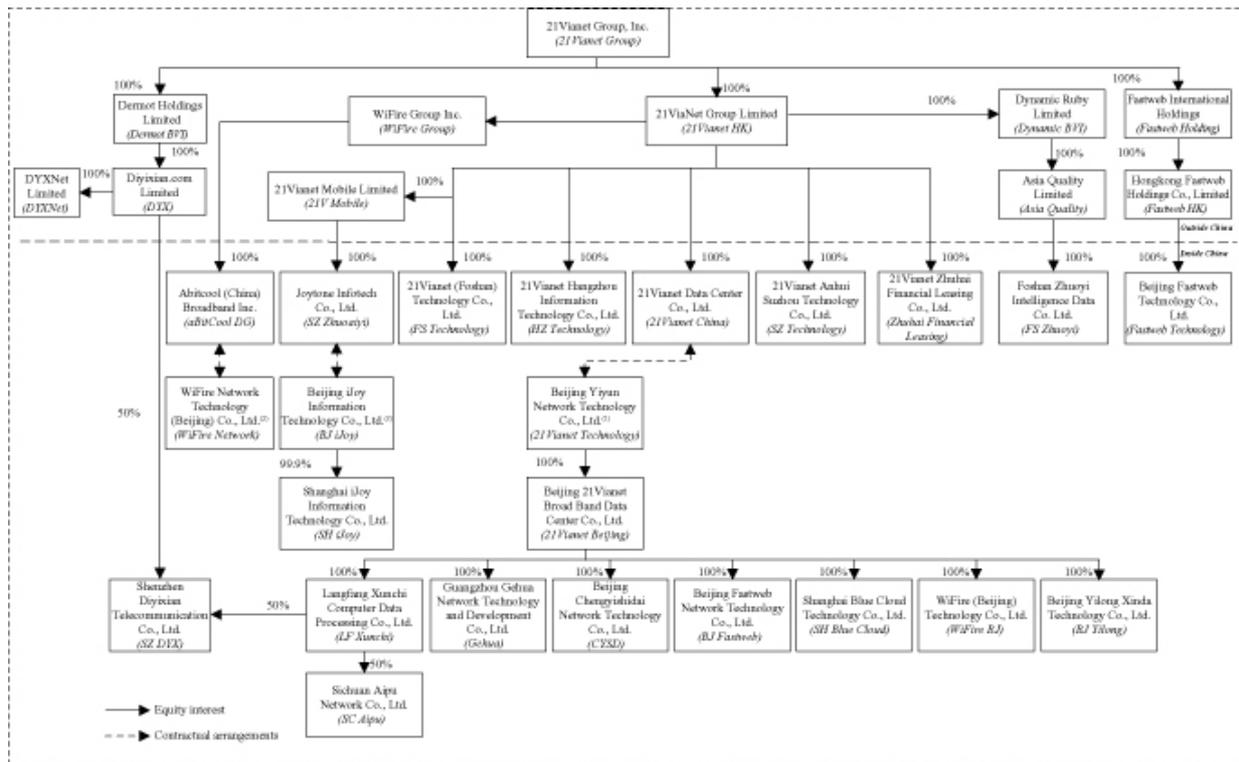
Under applicable PRC laws and regulations, FIEs in China may pay dividends only out of their accumulated profits, if any, determined in accordance with PRC accounting standards and regulations. In addition, FIEs in China are required to allocate at least 10% of their respective accumulated profits each year, if any, to fund statutory reserve funds unless these reserves have reached 50% of the registered capital of the respective enterprises. These reserves are not distributable as cash dividends.

### **C. Organizational Structure**

We commenced operations in 1999, and through a series of corporate restructurings, established a holding company, AsiaCloud, in October 2009 under the laws of the Cayman Islands. AsiaCloud was formerly a wholly-owned subsidiary of aBitCool, a company incorporated under the laws of the Cayman Islands. In October 2010, AsiaCloud effected a repurchase and cancellation of all its outstanding shares held by aBitCool and the issuance of ordinary shares and preferred shares to the shareholders of aBitCool so that they maintained their respective ownership interests in AsiaCloud directly. In connection with the restructuring, AsiaCloud changed its name to 21Vianet Group, Inc.

Due to restrictions under PRC law on foreign ownership of entities engaged in data center and telecommunications value-added services, we conduct our operations in China through contractual arrangements among us, our wholly-owned PRC subsidiaries, our variable interest entities and their shareholders. As a result of these contractual arrangements, we control our variable interest entities and have consolidated the financial statements of our consolidated affiliated entities in our consolidated financial statements.

The following diagram illustrates our current corporate structure of our principal operating entities:



Notes:

- (1) Mr. Sheng Chen and Mr. Jun Zhang, our co-founders, hold 70% and 30% of the equity interests in 21Vianet Technology, respectively, and are parties to the contractual agreements through which we conduct our operations in China.
- (2) Mr. Sheng Chen and Mr. Jun Zhang, our co-founders, hold 95% and 5% of the equity interests in WiFire Network, respectively, and are parties to the contractual agreements through which we conduct our operations in China.
- (3) Mr. Yang Peng holds 100% of the equity interests in BJ iJoy and is a party to the contractual agreements through which we conduct our operations in China.

### **Contractual Arrangements with Our Variable Interest Entities and Their Shareholders**

PRC laws and regulations currently restrict foreign ownership of telecommunications value-added business. Because we are a Cayman Islands company, we are classified as a foreign enterprise under PRC laws and regulations and our wholly-owned PRC subsidiaries, 21Vianet China, SZ Zhuoaiyi and aBitCool DG, are considered as wholly-owned FIEs. To comply with PRC laws and regulations, we conduct our operations in China through a series of contractual arrangements among us, our wholly-owned PRC subsidiaries, our variable interest entities and their shareholders. The shareholders of our variable interest entities are founders, directors, executive officers, employees or shareholders of our company. They are also PRC citizens and therefore, our variable interest entities are considered as domestic companies under the PRC laws. For the years ended December 31, 2014, 2015 and 2016, our consolidated affiliated entities contributed most of our total net revenues.

We have relied and expect to continue to rely, on our consolidated affiliated entities to operate our telecommunications value-added business in China as long as PRC laws and regulations do not allow us to directly operate such business in China. Our contractual arrangements with our variable interest entities and their shareholders enable us to:

- exercise effective control over our variable interest entities;
- receive substantially all of the economic benefits of our variable interest entities in consideration for the services provided by our wholly-owned PRC subsidiaries; and
- have an exclusive option to purchase all of the equity interest in our variable interest entities when permissible under PRC laws.

Accordingly, under U.S. GAAP, we consolidate 21Vianet Technology, BJ iJoy and WiFire Network as our “variable interest entities” in our consolidated financial statements.

Our contractual arrangements with our variable interest entities and their shareholders are described in further detail as follows:

### ***Agreements that Provide Us Effective Control***

*Share Pledge Agreements.* On February 23, 2011, 21Vianet China entered into a share pledge agreement with 21Vianet Technology and each of its shareholders. Pursuant to the share pledge agreement, each of the shareholders pledged his shares in 21Vianet Technology to 21Vianet China in order to secure the shareholders’ payment obligations under the loan agreement. Each shareholder also agreed not to transfer or create any other security or restriction on the shares of 21Vianet Technology without the prior consent of 21Vianet China. 21Vianet China, at its own discretion, is entitled to acquire each shareholder’s equity interests in 21Vianet Technology as permitted by PRC laws. We have registered the pledges of the equity interests in 21Vianet Technology with the local branch of the State Administration for Industry and Commerce.

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*Irrevocable Power of Attorney.* Each shareholder of 21Vianet Technology has executed an irrevocable power of attorney. Pursuant to the irrevocable power of attorney, each shareholder appointed 21Vianet China or a person designated by 21Vianet China as his/her attorney-in-fact to attend shareholders' meeting of 21Vianet Technology, exercise all the shareholder's voting rights, including but not limited to, sale transfer, pledge or dispose of his/her equity interests in 21Vianet Technology. The power of attorney remains valid and irrevocable from the date of execution, so long as each shareholder remains the shareholder of 21Vianet Technology. The above irrevocable power of attorney was subsequently assigned to 21Vianet Group, Inc.

*Optional Share Purchase Agreements.* The optional share purchase agreement is entered into among 21Vianet China, 21Vianet Technology, 21Vianet Beijing and the shareholders of 21Vianet Technology on December 19, 2006. Pursuant to the agreement, the shareholders irrevocably grant 21Vianet China or its designated persons the sole option to acquire from the shareholders or 21Vianet Technology all or any part of the equity interests in 21Vianet Technology and 21Vianet Beijing when permissible under PRC laws. 21Vianet Technology and 21Vianet Beijing made certain covenants to maintain the value of the equity interests, including but not limited to, engage in the ordinary course of business and refrain from making loans and entering into agreements exceeding the value of RMB200,000 with the exception of transactions made in the ordinary course of business. The initial term of 10 years has expired on December 18, 2016. The parties to this agreement have entered into a supplemental agreement on December 19, 2016, pursuant to which the term of this agreement is extended for 10 years and will be automatically renewed at the end of each 10-year term, unless otherwise terminated at the option of 21Vianet China with a 30-day advance written notice.

### ***Agreements that Transfer Economic Benefits from our Variable Interest Entity to Us or Absorb Losses***

*Loan Agreements and Financial Support Letter.* 21Vianet China and the shareholders of 21Vianet Technology entered into a loan agreement on January 28, 2011. Pursuant to the agreements, 21Vianet China has provided interest-free loan facilities of RMB7.0 million and RMB3.0 million, respectively, to the shareholders of 21Vianet Technology, Sheng Chen and Jun Zhang, which was used to provide capital to 21Vianet Technology to develop our data center and telecommunications value-added business and related businesses. There is no fixed term for the loan. To repay the loans, the shareholders of 21Vianet Technology are required to transfer their shares in 21Vianet Technology to 21Vianet China or any entity or person designated by 21Vianet China, as permitted under PRC laws. The shareholders of 21Vianet Technology also undertake not to transfer all or part of their equity interests in 21Vianet Technology to any third party, or to create any encumbrance, without the written permission from 21Vianet China. In addition, we will provide unlimited financial support to 21Vianet Technology for its operations and agreed to forego the right to seek repayment in the event 21Vianet Technology is unable to repay such funding.

*Exclusive Technical Consulting and Services Agreements.* On July 15, 2003, 21Vianet China and 21Vianet Technology entered into an exclusive service agreement, which was superseded by a new exclusive technical consulting and service agreement entered into among 21Vianet China, 21Vianet Technology and 21Vianet Beijing on December 19, 2006. 21Vianet China agreed to provide 21Vianet Technology and 21Vianet Beijing with exclusive technical consulting and services, including internet technology services and management consulting services. 21Vianet Technology and 21Vianet Beijing agreed to pay an hourly rate of RMB1,000 and the rate is subject to adjustment at the sole discretion of 21Vianet China. 21Vianet Technology and 21Vianet Beijing agreed that they will not accept similar or comparable service arrangements that may replace the services provided by 21Vianet China without prior written consent of 21Vianet China. 21Vianet China is entitled to have sole and exclusive ownership of all rights, title and interests to any and all intellectual property rights arising from the provision of services. The initial term of 10 years has expired on December 18, 2016. The parties to this agreement have entered into a supplemental agreement on December 19, 2016, pursuant to which the term of this agreement is extended for 10 years and will be automatically renewed at the end of each 10-year term, unless otherwise terminated at the option of 21Vianet China with a 30-day advance written notice.

In April 2013, we completed acquisition of 100% equity interests in iJoy. In June 2014, we established aBitCool DG, which controls 100% of the equity interests in WiFire Network through contractual arrangements

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entered into in July 2014. The key terms of the contractual arrangements in relation to BJ iJoy and WiFire Network are similar to the contractual arrangements in relation to 21Vianet Technology, pursuant to which iJoy BVI and WiFire Group Inc., or WiFire Group, were considered as the primary beneficiaries of BJ iJoy and WiFire Network, respectively.

In the opinion of Han Kun Law Offices, our PRC legal counsel, each of the contracts under the contractual arrangements among us, our wholly-owned PRC subsidiaries, our variable interest entities and their shareholders governed by PRC law is valid, legally binding and enforceable to each party of such agreements under PRC laws and regulations, and will not result in any violation of PRC laws or regulations currently in effect.

We have been advised by our PRC legal counsel, however, that there are substantial uncertainties regarding the interpretation and application of current and future PRC laws and regulations. Accordingly, there can be no assurance that the PRC regulatory authorities, in particular the MIIT, which regulates providers of telecommunications value-added services and other participants in the PRC telecommunications industry, and the MOC, will not in the future take a view that is contrary to the above opinion of our PRC legal counsel. We have been further advised by our PRC legal counsel that if the PRC government finds that the agreements that establish the structure for operating our value-added services in China do not comply with PRC government restrictions on foreign investment in the telecommunications industry, we could be subject to severe penalties including being prohibited from continuing our operations. See “Risk Factors—Risks Related to Our Corporate Structure—If the PRC government finds that the arrangements that establish the structure for operating our business do not comply with PRC government restrictions on foreign investment in the telecommunications business or if these regulations or the interpretation of existing regulations change in the future, we could be subject to severe penalties or be forced to relinquish our interests in those operations.” In addition, these contractual arrangements may not be as effective in providing us with control over our variable interest entities as would direct ownership of our variable interest entities. See “Risk Factors—Risks Related to Our Corporate Structure—We rely on contractual arrangements with our variable interest entities and their shareholders for our China operations, which may not be as effective as direct ownership in providing operational control.”

### D. Property, Plants and Equipment

Our headquarters are located at M5, 1 Jiuxianqiao East Road, Chaoyang District, Beijing, the People’s Republic of China. We lease facilities for our office space in Beijing, Shanghai, Guangzhou, Shenzhen, Xi’an, Hangzhou, Wuhan, Guiyang, Nanning, Chengdu, Suzhou, Hong Kong and Taiwan. Our office leases generally have terms ranging from one to ten years and may be renewed upon expiration of the lease terms. As of December 31, 2016, our offices occupied an aggregate of 36,037 square meters of leased space. In 2015, we purchased facilities for our office space in Chengdu with an aggregate of 3,140 square meters.

In Beijing, we also lease facilities for our self-built data centers located: (i) in the Chaoyang District, through three lease agreements with BOE Technology Group Co., Ltd., or BOE Technology, one lease agreement with Beijing Shangjun Property Development Co., Ltd., or Beijing Shangjun, and six lease agreements with China Youth Printing Factory, (ii) in the Beijing Economic and Technological Development Zone, through a lease agreement with Beijing Tengfei Boda Real Estate Development Co., Ltd., and (iii) in the Daxing District, through a lease agreement with Beijing Xingguang Tuocheng Investment Co., Ltd. These leases provide an aggregate of approximately 69,482 square meters of leased space and hosted a total of 8,585 cabinets as of December 31, 2016. The three leases with BOE Technology and the one lease with Beijing Shangjun are all expiring on August 31, 2019. The leases may be renewed upon mutually agreed-upon terms before they expire. The six leases with China Youth Printing Factory have different leasing periods, all expiring on March 30, 2018, subject to our pre-emptive right to renew the lease. The lease with Beijing Tengfei Boda Real Estate Development Co., Ltd. has a term of ten years expiring on August 31, 2021, subject to our pre-emptive right to renew the lease. The lease with Beijing Xingguang Tuocheng Investment Co., Ltd. has a term of twenty years expiring on February 28, 2033, subject to our pre-emptive right to renew the lease.

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In Shenzhen, we also lease facilities for our self-built data centers located in the Nanshan District, through two lease agreements with Shenzhen Merchants Property Development Co., Ltd. and a lease agreement with Shenzhen Toukong Industrial Park Development and Operation Co., Ltd. These leases provide an aggregate of approximately 4,347 square meters of leased space and hosted a total of 713 cabinets as of December 31, 2016. The two leases with Shenzhen Merchants Property Development Co., Ltd. both have a term of 47 months expiring on September 30, 2015, which has been extended to September 30, 2020. The lease with Shenzhen Toukong Industrial Park Development and Operation Co., Ltd. has a term of eight years expiring on November 1, 2022.

In Shanghai, we also lease facilities for our self-built data centers located in the Baoshan District, through a lease agreement with Shanghai Cloud Century Co., Ltd., which provides an aggregate of 12,151 square meters of leases space and hosted a total of 1,034 cabinets as of December 31, 2016. The lease has a term of 18 years expiring on May 12, 2030.

In Hangzhou, we also lease facilities for our self-built data centers, offices and research centers located in Hangzhou Economic Development Zone, through a lease agreement with Hangzhou Economic and Development Zone Qiantang Real Estate Development Co., Ltd., which provides an aggregate of 11,020 square meters of leased space and hosted a total of 997 cabinets as of December 31, 2016. The lease has a term of 20 years expiring on July 31, 2031, subject to our pre-emptive right to renew the lease.

We have also built our own data centers in our self-owned buildings in Beijing, Xi'an, Shanghai, Foshan, Suzhou and Ningbo, housing 6,935 cabinets.

### **ITEM 4A. UNRESOLVED STAFF COMMENTS**

Not applicable.

### **ITEM 5. OPERATING AND FINANCIAL REVIEW AND PROSPECTS**

You should read the following discussion and analysis of our financial condition and results of operations in conjunction with our consolidated financial statements and the related notes included elsewhere in this annual report on Form 20-F. This discussion may contain forward-looking statements based upon current expectations that involve risks and uncertainties. Our actual results may differ materially from those anticipated in these forward-looking statements as a result of various factors, including those set forth under “Item 3. Key Information—D. Risk Factors” or in other parts of this annual report on Form 20-F.

#### **A. Operating Results**

##### **Overview**

We are a leading carrier-neutral internet data center services provider in China. We host our customers' servers and networking equipment and provide interconnectivity to improve the performance, availability and security of their internet infrastructure. We also provide managed network services to enable customers to deliver data across the internet in a faster and more reliable manner through our extensive data transmission network and our proprietary smart routing technology. Furthermore, we provide complementary value-added services, such as VPN services, CDN services and last-mile wired broadband services to improve the security, speed and quality of data transmission in China. We started offering public cloud services in 2013, private cloud and hybrid services in 2014, and partnered with numerous cloud providers to support our comprehensive cloud-neutral platform. We believe that the scale of our data center and networking assets as well as our carrier-neutrality position us well to capture opportunities and become a leader in the rapidly emerging market for cloud computing infrastructure services in China.

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We have benefited from our premium data centers and extensive interconnected nationwide data transmission network, diversified and loyal customer base and our strong focus on customer satisfaction and technological innovation. Going forward, we expect that we will continue to benefit from the growth of China's data center services market. However, we also face risks and uncertainties, including those relating to our ability to successfully implement our expansion plan, our integration of newly acquired businesses, our competition with, and dependency on, China Telecom and China Unicom, our ability to attract new customers and retain existing customers and our ability to control both business costs and costs as a result of being a public company. In particular, we plan to significantly increase the aggregate number of cabinets under management in both of our self-built data centers and partnered data centers. We also plan to expand our CDN services as part of our managed network business. If we are not able to successfully implement our expansion plan or our planned expansion does not achieve the desired results, our business and results of operations could be materially and adversely affected.

As part of our business expansion strategy to expand our businesses, we acquired certain entities that are complementary to our business, such as Fastweb, WiFire BJ and BJ Yilong, iJoy, Aipu Group and Dermot Entities. Therefore, the results of operations of the acquired businesses were consolidated into our results of operations.

We restructured services offered by us in the fourth quarter of 2016 and began reporting our operating results in two operating segments, namely hosting and related services and managed network services, for the year ended December 31, 2016. CDN services, which were previously offered as part of our hosting and related services business segment, were moved to our managed network services business segment. The primary reason for such restructuring is to provide management, shareholders, and investors with a clearer picture of our operations, one that makes sense intuitively, so that they can make more accurate valuations of our different business lines as well as properly benchmark us against industry best practices. Our consolidated statements of operations for the years ended December 31, 2014, 2015 and 2016 as presented in this annual report were modified to reflect this new presentation for consistency purposes.

Our net revenues generated from providing hosting and related services and managed network services increased from RMB2,876.4 million in 2014 to RMB3,634.4 million in 2015 and to RMB3,641.8 million (US\$524.5 million) in 2016, representing a CAGR of 12.5% from 2014 to 2016. The total number of cabinets under our management increased from 21,522 as of December 31, 2014 to 23,556 as of December 31, 2015 and to 26,380 as of December 31, 2016. Our average monthly recurring net revenues increased from RMB208.4 million in 2014 to RMB265.4 million in 2015 and decreased to RMB241.6 million (US\$34.8 million) in 2016. We recorded a net loss of RMB328.5 million, RMB401.3 million and RMB931.9 million (US\$134.2 million) in 2014, 2015 and 2016, respectively, which reflected share-based compensation expenses of RMB233.7 million, RMB190.0 million and RMB118.7 million (US\$17.1 million), respectively. Our results of operations also reflect the effects of our acquisitions during the respective periods.

### **Factors Affecting Our Results of Operations**

Our business and results of operations are generally affected by the development of China's data center services market. We have benefited from the rapid growth of China's data center services market during the recent years. According to IDC, the total China internet data center services market was US\$5.5 billion in 2015, a 31% year over year growth rate, and is expected to reach US\$19.9 billion in 2020, representing a five-year CAGR of 29.5%. However, any adverse changes in the data center services market in China may harm our business and results of operations.

While our business is generally influenced by factors affecting the data center services market in China, we believe that our results of operations are more directly affected by company-specific factors, including number of cabinets under management and cabinet utilization rate, monthly recurring revenues and churn rate, pricing, growth in complementary markets and optimization of our managed network services and our cost structure.

### ***Number of Cabinets under Management and Cabinet Utilization Rate***

Our revenues are directly affected by the number of cabinets under management and the utilization rates of these cabinet spaces. We had 21,522, 23,556 and 26,380 cabinets under management as of December 31 2014, 2015 and 2016, respectively. Our annualized average monthly cabinet utilization rates were 71.9%, 69.0% and 76.0% in 2014, 2015 and 2016, respectively. We calculate the annualized cabinet utilization rate in a year as the average of the four quarterly cabinet utilization rates in that year, and we calculate quarterly cabinet utilization rate by dividing our weighted average billable cabinets by weighted average cabinet capacity in that quarter. Our quarterly and annualized cabinet utilization rates fluctuate due to the continuous changes in both our weighted average billable cabinets and weighted average cabinet capacity. Our future results of operations and growth prospects will largely depend on our ability to increase the number of cabinets under management while maintaining optimal cabinet utilization rate. With the rapid growth of China's internet industry, demand for cabinet spaces has increased significantly and we do not always have sufficient self-built capacity to meet such demand. It usually takes twelve to eighteen months to build a data center together with cabinets and equipment installed. To meet our customers' immediate demand, we may partner with China Telecom, China Unicom or other parties and lease cabinets from them. Due to the time needed to build data centers and the long-term nature of these investments, if we over-estimate the market demand for cabinets, it will lower our cabinet utilization rate and negatively affect our results of operations.

### ***Monthly Recurring Revenues and Churn Rate***

Our average monthly recurring revenues and churn rate directly affect our results of operations. Our business is based on a recurring revenue model comprised of hosting services and managed network services. We consider these services recurring as our customers are generally billed and revenue recognized on a fixed and recurring basis each month for the duration of their contract, which is generally one year in length. Our non-recurring revenues are primarily comprised of fees charged for installation services, additional bandwidth used by customers beyond contracted amount and other value-added services. These services are considered to be non-recurring as they are billed and recognized over the period of the customer service agreement.

We use "monthly recurring revenues" to measure those revenues recognized on a fixed and recurring basis each month. Recurring revenues have comprised more than 80% of our total revenues during the past three years. Our average monthly recurring revenues increased from RMB208.4 million in 2014 to RMB265.4 million in 2015 and decreased to RMB241.6 million (US\$34.8 million) in 2016.

We use "churn rate" to measure the reduction of monthly revenues that are attributable to the termination of customer contracts as a percentage of total monthly recurring revenues of the previous month. Our average monthly hosting churn rate, based on our core IDC business, was 0.6% in 2014 and 0.2% in 2015 and 0.7% in 2016.

### ***Pricing***

Our results of operations also depend on the price level of our services. Due to the quality of our services and our optimized interconnectivity among carriers and networks, we are generally able to command premium pricing for our services. Nonetheless, because we are generally regarded as a premium data center and network service provider, many customers only place their mission critical servers and equipment in our data centers, but not the bulk of their needs. As we try to acquire more business from new and existing customers, expand into new markets, or try to adapt to changing market conditions, we may need to lower our prices or provide other incentives to compete effectively.

### **Growth in New and Complementary Markets**

Our results of operations also depend on the growth of new business areas that complement our core data center service offerings.

- *CDN services.* Since the acquisitions of Fastweb in 2012 and iJoy in 2013 respectively, CDN services have contributed to the growth of our overall consolidated revenues. As the internet infrastructure in China remains under-developed, especially relative to the tremendous growth of internet traffic generated from various internet applications and media, we expect demand for CDN services, which optimize internet traffic transmission in a cost-effective way, to remain robust. Key growth drivers include signing up new customers, additional services from existing customers and cross selling opportunities with our other business groups. While demand remains robust, we have experienced pricing pressure within the past few years in our CDN services business mostly due to increased competition among us and other CDN services providers as well as cloud providers. However we are seeing signs of potential price stabilization which bode well for future growth.
- *Cloud computing services.* Cloud computing services, largely through our partnerships with Microsoft, IBM and others, have contributed to our results of operations in 2014, 2015 and 2016. While our cloud computing platforms are now supporting a significant number of customers, we believe the cloud computing market in China is still in its early stages. Key factors of growth in this market include signing up services from new customers, improving utilization rates of cloud computing resources with existing customers introducing well-developed applications to improve cloud computing adoption rates, and partnering with more cloud providers to offer a comprehensive cloud-neutral platform.
- *Enterprise VPN services.* As one of the largest enterprise VPN service providers in the Asian Pacific region following our acquisition of Dermot Entities in August 2014, we have experienced and expect continued growth in this market to meet customers' growing demand for enterprise-grade VPN services with secure, dedicated connections. Key growth drivers include adding new customers, increasing the number of connections with existing customers and realizing revenue synergies with our other business groups.

### **Optimization of Managed Network Services**

Our results of operations also depend on the optimization of our managed network services as we continue to fine-tune our strategies in this business. We started offering managed network services in 2008 and revenues derived from managed network services constituted 47.7%, 34.8% and 26.7% of our total net revenues in 2014, 2015 and 2016, respectively. Our revenues from managed network services have decreased from RMB1,371.2 million in 2014 to RMB1,265.1 million in 2015 and to RMB973.1 million (US\$140.2 million) in 2016. Historically, we have acquired 100% equity interests in the Managed Network Entities, Gehua, Fastweb, WiFire BJ and BJ Yilong, and 50% of equity interests plus one share in Aipu Group, that are complementary to our managed network services. We believe our managed network services will benefit from the growing market demand for faster data transmission and better interconnection and continue to serve as part of our competitive strengths as a comprehensive internet infrastructure service provider.

We believe that our managed network service business may represent a more volatile portion of our overall revenue base. As the managed network services market continues to evolve and as we further optimize our growth strategies and allocate resources to more attractive areas with higher growth and return rates, we may become more selective in pursuing future revenue opportunities in the managed network services business. In addition, we experienced pricing pressure for our managed network services in recent past years due to evolving regulations in China's telecommunications industry and increased competition. While we expect that the pricing pressure trend may continue, we are beginning to see signs of a potential price stabilization. As such, revenues from managed network services could continue to experience decline both in the absolute amount and as a percentage of our consolidated revenues, which could have a negative impact on our overall growth and profitability.

## Our Cost Structure

Our ability to maintain and improve our gross margins depends on our ability to effectively manage our cost of revenues, which consist of telecommunications costs and other data center related costs. Telecommunications costs refer to expenses associated with acquiring bandwidth and related resources from carriers for our data centers. Telecommunications costs also cover rentals, utilities and other costs in connection with the cabinets we lease from our partnered data centers. Other costs include utilities and rental expenses for our self-built data centers, payroll, depreciation and amortization of our property and equipment, and other related costs. These costs increase as the number of our cabinets under management increases, likewise as we increase our headcount.

The mix of the self-built data centers and partnered data centers also affects our cost structure. Gross margin for cabinets located in our partnered data centers is generally lower than cabinets located in our self-built data centers. This is because telecommunication carriers who lease cabinet spaces to us for our partnered data centers would demand a profit on top of their costs in connection with the leasing of cabinet spaces to us. We plan to continue to lease data centers from such carriers or purchase data center facilities to meet the immediate market demand while building new or expanding existing data centers in Beijing, Shanghai, Shenzhen, Hangzhou, Tianjin, Jiangsu, Xi'an, Suzhou and the Greater Guangzhou area. If we cannot effectively manage the market demand and increase the number of cabinets located in self-built data centers relatively to partnered data centers, we may not be able to improve our gross margins.

## Key Components of Results of Operations

### Net Revenues

Starting in 2016, we began reporting our operating results in two operating segments, namely hosting and related services and managed network services. CDN services, which were previously offered as part of our hosting and related services business segment, were moved to our managed network services business segment in the fourth quarter of 2016. The primary reason for such restructuring is to provide management, shareholders, and investors with a clearer picture of our operations, one that makes sense intuitively, so that they can make more accurate valuations of our different business lines as well as properly benchmark us against industry best practices. Our consolidated statements of operations for the years ended December 31, 2014, 2015 and 2016 as presented in this annual report were modified to reflect this new presentation for consistency purposes.

The following table sets forth our revenues by segment, both in an absolute amount and as a percentage of total net revenues, for the periods presented.

	For the Year Ended December 31,						
	2014		2015		2016		
	RMB	%	RMB (in thousands, except percentages)	%	RMB US\$	%	
<b>Net revenues:</b>							
Hosting and related services	1,505,233	52.3	2,369,223	65.2	2,668,655	384,366	73.3
Managed network services	1,371,214	47.7	1,265,149	34.8	973,119	140,159	26.7
Total net revenues	<u>2,876,447</u>	<u>100.0</u>	<u>3,634,372</u>	<u>100.0</u>	<u>3,641,774</u>	<u>524,525</u>	<u>100.0</u>

### Hosting and Related Services

Hosting and related services have been our primary sources of revenues. We provide hosting and related services to house servers and networking equipment in our data centers and connect them through our data transmission network. We also provide cloud services, VPN services, hybrid IT services and other value-added services as part of our hosting and related services business. Revenues from our hosting and related services were RMB1,505.2 million, RMB2,369.2 million and RMB2,668.7 million (US\$384.4 million) in 2014, 2015 and 2016, respectively, representing 52.3%, 65.2% and 73.3% of our total net revenues in the respective periods.

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We generally enter into contracts with our customers with terms ranging from one to three years and most of our customer contracts have an automatic renewal provision. Customers generally pay our service fees on a monthly basis according to the amount of hosting spaces, the bandwidth and other value-added services they used or leased in the previous month.

### *Managed Network Services*

Revenues from our managed network services decreased in absolute amounts from RMB1,371.2 million in 2014 to RMB1,265.1 million in 2015 and to RMB973.1 million (US\$140.2 million) in 2016, as a percentage of total net revenues, revenues from our managed network services decreased from 47.7% in 2014 to 34.8% in 2015 and to 26.7% in 2016.

Our managed network services help our customers optimize the internet routing experience through our proprietary smart routing technology and our extensive data transmission network. Our managed network services include last-mile wired broadband services. Contracts with customers of our managed network services generally have one-year terms with an automatic renewal provision. We charge our customers a monthly fee for the bandwidth optimized through our managed network services. Starting from the fourth quarter of 2016, as part of our business restructuring, CDN services, which were previously offered as part of our hosting and related services, are now offered as part of our managed network services.

### *Cost of Revenues*

Our cost of revenues primarily consists of telecommunications cost, and other costs. The following table sets forth, for the periods indicated, our cost of revenues, in absolute amounts and as a percentage of our total net revenues:

	For the Year Ended December 31,						
	2014		2015		2016		
	RMB	%	RMB	%	RMB	US\$	%
<b>Cost of revenues:</b>							
Telecommunications costs	1,353,469	47.0	1,728,911	47.6	1,811,565	260,920	49.7
Others	712,835	24.8	1,051,703	28.9	1,118,073	161,036	30.7
Total cost of revenues	<u>2,066,304</u>	<u>71.8</u>	<u>2,780,614</u>	<u>76.5</u>	<u>2,929,638</u>	<u>421,956</u>	<u>80.4</u>

Telecommunications costs refer to expenses incurred in acquiring telecommunication resources from carriers for our data centers, including bandwidth and cabinet leasing costs. Cabinet leasing costs cover rentals, utilities and other costs associated with the cabinets we lease from our partnered data centers. Our other costs of revenues include utilities costs for our self-built data centers, depreciation and amortization, payroll and other compensation costs and other miscellaneous items related to our service offerings.

We expect that our cost of revenues will continue to increase as our business expands, both organically and as a result of acquisitions. Additionally, we anticipate recording significant expenses related to the amortization of the intangible assets that we have acquired through acquisitions as these intangible assets are amortized over their remaining useful lives.

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### Operating Expenses

Our operating expenses consist of sales and marketing expenses, general and administrative expenses and research and development expenses. The following table sets forth our operating expenses, both as an absolute amount and as a percentage of total net revenues for the periods indicated.

	For the Year Ended December 31,					
	2014		2015		2016	
	RMB	% of Net Revenues	RMB	% of Net Revenues	RMB	US\$
	(in thousands, except percentages)					
<b>Operating expenses:</b>						
Sales and marketing expenses <sup>(1)</sup>	287,229	10.0	359,460	9.9	352,926	50,832
Research and development expenses <sup>(1)</sup>	121,676	4.2	142,835	3.9	149,337	21,509
General and administrative expenses <sup>(1)</sup>	483,396	16.8	568,741	15.6	639,648	92,128
Allowance for doubtful debt	9,913	0.3	32,199	0.9	117,564	16,933
Changes in the fair value of contingent purchase consideration payable	22,629	0.8	43,325	1.2	(93,307)	(13,439)
Impairment of long-lived assets	—	—	—	—	392,947	56,596
Operating income	—	—	(8,569)	(0.2)	(6,783)	(977)
<b>Total Operating Expenses<sup>(1)</sup></b>	<b>924,843</b>	<b>32.1</b>	<b>1,137,991</b>	<b>31.3</b>	<b>1,552,332</b>	<b>223,582</b>

(1) Includes share-based compensation expense as follows:

	2014	2015	2016	
	RMB	RMB	RMB	US\$
	(in thousands)			
<b>Allocation of share-based compensation expenses:</b>				
Sales and marketing expenses	13,482	13,488	2,490	359
Research and development expenses	4,176	10,303	(2,924)	(421)
General and administrative expenses	208,914	153,814	123,273	17,755
<b>Total share-based compensation expenses</b>	<b>226,572</b>	<b>177,605</b>	<b>122,839</b>	<b>17,693</b>

### Sales and Marketing Expenses

Our sales and marketing expenses primarily consist of compensation and benefit expenses for our sales and marketing staff, including share-based compensation expenses, as well as advertisement and agency service fees. Our sales and marketing expenses also include office-related expenses and business development expenses associated with our sales and marketing activities. To a lesser extent, our sales and marketing expenses include depreciation of equipment used associated with our selling and marketing activities. As our business expands, both organically and as a result of acquisitions, we expect to increase the headcount of our sales and marketing staff and as a result, increase our sales and marketing expenses.

### Research and Development Expenses

Our research and development expenses primarily include salaries, employee benefits, share-based compensation expenses and other expenses incurred in connection with our technological innovations, such as our proprietary smart routing technology, CDN and cloud computing infrastructure service technologies. We anticipate that our research and development expenses will continue to increase as we devote more resources to develop and improve technologies, improve operating efficiencies and enhance our service offerings.

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### *General and Administrative Expenses*

Our general and administrative expenses primarily consist of compensation and benefits paid to our management and administrative staff, including share-based compensation expenses, the cost of third-party professional services, and depreciation and amortization of property and equipment used in our administrative activities. Our general and administrative expenses, to a lesser extent, also include office rent, office-related expenses, and expenses associated with training and team building activities. We expect that our other general and administrative expense items, such as salaries paid to our management and administrative staff as well as professional services fees, will increase as we expand our business, both organically and as a result of acquisitions.

### *Share-Based Compensation Expenses*

We recorded share-based compensation expenses in connection with share options and RSUs granted under our 2010 Plan and 2014 Plan. As of March 31, 2017, options to purchase 1,669,320 ordinary shares and 3,442,729 RSUs have been granted to our employees, directors and consultants. We recorded share-based compensation expenses in the amount of RMB122.8 million (US\$17.7 million), RMB177.6 million and RMB226.6 million for the year ended December 31, 2016, 2015 and 2014, respectively, in connection with our share-based incentive grants.

## **Taxation**

### ***The Cayman Islands***

The Cayman Islands currently does not levy taxes on individuals or corporations based upon profits, income, gains or appreciation and there is no taxation in the nature of inheritance tax or estate duty. There are no other taxes likely to be material to our company levied by the government of the Cayman Islands, except for stamp duties that may be applicable on instruments executed in, or after execution brought within the jurisdiction of, the Cayman Islands. The Cayman Islands is not a party to any double taxation treaties that are applicable to any payments made to or by our company. There are no exchange control regulations or currency restrictions in the Cayman Islands.

### ***The British Virgin Islands***

Our British Virgin Islands subsidiaries are not subject to income or capital gain tax under the current laws of the British Virgin Islands.

### ***Hong Kong***

Our Hong Kong subsidiaries are subject to Hong Kong profits tax at a rate of 16.5% for the three years ended December 31, 2014, 2015 and 2016. We have not made a provision for Hong Kong profits tax in the consolidated financial statements because our Hong Kong subsidiaries had no assessable profits in the years ended December 31, 2014, 2015 and 2016, except for Diyixian.com Limited which was newly acquired in 2014 and has profits since acquisition.

### ***Taiwan***

The Taiwan branch of Diyixian.com Limited is incorporated in Taiwan and is subject to Taiwan profits tax rate of 17% for the year ended December 31, 2014, 2015 and 2016.

### ***The PRC***

Our PRC subsidiaries are subject to PRC EIT on their taxable income in accordance with the relevant PRC income tax laws.

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Effective January 1, 2008, the statutory corporate income tax rate is 25%, except for certain entities eligible for preferential tax rates.

21Vianet Beijing was qualified for an HNTE since 2008 and is eligible for a 15% preferential tax rate. In October 2014, 21Vianet Beijing obtained a new certificate, which will expire in October 2017. In accordance with the PRC income tax laws, an enterprise awarded with the HNTE status may enjoy a reduced EIT rate of 15%. For the years ended December 31, 2014, 2015 and 2016, 21Vianet Beijing enjoyed a preferential tax rate of 15%.

In April 2011, Xi'an Sub was qualified for a preferential tax rate of 15%. The preferential tax rate is awarded to companies that have operations in certain industries and meet the criteria of the Preferential Tax Policies for Development of the West Regions. Such qualification will need to be assessed on an annual basis. For the years ended December 31, 2014 and 2015, Xi'an Sub enjoyed a preferential tax rate of 15%. Xi'an Sub will file with the local tax authority for the above preferential tax rate of 15% for the year of 2016 during its annual income tax settlement process in the middle of 2017, and such preferential tax filing will be subject to the tax authority's assessment.

In July 2012, Gehua was qualified as an HNTE and is eligible for a 15% preferential tax rate effective from 2012 to 2014, and thereafter for an additional three years if it is able to meet the HNTE technical and administrative requirements in those three years. Gehua has successfully renewed the HNTE certificate in 2015. For the years ended December 31, 2014, 2015 and 2016, Gehua enjoyed a preferential tax rate of 15%.

In June 2009, BJ Fastweb was qualified as an HNTE and is eligible for a 15% preferential tax rate effective from 2009 to 2011, and thereafter for an additional three years if it is able to meet the HNTE technical and administrative requirements in those three years. BJ Fastweb has successfully renewed the HNTE certificate in 2015. For the years ended December 31, 2014, 2015 and 2016, BJ Fastweb enjoyed a preferential tax rate of 15%.

In December 2013, WiFire BJ was qualified as an HNTE and became eligible for a 15% preferential tax rate effective from 2013 to 2015, and thereafter for an additional three years if it is able to meet the HNTE technical and administrative requirements in those three years. WiFire BJ renewed its HNTE certificate on December 22, 2016 with an effective term of three years. For the years ended December 31, 2014, 2015 and 2016, WiFire BJ enjoyed a preferential tax rate of 15%.

In 2013, BJ iJoy was qualified as a software enterprise which allows the Company to utilize a two-year 100% exemption for 2013 and 2014 followed by a three-year half-reduced EIT rate effective for the years from 2015 to 2017. The qualification will need to be reviewed on an annual basis. For the year ended December 31, 2013 and 2014, BJ iJoy enjoyed the 100% tax exemption for its taxable income. For the year ended December 31, 2015, BJ iJoy enjoyed the half-reduced EIT rate for its taxable income. BJ iJoy will file with the local tax authority for the half-reduced EIT rate for its taxable income for the year of 2016 during its annual income tax settlement process in the middle of 2017, and such preferential tax filing will be subject to the tax authority's assessment.

In 2010, GD Tianying was qualified as an HNTE and is eligible for a 15% preferential tax rate effective from 2010 to 2012, and thereafter for an addition three years if it is able to meet the HNTE technical and administrative requirements in those three years. GD Tianying's HNTE certificate expired on December 31, 2012 and a renewed certificate was obtained in October 2013, which has expired on October 12, 2016. For the years ended December 31, 2014 and 2015, GD Tianying enjoyed a preferential tax rate of 15%. GD Tianying ceased to qualify as an HNTE upon expiration of its HNTE certificate.

In 2015, SH Blue Cloud was qualified as an HNTE and is eligible for a 15% preferential tax rate effective from 2015 to 2017, and thereafter for an addition three years if it is able to meet the HNTE technical and administrative requirements in those three years. For the years ended December 31, 2015 and 2016, SH Blue Cloud enjoyed a preferential tax rate of 15%.

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In 2016, SZ DYX was qualified as an HNTE and is eligible for a 15% preferential tax rate effective from 2016 to 2018, and thereafter for an addition three years if it is able to meet the HNTE technical and administrative requirements in those three years. For the years ended December 31, 2016, SZ DYX enjoyed a preferential tax rate of 15%.

In 2010 and 2012, SC Aipu and Yunnan Aipu, respectively, qualified for a preferential tax rate of 15%. The preferential tax rate is awarded for companies that have operations in certain industries and meet the criteria of the Preferential Tax Policies for Development of the West Regions. The qualification will need to be reviewed on an annual basis. For the years ended December 31, 2014 and 2015, SC Aipu and Yunnan Aipu enjoyed a preferential tax rate of 15%. Each of SC Aipu and Yunan Aipu will file with the local tax authority for the above preferential tax rate of 15% for the year of 2016 during its respective annual income tax settlement process in the middle of 2017, and such preferential tax filing will be subject to the tax authority's assessment.

Our other PRC subsidiaries were subject to an EIT rate of 25% for the years ended December 31, 2014, 2015 and 2016.

Under the EIT Law, dividends paid by PRC enterprises out of profits earned after 2007 to non-PRC tax resident enterprises are subject to PRC withholding tax of 10%. A lower withholding tax rate may be applied based on applicable tax treaty with certain countries or districts.

The EIT Law also provides that enterprises established under the laws of foreign countries or regions and whose "place of effective management" is located within the PRC are considered PRC tax resident enterprises and subject to PRC income tax at the rate of 25% on worldwide income. The definition of "place of effective management" refers to an establishment that exercises, in substance, overall management and control over the production and business, personnel, accounting, properties, etc. of an enterprise. As of December 31, 2016, no detailed interpretation or guidance has been issued to define "place of effective management". Furthermore, as of December 31, 2016, the administrative practice associated with interpreting and applying the concept of "place of effective management" is unclear. If we are deemed as a PRC tax resident, we would be subject to PRC tax under the EIT Law. We will continue to monitor changes in the interpretation or guidance of this law.

*PRC Business Tax and VAT.* In November 2011, the Ministry of Finance and the State Administration of Taxation jointly issued two circulars setting out the details of the pilot value-added tax ("VAT") reform program, which changed the charge of sales tax from business tax to VAT for certain pilot industries. The pilot VAT reform program initially applied only to the pilot industries in Shanghai, and was expanded to eight additional regions, including, among others, Beijing and Guangdong province, in 2012. In August 2013, the program was further expanded nationwide. In May 2016, the program was expanded to cover additional industry sectors such as construction, real estate, finance and consumer services.

Effective in September 2012, all services provided by 21Vianet China and certain services provided by 21 Vianet Technology and 21Vianet Beijing were subject to a VAT of 6%. Effective in June 2014, all telecommunication services provided in Mainland China were subject to a VAT of 6%.

### **Critical Accounting Policies**

Our discussion and analysis of our financial condition and results of operations are based upon our consolidated financial statements, which have been prepared in accordance with U.S. GAAP. The preparation of our consolidated financial statements requires us to make estimates and judgments that affect the reported amounts in our consolidated financial statements. We base our estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities. Although actual results have historically been reasonably consistent with management's expectations, actual results may differ from these estimates or our estimates may be affected by different assumptions or conditions.

Some of our accounting policies require higher degrees of judgment than others in their application. When reviewing our consolidated financial statements, you should consider (i) our selection of critical accounting

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policies, (ii) the judgment and other uncertainties affecting the application of such policies and (iii) the sensitivity of reported results to changes in conditions and assumptions. We consider the policies discussed below to be critical to an understanding of our consolidated financial statements as their application places significant demands on the judgment of our management. We believe the following critical accounting policies are the most significant to the presentation of our financial statements and some of which may require the most difficult, subjective and complex judgments and should be read in conjunction with our consolidated financial statements, the risks and uncertainties described under “Risk Factors” and other disclosures included in this annual report.

### **Revenue Recognition**

We provide hosting and related services including hosting of customers’ servers and networking equipment, connecting customers’ servers with internet backbones, content delivery network services optimizing speed and security of data transmission, virtual private network services providing encrypted secured connection to public internet and other value-added services.

We also provide managed network services to enable our customers to deliver data across the internet in a faster and more reliable manner through extensive data transmission network and BroadEx smart routing technology, and to get the last-mile broadband internet connection services in large metro areas in China.

Consistent with the criteria under ASC topic 605 (“ASC 605”), *Revenue Recognition*, we recognize revenue from sales of these services when there is a signed sales agreement with fixed or determinable fees, services have been provided to the customer and collection of the resulting customer’s receivable is reasonably assured.

Our services are provided under the terms of a master service agreement, which will typically accompany a one-year term renewal option with the same terms and conditions. Customers can choose at the outset of the arrangement to either use our services through a monthly fixed fee arrangement or choose a plan based on actual bandwidth or traffic volume used during the month at fixed pre-set rates. We recognize and bill for revenue for excess usage, if any, in the month of its occurrence to the extent a customer’s usage of the services exceeds their pre-set monthly fixed bandwidth usage and fee arrangements. The rates as specified in the master service agreements are fixed for the duration of the contract term and are not subject to adjustment.

We may charge our customers an initial set-up fee prior to the commencement of their services. We record these initial set-up fees as deferred revenue and recognizes revenue ratably over the period of the customer service agreement. Generally, all our customers’ service agreements will require some amount of initial set-up along with the selected service subscription.

We made sales of software for the Cloud Content Delivery Network (“CDN”) system developed using our CDN platform technology know-hows. Revenue is recognized when all of the four basic criteria under ASC605-10 are met. In cases where we sold software together with post contract services (“PCS”), the arrangement is accounted for as a multiple element arrangement and the arrangement revenue is allocated based on the vendor-specific objective evidence (“VSOE”) of fair value of the products and services. All revenue from the arrangement is deferred and recognized over the PCS term when the VSOE of fair value does not exist.

We provide last-mile wired broadband Internet access services, sometimes bundled with broadband related products, to individual and corporate customers at agreed prices. We allocate the contract price based on the relative selling price method under which the selling price of each deliverable is determined using VSOE of selling price, third-party evidence (“TPE”) of selling price, or management’s best estimate of the selling price (“BESP”). We consider all reasonably available information in determining the BESP, including both market and entity-specific factors. Revenues are recognized for each deliverable when all four criteria under ASC605-10 are met.

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We evaluate whether it is appropriate to record the gross amount of service sales and related costs or the net amount earned as commissions. Generally, when we are not primarily obligated in a transaction, have latitude in establishing prices and/or selecting suppliers, or have several but not all of these indicators, revenue is recorded at the gross sale price. We generally record the net amounts as commissions earned if we are not primarily obligated and do not have latitude in establishing prices. Such amounts earned are determined using a fixed percentage of the gross sales price.

Cash received in advance from customers that are expected to be recognized as revenue upon completion of performance obligations is recorded as deferred revenue when there is no general right of refund; otherwise, it is recorded as advances from customers. Business tax on revenues earned from provision of services to customers is recorded as a deduction from gross revenue to derive net revenue in the same period in which the related revenue is recognized. Most of our PRC subsidiaries and Consolidated VIEs are subject to a business tax rate of 3% or 5%. The business tax expenses and other surcharges for the years ended December 31, 2014 and 2015 amounted to RMB25.2 million and RMB6.4 million, respectively. Effective since June 2014, VAT of 6% replaced the original business tax for all telecommunication services provided in Mainland China. There was no business tax expense charged in 2016 and afterwards.

### ***Fair Value of Financial Instruments***

Our financial instruments include cash and cash equivalents, restricted cash, short-term investments, accounts receivable and payable, other receivables and payables, bonds payable, short-term, long-term bank and other borrowings, available-for-sale investments, share-settled bonuses, liability-classified restricted share units, mandatorily redeemable noncontrolling interests and balances with related parties. Other than the bonds payable, long-term bank and other borrowings, share-settled bonuses, mandatorily redeemable noncontrolling interests and the contingent consideration payable included in the balances with related parties, the carrying values of these financial instruments approximate their fair values due to their short-term maturities.

The carrying amounts of long-term bank and other borrowings approximate their fair values since they bear interest rates which approximate market interest rates. The contingent considerations in both cash and shares and share-settled bonuses are initially measured at fair value on the acquisition dates of the acquired businesses and the date of grant, respectively, and subsequently remeasured at the end of each reporting period with an adjustment for fair value recorded to the current period expense. The mandatorily redeemable noncontrolling interest is initially recognized at its issuance value. We recognize changes in the redemption value based on the higher of its redemption value at the end of each reporting period and the original issuance value as interest expense. In 2016, the mandatorily redeemable noncontrolling interest was fully settled.

We, with the assistance of an independent third party valuation firm, determined the estimated fair value of the contingent consideration in both cash and shares and mandatorily redeemable controlling interests that are recognized in the consolidated financial statements. Based on the quoted market price as of December 31, 2016, the fair value of the bonds payable was RMB418.5 million (US\$60.3 million).

### ***Consolidation of Variable Interest Entities***

PRC laws and regulations currently restrict foreign ownership of PRC companies that engage in value-added telecommunications services, including content and application delivery services. To comply with the foreign ownership restriction, we conduct our businesses in the PRC through our variable interest entities using contractual arrangements entered into by us, 21Vianet China, 21Vianet Technology and its respective shareholders. See “—C. Organizational Structure”. 21Vianet Beijing, subsidiary of 21Vianet Technology, holds a Cross-Regional VAT licenses to carry out the data center services across nine cities in China. We exercise effective control over 21Vianet Technology through a series of contractual arrangements, including: (i) an irrevocable power of attorney, under which each shareholder of 21Vianet Technology appointed 21Vianet China or a person designated by 21Vianet China as his/her attorney-in-fact to attend shareholders’ meeting of 21Vianet

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Technology and exercise all the shareholder's voting rights, such power of attorney has been subsequently assigned to 21Vianet Group; (ii) a loan agreement and a financial support letter pursuant to which we agree to give unlimited financial support to 21Vianet Technology; and (iii) an exclusive technical consulting and services agreement, where we receive substantially all of the economic benefits of 21Vianet Technology in consideration for the services provided by 21Vianet China and we are considered the primary beneficiary of 21Vianet Technology. Accordingly, 21Vianet Technology is our variable interest entity under U.S. GAAP and we consolidate its result in our consolidated financial statements. Similar contractual arrangements had been entered into (i) amongst iJoy BVI, SZ Zhuoaiyi, BJ iJoy and its shareholder; and (ii) amongst WiFire Group, aBitCool DG, WiFire Network and its shareholders; and similar conclusion has been reached respect to the variable interest entity structure with iJoy BVI and WiFire Group as the primary beneficiaries of BJ iJoy and WiFire Network, respectively. We have confirmed with Han Kun Law Offices, our PRC legal counsel, on the compliance and validity of each of the contractual agreements under PRC laws and regulations. However, any change in PRC laws and regulations may affect our ability to effectively control the variable interest entities and preclude us from consolidating the variable interest entities in the future.

### **Business Combinations**

We acquired the Managed Network Entities, Gehua, 21Vianet Xi'an, Fastweb, WiFire BJ, BJ Yilong, iJoy, Aipu Group and Dermot Entities in September 2010, October 2011, July 2012, September 2012, February 2013, February 2013, April 2013, May 2014 and August 2014 respectively, as well as other individually insignificant businesses during 2014. We accounted for these acquisitions pursuant to ASC topic 805, *Business Combinations* ("ASC 805"). ASC 805 requires us to recognize separately from goodwill the assets acquired and the liabilities assumed at their acquisition date fair values. Goodwill as of the acquisition date is measured as the excess of the acquisition date fair value of consideration transferred and the contingent considerations plus the acquisition date fair value of the noncontrolling interests, if any, over the net of the acquisition date fair values of the assets acquired and the liabilities assumed. In cases where we acquire less than 100% ownership interest, we will derive the fair value of the acquired business as a whole, which will typically include a control premium and subtract the consideration transferred by us for the controlling interest to identify the fair value of the noncontrolling interest. The share purchase agreements entered into may contain contingent consideration provisions obligating us to pay additional purchase consideration, upon the acquired business's achievement of certain agreed upon operating performance based milestones. Under ASC 805, these contingent consideration arrangements are required to be recognized and measured at fair value at the acquisition date as either a liability or as an equity instrument, with liability instruments being required to be remeasured at each reporting period through the results of our operations until such time as to when the contingency is resolved.

In connection with our acquisitions, we determine the estimated fair value of acquired identifiable intangible and tangible assets as well as assumed liabilities with the assistance of independent third party valuation firms. We derive estimates of the fair value of assets acquired and liabilities assumed using reasonable assumptions based on historical experiences and on the information obtained from management of the acquired companies. Critical estimates in valuing certain of the acquired intangible assets required us to but were not limited to the following: deriving estimates of future expected cash flows from the acquired business, the determination of an appropriate discount rate, deriving assumptions regarding the period of time that the acquired vendor contracts and customer relationship arrangements would continue and the initial measurement and recognition of any contingent consideration arrangements and the evaluation of whether contingent consideration arrangement is in substance compensation for future services. Unanticipated events may occur which may affect the accuracy or validity of such assumptions or estimates.

In case where we acquired the remaining interest in a subsidiary once we have obtained control, such transaction is accounted for as an equity transaction where the difference between the fair value of the purchase consideration and the carrying amount of the non-controlling interests is recorded in additional paid-in capital.

### **Short-term Investments**

All highly liquid investments with stated maturities of greater than 90 days but less than 365 days are mainly fixed rate time deposits, floating-rate time deposits, floating rate principal guaranteed investments and floating rate principal unguaranteed investments that are classified as held-to-maturity short-term investments, which are stated at their amortized costs, which approximate their estimated fair value for their short-term maturity. We account for short-term investments in accordance with ASC Topic 320 (“ASC 320”), *Investments—Debt and Equity Securities*. We classify the short-term investments in debt and equity securities as “held-to-maturity”, “trading” or “available-for-sale”, whose classification determines the respective accounting methods stipulated by ASC 320. Dividend and interest income for all categories of investments in securities are included in earnings. Any realized gains or losses, if any, on the sale of the short-term investments are determined on a specific identification method, and such gains and losses are reflected in earnings during the period in which gains or losses are realized.

The securities that we have positive intent and ability to hold to maturity are classified as held-to-maturity securities and stated at amortized cost. For individual securities classified as held-to-maturity securities, we evaluate whether a decline in fair value below the amortized cost basis is other-than-temporary in accordance with our policy and ASC 320. When we intend to sell an impaired debt security or it is more-likely-than-not that it will be required to sell prior to recovery of its amortized cost basis, an other-than-temporary impairment is deemed to have occurred. In these instances, the other-than-temporary impairment loss is recognized in earnings equal to the entire excess of the debt security’s amortized cost basis over its fair value at the balance sheet date of the reporting period for which the assessment is made. When we do not intend to sell an impaired debt security and it is more-likely-than-not that it will not be required to sell prior to recovery of its amortized cost basis, we must determine whether or not it will recover its amortized cost basis. If we conclude that it will not, an other-than-temporary impairment exists and that portion of the credit loss is recognized in earnings, while the portion of loss related to all other factors is recognized in other comprehensive loss.

The securities that are bought and held principally for the purpose of selling them in the near term are classified as trading securities. Unrealized holding gains and losses for trading securities are included in earnings.

Investments not classified as trading or as held-to-maturity are classified as available-for-sale securities. Available-for-sale investments are reported at fair value, with unrealized gains and losses recorded in accumulated other comprehensive loss. Realized gains or losses are included in earnings during the period in which the gain or loss is realized. An impairment loss on the available-for-sale securities would be recognized in earnings when the decline in value is determined to be other-than-temporary.

No impairment loss had been recorded during each of the three years ended December 31, 2014, 2015 and 2016.

### **Long-term Investments**

Our long-term investments consist of cost method investments and equity method investments.

In accordance with ASC 325-20, *Investments—Other: Cost Method Investments*, for investments in an investee over which we do not have significant influence, we carry the investment at cost and only adjusts for other-than-temporary declines in fair value and distributions of earnings. Our management regularly evaluates the impairment of our cost method investments based on the performance and financial position of the investee as well as other evidence of estimated market values. Such evaluation includes, but is not limited to, reviewing the investee’s cash position, recent financing, projected and historical financial performance, cash flow forecasts and current and future financing needs. An impairment loss is recognized in the consolidated statements of operations equal to the excess of the investment’s cost over its fair value at the balance sheet date of the reporting period for which the assessment is made. The fair value would then become the new cost basis of investment.

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Investments in equity investees represent investments in entities in which we can exercise significant influence but do not own a majority equity interest or control are accounted for using the equity method of accounting in accordance with ASC 323-10, *Investments—Equity Method and Joint Ventures: Overall*. We apply the equity method of accounting that is consistent with ASC 323-10 in limited partnerships in which we hold a three percent or greater interest. Under the equity method, we initially record our investment at cost and prospectively recognizes our proportionate share of each equity investee's net profit or loss into its consolidated statements of operations. The difference between the cost of the equity investee and the amount of the underlying equity in the net assets of the equity investee is recognized as equity method goodwill included in equity method investments on the consolidated balance sheets. We evaluate our equity method investments for impairment under ASC 323-10. An impairment loss on the equity method investments is recognized in the consolidated statements of operations when the decline in value is determined to be other-than-temporary. No impairment loss had been recorded during each of the three years ended December 31, 2014, 2015 and 2016.

### **Goodwill**

Goodwill represents the excess of the purchase price over the amounts assigned to the fair value of the assets acquired and the liabilities assumed of an acquired business. Our goodwill as of December 31, 2015 and 2016 were mainly related to our acquisitions of the Managed Network Entities, Fastweb, iJoy, Aipu Group and Dermot Entities. In accordance with ASC 350, *Goodwill and Other Intangible Assets*, recorded goodwill amounts are not amortized, but rather are tested for impairment annually or more frequently if there are indicators of impairment present. We have adopted Accounting Standards Update No. 2011-08 ("ASU 2011-08"), *Intangibles—Goodwill and Others*, pursuant to which we can elect to perform a qualitative assessment to determine whether the two-step impairment testing on goodwill is necessary. The performance of the impairment test in accordance to ASC 350 involves a two-step process. The first step of the impairment test involves comparing the fair value of the reporting unit with its carrying amount, including goodwill. Fair value is primarily determined by computing the future discounted cash flows expected to be generated by the reporting unit. If the reporting unit's carrying value exceeds its fair value, goodwill may be impaired. If this occurs, we perform the second step of the goodwill impairment test to determine the amount of impairment loss.

The fair value of the reporting unit is allocated to its assets and liabilities in a manner similar to a purchase price allocation in order to determine the implied fair value of the reporting unit's goodwill. If the implied goodwill fair value is less than its carrying value, the difference is recognized an impairment loss.

In accordance with ASC 350, we assigned and assessed goodwill for impairment at the reporting unit level. A reporting unit is an operating segment or one level below the operating segment. As of December 31, 2015, we had one single reporting unit which is also our only operating segment. Goodwill that has arisen as a result of the acquisitions of subsidiaries was assigned to this reporting unit. Immediately upon the change in segment reporting in 2016, there were two reporting units consisting of two service lines namely Hosting and Related Services and Managed Network Services. The goodwill was reassigned to the two reporting units using a relative fair value allocation approach.

In 2016, we elected to assess goodwill for impairment using the two-step process. As of October 1, 2016, we completed our annual impairment test for goodwill that has arisen out of our acquisitions. We determined the fair value of the reporting unit using the income approach based on the discounted expected cash flows associated with the reporting unit. The discounted cash flows for the reporting unit were based on six year projections. Cash flow projections were based on past experience, actual operating results and management best estimates about future developments as well as certain market assumptions. Cash flows after six years were estimated using a terminal value calculation, which considered terminal value growth at 3%, considering the long term revenue growth for entities in a similar industry in the PRC. The discount rate of approximately 13% was derived and used in the valuations which reflect the market assessment of the risks specific to us and our industry and is based on our weighted average cost of capital. The resulting fair value of the reporting unit was higher

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than its carrying value, and as such, we were not required to complete the second step; therefore, no impairment losses were recognized in 2016. Similarly, pursuant to the goodwill impairment tests in 2014 and 2015, no impairment losses were recognized.

### **Impairment of long-lived assets**

We evaluate our long-lived assets or asset group, including intangible assets with finite lives, for impairment whenever events or changes in circumstances (such as a significant adverse change to market conditions that will impact the future use of the assets) indicate that the carrying amount of an asset or a group of long-lived assets may not be recoverable. When these events occur, we evaluate for impairment by comparing the carrying amount of the assets to future undiscounted net cash flows expected to result from the use of the assets and their eventual disposition. If the sum of the expected undiscounted cash flow is less than the carrying amount of the assets, we would recognize an impairment loss based on the excess of the carrying amount of the asset group over its fair value. Fair value is generally determined by discounting the cash flows expected to be generated by the assets, when the market prices are not readily available for the long-lived assets, when the market prices are not readily available for the long-lived assets.

In 2016, due to the deterioration of the operating results of one of our asset group, we recognized an impairment loss based on the excess of the carrying amount of the asset group over its fair value. We determined the fair value of the asset group using the income approach based on the discounted expected cash flows associated with the asset group. The discounted cash flows for the asset group were based on five year projections which is consistent with its useful lives of the principal assets. Cash flow projections were based on past experience, actual operating results and management best estimates about future developments as well as certain market assumptions. The discount rate of approximately 13% was derived and used in the valuations which reflect the market assessment of the risks specific to us and our industry and is based on our weighted average cost of capital.

The impairment loss reduced the carrying amount of the long-lived assets of a group on a pro-rata basis using the relative carrying amount of those assets.

We recorded impairment charges associated with our long-lived assets and acquired intangibles as follows:

	Years ended December 31,			
	2014	2015	2016	2016
	RMB'000	RMB'000	RMB'000	US\$'000
Impairment of property and equipment	—	—	238,144	34,300
Impairment of intangible assets	—	—	154,803	22,296

### **Leases**

Leases are classified at the inception date as either a capital lease or an operating lease. We did not enter into any leases whereby we are the lessor for any of the periods presented. As the lessee, a lease is a capital lease if any of the following conditions exists: a) ownership is transferred to the lessee by the end of the lease term, b) there is a bargain purchase option, c) the lease term is at least 75% of the property's estimated remaining economic life, or d) the present value of the minimum lease payments at the beginning of the lease term is 90% or more of the fair value of the leased property to the lessor at the inception date. A capital lease is accounted for as if there was an acquisition of an asset and an incurrence of an obligation at the inception of the lease. We entered into capital leases for certain fiber optic cables, network equipment and property in the years ended December 31, 2014, 2015 and 2016.

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All other leases are accounted for as operating leases wherein rental payments are expensed on a straight-line basis over the periods of their respective lease terms. We lease office space and employee accommodation under operating lease agreements. Certain lease agreements contain rent holidays and escalating rent. Rent holidays and escalating rent are considered in determining the straight-line rent expense to be recorded over the lease term. The lease term begins on the date of initial possession of the lease property for purposes of recognizing lease expense on a straight-line basis over the term of the lease.

### **Income Taxes**

We account for income taxes using the liability method. Under this method, deferred tax assets and liabilities are determined based on the difference between the financial reporting and tax bases of assets and liabilities using enacted tax rates that will be in effect in the period in which the differences are expected to reverse. We record a valuation allowance against deferred tax assets if, based on the weight of available evidence, it is more-likely-than-not that some portion, or all, of the deferred tax assets will not be realized. The effect on deferred taxes of a change in tax rates is recognized in income in the period that includes the enactment date.

We apply ASC 740, *Accounting for Income Taxes*, to account for uncertainty in income taxes. ASC 740 prescribes a recognition threshold a tax position is required to meet before being recognized in the financial statements.

We have elected to classify interest and penalties related to unrecognized tax benefits, if and when required, as part of “income tax” in the consolidated statements of operations.

### **Share-based Compensation**

Share options and Restricted Share Units (“RSUs”) granted to employees are accounted for under ASC 718, *Compensation—Stock Compensation*, which requires that share-based awards granted to employees be measured based on the grant date fair value and recognized as compensation expense over the requisite service period and/or performance period (which is generally the vesting period) in the consolidated statements of operations.

We have elected to recognize compensation expense using the straight-line method for share-based awards granted with service conditions that have a graded vesting schedule. For share-based awards granted with performance conditions, we recognize compensation expense using the accelerated method. We commence recognition of the related compensation expense if it is probable that the defined performance condition will be met. To the extent that we determine that it is probable that a different number of share-based awards will vest depending on the outcome of the performance condition, the cumulative effect of the change in estimate is recognized in the period of change.

For the performance bonuses that the employees can elect to settle in cash and/or restricted shares at an agreed premium of us (“Share-Settled Bonus”), we estimate the portion of the arrangement to be settled in equity based on our past settlement practices and classify such portion as a liability in accordance with ASC 718. We remeasure the fair value of such liability at each reporting period end through earnings until the actual settlement date, which is the date when the underlying shares were granted to the employees. Subsequent to the settlement date, although we account for these restricted shares units as an equity award, the original cash bonus amount continues to be classified as a liability within “Accrued expenses and other payables-Others” in the consolidated balance sheets until the end of the six months’ lock-up period as such amounts will be paid to the employees in cash upon the termination of their employment. The fair value of the premium will be reclassified to additional paid in capital and recognized over the remaining lock-up period using the accelerated method, respectively.

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A cancellation of the terms or conditions of an equity award under original award in exchange for a new award should be treated as modification. The compensation costs associated with the modified awards are recognized if either the original vesting conditions or the new vesting conditions have been achieved. Total recognized compensation cost for the awards is at least equal to the fair value of the original awards at the grant date unless at the date of the modification the performance or service conditions of the original awards are not expected to be satisfied. The incremental compensation cost is measured as the excess of the fair value of the replacement awards over the fair value at the modification date. Therefore, in relation to the modified awards, we recognize share-based compensation over the vesting periods of the new awards, which comprises (i) the amortization of the incremental portion of share-based compensation over the remaining vesting term, and (ii) any unrecognized compensation cost of original awards, using either the original term or the new term, whichever results in higher expenses for each reporting period. For modification of a liability award that remains a liability after modification, the liability award continues to be remeasured at fair value at each reporting date.

On April 15, 2016 (“the Modification date”), we made revisions to the Share-Settled Bonus to remove the agreed premium and six month lock-up period or the option to settle in share. The modified awards remain as liabilities in accordance with ASC 718 as we can only settle the Share-Settled Bonus by issuing variable number of shares until the settlement date or in cash.

On November 26, 2016, the Board approved a new incentive program to replace unvested RSUs to certain individuals with a new bonus scheme which will be settled by issuing a variable number of shares with a fair value equal to fixed dollar amount on the settlement date. The modification was treated as equity to liability modification in accordance with ASC 718. We remeasure the fair value of such liability at each reporting period end through earnings until the actual settlement date, which is the date when the number of underlying shares were fixed and recorded the incremental cost over the remaining vesting term and the unrecognized compensation of original awards using the new term.

We elected to estimate forfeitures at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from initial estimates. The forfeiture rate is estimated based on historical and future expectations of employee turnover rates and are adjusted to reflect future changes in facts and circumstances, if any.

Share-based compensation expense is recorded net of estimated forfeitures such that expense is recorded only for those share-based awards that are expected to vest. To the extent we revise this estimate in the future, the share-based payments could be materially impacted in the period of revision, as well as in subsequent periods. During the years ended December 31, 2014, 2015 and 2016, we estimated that the forfeiture rate for both of our management and non-management employees was 1.66%, 1.10% and 1.81%.

### ***Segment Reporting***

In accordance with ASC 280 “Segment Reporting” (“ASC 280”), we historically had only one single reportable segment since our chief executive officer, who has been identified as our chief operating decision-maker (“CODM”) formerly relied on the consolidated results of operations when making decisions on allocating resources and assessing performance of us. On October 1, 2016, we changed our reportable segments as the CODM now reviews the operating result of two different services in order to allocate resources and assess performance of us. The operations of us are organized into two segments, consisting of the Hosting and related services and Managed network services. Hosting and related services includes the data center and related businesses such as IDC, Cloud and VPN. Managed network services includes CDN, MNS, big data, block chain and digital realty. We have restated the presentation of our reportable segments for prior years to conform with the current year’s presentation.

## Recently Issued Accounting Pronouncements

In May 2014, the Financial Accounting Standards Board (“FASB”) issued ASU No. 2014-09 (“ASU 2014-09”), *Revenue from Contracts with Customers*. ASU 2014-09 supersedes the revenue recognition requirements in ASC 605, and requires entities to recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled to in exchange for those goods or services. ASU 2014-09 is originally effective for the annual reporting periods beginning after December 15, 2016, including interim periods within that reporting period. ASU No. 2015-14, *Revenue from Contracts with Customers* (“ASU- 2015-14”), defers the effective date of ASU 2014-09 by one year. As a result, ASU 2014-09 is effective for annual reporting periods beginning after December 15, 2017 and interim periods therein. Early adoption is permitted to the original effective date. We are currently evaluating the timing of its adoption and the impact of adopting the new revenue standard on our consolidated financial statements and considering additional disclosure requirements.

In November 2015, the FASB issued ASU No. 2015-17 (“ASU 2015-17”), *Income Taxes (Topic 740): Balance Sheet Classification of Deferred Taxes*, which simplifies the presentation of deferred income taxes by requiring deferred tax assets and liabilities be classified as noncurrent on the balance sheet. The amendments in this update are effective for financial statements issued for annual periods beginning after December 15, 2016, and interim periods within those annual periods. All short-term deferred tax assets and liabilities will be reclassified to long-term assets and liabilities upon adoption of this update. We are currently evaluating the impact on our consolidated financial statements of adopting this guidance.

In January 2016, the FASB issued ASU No. 2016-01 (“ASU 2016-01”), *Financial Instruments*. ASU 2016-01 requires equity investments (except those accounted for under the equity method of accounting or those that result in consolidation of the investee) to be measured at fair value with changes in fair value recognized in net income. An entity may choose to measure equity investments that do not have readily determinable fair values at cost minus impairment, if any, plus or minus changes resulting from observable price changes in orderly transactions for the identical or a similar investment of the same issuer. ASU 2016-01 also simplifies the impairment assessment of equity investments without readily determinable fair values by requiring a qualitative assessment to identify impairment. When a qualitative assessment indicates that impairment exists, an entity is required to measure the investment at fair value. For public business entities, the amendments are effective for fiscal years beginning after December 15, 2017, including interim periods within those fiscal years. Early adoption is permitted. We are currently evaluating the impact of adopting this standard on our consolidated financial statements.

In February 2016, the FASB issued ASU No. 2016-02, *Leases* (“ASU 2016-02”). ASU 2016-02 specifies the accounting for leases. For operating leases, ASU 2016-02 requires a lessee to recognize a right-of-use asset and a lease liability, initially measured at the present value of the lease payments, in its balance sheet. The standard also requires a lessee to recognize a single lease cost, calculated so that the cost of the lease is allocated over the lease term, on a generally straight-line basis. ASU 2016-02 is effective for public companies for annual reporting periods and interim periods within those years beginning after December 15, 2018. Early adoption is permitted. We are currently evaluating the impact of adopting ASU 2016-02 on our consolidated financial statements.

In March 2016, the FASB issued ASU No. 2016-08, *Revenue from Contracts with Customers (Topic 606): Principal versus Agent Considerations (Reporting Revenue Gross versus Net)*, (“ASU 2016-08”) which clarifies the implementation guidance on principal versus agent considerations. The guidance includes indicators to assist an entity in determining whether it controls a specified good or service before it is transferred to the customers. This guidance will be effective for the company in the first quarter of 2018, with the option to adopt it in the first quarter of 2017. We are still evaluating the effect if any, that this guidance will have on our consolidated financial statements. In June 2016, the FASB issued ASU No. 2016-13 (“ASU 2016-13”), *Financial Instruments — Credit Losses (Topic 326), Measurement of Credit Losses on Financial Instruments*. ASU 2016-13 changes

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the impairment model for most financial assets and certain other instruments. The standard will replace “incurred loss” approach with an “expected loss” model for instruments measured at amortized cost. For available-for-sale investments, entities will be required to record allowances rather than reduce the carrying amount, as they do today under the other-than-temporary impairment model. The standard is effective for public business entities for annual periods beginning after December 15, 2019, and interim periods therein. Early adoption is permitted. We are currently evaluating the impact of adopting this standard on our consolidated financial statements.

In March 2016, the FASB issued ASU No. 2016-09, Improvements to Employee Share-Based Payment Accounting (“ASU 2016-09”). The amendments in ASU 2016-09 simplify several aspects of the accounting for employee share-based payment transactions, including the income tax consequences, classification of awards as either equity or liabilities, and classification on the statement of cash flows. For public business entities, ASU 2016-09 is effective for annual periods beginning after December 15, 2016 and interim periods within those annual periods. We do not expect the implementation of this standard to materially impact our future stock-based compensation expense.

In August 2016, the FASB issued ASU No. 2016-15, Statement of cash flows—Classification of Certain Cash Receipts (“ASU 2016-15”). The amendments in ASU 2016-15 addresses eight specific cash flow issues, including debt prepayment or debt extinguishment costs, settlement of zero-coupon debt instruments or other debt instruments with coupon interest rates that are insignificant in relation to the effective interest rate of the borrowing, contingent consideration payments made after a business combination, proceeds from the settlement of insurance claims; proceeds from the settlement of corporate-owned life insurance policies (COLIs) (including bank-owned life insurance policies (BOLIs)), distributions received from equity method investees, beneficial interests in securitization transactions and separately identifiable cash flows and application of the predominance principle. For public business entities, ASU 2016-15 is effective for fiscal years beginning after December 15, 2017, and interim periods within those fiscal years. We are currently evaluating the impact of adopting this standard on our consolidated financial statements.

In November 2016, the FASB issued Accounting Standards Update No. 2016-18 (“ASU 2016-18”), Statement of Cash Flows (Topic 230): Restricted Cash. ASU 2016-18 requires companies to include amounts generally described as restricted cash and restricted cash equivalents in cash and cash equivalents when reconciling beginning-of-period and end-of-period total amounts shown on the statement of cash flows. This standard is effective for public business entities in the first quarter of 2018. Early adoption is permitted. We are currently evaluating the effect that this guidance will have on our consolidated financial statements and related disclosures.

In January 2017, FASB has issued ASU No. 2017-01, Business Combinations (Topic 805): Clarifying the Definition of a Business, clarifying the definition of a business. The ASU affects all companies and other reporting organizations that must determine whether they have acquired or sold a business. The definition of a business affects many areas of accounting including acquisitions, disposals, goodwill, and consolidation. The ASU is effective for annual periods beginning after December 15, 2017, including interim periods within those periods. We are currently evaluating the impact that the adoption of this standard will have on our consolidated financial statements.

In January 2017, the FASB issued Accounting Standards Update No. 2017-04 (“ASU 2017-04”), Intangibles—Goodwill and Other (Topic 350): Simplifying the Test for Goodwill Impairment. ASU 2017-04 eliminates the requirement to calculate the implied fair value of goodwill to measure a goodwill impairment charge. Instead, entities will record an impairment charge based on the excess of a reporting unit’s carrying amount over its fair value. This standard is effective for public business entities in the first quarter of 2020. Early adoption is permitted. We are currently evaluating the effect that this guidance will have on our consolidated financial statements and related disclosures.

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### Inflation

In the last 3 years, inflation in China has not materially impacted our results of operations. According to the National Bureau of Statistics of China, the annual average percent changes in the consumer price index in China for 2014, 2015 and 2016 were 2.0%, 1.4% and 2.0%, respectively. The year-over-year percent changes in the consumer price index for January 2015, 2016 and 2017 were increases of 0.8%, 1.8% and 2.1%, respectively. Although we have not been materially affected by inflation in the past, we cannot assure you that we will not be affected in the future by higher rates of inflation in China.

### Results of Operations

The following table sets forth a summary of our consolidated results of operations for the periods indicated both in absolute amount and as a percentage of our total net revenues. This information should be read together with our consolidated financial statements and related notes included elsewhere in this annual report. The results of operations in any period are not necessarily indicative of the results you may expect for future periods.

	For the Year Ended December 31,						
	2014		2015		2016		
	RMB	%	RMB	%	RMB	US\$	
			(in thousands, except percentages)				
<b>Consolidated Statements of Operations Data:</b>							
Net revenues	2,876,447	100.0	3,634,372	100.0	3,641,774	524,525	100.0
Hosting and related services	1,505,233	52.3	2,369,223	65.2	2,668,655	384,366	73.3
Managed network services	1,371,214	47.7	1,265,149	34.8	973,119	140,159	26.7
Cost of revenues	(2,066,304)	(71.8)	(2,780,614)	(76.5)	(2,929,638)	(421,956)	(80.4)
Gross profit	810,143	28.2	853,758	23.5	712,136	102,569	19.6
Operating (expenses) income:							
Sales and marketing expenses	(287,229)	(10.0)	(359,460)	(9.9)	(352,926)	(50,832)	(9.7)
Research and development expenses	(121,676)	(4.2)	(142,835)	(3.9)	(149,337)	(21,509)	(4.1)
General and administrative expenses	(483,396)	(16.8)	(568,741)	(15.6)	(639,648)	(92,128)	(17.6)
Allowance for doubtful debt	(9,913)	(0.3)	(32,199)	(0.9)	(117,564)	(16,933)	(3.2)
Changes in the fair value of contingent purchase consideration payable	(22,629)	(0.8)	(43,325)	(1.2)	93,307	13,439	2.6
Impairment of long-lived assets	—	—	—	—	(392,947)	(56,596)	(10.8)
Operating income	—	—	8,569	0.2	6,783	977	0.2
Total operating expenses	(924,843)	(32.1)	(1,137,991)	(31.3)	(1,552,332)	(223,582)	(42.6)
Operating loss	(114,700)	(4.0)	(284,233)	(7.8)	(840,196)	(121,013)	(23.1)
Interest income	67,904	2.4	53,494	1.5	21,078	3,036	0.6
Interest expense	(232,020)	(8.1)	(274,184)	(7.5)	(198,589)	(28,603)	(5.5)
Loss on debt extinguishment	(41,581)	(1.4)	—	—	(29,841)	(4,298)	(0.8)
Other income	26,560	0.9	30,430	0.8	28,922	4,166	0.8
Other expense	(1,040)	(0.0)	(3,701)	(0.1)	(16,449)	(2,369)	(0.5)
Foreign exchange (loss) gain	(16,256)	(0.6)	72,394	2.0	56,341	8,115	1.5
Loss before income taxes and (loss) gain from equity method investments	(311,133)	(10.8)	(405,800)	(11.2)	(978,734)	(140,966)	(26.9)
Income tax (expense) benefits	(16,673)	(0.6)	(47,830)	(1.3)	11,160	1,607	0.3
(Loss) gain from equity method investments	(671)	(0.0)	52,355	1.4	35,652	5,135	1.0
Consolidated net loss	(328,477)	(11.4)	(401,275)	(11.0)	(931,922)	(134,224)	(25.6)
Net (income) loss attributable to non-controlling interest	(20,003)	(0.7)	(26,824)	(0.7)	298,324	42,968	8.2
Net loss attributable to the Company's ordinary shareholders	(348,480)	(12.1)	(428,099)	(11.8)	(633,598)	(91,256)	(17.4)

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### **Year Ended December 31, 2016 Compared to Year Ended December 31, 2015**

#### *Net Revenues*

Our net revenues increased by 0.2% from RMB3,634.4 million in 2015 to RMB3,641.8 million (US\$524.5 million) in 2016. The increase was primarily due to the growth of our hosting and related services business. Revenues from our hosting and related services amounted to RMB2,668.7 million (US\$384.4 million) in 2016, increasing by 12.6% from RMB2,369.2 million in 2015. The increase in revenues from our hosting and related services was primarily due to (i) the growth in demand for our cloud business, (ii) contribution from acquired companies and (iii) the increase in the total number of billable cabinets under our management, which was attributable to growing customer demand and improved utilization rate, partially offset by the lower monthly recurring revenue per cabinet. The number of cabinets under our management increased from 23,556 as of December 31, 2015 to 26,380 as of December 31, 2016.

Revenues from our managed network services amounted to RMB973.1 million (US\$140.2 million) in 2016, decreasing by 23.1% from RMB1,265.1 million in 2015. As a percentage of net revenues, revenues from our managed network services decreased from 34.8% in 2015 to 26.7% in 2016. The decrease in revenues from managed network services was primarily due to a RMB278.4 million (US\$40.1 million) decrease in Aipu Group's revenues, which was driven by intensified competition.

#### *Cost of Revenues*

Our cost of revenues increased by 5.4% from RMB2,780.6 million in 2015 to RMB2,929.6 million (US\$422.0 million) in 2016. Our telecommunication costs increased by 4.4% from RMB1,728.9 million in 2015 to RMB1,811.6 million (US\$260.9 million) in 2016. The increase in our cost of revenues was primarily due to an increase in telecommunication costs, as well as other costs due to higher depreciation expenses and utility expenses from our self-built data centers.

We expect that our cost of revenues will increase as our business expands. Additionally, we anticipate recording significant expenses related to the amortization of the intangible assets related to the acquisition of the intangible assets of our subsidiaries as these intangible assets are amortized over their remaining useful lives.

#### *Gross Profit*

Our gross profit decreased by 16.6% from RMB853.8 million in 2015 to RMB712.1 million (US\$102.6 million) in 2016. As a percentage of net revenues, our gross profit decreased from 23.5% in 2015 to 19.6% in 2016. The decrease of gross profit and gross margin was primarily due to the decrease in revenues from managed network services, the increase in telecommunication costs and higher depreciation expenses and utility expenses from our self-built data centers.

#### *Operating Expenses*

Our operating expenses increased by 36.0% from RMB1,138.0 million in 2015 to RMB1,552.3 million (US\$223.6 million) in 2016. Our operating expenses as a percentage of net revenues increased from 31.3% in 2015 to 42.6% in 2016. The increase of our operating expenses was primarily due to an increase in staff costs, allowance for doubtful debt and impairment of long-lived assets.

*Sales and Marketing Expenses.* Our sales and marketing expenses decreased by 1.8% from RMB359.5 million in 2015 to RMB352.9 million (US\$50.8 million) in 2016, primarily due to reduced agency fees. As a percentage of net revenues, our sales and marketing expenses was 9.9% and 9.7% in 2015 and 2016, respectively.

*Research and Development Expenses.* Our research and development expenses increased by 4.6% from RMB142.8 million in 2015 to RMB149.3 million (US\$21.5 million) in 2016, reflecting our focus on key

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strategic growth areas. As a percentage of net revenues, our research and development expenses increased from 3.9% in 2015 to 4.1% in 2016.

*General and Administrative Expenses.* Our general and administrative expenses increased by 12.5% from RMB568.7 million in 2015 to RMB639.6 million (US\$92.1 million) in 2016, primarily due to an increase in staff costs and other expansion related expenses. As a percentage of net revenues, our general and administrative expenses increased from 15.6% in 2015 to 17.6% in 2016.

*Changes in the Fair Value of Contingent Purchase Consideration Payable.* We recorded a decrease in the fair value of contingent purchase consideration payable in the amount of RMB93.3 million (US\$13.4 million) in 2016 in connection with our acquisition, which was primarily due to a decrease in the fair value of estimated contingent cash and share considerations during this period.

*Impairment of long-lived assets.* We recorded impairment of long-lived assets in the amount of RMB392.9 million (US\$56.6 million) in connection with last-mile wired broadband services business.

### *Interest Income*

Our interest income decreased from RMB53.5 million in 2015 to RMB21.1 million (US\$3.0 million) in 2016, primarily due to a decrease in interest income generated from short-term investments.

### *Interest Expense*

Our interest expense decreased from RMB274.2 million in 2015 to RMB198.6 million (US\$28.6 million) in 2016, primarily due to the repayment of the 2016 Bonds and repurchase of part of the 2017 Bonds. In March 2016, we fully repaid the 2016 Bonds. In August 2016, we repurchased 78.97% of the outstanding principal amount of the 2017 Bonds. The interests on the part of 2017 Bonds repurchased were not accrued for the rest of the year in 2016.

### *Other Income*

Our other income decreased from RMB30.4 million in 2015 to RMB28.9 million (US\$4.2 million) in 2016. Other income in 2016 was primarily attributable to debt restructuring gain and government grant received.

### *Other Expenses*

Our other expenses increased from RMB3.7 million in 2015 to RMB16.4 million (US\$2.4 million) in 2016. Other expenses in both periods were primarily due to the loss attributable to the disposal of certain of our equipment, such as servers and entry securities systems.

### *Loss on Debt Extinguishment*

We incurred loss on debt extinguishment in the amount of RMB29.8 million (US\$4.3 million) in 2016 due to repurchase of 78.97% of the outstanding principal amount of the 2017 Bonds with the total consideration of RMB1,613.9 million (US\$232.5 million) including payment of accrued interests of RMB18.7 million (US\$2.7 million). We did not incur any loss on debt extinguishment in 2015.

### *Foreign Exchange Gain (loss)*

We had a foreign exchange gain of RMB56.3 million (US\$8.1 million) in 2016, compared to a foreign exchange gain of RMB72.4 million in 2015, primarily due to the appreciation of U.S. dollar relative to Renminbi in 2016 for the Renminbi denominated bonds and U.S. dollar denominated financial assets.

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### *Income Tax (Expense) Benefits*

We recorded income tax benefits in the amount of RMB11.2 million (US\$1.6 million) in 2016, compared to income tax expense of RMB47.8 million in 2015, with the effective tax rates 1.2%. This is primarily due to:

- The decrease of taxable income tax for our PRC subsidiaries and consolidated affiliated entities due to operating performance;
- increase in change in valuation allowance from RMB36.5 million in 2015 to RMB158.7 million (US\$22.9 million) in 2016.
- the effect of tax holidays and preferential tax rates of negative RMB9.4 million (US\$1.3 million) enjoyed by certain of our PRC subsidiaries and consolidated affiliated entities. In 2013, BJ iJoy was qualified as a software enterprise which allows it to utilize a two-year 100% tax exemption followed by a three-year 50% reduced EIT rate from 2013 to 2017. Gehua, BJ Fastweb, 21Vianet Beijing, WiFire BJ, SH Blue Cloud and SZ DYX are qualified as HNTes and enjoy a preferential income tax rate of 15%. Xi'an Sub, SC Aipu and Yunnan Aipu are qualified for a preferential tax rate of 15%, which was awarded to companies that have operations in certain industries and meet the criteria of the Preferential Tax Policies for Development of the Western Regions.

### *Consolidated Net Loss*

As a result of the above, we recorded a net loss of RMB931.9 million (US\$134.2 million) in 2016, as compared to a net loss of RMB401.3 million in 2015.

## **Year Ended December 31, 2015 Compared to Year Ended December 31, 2014**

### *Net Revenues*

Our net revenues increased by 26.3% from RMB2,876.4 million in 2014 to RMB3,634.4 in 2015. The increase was primarily due to the growth of our hosting and related services business. Due to change in segment reporting, we modified revenues from our hosting and related services and managed network services. Revenues from our hosting and related services amounted to RMB2,369.2 million in 2015, increasing by 57.4% from RMB1,505.2 million in 2014. The increase in revenues from our hosting and related services was primarily due to (i) the growth in demand for our cloud business, (ii) contribution from acquired companies and (iii) the increase in the total number of billable cabinets under our management in both our self-built and partnered data centers, which was attributable to growing customer demand. The number of cabinets under our management increased from 21,522 as of December 31, 2014 to 23,556 as of December 31, 2015.

Revenues from our managed network services amounted to RMB1,265.1 million in 2015, decreasing by 7.7% from RMB1,371.2 million in 2014. As a percentage of net revenues, revenues from our managed network services decreased from 47.7% in 2014 to 34.8% in 2015. Due to modifications made to revenues by segment, revenues from managed network services decreased from 2014 to 2015. The decrease in percentage was due to the significant increase of the total net revenues.

### *Cost of Revenues*

Our cost of revenues increased by 34.6% from RMB2,066.3 million in 2014 to RMB2,780.6 million in 2015. Our telecommunication costs increased by 27.7% from RMB1,353.5 million in 2014 to RMB1,728.9 million in 2015. The increase in our cost of revenues was primarily due to an increase in telecommunication costs, as well as other costs due to higher depreciation expenses from our self-built data centers. Additionally, amortization expense of intangible assets derived from acquisitions recorded within cost of revenues were RMB157.1 million in 2015, compared to RMB106.9 million in 2014.

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We expect that our cost of revenues will increase as our business expands. Additionally, we anticipate recording significant expenses related to the amortization of the intangible assets related to the acquisition of the intangible assets of our subsidiaries as these intangible assets are amortized over their remaining useful lives.

### *Gross Profit*

Our gross profit increased by 5.4% from RMB810.1 million in 2014 to RMB853.8 million in 2015. As a percentage of net revenues, our gross profit decreased from 28.2% in 2014 to 23.5% in 2015. The decrease in gross margin was primarily due to higher spending in telecommunication costs, and higher depreciation of our self-built data centers, partially offset by lower selling bandwidth prices.

### *Operating Expenses*

Our operating expenses increased by 24.0% from RMB924.8 million in 2014 to RMB1,138.0 million in 2015. Our operating expenses as a percentage of net revenues decreased from 32.2% in 2014 to 31.3% in 2015. The increase of our operating expenses was primarily due to an increase in staff costs and allowance for doubtful debt.

*Sales and Marketing Expenses.* Our sales and marketing expenses increased by 25.1% from RMB287.2 million in 2014 to RMB359.5 million in 2015, primarily due to expansion of our sales and service support team and higher operating expenses. As a percentage of net revenues, our sales and marketing expenses was 10.0% and 9.9% in 2014 and 2015, respectively.

*Research and Development Expenses.* Our research and development expenses increased by 17.4% from RMB121.7 million in 2014 to RMB142.8 million in 2015. The increase reflected our efforts to further strengthen our research and development capabilities, expand and improve our smart routing technology, CDN, cloud computing infrastructure service technologies and an increase in staff costs. As a percentage of net revenues, our research and development expenses decreased from 4.2% in 2014 to 3.9% in 2015.

*General and Administrative Expenses.* Our general and administrative expenses increased by 17.6% from RMB483.4 million in 2014 to RMB568.7 million in 2015, primarily due to an increase in staff costs and other expansion related expenses. As a percentage of net revenues, our general and administrative expenses decreased from 16.8% in 2014 to 15.6% in 2015.

*Changes in the Fair Value of Contingent Purchase Consideration Payable.* We recorded an increase in the fair value of contingent purchase consideration payable in the amount of RMB43.3 million in 2015 in connection with our acquisitions, which was primarily due to an increase in the fair value of estimated contingent cash and share considerations during this period.

### *Interest Income*

Our interest income decreased from RMB67.9 million in 2014 to RMB53.5 million in 2015, primarily due to a decrease in interest income generated from short-term investments.

### *Interest Expense*

Our interest expense increased from RMB232.0 million in 2014 to RMB274.2 million in 2015, primarily due to the accrual of interests on the 2016 and 2017 Bonds. In June 2014, the Company repurchased 73.57% of the outstanding 2016 Bonds and issued the 2017 Bonds, interests on the bonds were accrued for the full year in 2015, but half a year in 2014.

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### *Other Income*

Our other income increased from RMB26.6 million in 2014 to RMB30.4 million in 2015. Other income in 2015 was primarily attributable to debt restructuring gain and government grant received by Aipu Group.

### *Other Expenses*

Our other expenses increased from RMB1.0 million in 2014 to RMB3.7 million in 2015. Other expenses in both periods were primarily due to the loss attributable to the disposal of certain of our equipment, such as servers and entry securities systems.

### *Loss on Debt Extinguishment*

We did not incur any loss on debt extinguishment in 2015.

### *Foreign Exchange Gain (loss)*

We had a foreign exchange gain of RMB72.4 million in 2015, compared to a foreign exchange loss of RMB16.3 million in 2014, primarily due to the appreciation of U.S. dollar relative to Renminbi in 2015 for the Renminbi denominated bonds.

### *Income Tax Expense*

Our income tax expense increased from RMB16.7 million in 2014 to RMB47.8 million in 2015 with the effective tax rates negative 13.5%. This is primarily due to:

- increase in change in valuation allowance from negative RMB7.7 million in 2014 to negative RMB36.5 million in 2015.
- the effect of tax holidays and preferential tax rates of RMB8.9 million enjoyed by certain of our PRC subsidiaries and consolidated affiliated entities. In 2013, BJ iJoy was qualified as a software enterprise which allows it to utilize a two-year 100% tax exemption followed by a three-year 50% reduced EIT rate from 2013 to 2017. Gehua, BJ Fastweb, 21Vianet Beijing, WiFire BJ and GD Tianying are qualified as HNTEs and enjoy a preferential income tax rate of 15%. Xi'an Sub, SC Aipu and Yunnan Aipu are qualified as for a preferential tax rate of 15%, which was awarded to companies that have operations in certain industries and meet the criteria of the Preferential Tax Policies for Development of the Western Regions.
- offset by (i) the increase of the pre-tax losses from our offshore entities with zero tax rate as a result of the increase in the fair value of the contingent purchase consideration for historical business acquisitions and interest expense of the 2016 and 2017 bonds issued in 2013 and 2014, respectively and(ii) the decrease of taxable income for our PRC subsidiaries and consolidated affiliated entities from RMB173.7 million in 2014 to negative RMB97.2 million in 2015.

### *Consolidated Net Loss*

As a result of the above, we recorded a net loss of RMB401.3 million in 2015, as compared to a net loss of RMB328.5 million in 2014.

## B. Liquidity and Capital Resources

As of December 31, 2016, we had RMB1,297.4 million (US\$186.9 million) in cash and cash equivalents, RMB1,997.1 million (US\$287.6 million) in restricted cash (current and non-current portion) and RMB277.9 million (US\$40.0 million) in short-term investments.

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As of December 31, 2016, we had short-term bank borrowings and long-term bank borrowings (current portions) from various commercial banks with an aggregate outstanding balance of RMB1,723.0 million (US\$248.2 million), and long-term bank borrowings (excluding current portions) from various commercial banks with an aggregate outstanding balance of RMB268.2 million (US\$38.6 million). The short-term bank borrowings bore average interest rates of 6.36%, 5.69% and 4.22% per annum, respectively, in 2014, 2015 and 2016. Our short-term bank borrowings have maturity terms of two months to one year and expire at various times throughout the year. There are no material covenants or restrictions on us associated with our outstanding short-term borrowings.

We have entered into long-term bank borrowing arrangements since 2013 with maturity terms of two to five years. The long-term bank borrowing (including current portion) outstanding as of December 31, 2014, 2015 and 2016 bore weighted-average interest rates of 6.00%, 6.59% and 5.85% per annum, respectively, in 2014, 2015 and 2016 and have certain financial covenants.

In June 2014, we issued the 2017 Bonds with RMB2 billion in aggregate principal amount due in June 2017 with a coupon rate of 6.875% per annum and an effective interest rate of 7.39% per annum. Interest on the 2017 Bonds is payable semi-annually in arrears on, or nearest to, June 26 and December 26 in each year, beginning on December 26, 2014. On May 23, 2016, we entered into a definitive share subscription agreement with an affiliated investment vehicle of Tus-Holdings, pursuant to which we issued 31,996,874 Class A ordinary shares and 111,053,390 Class B ordinary shares to Tus-Holdings, for an aggregate cash consideration of US\$388 million. Immediately after closing of the transaction, Tus-Holdings, through the investment vehicle, held approximately 21.4% of our equity ownership, representing approximately 51.0% of our voting power. As a result, we commenced a change of control offer on August 1, 2016 to repurchase for cash all or any part of the 2017 Bonds. RMB1,579.4 million aggregate principal amount of the 2017 Bonds, representing 78.97% of the outstanding principal amount of the 2017 Bonds, have been validly tendered on August 26, 2016 and settled on August 29, 2016; while RMB420.6 million of the principal amount of the 2017 Bonds remains outstanding.

The 2017 Bonds have (i) restrictive covenant that restricts our ability in consolidation, merger and sale of assets to a certain extent; (ii) negative pledge covenant that restricts our ability to create security to secure bonds, notes, debentures or other securities that are quoted, listed or dealt in or traded on securities market on our undertaking, assets or revenues; (iii) dividend payment restriction covenant; and (iv) covenant relating to the ratio of our Adjusted EBITDA to our Consolidated Interest Expense (interest expense paid net of interest income received). Such covenants may limit our ability to undertake additional debt financing, but not equity financing. As a result of the decrease in Adjusted EBITDA for the six month period ended June 30, 2016, we were not able to meet the ratio of our Adjusted EBITDA to our Consolidated Interest Expense as provided in the terms and conditions of 2017 Bonds. However, we believe that the decrease in Adjusted EBITDA was primarily attributable to non-recurring factors and one-time expenses, the effect of which we believe to be temporary. In September 2016, the bondholders holding approximately 67.8% of the then outstanding principal amount of the 2017 Bonds passed extraordinary resolutions to approve the amendment and waivers to certain terms and conditions of the 2017 Bonds (including the ration of Adjusted EBITDA to Consolidated Interest Expense). As a result, the non-compliance was no longer an issue. We paid each bondholder who validly voted in favor of the extraordinary resolutions a one-time fee in an amount equal to RMB400 per RMB100,000 principal amount of 2017 Bonds held by such bondholder. Breach of covenants under the 2017 Bonds will trigger acceleration of the 2017 Bonds, the principal amount together with accrued interest shall become immediately due and payable.

We have unused credit line in the amount of RMB766.0 million (US\$110.3 million) as of December 31, 2016, pursuant to credit agreements entered into with eight banks. A total of RMB2,510.0 million (US\$361.5 million) credit line was granted to us under eight credit agreements, of which we have used RMB1,744.0 million (US\$251.2 million). There are no material covenants that restrict our ability to undertake additional financing associated with the used credit line. No terms and conditions of the unused credit line are available yet because utilization of such unused portion requires approval by the banks and separate loan agreements setting forth detailed terms and conditions will only be entered into with the banks upon utilization. We believe the working capital as of December 31, 2016 is sufficient for our present requirements.



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Net cash generated from operating activities in 2016 primarily resulted from a net loss of RMB931.9 million (US\$134.2 million), positively adjusted for certain items such as (i) depreciation of property and equipment of RMB480.1 million (US\$69.2 million), (ii) amortization of intangible assets of RMB184.0 million (US\$26.5 million), (iii) share-based compensation expense of RMB118.7 million (US\$17.1 million), (iv) allowance for doubtful debt of RMB117.6 million (US\$16.9 million), (v) impairment of long-lived assets of RMB392.9 million (US\$56.6 million), (vi) the increase in the accrued expenses and other payables of RMB82.2 million (US\$11.8 million), primarily due to the increase of payroll and welfare payables; partially offset by certain items such as (i) increase in prepaid expenses and other current assets of RMB148.8 million (US\$21.4 million), primarily due to increased deductible VAT input in relation to the purchase of property and equipment, deposits and prepaid expenses for bandwidth, (ii) decrease in changes in the fair value of contingent purchase consideration payables of RMB93.3 million (US\$13.4 million), and (iii) increase in deferred income taxes benefit of RMB65.9 million (US\$9.5 million).

Net cash generated from operating activities in 2016 primarily reflected payments of RMB3,633.7 million (US\$523.4 million) received from our customers, partially offset by our payments for telecommunication costs of RMB1,725.6 million (US\$248.5 million) in 2016, payment for taxes of RMB145.5 million (US\$21.0 million) and payment to employees of RMB779.8 million (US\$112.3 million).

Net cash generated from operating activities was RMB216.8 million in 2015, compared to net cash generated from operating activities of RMB325.4 million in 2014.

Net cash generated from operating activities in 2015 primarily resulted from a net loss of RMB401.3 million, positively adjusted for certain items such as (i) depreciation of property and equipment of RMB402.0 million, (ii) amortization of intangible assets of RMB184.1 million, (iii) share-based compensation expense of RMB190.0 million, (iv) increase in accounts and notes payable of RMB96.5 million, primarily due to an increase in telecommunication payables driven by revenue increase, (v) increase of advances from customers of RMB88.1 million, primarily due to advances received from our cloud business; partially offset by certain items such as (i) increase in accounts and notes receivable of RMB15.1 million, primarily due to the expansion of business, (ii) increase in prepaid expenses and other current assets of RMB278.2 million, primarily due to increased deductible VAT input in relation to the purchase of property and equipment, deposits and prepaid expenses for bandwidth, (iii) increase in restricted cash of RMB83.9 million primarily due to cash received from cloud business.

Net cash generated from operating activities in 2015 primarily reflected payments of RMB3,733.1 million received from our customers, partially offset by our payments for telecommunication costs of RMB1,726.1 million in 2015, payment for taxes of RMB69.2 million and payment to employees of RMB595.2 million.

### **Investing Activities**

Net cash used in investing activities was RMB841.0 million (US\$121.1 million) in 2016, as compared to net cash used in investing activities of RMB370.1 million in 2015. Net cash used in investing activities in 2016 is primarily related to our purchase of property and equipment in the amount of RMB574.5 million (US\$82.7 million), our payments for short-term investments in the amount of RMB285.1 million (US\$41.1 million), our payments for long-term investments in the amount of RMB48.7 million (US\$7.0 million) and our payments for assets acquisition (net of cash acquired) in the amount of RMB56.3 million (US\$8.1 million), offset by proceeds received from maturity of short-term investments in the amount of RMB112.3 million (US\$16.2 million).

Net cash used in investing activities was RMB370.1 million in 2015, as compared to net cash used in investing activities of RMB2,261.8 million in 2014. Net cash used in investing activities in 2015 is primarily related to our purchase of property and equipment in the amount of RMB1,052.3 million, our payment for short-

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term investments in the amount of RMB1,675.2 million, our loans to third party in the amount of RMB73.5 million, offset by proceeds received from maturity of short-term investments in the amount of RMB2,496.8 million.

### **Financing Activities**

Net cash generated from financing activities was RMB209.5 million (US\$30.2 million) in 2016, as compared to net cash generated from financing activities amounting to RMB1,115.0 million in 2015. Net cash generated from financing activities in 2016 is primarily related to proceeds received from shareholders in the amount of RMB2,548.7 million (US\$367.1 million), proceeds from long-term bank borrowings in the amount of RMB214.6 million (US\$30.9 million), proceeds from short-term bank borrowings in the amount of RMB1,725.7 million (US\$248.5 million), partially offset by restricted cash in the amount of RMB1,699.4 million (US\$244.8 million), repayment of 2016 Bonds in the amount of RMB264.3 million (US\$38.1 million), repurchase of 2017 Bonds in the amount of RMB1,596.3 million (US\$229.9 million), repayment of short-term bank borrowings in the amount of RMB318.0 million (US\$45.8 million), payments for purchase of mandatorily redeemable noncontrolling interests in the amount of RMB100.0 million (US\$14.4 million), rental prepayment and deposits for sales and leaseback transactions in the amount of RMB152.7 million (US\$22.0 million), and payment for acquisition of property and equipment through capital leases in the amount of RMB23.6 million (US\$3.4 million).

Net cash generated from financing activities was RMB1,115.0 million in 2015, as compared to net cash generated from financing activities amounting to RMB1,121.7 million in 2014. Net cash generated from financing activities in 2015 primarily related to proceeds from issuance of ordinary shares in the amount of RMB1,808.5 million, proceeds from short-term bank borrowings in the amount of RMB300.0 million, proceeds from sales and leaseback transactions, in the amount of RMB130.0 million, partially offset by repayment of long-term bank borrowings in the amount of RMB960.3 million, repayment of short-term bank borrowings in the amount of RMB184.2 million, and payment for acquisition of property and equipment through capital leases in the amount of RMB81.5 million.

### **Capital Expenditures**

We had capital expenditures relating to the addition of property and equipment of RMB800.5 million, RMB1,052.3 million and RMB574.5 million (US\$82.7 million) in 2014, 2015 and 2016, respectively, representing 27.8%, 29.0% and 15.8%, respectively, of our total net revenues. Our capital expenditures were primarily for the capital lease or purchase of electronic equipment and optic fibers for our business. Our capital expenditures have been primarily funded by net cash provided by financing activities and cash generated from our operations. We estimate that our data center capital expenditures in 2017 will be within the range of RMB600 million to RMB800 million, which will be primarily used to build self-built data centers, purchase network equipment, servers and other equipment to expand our business. We may have additional capital expenditure for real property purchase, data center construction and network capacity expansion if our actual development is beyond our current plan. We plan to fund the balance of our capital expenditure requirements for 2017 with cash from the proceeds from overseas offerings, operations and additional bank borrowings, if available.

### **Holding Company Structure**

21Vianet Group, Inc. is a holding company with no material operations of its own. We conduct our operations primarily through our PRC subsidiaries and consolidated affiliated entities in China. As a result, although other means are available for us to obtain financing at the holding company level, 21Vianet Group, Inc.'s ability to pay dividends and to finance any debt it may incur depends upon dividends paid by our subsidiaries. If our subsidiaries or any newly formed subsidiaries incur debt on its own behalf in the future, the

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instruments governing their debt may restrict its ability to pay dividends to 21Vianet Group, Inc. In addition, our PRC subsidiaries and consolidated affiliated entities are permitted to pay dividends to us only out of their retained earnings, if any, as determined in accordance with PRC accounting standards and regulations. Under PRC law, our PRC subsidiaries and consolidated affiliated entities are required to set aside a portion of their after-tax profits each year to fund a statutory reserve and to further set aside a portion of its after-tax profits to fund the employee welfare fund at the discretion of the board or the enterprise itself. Although the statutory reserves can be used, among other ways, to increase the registered capital and eliminate future losses in excess of retained earnings of the respective companies, the reserve funds are not distributable as cash dividends except in the event of liquidation of these subsidiaries and consolidated affiliated entities.

### C. Research and Development, Patents and Licenses, etc.

#### **Research and Development**

Our strong research and development capabilities support and enhance our service offerings. We believe that we have one of the most experienced research and development teams in the internet infrastructure sector in China. We devote significant resources to our research and development efforts, focusing on improving customer experience, increasing operational efficiency and bringing innovative solutions to the market quickly. Over 70% of the work force on our research and development team are engineers. Many of our engineers have more than 10 years of relevant industry experience. In 2014, 2015 and 2016, our research and development expenses were RMB121.7 million, RMB142.8 million and RMB149.3 million (US\$21.5 million), respectively.

Consistent with our strong culture of innovation, we devote significant resources to the research and development of our smart routing technology, CDN and cloud computing infrastructure service technologies. Our research and development efforts have yielded 66 patents, 71 patent applications and 121 software copyright registrations, all in China and related to different aspects of internet infrastructure services. We intend to continue to devote a significant amount of time and resources to carry out our research and development efforts.

#### **Intellectual Property**

We use our proprietary smart routing technology to optimize network connectivity and overcome the inherent inadequacies in China's telecommunication and internet infrastructure. Our smart routing technology continually monitors and analyzes the performance of all available routes and identifies the most appropriate pathway in real-time. In planning for and finding the optimized routing plan, our smart routing technology takes into consideration speed (latency), performance, route stability and packet losses and dynamically responds with intelligent route adjustments in order to ensure that data is traveling along the fastest and most reliable route.

We rely on a combination of copyright, patent, trademark, trade secret and other intellectual property laws, nondisclosure agreements and other protective measures to protect our intellectual property rights. We generally control access to, and use of, our proprietary software and other confidential information through the use of internal and external controls, including physical and electronic security, contractual protections, and intellectual property law. We have implemented a strict security and information technology management system, including the prohibition of copying and transferring of codes. We educate our staff on the need to, and require them to, comply with such security procedures. We also promote protection through contractual prohibitions, such as requiring our employees to enter into confidentiality and non-compete agreements.

### D. Trend Information

Other than as disclosed elsewhere in this annual report, we are not aware of any trends, uncertainties, demands, commitments or events for the year ended December 31, 2016 that are reasonably likely to have a material adverse effect on our net revenues, income, profitability, liquidity or capital resources, or that caused the disclosed financial information to be not necessarily indicative of future results of operations or financial conditions.

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### E. Off-Balance Sheet Arrangements

We have not entered into any financial guarantees or other commitments to guarantee the payment obligations of any third parties. We have not entered into any derivative contracts that are indexed to our shares and classified as shareholder's equity, or that are not reflected in our consolidated financial statements. Furthermore, we do not have any retained or contingent interest in assets transferred to an unconsolidated entity that serves as credit, liquidity or market risk support to such entity. Moreover, we do not have any variable interest in any unconsolidated entity that provides financing, liquidity, market risk or credit support to us or engages in leasing, hedging or research and development services with us.

### F. Tabular Disclosure of Contractual Obligations

The following table sets forth our contractual obligations and commercial commitments as of December 31, 2016:

	Total	Payment Due by Period			More than 5 years
		Less than 1 year	1-3 years	3-5 years	
		(in thousands of RMB)			
Short-term borrowings(1)	1,683,676	1,683,676	—	—	—
Long-term borrowings(1)(2)	307,524	39,303	143,221	84,500	40,500
Bonds payable(3)	420,600	420,600	—	—	—
Operating lease obligations(4)	445,042	124,557	126,859	65,110	128,516
Purchase commitments(5)	1,548,147	1,282,181	133,758	59,618	72,590
Capital lease minimum lease payment(6)	1,316,845	301,823	282,724	103,576	628,722
Total	5,721,834	3,852,140	686,562	312,804	870,328

#### Notes:

- (1) As of December 31, 2016, our short-term bank borrowings bore a weighted average interest rate of 4.22% and have original maturity terms of two months to one year. Our unused short-term and long-term bank borrowing facilities amounted to RMB766.0 million (US\$110.3 million). We have pledged construction-in-progress and land use rights with the net book value of RMB335.5 million (US\$48.3 million) for our bank borrowings. We have pledged computer and network equipment with the net book value of RMB31.5 million (US\$4.5 million) for our bank borrowings. We have also pledged buildings with a net book value of RMB7.9 million (US\$1.1 million) for our bank borrowings.
- (2) Long-term bank borrowings (including the current portions) outstanding as of December 31, 2016 bear a weighted-average interest rate of 5.85% per annum, and are denominated in Renminbi. These loans were obtained from financial institutions located in the PRC.
- (3) The 2017 Bonds with RMB420.6 million of the principal amount outstanding due 2017 at an interest rate of 6.875% per annum .
- (4) Operating lease obligations are primarily related to the lease of office and data center space.
- (5) As of December 31, 2016, we had commitments of approximately RMB188.3 million (US\$27.1 million) related to acquisition of machinery, equipment and construction in progress. In addition, we had outstanding purchase commitments in relation to bandwidth and cabinet capacity of RMB1,359.9 million (US\$195.9 million).
- (6) Related to capital leases for electronic equipment, optic fibers and property.

### G. Safe Harbor

This annual report on Form 20-F contains forward-looking statements. These statements are made under the "safe harbor" provisions of Section 21E of the Securities Exchange Act of 1934, as amended. These forward-looking statements can be identified by terminology such as "will," "expects," "anticipates," "future," "intends," "plans," "believes," "estimates," "may," "intend," "is currently reviewing," "it is possible," "subject to" and

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similar statements. Among other things, the sections titled “Item 3. Key Information—Risk Factors,” “Item 4. Information on the Company,” and “Item 5. Operating and Financial Review and Prospects” in this annual report on Form 20-F, as well as our strategic and operational plans, contain forward-looking statements. We may also make written or oral forward-looking statements in our reports filed with or furnished to the SEC, in our annual report to shareholders, in press releases and other written materials and in oral statements made by our officers, directors or employees to third parties. Statements that are not historical facts, including statements about our beliefs and expectations, are forward-looking statements and are subject to change, and such change may be material and may have a material adverse effect on our financial condition and results of operations for one or more prior periods. Forward-looking statements involve inherent risks and uncertainties. A number of important factors could cause actual results to differ materially from those contained, either expressly or impliedly, in any of the forward-looking statements in this annual report on Form 20-F. Potential risks and uncertainties include, but are not limited to, a further slowdown in the growth of China’s economy, government measures that may adversely and materially affect our business, failure of the wealth management services industry in China to develop or mature as quickly as expected, diminution of the value of our brand or image due to our failure to satisfy customer needs and/or other reasons, our inability to successfully execute the strategy of expanding into new geographical markets in China, our failure to manage growth, and other risks outlined in our filings with the SEC. All information provided in this annual report on Form 20-F and in the exhibits is as of the date of this annual report on Form 20-F, and we do not undertake any obligation to update any such information, except as required under applicable law.

## **ITEM 6. DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES**

### **A. Directors and Senior Management**

The following table sets forth information regarding our directors and executive officers as of the date of this annual report.

<u>Directors and Executive Officers</u>	<u>Age</u>	<u>Position/Title</u>
Sheng Chen	48	Executive Chairman of the Board of Directors
Steve Zhang	53	Chief Executive Officer, Director
Terry Wang	57	Chief Financial Officer
Yoshihisa Ueno	54	Director
Kenneth Chung-Hou Tai	66	Director
Sean Shao	60	Director
Erhfei Liu	59	Director
Wei Yuan	46	Director
Tao Zou	41	Director
Wing-Dar Ker	56	President of Microsoft Cloud Business Unit
Jingping Ma	51	Senior Vice President

*Mr. Sheng Chen* is one of our co-founders and has served as the executive chairman of our board of directors since our inception. He has been our chief executive officer since our inception to October 2015. Mr. Chen has been instrumental to the development and success of our business. Mr. Chen provides vision, overall management, and strategic decision-making relating to marketing, investment planning, and corporate development. Mr. Chen has more than 20 years’ experience in the internet infrastructure industry in China and started his entrepreneur career in 1990 when he was a sophomore at Tsinghua University. In 1999, Mr. Chen founded our business and started the first carrier-neutral data center in China. Mr. Chen received his bachelor’s degree in electrical engineering from Tsinghua University in 1991. Mr. Chen is a member of the Tsinghua Entrepreneur & Executive Club and a managing director of the Internet Society of China.

*Mr. Steve Zhang* has served as our chief executive officer since October 2015. Prior to joining 21Vianet, Mr. Zhang served as the President and CEO of AsiaInfo, China’s largest provider of IT solutions and services in

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the telecommunications industry, for nine years from 2005 to 2014. In 2012, Mr. Zhang was named one of the 25 hottest business leaders in Asia by Fortune Magazine. He also led AsiaInfo through a successful privatization process from the NASDAQ market. Mr. Zhang joined AsiaInfo in 1999 and held various senior level positions before becoming President and CEO. Prior to AsiaInfo, Mr. Zhang worked for ten years in various IT companies in Silicon Valley, including Sun Microsystems and Hyperion Solutions. Mr. Zhang received his master's degree in computer science from Rice University, his doctorate's degree in information science from the University of Pisa, and his bachelor's degree in science from Tsinghua University.

*Mr. Terry Wang* has served as our chief financial officer since July 2015. Previously, Mr. Wang served as our independent director from April 2011 to August 2015. Mr. Wang has over 20 years of extensive experience in international financial service industry and management experience in technology, manufacturing industries and capital markets. Mr. Wang has been the chief financial officer since 2014 at GalaxyCore, a company for designing and providing CMOS image sensor. From 2008 to 2014, Mr. Wang served as the chief financial officer at Trina Solar Ltd., a company listed on the New York Stock Exchange. Prior to joining Trina Solar Ltd., Mr. Wang served as the executive vice president of finance of Spreadtrum Communications, Inc., a wireless and fabless semiconductor company listed on NASDAQ, from 2004 to 2007. Prior to that, Mr. Wang served as the chief financial officer of a silicon valley-based technology company and controller at one of the largest NASDAQ-listed semiconductor assembly and testing companies. Before that time, he worked for several years in capital market and service industries. Mr. Wang is a certified management accountant (CMA) and is certified in financial management (CFM). Mr. Wang received his MBA degree from University of Wisconsin and master degrees from Brown University and Fudan University. Mr. Wang received his bachelor's degree in science from Fudan University.

*Mr. Yoshihisa Ueno* has served as our independent director since October 2010. Our board of directors has determined that Mr. Ueno satisfies the independence standards under Rule 5605 of NASDAQ Stock Market Rules. Mr. Ueno is a serial entrepreneur & venture capitalist with operation & industrial expertise in the US, Europe, Japan and China and over 32 years of incubation investment experience in emerging technology startups. Mr. Ueno has been our lead investor and board member of several of our affiliated companies since 2006. Mr. Ueno has been the founding partner of Synapse Company Limited & Synapse Partners Limited since December 2002, Synapse Holdings Limited since October 2013, and SMC Synapse Partners Limited from December 2010 to September 2015. Mr. Ueno has also been a director of several start-up portfolios such as Hivelocity Inc. from March 2015 and Catalyst Group Limited (Exicon Limited) from March 2015. Mr. Ueno has also served as director of BeyondSoft Group Holding Limited (SZSE: 2649) from September 2005 to May 2010, and CDS GS Japan Ltd. (a joint venture with CDC Corp. NASDAQ: CHINA) from June 2011 to April 2012. Mr. Ueno has managed several venture funds such as the Japan-China Bridge Fund from March 2005 to February 2011, Intellectual Property Bank (IPB) Partners Fund #1 in Japan from March 2006 to March 2010 and IPB Holding LLC in the United States from March 2006 to July 2007. Mr. Ueno also served as the chief executive officer at Cycolor, Inc., in the US from September 1998 to June 2003, until Cycolor was acquired by Eastman Kodak in early 2003. Mr. Ueno worked for Fujitec from April 1985 to May 1997 in various managerial capacities in Japan, China, the United Kingdom, Spain and Hong Kong. Mr. Ueno received his bachelor's degree in business administration from Takushoku University.

*Mr. Kenneth Chung-Hou Tai* has served as our independent director since October 2012. Mr. Tai is a prominent figure in the Taiwanese technology sector with over 35 years of industry experience with leading technology and hardware companies in Taiwan and the United States. Mr. Tai co-founded Acer Computer in 1976, which has become one of the top five branded PC vendors in the world today, and held various managerial positions during his tenure. Later in his technology career, Mr. Tai also founded Investar Capital, a venture capital firm focusing on IT companies. Mr. Tai is now serving as chairman of Richtek Technology Corp, a world-leading power management IC design house listed on Taiwan Stock Exchange, and chairman of Digitimes Incorporated, the only technology-focused newspaper in Taiwan. Currently, Mr. Tai serves on the board of directors for several public companies in Taiwan and Singapore, including D-Link Corporation (TPE: 2332), Fullerton Technology (TPE: 6136), National Aerospace Fasteners Corporation (TPE: 3004), Asustek Computer

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Inc. (TPE: 2357), Wafer Works Corporation (TPE: 6182), Advanced Lithium Electrochemistry (Cayman) Co., Ltd. (TPE: 5227). Mr. Tai also serves on the board of directors for several private companies, including Chief Telecom Corporation, Jasper Display Corporation, Lumens Digital Optics Inc., and Evest Corporation. Mr. Tai received a master's degree in business administration from Tam Kang University and a bachelor's degree in electrical engineering from National Chiao Tung University in Taiwan.

*Mr. Sean Shao* has served as our independent director since August 2015. Mr. Sean Shao currently also serves as independent director of: Jumei International Holding Ltd., an e-commerce company listed on NYSE since May 2014; LightInTheBox Holdings Co. Ltd., an e-commerce company listed on NYSE since June 2013 and UTStarcom Holdings Corp., a provider of broadband equipment and solutions listed on NASDAQ since October 2012. Mr. Shao also serves as independent director and chairman of the audit and compensation committees of China Biologic Products, Inc., a biopharmaceutical company listed on NASDAQ since July 2008. He served as the chief financial officer of Trina Solar Ltd. from 2006 to 2008 and served as a director from 2015 to 2017. In addition, Mr. Shao served from 2004 to 2006 as the chief financial officer of ChinaEdu Corporation, an educational service provider, and of Watchdata Technologies Ltd., a Chinese security software company. Prior to that, Mr. Shao worked at Deloitte Touche Tohmatsu CPA Ltd. for approximately a decade. Mr. Shao received his master's degree in health care administration from the University of California at Los Angeles in 1988 and his bachelor's degree in art from East China Normal University in 1982. Mr. Shao is a member of the American Institute of Certified Public Accountants.

*Mr. Erhfei Liu* has served as our independent director since May 2015. From 1999 to 2012, Mr. Liu was Chairman of Merrill Lynch China initially and Country Executive of Bank of America Merrill Lynch after 2009. In addition to his various investment banking responsibilities, he was also in charge of the firm's private equity business in Greater China from 2006 to 2010. Prior to joining Merrill Lynch, Mr. Liu worked as head of Asia or China for Goldman Sachs, Morgan Stanley, Smith Barney and Indosuez. Mr. Liu received an MBA from Harvard Business School and Bachelor's degrees from Brandeis University and from Beijing Foreign Languages University.

*Ms. Wei Yuan* has served as our director since June 2016. Ms. Yuan joined TusHoldings in 2014 and now serve as the President of Tus-Holdings Co., Ltd. Prior to that, she was a former partner of Shanghai Lianchuang Investment Management Co., Ltd, Redpoint Ventures, and a former founding management partner of South River Capital. Ms. Yuan has 16 years of investment experience in the venture capital industry since 2000 and has served as a director or supervisor in several listed companies. She also managed multiple Renminbi funds and dollar funds. From 1995 to 2000, Ms. Yuan worked in the Intelligence Research Room of General Office of State Ministry of Science and Technology. Ms. Yuan received her master's degree in philosophy and dual bachelor's degrees in engineering and economics from Tsinghua University.

*Mr. Tao Zou* has served as our independent director since December 2016. Mr. Zou is currently the chief executive officer and an executive director of Kingsoft Corporation Limited (HKG: 3888), a company listed on the Hong Kong Stock Exchange, and the chief executive officer and one of the directors of Seasun Holdings Limited, overseeing the operations of Seasun Holdings Limited and its subsidiaries, including the research and development of online games, and the operations of the gaming business of Kingsoft Corporation Limited and its subsidiaries, or Kingsoft Group. Mr. Zou also serves as a director of Cheetah Mobile (NYSE: CMCM) and Xunlei Limited (NASDAQ: XNET). Mr. Zou joined Kingsoft Group in 1998 and has taken various positions within the Kingsoft Group since then. Mr. Zou received a bachelor's degree from Tianjin Nankai University.

*Mr. Wing-Dar Ker* has served as our president of Microsoft cloud business unit since October 2013. Prior to that, Mr. Ker was the general manager of Microsoft's Customer Service and Support for the Asia Pacific and Greater China Region. Mr. Ker started his career with Microsoft as the finance controller for the Greater China Region in August 1993, and held various managerial positions in Microsoft since then. Prior to joining Microsoft, Mr. Ker was the manager and group head of the Business Systems Consulting group of Andersen Consulting (now known as Accenture). Mr. Ker started his career in New York City where he served at several private companies for more than five years before joining Accenture. Mr. Ker received his MBA degree from the Case Western Reserve University in Cleveland, Ohio, and his bachelor's degree of economics from the National Taiwan University.

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*Mr. Jingping Ma* has served as our senior vice president of Data Center Business Group since August 2015. Prior to that, Mr. Ma was the vice president and general manager of the group for the Beijing region from April 2014 to August 2015. Prior to joining us, Mr. Ma served in different management roles for several companies, including H2 Comm and ChinaCache. Before that, Mr. Ma worked in Cisco China from 1997 to 2007 and held various managerial positions focusing on sales and channel business. From 1994 to 1997, Mr. Ma was the product and channel manager for EDC China. From 1989 to 1994, Mr. Ma served as an engineer for Gudong Foshan No. 8 Radio Factory. Mr. Ma graduated from Shanghai Jiaotong University in 1989, and received his EMBA degree at Tsinghua University in 2008.

### **Employment Agreements**

We have entered into employment agreements with each of our executive officers. Under these agreements, each of our senior executive officers is employed for a specified time period. We may terminate employment for cause, at any time, without advance notice or remuneration, for certain acts of the executive officer, such as conviction or plea of guilty to a felony or any crime involving moral turpitude, negligent or dishonest acts to our detriment, or misconduct or a failure to perform agreed duties. In such case, the executive officer will not be entitled to receive payment of any severance benefits or other amounts by reason of the termination, and the executive officer's right to all other benefits will terminate, except as required by any applicable law. We may also terminate an executive officer's employment without cause upon one-month advance written notice. In such case of termination by us, we are required to provide compensation to the executive officer, including severance pay, as expressly required by the applicable law of the jurisdiction where the executive officer is based. The executive officer may terminate the employment at any time with a one-month advance written notice, if there is any significant change in the executive officer's duties and responsibilities inconsistent in any material and adverse respect with his or her title and position or a material reduction in the executive officer's annual salary before the next annual salary review, or if otherwise approved by the board of directors.

Each executive officer has agreed to hold, both during and after the termination or expiry of his or her employment agreement, in strict confidence, and not to use, except as required in the performance of his or her duties in connection with the employment, any of our confidential information or trade secrets, any confidential information or trade secrets of our clients or prospective clients, or the confidential or proprietary information of any third party received by us and for which we have confidential obligations. The executive officers have also agreed to disclose in confidence to us all inventions, designs and trade secrets which they conceive, develop or reduce to practice and to assign all right, title and interest in them to us, and assist us in obtaining patents, copyrights and other legal rights for these inventions, designs and trade secrets.

In addition, each executive officer has agreed to be bound by non-competition and non-solicitation restrictions during the term of his or her employment and for one year following the last date of employment. Specifically, each executive officer has agreed not to (i) approach our clients, customers or contacts or other persons or entities introduced to the executive officer for the purpose of doing business with such persons or entities that will harm our business relationships with these persons or entities; (ii) assume employment with or provide services to any of our competitors, or engage, whether as principal, partner, licensor or otherwise, any of our competitors; or (iii) seek directly or indirectly, to solicit the services of any of our employees who is employed by us on or after the date of the executive officer's termination, or in the year preceding such termination.

### **B. Compensation**

In 2016, the aggregate cash compensation we paid to our executive officers was approximately RMB11.2 million (US\$1.6 million), which total amount included RMB0.5 million (US\$0.1 million) for pension, retirement, medical insurance or other similar benefits for our executive officers. We did not provide any cash compensation to our non-executive directors in 2016. Other than the amounts stated above, no pension, retirement or similar benefits has been set aside or accrued for our executive officers or directors. None of our non-executive directors has a service contract with us that provides for benefits upon termination of employment.

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In addition to the cash compensation referenced above, we also provide share-based compensation to our directors and officers. The total share-based compensation we provided to our directors and officers amounted to RMB70.7 million (US\$10.2 million) in 2016. For option grants to our directors and officers, see “—Share Incentive Plans.”

### **Share Incentive Plans**

On July 16, 2010, we adopted our 2010 Plan to attract and retain the best available personnel, provide additional incentives to employees, directors and consultants and to promote the success of our business. We subsequently amended our 2010 Plan on January 14, 2011 and July 6, 2012. On May 29, 2014, we adopted our 2014 Plan on our annual general meeting, which was subsequently amended on April 1, 2015 and November 26, 2016 by unanimous written approval of our board of directors. The amended 2010 Plan and 2014 Plan permit the grant of options to purchase our ordinary shares, share appreciation rights, restricted shares, RSUs, dividend equivalent rights and other instruments as deemed appropriate by the administrator under the plans. The maximum aggregate number of ordinary shares that may be issued pursuant to all awards under the amended 2010 Plan is 39,272,595 Class A ordinary shares. Under the amended 2014 Plan, we are authorized to issue to our employees, directors and consultants (i) 39,606,817 Class A ordinary shares, and (ii) an automatic increase by a number that is equal to 15% of the number of new Class A ordinary shares issued by the Company from time to time. Our board is also authorized, but not obligated, to increase the maximum number under the 2014 Plan by the number of, or a portion of, the Class A ordinary shares repurchased by us since January 1, 2014. As of March 31, 2017, options to purchase 1,669,320 ordinary shares and 3,422,729 RSUs have been granted under our amended 2010 Plan and amended 2014 Plan to our employees, directors and consultants without giving effect to the options that were exercised or terminated and RSUs that were vested.

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The following table summarizes, as of March 31, 2017, the stock options and restricted share units granted, under our amended 2010 Plan and amended 2014 Plan to our directors and executive officers and to other individuals as a group.

Name	Options Granted	Restricted Share Units	Exercise Price (US\$/Share)	Date of Grant	Date of Expiration
Sheng Chen	*	—	0.15	July 16, 2010	July 16, 2020
	—	*	—	August 30, 2012	—
	—	*	—	November 23, 2013	—
	—	*	—	March 7, 2015	—
	—	*	—	November 21, 2015	—
	—	*	—	November 26, 2016	—
Steve Zhang	—	*	—	November 21, 2015	—
Terry Wang	*	—	0.15	April 1, 2011	April 1, 2021
	—	*	—	October 1, 2012	—
	—	*	—	April 25, 2014	—
	—	*	—	August 23, 2015	—
Yoshihisa Ueno	—	*	—	October 1, 2012	—
	—	*	—	April 25, 2014	—
Kenneth Chung-Hou Tai	—	*	—	October 16, 2012	—
	—	*	—	November 21, 2015	—
	—	*	—	August 14, 2016	—
Wei Yuan	—	—	—	—	—
Tao Zou	—	—	—	—	—
Sean Shao	—	*	—	November 21, 2015	—
Erhfei Liu	—	*	—	November 21, 2015	—
Wing-Dar Ker	—	*	—	November 22, 2014	—
Jingping Ma	—	*	—	May 20, 2014	—
	—	*	—	November 21, 2015	—
	—	*	—	May 24, 2016	—
Other individuals as a group	29,153,522	3,994,417	0.15 to 0.85	—	—

\* Shares underlying vested options are less than 1% of our total outstanding shares.

Our 2010 Plan and 2014 Plan have similar terms, the following paragraphs describe the principal terms of our 2010 Plan and 2014 Plan.

**Plan Administration.** Our board and the compensation committee of the board will administer our plans. A committee of one or more members of the board designated by our board or the compensation committee is also authorized to grant or amend awards to participants other than senior executives. The committee will determine the provisions and terms and conditions of each award grant. It shall also have discretionary power to interpret the terms of our plans.

**Award Agreement.** Awards granted under our plans are evidenced by an award agreement that sets forth terms, conditions and limitations for each award, which may include the term of an award, the provisions applicable in the event the participant's employment or service terminates, and our authority to unilaterally or bilaterally amend, modify, suspend, cancel or rescind an award.

**Eligibility.** We may grant awards to our employees, consultants and directors. However, no shares may be optioned, granted or awarded if such action would cause an incentive share option to fail to qualify as an incentive share option under Section 422 of the Internal Revenue Code of 1986 of the United States.

**Acceleration of Awards upon Change in Control.** The participant's awards shall become fully exercisable and all forfeiture restrictions on such awards shall lapse, unless converted, assumed or replaced by a successor.

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**Exercise Price.** The exercise price of an option shall be determined by the plan administrator and set forth in the award agreement and may be a fixed or variable price related to the fair market value of the shares, to the extent not prohibited by applicable laws. Subject to certain limits set forth in the plan, the exercise price may be amended or adjusted in the absolute discretion of the plan administrator, the determination of which shall be final, binding and conclusive. To the extent not prohibited by applicable laws or any exchange rule, a downward adjustment of the exercise prices of options shall be effective without the approval of the shareholders or the approval of the affected participants.

**Vesting Schedule.** In general, our plan administrator determines or the evidence of the award specifies, the vesting schedule.

**Amendment and Termination of the Plan.** With the approval of our board, our plan administrator may, at any time and from time to time, amend, modify or terminate the plan, provided, however, that no such amendment shall be made without the approval of the our shareholders to the extent such approval is required by applicable laws, or in the event that such amendment increases the number of shares available under our plan, permits our plan administrator to extend the term of our plan or the exercise period for an option beyond ten years from the date of grant or results in a material increase in benefits or a change in eligibility requirements, unless we decides to follow home country practice.

### C. [Board Practices](#)

#### **Board of Directors**

Our board of directors currently consists of eight directors. A director is not required to hold any shares in the company by way of qualification. Under our currently effective memorandum and articles of association, a director may vote in respect of any contract or proposed contract or arrangement and notwithstanding that he may be interested therein and if he does so his vote shall be counted and he may be counted in the quorum at the meeting of the directors at which such contract or proposed contract or arrangement is considered. Any of our directors who is in any way, whether directly or indirectly, interested in a contract or proposed contract with our company is required to declare the nature of his interest at a meeting of the directors. Our directors may exercise all the powers of the company to borrow money, mortgage its undertaking, property and uncalled capital, and issue debentures or other securities whenever money is borrowed or as security for any obligation of the company or of any third party.

#### **Committees of the Board of Directors**

We have three committees under the board of directors: the audit committee, the compensation committee and the nominating and corporate governance committee. We have adopted a charter for each of the three committees. Each committee's members and functions are described below.

**Audit Committee.** Our audit committee consists of Sean Shao, Kenneth Chung-Hou Tai and Yoshihisa Ueno, each of whom satisfies the "independence" requirements of Rule 5605 of NASDAQ Stock Market Rules and Rule 10A-3 under the Securities Exchange Act of 1934. Sean Shao is the chair of our audit committee. The purpose of the audit committee is to assist our board of directors with its oversight responsibilities regarding: (i) the integrity of our financial statements, (ii) our compliance with legal and regulatory requirements, (iii) the independent auditor's qualifications and independence and (iv) the performance of our internal audit function and independent auditor. The audit committee will be responsible for, among other things:

- appointing the independent auditors and pre-approving all auditing and non-auditing services permitted to be performed by the independent auditors;
- reviewing with the independent auditors any audit problems or difficulties and management's response;
- discussing the annual audited financial statements with management and the independent auditors;

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- reviewing the adequacy and effectiveness of our accounting and internal control policies and procedures and any steps taken to monitor and control major financial risk exposures;
- reviewing and approving all proposed related party transactions;
- meeting separately and periodically with management and the independent auditors; and
- monitoring compliance with our code of business conduct and ethics, including reviewing the adequacy and effectiveness of our procedures to ensure proper compliance.

**Compensation Committee.** Our compensation committee consists of Yoshihisa Ueno, Kenneth Chung-Hou Tai and Erhfei Liu, each of whom satisfies the “independence” requirements of Rule 5605 of NASDAQ Stock Market Rules. Yoshihisa Ueno is the chair of our compensation committee. The compensation committee assists the board in reviewing and approving the compensation structure, including all forms of compensation, relating to our directors and executive officers. Our chief executive officer may not be present at any committee meeting during which his compensation is deliberated. The compensation committee is responsible for, among other things:

- reviewing and approving, or recommending to the board for its approval, the compensation for our chief executive officer and other executive officers;
- reviewing and recommending to the board for determination with respect to the compensation of our non-employee directors; and
- reviewing periodically and approving any incentive compensation or equity plans, programs or similar arrangements.

**Nominating and Corporate Governance Committee.** Our nominating and corporate governance committee consists of Kenneth Chung-Hou Tai and Yoshihisa Ueno, each of whom satisfies the “independence” requirements of Rule 5605 of NASDAQ Stock Market Rules. Kenneth Chung-Hou Tai is the chair of our nominating and corporate governance committee. The nominating and corporate governance committee assists the board of directors in selecting individuals qualified to become our directors and in determining the composition of the board and its committees. The nominating and corporate governance committee is responsible for, among other things:

- selecting and recommending to the board nominees for election by the shareholders or appointment by the board;
- reviewing annually with the board the current composition of the board with regards to characteristics such as independence, knowledge, skills, experience and diversity;
- making recommendations on the frequency and structure of board meetings and monitoring the functioning of the committees of the board; and
- advising the board periodically with regards to significant developments in the law and practice of corporate governance as well as our compliance with applicable laws and regulations, and making recommendations to the board on all matters of corporate governance and on any remedial action to be taken.

## **Duties of Directors**

Under Cayman Islands law, our directors have a fiduciary duty to act honestly, in good faith and with a view to our best interests. Our directors also owe to our company a duty to act with skill and care. It was previously considered that a director need not exhibit in the performance of his duties a greater degree of skill than may reasonably be expected from a person of his knowledge and experience. However, English and Commonwealth courts have moved towards an objective standard with regard to the required skill and care and these authorities are likely to be followed in the Cayman Islands. In fulfilling their duty of care to us, our directors must ensure compliance with our memorandum and articles of association as amended and restated from time to time. Our Company has the right to seek damages if a duty owed by our directors is breached.

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### Terms of Directors and Officers

Our officers are appointed by and serve at the discretion of our board of directors. Our directors are not subject to a term of office and hold office until such time as they are removed from office by ordinary resolution or the unanimous written resolution of all shareholders. We do not have a mandatory retirement age for directors. The officer of a director shall be vacated if, among other things, the director (i) becomes bankrupt or makes any arrangement or composition with his or her creditors; (ii) dies or is found by our company to be or becomes of unsound mind; (iii) resign his office by notice in writing to our company; or (iv) without special leave of absence from our board, is absent from three consecutive board meetings and the board resolves that his office be vacated.

#### D. [Employees](#)

We had 5,356, 3,081 and 3,162 employees as of December 31, 2014, 2015 and 2016, respectively. The employee number decreased primarily because we outsourced some functions to more cost-effective service providers at the beginning of 2015. The following table sets forth the number of our employees by function as of December 31, 2016:

<u>Functional Area</u>	<u>Number of Employees</u>	<u>% of Total</u>
Operations	1,210	38.3
Sales, marketing and customer support	569	18.0
Research and development	450	14.2
General and administrative	933	29.5
<b>Total</b>	<b>3,162</b>	<b>100.0</b>

Of our total employees as of December 31, 2016, 1,544 were located in Beijing, 1,618 in other cities in China.

We plan to hire additional research and development staff and other employees as we expand. Our recruiting efforts include on-campus recruiting, online recruiting and the use of professional recruiters. We partner with leading national research institutions and employ other measures designed to bring us into contact with suitable candidates for employment.

Our full time employees in the PRC participate in a government mandated defined contribution plan pursuant to which certain pension benefits, medical care, unemployment insurance, employee housing fund and other welfare benefits are provided to employees. Chinese labor regulations require that our PRC subsidiaries make contributions to the government for these benefits based on a fixed percentage of the employees' salaries.

#### E. [Share Ownership](#)

Please refer to "Item 7. Major Shareholders and Related Party Transactions—Major Shareholders."

### ITEM 7. MAJOR SHAREHOLDERS AND RELATED PARTY TRANSACTIONS

#### A. [Major Shareholders](#)

The following table sets forth information with respect to the beneficial ownership of our ordinary shares, as of March 31, 2017, by:

- each of our directors and executive officers; and
- each person known to us to own beneficially more than 5.0% of our ordinary shares.

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The calculations in the table below assume there are 673,727,970 ordinary shares outstanding as of March 31, 2017, comprising of (i) 499,078,332 Class A ordinary shares, excluding treasury shares; and (ii) 174,649,638 Class B ordinary shares.

Percentage ownership and beneficial ownership is determined in accordance with the rules and regulations of the SEC. In computing the number of shares beneficially owned by a person and the percentage ownership of that person, we have included shares that the person has the right to acquire within 60 days of March 31, 2017, including through the exercise of any option, warrant or other right or the conversion of any other security. These shares, however, are not included in the computation of the percentage ownership of any other person.

	Shares Beneficially Owned		
	Number	%	% of Voting Power(1)
<b>Directors and Executive Officers:</b>			
Sheng Chen <sup>(2)</sup>	40,215,620	6.0	14.9
Steve Zhang	—	—	—
Terry Wang	*	*	*
Yoshihisa Ueno <sup>(3)</sup>	2,538,510	*	1.0
Kenneth Chung-Hou Tai	*	*	*
Wei Yuan	—	—	—
Tao Zou	—	—	—
Sean Shao	*	*	*
Erhfei Liu	*	*	*
Wing-Dar Ker	*	*	*
Jingping Ma	*	*	*
All Directors and Officers as a Group	45,171,956	6.7	15.9
<b>Principal Shareholders:</b>			
Tuspark Innovation Venture Ltd. <sup>(4)</sup>	143,050,264	21.2	50.9
Esta Investments Pte. Ltd. <sup>(5)</sup>	64,668,022	9.6	2.9
King Venture Holdings Limited <sup>(6)</sup>	57,337,393	8.5	9.9
China Reinsurance (Group) Corporation <sup>(7)</sup>	50,740,518	7.5	2.3
Fast Horse Technology Limited <sup>(2)(8)</sup>	19,670,117	2.9	8.8
Sunrise Corporate Holding Ltd. <sup>(2)(9)</sup>	18,887,875	2.8	5.7
Xiaomi Ventures Limited <sup>(10)</sup>	16,666,667	2.5	5.0

### Notes:

\* Less than 1%.

- Percentage of total voting power represents voting power with respect to all of our Class A and Class B ordinary shares, as a single class. Each holder of our Class B ordinary shares is entitled to ten votes per Class B ordinary share and each holder of Class A ordinary shares is entitled to one vote per Class A ordinary share held by our shareholders on all matters submitted to them for a vote. Our Class A ordinary shares and Class B ordinary shares vote together as a single class on all matters submitted to a vote of our shareholders, except as may otherwise be required by law. Our Class B ordinary shares are convertible at any time by the holder into Class A ordinary shares on a 1:1 basis.
- Consists of (i) 19,670,117 Class B ordinary shares held by Fast Horse Technology Limited, a British Virgin Islands company solely owned by Mr. Chen, (ii) 12,187,875 Class B ordinary shares and 6,700,000 Class A ordinary shares held by Sunrise Corporate Holding Ltd., a British Virgin Islands company solely owned by Mr. Chen, (iii) 769,486 Class B ordinary shares and 4 Class A ordinary shares held by Personal Group Limited, a British Virgin Islands company solely owned by Mr. Chen, and (iv) 888,138 Class A ordinary shares upon vesting of Mr. Chen's restricted share units within 60 days of March 31, 2017. The business address for Mr. Chen is M5, 1 Jiuxianqiao East Road, Chaoyang District, Beijing 100016, China.
- Consists of (i) 2,194,200 Class B ordinary shares held by Synapse Holdings Limited, and (ii) 344,310 Class A ordinary shares upon vesting of Mr. Ueno's restricted share units within 60 days of this annual report. Mr. Ueno is a director of our company appointed by Synapse Holdings Limited. The business address for Mr. Ueno is No. 1108, 11F, Dominion Center, 43-59 Queen's Road East, Wanchai, Hong Kong.

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- (4) Consists of 31,996,874 Class A ordinary shares and 111,053,390 Class B ordinary shares. The business address for Tuspark Innovation Venture Ltd. is 16/F, Block A, Innovation Park, Tsinghua Science Park, Haidian District, Beijing, the People's Republic of China.
- (5) Consists of 10,778,004 ADSs, representing 64,668,022 Class A ordinary shares. The business address for Esta Investments Pte Ltd is 60B Orchard Road #06-18 Tower 2, The Atrium@Orchard, Singapore 238891.
- (6) Consists of 39,087,125 Class A ordinary shares and 18,250,268 Class B ordinary shares. The business address for King Venture Holdings Limited is Kingsoft Tower No. 33, Xiaoying West Road, Haidian District, Beijing 100085, China.
- (7) Based on a Schedule 13G/A jointly filed on April 5, 2017 by China Reinsurance (Group) Corporation ("China Re"), China Property & Casualty Reinsurance Company Ltd. ("China Re P&C") and China Life Reinsurance Company Ltd. ("China Re Life"). According to the Schedule 13G/A filing, China Re P&C and China Re Life are wholly-owned subsidiaries of China Re, as such, China Re may be deemed to be the beneficial owner of Class A ordinary shares held by China Re P&C, China Re Life and itself. China Re may be deemed to have beneficial ownership of 50,740,518 Class A ordinary shares, 25,034,820 of which are held by China Re. China Re Life has beneficial ownership of 19,940,304 Class A ordinary shares. China Re P&C has beneficial ownership of 5,765,394 Class A ordinary shares. According to the Schedule 13G/A filing, the address for each of China Re, China Re Life and China Re P&C is No. 11 Jinrong Avenue, Xicheng District Beijing, China 100033.
- (8) Consists of 19,670,117 Class B ordinary shares. Fast Horse Technology Limited is 100% owned by Sheng Chen. The registered address for Fast Horse Technology Limited is P.O. Box 957, Offshore Incorporations Centre, Road Town, Tortola, British Virgin Islands.
- (9) Consists of 6,700,000 Class A ordinary shares and 12,187,875 Class B ordinary shares. Sunrise Corporate Holding Ltd. is 100% owned by Sheng Chen. The registered address for Sunrise Corporate Holding Ltd. is Kingston Chambers, PO Box 173, Road Town, Tortola, British Virgin Islands.
- (10) Consist of 6,142,410 Class A ordinary shares and 10,524,257 Class B ordinary shares. The business address for Xiaomi Ventures Limited is No. 68 Qinghe Middle Street, Wu Cai Cheng Office Building, 12F-056, Haidian District, Beijing 100085, China.

Our ordinary shares are divided into Class A ordinary shares and Class B ordinary shares. Holders of Class A ordinary shares are entitled to one vote per share, while holders of Class B ordinary shares are entitled to ten votes per share. We issued Class A ordinary shares represented by our ADSs in our initial public offering in April 2011. Holders of our Class B ordinary shares may choose to convert their Class B ordinary shares into the same number of Class A ordinary shares at any time. We are not aware of any arrangement that may, at a subsequent date, result in a change of control of our company. See "Item 3.D. Key Information—Risk Factors—Risks Related to Our ADSs—Our dual-class voting structure will limit your ability to influence corporate matters and could discourage others from pursuing any change of control transactions that holders of our Class A ordinary shares and ADSs may view as beneficial."

To our knowledge, as of March 31, 2017, a total of 422,782,186 Class A ordinary shares and 16 Class B ordinary shares are held by eleven record holders in the United States, including Citibank N.A., the depository of our ADS program. The number of beneficial owners of our ADSs in the United States is likely to be much larger than the number of record holders of our ordinary shares in the United States.

### B. Related Party Transactions

#### **Transactions with Related Parties**

For the year ended December 31, 2016, we paid RMB1.4 million (US\$0.2 million) to Suzhou Youpusi Information Technology Co., Ltd. (formerly known as Suzhou Aizhuoyi Information Technology Co., Ltd.), a company controlled by the seller of iJoy, for the equipment and properties purchased by us. We also had receivables due from and payables due to Suzhou Youpusi Information Technology Co., Ltd. in the amount of RMB817,000 (US\$118,000) and RMB667,000 (US\$96,000), respectively.

For the year ended December 31, 2016, we paid RMB3.1 million (US\$0.4 million) to a related party of the seller of Dermot Entities, for the equipment and properties purchased by us. We paid RMB20.1 million (US\$2.9

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million) to related parties of the seller of Dermot Entities for the colocation services provided by these companies. We also had receivables due from the seller of Dermot Entities in the amount of RMB284,000 (US\$40,000). We also had payables due to a related party of the seller of Dermot Entities in the amount of RMB383,000 (US\$55,000).

For the year ended December 31, 2016, we received RMB125.2 million (US\$18.0 million) from a company that is under common control with Xiaomi, for the internet data center services provided by us. We also had receivables due from and payables due to companies that are under common with Xiaomi in the amount of RMB24.1 million (US\$3.5 million) and RMB361,000 (US\$52,000), respectively.

For the year ended December 31, 2016, we received RMB31.3 million (US\$4.5 million) from companies that are under common control with Kingsoft, for the internet data center services provided by us. We paid RMB1.0 million (US\$151,000) to a company that is under common control with Kingsoft, for services purchased by us. We also had receivables due from and payables due to companies that are under common control with Kingsoft in the amount of RMB8.9 million (US\$1.3 million) and RMB1.1 million (US\$159,000), respectively.

For the year ended December 31, 2016, we made loans from seller of Aipu Group in the amount of RMB3.5 million (US\$0.5 million), we also had receivables due from and payables due to seller of Aipu Group in the amount of RMB98.5 million (US\$14.2 million) and RMB33.5 million (US\$4.8 million).

For the year ended December 31, 2016, we had receivables due from and payables due to seller of iJoy in the amount of RM27.7 million (US\$4.0 million) and RMB38.1 million (US\$5.5 million), respectively.

For the year ended December 31, 2016, we had receivables due from and payables due to a related party of a non-controlling shareholder of Aipu Group in the amount of RM12.5 million (US\$1.8 million) and RMB43,000 (US\$6,000), respectively.

For the year ended December 31, 2016, we had receivables due from Shanghai Shibe Hi-Tech Co., Ltd., a non-controlling shareholder of a subsidiary, in the amount of RMB9.8 million (US\$1.4 million).

For the year ended December 31, 2016, we had payables due to seller of the Managed Network Entities in the amount of RMB47.8 million (US\$6.9 million).

### **Contractual Arrangements with Our Variable Interest Entities and Their Shareholders**

See “Item 4.C. Information on the Company—Organizational Structure—Contractual Arrangements with Our Variable Interest Entities and Their Shareholders.”

Our PRC subsidiaries and consolidated affiliated entities have engaged, during the ordinary course of business, in a number of customary transactions with each other. All of these inter-company balances have been eliminated in consolidation.

### **Employment Agreement**

Please refer to “Item 6.C—Directors, Senior Management and Employees Board Practices—Employment Agreements.”

#### C. Interests of Experts and Counsel

Not applicable.

## **ITEM 8. FINANCIAL INFORMATION**

### A. Consolidated Statements and Other Financial Information

We have appended consolidated financial statements filed as part of this annual report.

### **Legal Proceedings**

From time to time, we are subject to legal proceedings, investigations and claims incidental to the conduct of our business. We are currently not involved in any legal or administrative proceedings that may have a material adverse impact on our business, financial position or profitability.

*Litigation*

On September 12, 2014, a putative shareholder class action lawsuit against our company and our chief executive officer and chief financial officer, Singh v. 21Vianet Group, Inc., et al., Civil Action No. 2:14-cv-00894 (E.D. Tex.) (the “Singh Case”), was filed in the United States District Court for the Eastern District of Texas. On September 17, 2014, another putative shareholder class action against our company and our chief executive officer and chief financial officer, Sun v. 21Vianet Group, Inc., et al., Civil Action No. 4:14-cv-2677 (S.D. Tex.) (the “Sun Case”), was filed in the United States District Court for the Southern District of Texas. The complaints in the Singh Case and Sun Case allege that public filings, press releases, financial statements and other related disclosures made by our company during the alleged class period contained material misstatements and omissions, in violation of the federal securities laws, and that such public filings, press releases, financial statements and other related disclosures artificially inflated the value of our company’s ADSs. The complaints in the Singh Case and Sun Case state that plaintiffs seek to represent a class of persons who allegedly suffered damages as a result of their trading activities related to our ADSs from April 21, 2011 to September 10, 2014, and allege violations of Sections 10(b) and 20(a) of the Securities Exchange Act of 1934, 15 U.S.C. §§ 78j(b) and 78t(a), and Rule 10b-5 promulgated thereunder, 17 C.F.R. § 240.10b-5 (2013).

On October 1, 2014, the Sun Case was transferred upon plaintiff’s request to the United States District Court for the Eastern District of Texas. On November 12 and 13, 2014, two alleged shareholders of our company, respectively filed motions requesting the court to consolidate the two putative shareholder class action lawsuits and appoint themselves as lead plaintiffs. On September 15, 2015, the court entered an order consolidating the cases and on September 21, 2015, the court entered an order appointing a lead plaintiff and lead counsel for the consolidated case. On September 13, 2016, the lead plaintiff filed an amended complaint against our company and certain of its personnel. On November 14, 2016, our company and one individual defendant filed a motion to dismiss the amended complaint, which motion is currently pending before the court.

The action remain at its preliminary stages. We believe the case is without merit and intend to defend the action vigorously. For risks and uncertainties relating to the pending case against us, please see “Item 3. Key Information—D. Risk Factors—Risks Related to Our Business—We have been named as a defendant in a putative shareholder class action lawsuit that could have a material adverse impact on our business, financial condition, results of operation, cash flows and reputation.”

*Disputes with Shanghai 21Vianet Information System Co., Ltd.*

Shanghai 21Vianet Information System Co., Ltd. is a company bearing “21Vianet” in its name but is not affiliated with us. In January 2008, 21Vianet Beijing and 21Vianet China brought two lawsuits against Shanghai 21Vianet Information System Co., Ltd. in a Beijing court for intellectual property rights infringement and unfair competition. 21Vianet Beijing and 21Vianet China prevailed in each case. The court ordered Shanghai 21Vianet Information System Co., Ltd. to stop infringing our trademark and stop engaging unfair competition activities. 21Vianet Beijing and 21Vianet China was also awarded RMB150,000 in damages for each case. In October 2010, 21Vianet China filed another complaint against Shanghai 21Vianet Information System Co., Ltd. for domain name infringement and unfair competition. In July 2011, Shanghai 21Vianet Information System Co., Ltd. settled the case with us and transferred the domain name www.21vianet.com.cn to us for free. However, Shanghai 21Vianet Information System Co., Ltd. may continue to include “21Vianet” as part of its official company name when the name is spelt out in full, while using “21Vianet” or our logo in a short form or other context is prohibited.

Our executive chairman, Sheng Chen, holds a minority equity interest in Shanghai 21Vianet Information System Co., Ltd. due to historical reasons. As a result of the restriction on equity transfer pursuant to its articles of association, it is not practical for Mr. Chen to transfer his equity interest in Shanghai 21Vianet Information System Co., Ltd. to us or any other parties. Mr. Chen, however, has executed an irrevocable power of attorney, pursuant to which Mr. Chen has appointed 21Vianet Beijing as his attorney-in-fact to attend shareholders’

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meeting of Shanghai 21Vianet Information System Co., Ltd. and to exercise all the shareholder's voting rights. Such power of attorney remains valid and irrevocable so long as Mr. Chen remains the shareholder of Shanghai 21Vianet Information System Co., Ltd.

### **Dividend Policy**

We do not plan to pay any dividends on our ordinary shares in the foreseeable future. We currently intend to retain most, if not all, of our available funds and any future earnings to operate and expand our business.

Our board of directors has complete discretion whether to distribute dividends, subject to certain restrictions under Cayman Islands law and our memorandum and articles of association. Even if our board of directors decides to pay dividends, the form, frequency and amount will depend upon our future operations and earnings, capital requirements and surplus, general financial condition, contractual restrictions and other factors that the board of directors may deem relevant.

Holders of our ADSs will be entitled to receive dividends, if any, subject to the terms of the deposit agreement, to the same extent as the holders of our ordinary shares. Cash dividends will be paid to the depository in U.S. dollars, which will distribute them to the holders of ADSs according to the terms of the deposit agreement. Other distributions, if any, will be paid by the depository to the holders of ADSs by any means it deems legal, fair and practical.

We are a holding company incorporated in the Cayman Islands. We rely on dividends from our operating subsidiary to fund cash and financing requirements. Our operating subsidiary is required to comply with the applicable PRC regulations when it pays dividends to us. See "Item 3.D. Key Information—Risk Factors—Risks Related to Doing Business in China—We may rely on dividends paid by our operating subsidiaries to fund cash and financing requirements, and limitations on the ability of our operating subsidiaries to make payments to us could have a material adverse effect on our ability to conduct our business and fund our operations."

### **B. Significant Changes**

Except as disclosed elsewhere in this annual report, we have not experienced any significant changes since the date of our audited consolidated financial statements included in this annual report.

**ITEM 9. THE OFFER AND LISTING****A. Offering and Listing Details**

Our ADSs, each representing six of our Class A ordinary shares, have been listed on the NASDAQ Global Select Market since April 21, 2011 under the symbol "VNET." The following table sets forth, for the periods indicated, the high and low trading prices on the NASDAQ Global Select Market for our ADSs.

The last reported closing price for our ADSs on April 11, 2017 was US\$5.49 per ADS.

	Trading Price (US\$)	
	High	Low
<b>Annual High and Low</b>		
2012	13.75	8.39
2013	23.64	8.52
2014	32.34	14.23
2015	22.86	15.03
2016	21.12	6.77
<b>Quarterly Highs and Lows 2015</b>		
First Quarter of 2015	19.34	15.31
Second Quarter of 2015	22.86	16.12
Third Quarter of 2015	21.47	15.03
Fourth Quarter of 2015	21.32	17.81
<b>2016</b>		
First Quarter of 2016	20.89	15.2
Second Quarter of 2016	21.12	8.76
Third Quarter of 2016	11.09	7.95
Fourth Quarter of 2016	8.52	6.77
<b>Monthly Highs and Lows</b>		
October 2016	8.08	6.77
November 2016	7.88	6.94
December 2016	8.52	6.83
January 2017	7.02	6.41
February 2017	7.70	7.13
March 2017	7.33	5.20
April 2017 (through April 11, 2017)	5.71	5.28

**B. Plan of Distribution**

Not applicable.

**C. Markets**

Our ADSs, each representing six of our ordinary shares, have been traded on the NASDAQ Global Select Market since April 21, 2011 under the symbol "VNET."

**D. Selling Shareholders**

Not applicable.

**E. Dilution**

Not applicable.

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### F. Expenses of the Issue

Not applicable.

## ITEM 10. ADDITIONAL INFORMATION

### A. Share Capital

Not applicable.

### B. Memorandum and Articles of Association

We are a Cayman Islands company and our corporate affairs are governed by our memorandum and articles of association and by the Companies Law (as amended) and common law of the Cayman Islands.

As of the date hereof, our authorized share capital is US\$15,000 divided into (i) 1,200,000,000 Class A Ordinary Shares of a nominal or par value of US\$0.00001 each and (ii) 300,000,000 Class B Ordinary Shares of a nominal or par value of US\$0.00001 each. As of March 31, 2017, there are 499,078,332 Class A ordinary shares (excluding treasury shares) and 174,649,638 Class B ordinary shares issued and outstanding.

The following are summaries of material provisions of our currently effective memorandum and articles of association and the Companies Law insofar as they relate to the material terms of our shares.

### **Registered Office and Objects**

The Registered Office of the Company is situated at the offices of Maples Corporate Services Limited, PO Box 309, Ugland House, Grand Cayman, KY1-1104, Cayman Islands, or at such other location within the Cayman Islands as our directors may from time to time determine. The objects for which the Company is established are unrestricted and the Company shall have full power and authority to carry out any object not prohibited by the Companies Law or any other law of the Cayman Islands.

### **Board of Directors**

See “Item 6.C. Board Practices—Board of Directors.”

### **Ordinary shares**

*General.* Our ordinary shares are divided into Class A ordinary shares and Class B ordinary shares. Holders of Class A ordinary shares and Class B ordinary shares have the same rights except for voting and conversion rights (as described in more details below). Our ordinary shares are issued in registered form, and are issued when registered in our register of members (shareholders). Our shareholders who are nonresidents of the Cayman Islands may freely hold and vote their shares.

*Dividends.* The holders of our ordinary shares are entitled to such dividends as may be declared by our board of directors, subject to the Companies Law and our articles of association. In addition, our shareholders may by ordinary resolution declare a dividend, but no dividend may exceed the amount recommended by our directors. Under Cayman Islands law, a Cayman Islands company may pay a dividend on its shares out of either profit or share premium account, provided that in no circumstances may a dividend be paid if this would result in the company being unable to pay its debts as they fall due in the ordinary course of business.

*Conversion.* Each Class B ordinary share is convertible into one Class A ordinary share at any time by the holder thereof. Class A ordinary shares are not convertible into Class B ordinary shares under any circumstances.

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Upon transfer of Class B ordinary shares by a holder thereof to any person or entity which is not an affiliate of such holder, such Class B ordinary shares will be automatically and immediately converted into an equal number of Class A ordinary shares.

*Voting Rights.* In respect of matters requiring shareholders' votes, each Class A ordinary share is entitled to one vote and each Class B ordinary share is entitled to ten votes. Voting at any shareholders' meeting is by show of hands unless a poll is demanded. A poll may be demanded by the chairman or by any three shareholders entitled to vote at the meeting, or one or more shareholders holding at least 10% of the paid-up voting share capital or 10% of the total voting rights entitled to vote at the meeting, present in person or by proxy.

A quorum required for a meeting of shareholders consists of at least one shareholder present in person or by proxy or, if a corporation or other non-natural person, by its duly authorized representative, who holds no less than one-third of the voting power of the shares in issue carrying a right to vote at a meeting of shareholders. Shareholders' meetings may be held annually and may be convened by our board of directors on its own initiative or upon a requisition to the directors made by shareholders holding in aggregate at least one-third of the voting power of the shares in issue carrying a right to vote at a meeting of shareholders. Advance notice of at least 14 days is required for a meeting of shareholders.

An ordinary resolution to be passed by the shareholders requires a simple majority of votes attaching to the ordinary shares cast in a general meeting while a special resolution requires no less than two-thirds of the votes attaching to the ordinary shares cast in a general meeting. Both ordinary resolutions and special resolutions may also be passed by a unanimous written resolution signed by all the shareholders of our company, as permitted by the Companies Law and our memorandum and articles of association. A special resolution is required for matters including, but not limited to, amending the memorandum and articles of association of the company, reducing share capital and winding up. Our shareholders may effect certain changes by ordinary resolution, including increasing the amount of our authorized share capital, consolidating and dividing all or any of our share capital into shares of larger amount than our existing shares, and the cancellation of any authorized but unissued shares.

*Transfer of Shares.* Subject to the restrictions of our memorandum and articles of association, any of our shareholders may transfer all or any of his or her ordinary shares by an instrument of transfer in any usual or common form or any other form approved by our board of directors.

Our board of directors may, in its sole discretion, decline to register any transfer of any ordinary share which is not fully paid up or on which we have a lien. Our directors may also decline to register any transfer of any share unless (a) the instrument of transfer is lodged with us, accompanied by the certificate for the shares to which it relates and such other evidence as our board of directors may reasonably require to show the right of the transferor to make the transfer; (b) the instrument of transfer is in respect of only one class of shares; (c) the instrument of transfer is properly stamped, if required; (d) in the case of a transfer to joint holders, the number of joint holders to whom the share is to be transferred does not exceed four; (e) the shares transferred are free of any lien in favor of us; and (f) a nominal processing fee determined to be payable by our directors (not to exceed the maximum sum as NASDAQ may determine to be payable) has been paid to us in respect thereof.

If our directors refuse to register a transfer, they must, within two months after the date on which the instrument of transfer was lodged, send to each of the transferor and the transferee notice of such refusal. The registration of transfers may, on 14 days' notice being given by advertisement in one or more newspapers or by electronic means, be suspended and the register closed at such times and for such periods as our board of directors may from time to time determine; provided, however, that the registration of transfers may not be suspended and the register may not be closed for more than 30 days in any year.

*Liquidation.* On a return of capital on winding up, if the assets available for distribution among our shareholders are more than sufficient to repay the whole of the share capital at the commencement of the winding up, the surplus will be distributed among shareholders in proportion to the par value of the shares held by them at

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the commencement of the winding up, subject to a deduction from those shares in respect of which there are monies due, of all monies payable to our company for unpaid calls or otherwise. If our assets available for distribution are insufficient to repay the whole of the share capital, the assets will be distributed so that, as nearly as may be, the losses are borne by our shareholders in proportion to the par value of the shares held by them.

*Calls on Shares and Forfeiture of Shares.* Our board of directors may from time to time make calls upon shareholders for any amounts unpaid on their shares in a notice served to such shareholders at least 14 days prior to the specified time of payment. The shares that have been called upon and remain unpaid on the specified time are subject to forfeiture.

*Redemption, Repurchase and Surrender of Shares.* We may issue shares on terms that such shares are subject to redemption, at our option or at the option of the holders thereof, on such terms and in such manner as may be determined, before the issue of such shares, by our board of directors or by a special resolution of our shareholders. Our company may also repurchase any of our shares provided that the manner of such purchase has been approved by an ordinary resolution of our shareholders, or the manner of purchase is in accordance with the procedures set out in our memorandum and articles of association. Under the Companies Law, the redemption or repurchase of any share may be paid out of our company's profits or out of the proceeds of a fresh issue of shares made for the purpose of such redemption or repurchase, or out of capital (including share premium account and capital redemption reserve) if our company can, immediately following such payment, pay its debts as they fall due in the ordinary course of business. In addition, under the Companies Law no such share may be redeemed or repurchased (a) unless it is fully paid up, (b) if such redemption or repurchase would result in there being no shares outstanding, or (c) if the company has commenced liquidation. In addition, our company may accept the surrender of any fully paid share for no consideration.

*Variations of Rights of Shares.* Whenever the capital of our company is divided into different classes, the rights attached to any such class of shares may, subject to any right or restriction attached to any class, be varied either with the written consent of the holders of a majority of the issued shares of that class or with the sanction of a special resolution passed at a separate meeting of the holders of the shares of that class. The rights conferred upon the holders of the shares of any class will not, unless otherwise expressly provided by the terms of issue of the shares of that class, be deemed to be varied by the creation or issue of further shares ranking in priority to or pari passu with such previously existing shares.

*Inspection of Books and Records.* Holders of our ordinary shares will have no right to inspect our corporate records except as conferred by Cayman Islands law or authorized by the board or by ordinary resolution of the shareholders.

### C. Material Contracts

We have entered into the following material contracts in 2016: (i) a share subscription agreement dated May 23, 2016 by and between 21Vianet Group, Inc. and Tuspark Innovation Venture Limited, an affiliated investment vehicle of Tus-Holdings Co., Ltd.; (ii) a supplemental agreement to the optional share purchase agreement dated December 19, 2016 by and among 21Vianet China, 21Vianet Technology, 21Vianet Beijing and other parties thereto; and (iii) a supplemental agreement to the exclusive technical consulting and services agreement dated December 19, 2016 by and among 21Vianet China, 21Vianet Technology and 21Vianet Beijing. We have also entered into an investment agreement by and among 21Vianet Group, Inc., 21Vianet DRP Investment Holdings Limited and Marble Stone Holdings Limited dated March 5, 2017 to establish a multi-stage joint venture and build a digital real estate platform in China. Other than in the ordinary course of business and other than those described above, in "Item 4. Information on the Company" and "Item 7. Major Shareholders and Related Party Transactions—B. Related Party Transactions" or elsewhere in this annual report, we have not entered into any material contract during the two years immediately preceding the date of this annual report.

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### D. [Exchange Controls](#)

See “Item 4. Information on the Company—Business Overview—Regulations—Regulations on Foreign Currency Exchange.”

### E. [Taxation](#)

The following summary of the material Cayman Islands, British Virgin Islands, Hong Kong, PRC and United States federal income tax consequences of an investment in our ADSs or Class A ordinary shares is based upon laws and relevant interpretations thereof in effect as of the date of this annual report, all of which are subject to change. This summary does not deal with all possible tax consequences relating to an investment in our ADSs or Class A ordinary shares, such as the tax consequences under state, local and other tax laws.

#### **The Cayman Islands**

The Cayman Islands currently does not levy taxes on individuals or corporations based upon profits, income, gains or appreciation and there is no taxation in the nature of inheritance tax or estate duty. There are no other taxes likely to be material to our company levied by the government of the Cayman Islands, except for stamp duties that may be applicable on instruments executed in, or after execution brought within the jurisdiction of, the Cayman Islands. The Cayman Islands is not a party to any double taxation treaties that are applicable to any payments made to or by our company. There are no exchange control regulations or currency restrictions in the Cayman Islands.

#### **The British Virgin Islands**

Our British Virgin Islands subsidiaries are not subject to income or capital gain tax under the current laws of the British Virgin Islands.

#### **Hong Kong**

Our Hong Kong subsidiaries are subject to Hong Kong profits tax at a rate of 16.5% for the three years ended December 31, 2014, 2015 and 2016. We have not made a provision for Hong Kong profits tax in the consolidated financial statements because our Hong Kong subsidiaries had no assessable profits in the years ended December 31, 2014, 2015 and 2016, except for Diyixian.com Limited which was newly acquired in 2014 and has profits since acquisition.

#### **Taiwan**

The Taiwan branch of Diyixian.com Limited is incorporated in Taiwan and is subject to Taiwan profits tax rate of 17% for the year ended December 31, 2014, 2015 and 2016.

#### **People’s Republic of China Taxation**

Under the EIT Law, an enterprise established under the laws of foreign countries or regions and whose “place of effective management” is located within the PRC are considered PRC tax resident enterprises and subject to PRC income tax at the rate of 25% on worldwide income. Circular 82, as amended, clarified that dividends and other income paid by certain offshore enterprises controlled by a PRC company or a PRC company group established outside of the PRC will be considered PRC-source income and subject to PRC withholding tax, currently at a rate of 10% (or a lower rate under an applicable tax treaty, if any), when paid to non-PRC enterprise shareholders. Under the implementation regulations to the EIT Law, a “place of effective management” is defined as a body that has material and overall management and control over the manufacturing and business operations, personnel and human resources, finances and properties of an enterprise. In addition, the circular mentioned above specifies that certain offshore enterprises controlled by a PRC company or a PRC company group will be classified as PRC resident enterprises if the following are located or resident in the

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PRC: senior management personnel and departments that are responsible for daily production, operation and management; financial and personnel decision-making bodies; key properties, accounting books, the company seal, and minutes of board meetings and shareholders meetings; and half or more of the senior management or directors having voting rights. Although the circular only applies to offshore enterprises controlled by PRC enterprises and not those controlled by PRC individuals, the determining criteria set forth in the circular may reflect the State Administration of Taxation's general position on how the "place of effective management" test should be applied in determining the tax resident status of offshore enterprises, regardless of whether they are controlled by PRC enterprises or individuals.

We believe that we are not a PRC resident enterprise. However, if the PRC tax authorities determine we are a PRC resident enterprise for EIT purposes, we may be required to withhold tax at the rate of 10% (or a lower rate under an applicable tax treaty, if any) from dividends we pay to our non-PRC resident enterprise shareholders (20% for non-PRC individual shareholders), including the holders of our ADSs. In addition, non-PRC holders of shares and ADSs may be subject to PRC tax on gains realized on the sale or other disposition of ADSs or Class A ordinary shares at the same rates if such income is treated as sourced from within the PRC. It is unclear whether our non-PRC holders of shares and ADSs would be able to claim the benefits of any tax treaties between their jurisdictions of tax residence and the PRC in the event that we are treated as a PRC resident enterprise. See "Risk Factors—Risks Related to Doing Business in China—Under the New PRC Enterprise Income Tax Law, we may be classified as a "resident enterprise" of China. Such classification could result in unfavorable tax consequences to us and our non-PRC holders of shares and ADSs."

### **United States Federal Income Tax Considerations**

The following is a summary of the principal United States federal income tax consequences of the ownership and disposition of our ADSs or Class A ordinary shares by a U.S. Holder, as defined below, that holds our ADSs or Class A ordinary shares as "capital assets" (generally, property held for investment) under the United States Internal Revenue Code of 1986, as amended (the "Code"). This summary is based on the tax laws of the United States as in effect on the date of this annual report on Form 20-F and on U.S. Treasury regulations in effect or, in some cases, proposed, as of the date of this annual report on Form 20-F, as well as judicial and administrative interpretations thereof available on or before such date. All of the foregoing authorities are subject to change, which change could apply retroactively and could affect the tax considerations described below. No ruling has been sought from the United States Internal Revenue Service (the "IRS") with respect to any United States federal income tax consequences described below, and there can be no assurance that the IRS or a court will not take a contrary position. This summary does not discuss all aspects of United States federal income taxation that may be important to particular investors in light of their individual investment circumstances, including investors subject to special tax rules (for example, banks, certain financial institutions, insurance companies, regulated investment companies, real estate investment trusts, broker-dealers, traders in securities that elect mark-to-market treatment, partnerships and their partners, tax-exempt entities (including private foundations), investors who are not U.S. Holders, investors liable for the alternative minimum tax, investors who acquired their ADSs or Class A ordinary shares pursuant to the exercise of any employee share option or otherwise as compensation, investors who own (directly, indirectly, or constructively) 10% or more of our voting stock, investors that hold their ADSs or Class A ordinary shares as part of a straddle, hedge, conversion, constructive sale or other integrated transaction for United States federal income tax purposes, investors subject to the 3.8% Medicare tax on their net investment income, or investors that have a functional currency other than the United States dollar), all of whom may be subject to tax rules that differ significantly from those summarized below. In addition, this summary does not discuss any state, local, or non-United States tax considerations. Each potential investor is urged to consult its tax advisor regarding the United States federal, state, local and non-United States income and other tax considerations of an investment in our ADSs or Class A ordinary shares.

### **General**

For purposes of this summary, a "U.S. Holder" is a beneficial owner of our ADSs or Class A ordinary shares that is, for United States federal income tax purposes, (i) an individual who is a citizen or resident of the

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United States, (ii) a corporation (or other entity treated as a corporation for United States federal income tax purposes) created in, or organized under the law of, the United States or any state thereof or the District of Columbia, (iii) an estate the income of which is includible in gross income for United States federal income tax purposes regardless of its source, or (iv) a trust (A) the administration of which is subject to the primary supervision of a United States court and which has one or more United States persons who have the authority to control all substantial decisions of the trust or (B) that has otherwise elected to be treated as a United States person under the United States Internal Revenue Code.

If a partnership (or other entity treated as a partnership for United States federal income tax purposes) is a beneficial owner of our ADSs or Class A ordinary shares, the tax treatment of a partner in the partnership will generally depend upon the status of the partner and the activities of the partnership. Partnerships and partners of a partnership holding our ADSs or Class A ordinary shares are urged to consult their tax advisors regarding an investment in our ADSs or Class A ordinary shares.

The discussion below assumes that the representations contained in the deposit agreement are true and that the obligations in the deposit agreement and any related agreement have been and will be complied with in accordance with their terms. U.S. Holders who hold ADSs will be treated as the holder of the underlying ordinary shares represented by those ADSs for U.S. federal income tax purposes.

### ***Passive Foreign Investment Company Considerations***

A non-United States corporation, such as our company, will be a “passive foreign investment company,” or PFIC, for United States federal income tax purposes for any taxable year, if either (i) 75% or more of its gross income for such year consists of certain types of “passive” income or (ii) 50% or more of the value of its assets (determined on the basis of a quarterly average) during such year produce or are held for the production of passive income (the “asset test”). Passive income generally includes dividends, interest, certain non-active royalties, rents, annuities, net gains from the sale or exchange of property producing such income and net foreign currency gains. For this purpose, cash and assets readily convertible into cash are categorized as passive assets and the company’s unbooked intangibles are taken into account for determining the value of its assets. We will be treated as owning a proportionate share of the assets and earning a proportionate share of the income of any other corporation in which we own, directly or indirectly, more than 25% (by value) of the stock.

Although the law in this regard is not entirely clear, we treat our variable interest entities as being owned by us for United States federal income tax purposes because we control their management decisions and we are entitled to substantially all of their economic benefits and, as a result, we consolidate their results of operations in our consolidated U.S. GAAP financial statements. If it were determined, however, that we are not the owner of our variable interest entities for United States federal income tax purposes, we would likely be treated as a PFIC for our taxable year ended December 31, 2016 and for subsequent taxable years.

Assuming that we are the owner of our variable interest entities for United States federal income tax purposes, we believe that we primarily operate as an active provider of managed hosting and cloud services in China. Based on the market price of our ADSs and Class A ordinary shares, the value of our assets, and the composition of our assets and income, we believe that we were not a PFIC for United States federal income tax purposes for our taxable year ended December 31, 2016 and we do not expect to be a PFIC in subsequent years. While we do not anticipate becoming a PFIC, because the value of our assets for purposes of the asset test may be determined, in part, by reference to the market price of our ADSs or Class A ordinary shares, fluctuations in the market price of our ADSs and Class A ordinary shares may cause us to become a PFIC for the current or any subsequent taxable year. Under circumstances where revenues from activities that produce passive income significantly increase relative to our revenues from activities that produce non-passive income, or where we determine not to deploy significant amounts of cash for active purposes, our risk of becoming a PFIC may substantially increase.

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Furthermore, because there are uncertainties in the application of the relevant rules, it is possible that the IRS may challenge our classification of certain income and assets as non-passive or our valuation of our tangible and intangible assets, each of which may result in our becoming a PFIC for the current taxable year or any future taxable years. If we are a PFIC for any year during which a U.S. Holder holds our ADSs or Class A ordinary shares, we generally will continue to be treated as a PFIC as to such U.S. Holder for all succeeding years during which such U.S. Holder holds our ADSs or Class A ordinary shares unless we cease to be a PFIC and the U.S. Holder makes a “deemed sale” election with respect to the ADSs or Class A ordinary shares.

If we are a PFIC for any taxable year during which a U.S. Holder holds our ADSs or Class A ordinary shares, unless the U.S. Holder makes a mark-to-market election (as described below), the U.S. Holder will generally be subject to special tax rules that have a penalizing effect, regardless of whether we remain a PFIC, on (i) any excess distribution that we make to the U.S. Holder (which generally means any distribution paid during a taxable year to a U.S. Holder that is greater than 125% of the average annual distributions paid in the three preceding taxable years or, if shorter, the U.S. Holder’s holding period for the ADSs or Class A ordinary shares), and (ii) any gain realized on the sale or other disposition, including, under certain circumstances, a pledge, of ADSs or Class A ordinary shares. Under the PFIC rules:

- the excess distribution and/or gain will be allocated ratably over the U.S. Holder’s holding period for the ADSs or Class A ordinary shares;
- the amount allocated to the current taxable year and any taxable years in the U.S. Holder’s holding period prior to the first taxable year in which we are a PFIC, or pre-PFIC year, will be taxable as ordinary income;
- the amount allocated to each of the other taxable years would be subject to tax at the highest rate of tax in effect for the applicable class of taxpayer for such year and would be increased by an additional tax equal to interest on the resulting tax deemed deferred with respect to each such other taxable year.

The tax liability for amounts allocated to years prior to the year of disposition or “excess distribution” cannot be offset by any net operating losses for such years, and gains (but not losses) realized on the sale of the ADSs or ordinary shares cannot be treated as capital, even if such ADSs or ordinary shares are held as capital assets.

If we are a PFIC for any taxable year during which a U.S. Holder holds our ADSs or Class A ordinary shares and any of our non-United States subsidiaries is also a PFIC, such U.S. Holder would, under proposed regulations, be treated as owning a proportionate amount (by value) of the shares of the lower-tier PFIC and would be subject to the rules described above on certain distributions by a lower-tier PFIC and a disposition of shares of a lower-tier PFIC even though such U.S. holder would not receive the proceeds of those distributions or dispositions. U.S. Holders should consult their tax advisors regarding the application of the PFIC rules to any of our subsidiaries.

As an alternative to the foregoing rules, if we are a PFIC, a U.S. Holder of “marketable stock” (as defined below) may make a mark-to-market election with respect to our ADSs, but not our Class A ordinary shares, provided that the ADSs continue to be listed on the NASDAQ Global Select Market and are regularly traded. The mark-to-market election is available only for “marketable stock,” which is stock that is traded in other than *de minimis* quantities on at least 15 days during each calendar quarter, or “regularly traded,” on a qualified exchange or other market, as defined in applicable Treasury regulations. If a U.S. Holder makes this election, the holder will generally (i) include as ordinary income for each taxable year that we are a PFIC the excess, if any, of the fair market value of ADSs held at the end of the taxable year over the adjusted tax basis of such ADSs and (ii) deduct as an ordinary loss the excess, if any, of the adjusted tax basis of the ADSs over the fair market value of such ADSs held at the end of the taxable year, but such deduction will only be allowed to the extent of the net amount previously included in income as a result of the mark-to-market election. The U.S. Holder’s adjusted tax basis in the ADSs would be adjusted to reflect any income or loss resulting from the mark-to-market election. If a

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U.S. Holder makes a mark-to-market election and we cease to be a PFIC, the holder will not be required to take into account the mark-to-market gain or loss described above during any period that we are not a PFIC. If a U.S. Holder makes a mark-to-market election, any gain such U.S. Holder recognizes upon the sale or other disposition of our ADSs in a year when we are a PFIC will be treated as ordinary income and any loss will be treated as ordinary loss, but such loss will only be treated as ordinary loss to the extent of the net amount previously included in income as a result of the mark-to-market election. In the case of a U.S. Holder who has held ADSs during any taxable year in respect of which we were classified as a PFIC and continues to hold such ADSs (or any portion thereof) and has not previously determined to make a mark-to-market election, and who is now considering making a mark-to-market election, special tax rules may apply relating to purging the PFIC taint of such ADSs.

Because, as a technical matter, a mark-to-market election cannot be made for any lower-tier PFICs that we may own, a U.S. Holder may continue to be subject to the general PFIC rules described above with respect to such U.S. Holder's indirect interest in any investments held by us that are treated as an equity interest in a PFIC for United States federal income tax purposes, notwithstanding a market-to-market election.

We do not intend to provide information necessary for U.S. Holders to make qualified electing fund elections, which, if available, would result in tax treatment different from the general tax treatment for PFICs described above.

If a U.S. Holder owns our ADSs or Class A ordinary shares during any taxable year that we are a PFIC, the holder must file an annual report with the U.S. Internal Revenue Service. Each U.S. Holder is urged to consult its tax advisor concerning the United States federal income tax consequences of purchasing, holding, and disposing ADSs or Class A ordinary shares if we are or become a PFIC, including the possibility of making a mark-to-market election.

### **Dividends**

Subject to the PFIC discussion above, any cash distributions (including the amount of any PRC tax withheld) paid on our ADSs or Class A ordinary shares out of our current or accumulated earnings and profits, as determined under United States federal income tax principles, will generally be includible in the gross income of a U.S. Holder as dividend income on the day actually or constructively received by the U.S. Holder, in the case of Class A ordinary shares, or by the depository bank, in the case of ADSs. Because we do not intend to determine our earnings and profits on the basis of United States federal income tax principles, any distribution paid will generally be treated as a "dividend" for United States federal income tax purposes.

Individuals and other non-corporate recipients of dividend income generally will be subject to tax on dividend income from a "qualified foreign corporation" at a lower applicable capital gains rate rather than the marginal tax rates generally applicable to ordinary income provided that certain holding period and other requirements are met. We will be considered to be a qualified foreign corporation with respect to any dividend we pay on our ADSs or Class A ordinary shares provided that (i) our ADSs or Class A ordinary shares are readily tradable on an established securities market in the United States, or we are eligible for the benefits of a comprehensive tax treaty with the United States that the Secretary of Treasury of the United States determines is satisfactory for this purpose and includes an exchange of information program, (ii) we are not treated as a PFIC for United States federal income tax purposes for the taxable year in which the dividend was paid or the preceding taxable year, and (iii) certain holding period requirements are met. Because (i) U.S. Treasury guidance indicates that ADSs representing ordinary shares, such as ours, listed on the NASDAQ Global Select Market are considered to be readily tradable on an established securities market in the United States, and (ii) we believe that we were not a PFIC for United States federal income tax purposes for our taxable year ended December 31, 2016 and we do not expect to be a PFIC in subsequent years, we believe that we are a qualified foreign corporation with respect to dividends paid on the ADSs, but not with respect to dividends paid on our Class A ordinary shares. In the event we are deemed to be a resident enterprise under the PRC Enterprise Income Tax Law, we

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believe that we would be eligible for the benefits under the United States-PRC income tax treaty (which the U.S. Treasury Department has determined is satisfactory for this purpose) and that we would be treated as a qualified foreign corporation with respect to dividends paid on both our Class A ordinary shares or ADSs. U.S. Holders should consult their tax advisors regarding the availability of the reduced tax rate on dividends in their particular circumstances. Dividends received on our ADSs or Class A ordinary shares will not be eligible for the dividends received deduction allowed to corporations.

For United States foreign tax credit purposes, dividends paid on our ADSs or Class A ordinary shares generally will be treated as income from foreign sources and generally will constitute passive category income. In the event that we are deemed to be a PRC resident enterprise under the PRC Enterprise Income Tax Law, a U.S. Holder may be subject to PRC withholding taxes on dividends paid, if any, on our ADSs or Class A ordinary shares. A U.S. Holder may be eligible, subject to a number of complex limitations, to claim a foreign tax credit in respect of any nonrefundable foreign withholding taxes imposed on dividends received on our ADSs or Class A ordinary shares. A U.S. Holder who does not elect to claim a foreign tax credit for foreign tax withheld may instead claim a deduction for United States federal income tax purposes in respect of such withholding, but only for a year in which such holder elects to do so for all creditable foreign income taxes. The rules governing the foreign tax credit are complex. U.S. Holders are urged to consult their tax advisors regarding the availability of the foreign tax credit under their particular circumstances.

### ***Sale or Other Disposition of ADSs or Class A Ordinary Shares***

Subject to the PFIC discussion above, a U.S. Holder will generally recognize capital gain or loss upon the sale or other disposition of ADSs or Class A ordinary shares in an amount equal to the difference between the amount realized upon the disposition and the holder's adjusted tax basis in such ADSs or Class A ordinary shares. The gain or loss will generally be capital gain or loss. Any capital gain or loss will be long-term if the ADSs or Class A ordinary shares have been held for more than one year. An individual U.S. Holder or other non-corporate U.S. Holder who has held the ADS or ordinary share for more than one year, will generally be eligible for reduced tax rates. The deductibility of capital losses is subject to limitations. Any such gain or loss that recognized by a U.S. Holder will generally be treated as U.S. source income or loss for foreign tax credit limitation purposes, which will generally limit the availability of foreign tax credits. However, in the event we are deemed to be a PRC "resident enterprise" under PRC tax law, we may be eligible for the benefits of the income tax treaty between the United States and the PRC. In such event, if PRC tax were to be imposed on any gain from the disposition of the ADSs or ordinary shares, a U.S. Holder that is eligible for the benefits of the income tax treaty between the United States and the PRC may elect to treat such gain as PRC source income. U.S. holders are urged to consult their tax advisors regarding the tax consequences if a foreign tax is imposed on a disposition of our ADSs or Class A ordinary shares, including the availability of the foreign tax credit under their particular circumstances.

### ***Information Reporting and Backup Withholding***

Individual U.S. Holders and certain entities may be required to submit to the IRS certain information with respect to his or her beneficial ownership of the ADSs or Class A ordinary shares, if such ADSs or Class A ordinary shares are not held on his or her behalf by a financial institution. Penalties are also imposed if an individual U.S. Holder is required to submit such information to the IRS and fails to do so.

In addition, dividend payments with respect to the ADSs or Class A ordinary shares and proceeds from the sale, exchange or redemption of the ADSs or Class A ordinary shares may be subject to information reporting to the IRS and United States backup withholding. Backup withholding will not apply, however, to a U.S. Holder who furnishes a correct taxpayer identification number and makes any other required certification, or who is otherwise exempt from backup withholding. U.S. Holders should consult their tax advisors regarding the application of the United States information reporting and backup withholding rules. Backup withholding is not an additional tax. Amounts withheld as backup withholding may be credited against a U.S. Holder's United

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States federal income tax liability, and a U.S. Holder generally may obtain a refund of any excess amounts withheld under the backup withholding rules by filing the appropriate claim for refund with the Internal Revenue Service and furnishing any required information.

### F. Dividends and Paying Agents

Not applicable.

### G. Statement by Experts

Not applicable.

### H. Documents on Display

We have filed with the SEC a registration statement on Form F-1, including relevant exhibits and securities under the Securities Act with respect to underlying ordinary shares represented by the ADSs.

We are subject to the periodic reporting and other informational requirements of the Securities Exchange Act of 1934, as amended, or the Exchange Act. Under the Exchange Act, we are required to file reports and other information with the SEC. Specifically, we are required to file annually a Form 20-F no later than four months after the close of each fiscal year, which is December 31. Copies of reports and other information, when so filed, may be inspected without charge and may be obtained at prescribed rates at the public reference facilities maintained by the SEC at 100 F Street, N.E., Room 1580, Washington, D.C. 20549, and at the regional office of the SEC located at Citicorp Center, 500 West Madison Street, Suite 1400, Chicago, Illinois 60661. The public may obtain information regarding the Washington, D.C. Public Reference Room by calling the SEC at 1-800-SEC-0330. The SEC also maintains a web site at [www.sec.gov](http://www.sec.gov) that contains reports, proxy and information statements, and other information regarding registrants that make electronic filings with the SEC using its EDGAR system.

Our internet website is [www.21vianet.com](http://www.21vianet.com). We make available free of charge on our website our annual reports on Form 20-F and any amendments to such reports as soon as reasonably practicable following the electronic filing of such report with the SEC. In addition, we provide electronic or paper copies of our filings free of charge upon request. The information contained on our website is not part of this or any other report filed with or furnished to the SEC.

As a foreign private issuer, we are exempt from the rules under the Exchange Act prescribing the furnishing and content of quarterly reports and proxy statements, and officers, directors and principal shareholders are exempt from the reporting and short-swing profit recovery provisions contained in Section 16 of the Exchange Act. Our financial statements have been prepared in accordance with U.S. GAAP.

We will furnish hard copies of our annual report which will include a review of operations and annual audited consolidated financial statements prepared in conformity with U.S. GAAP free of charge to our shareholders and ADS holders upon request.

### I. Subsidiary Information

For a listing of our subsidiaries, see “Item 4. Information on the Company—C. Organizational Structure.”

## **ITEM 11. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

### **Interest Rate Risk**

Our exposure to interest rate risk primarily relates to interest expenses incurred in respect of bonds payable, bank borrowings, capital lease obligations as well as interest income generated by excess cash, which is mostly

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held in interest-bearing bank deposits. As of December 31, 2016, we had: (i) short-term and long-term bank borrowings (current portions) with an aggregate outstanding balance of RMB1,723.0 million (US\$248.2 million); (ii) long-term bank borrowings (excluding current portions) with an aggregate outstanding balance of RMB268.2 million (US\$38.6 million); and (iii) an outstanding principal balance of RMB419.3 million (US\$60.4 million) with respect to the 2017 Bonds payable.

The short-term bank borrowings bore a weighted average interest rate of 4.22% per annum. The long-term bank borrowings bore weighted-average interest rate of 5.85% per annum. The 2017 Bonds bore an interest rate of 6.875% per annum and an effective interest rate of 7.39% per annum. We also had RMB277.9 million (US\$40.0 million) in short-term investments with original maturities of greater than 90 days but less than 365 days. A hypothetical one percentage point (100 basis-point) decrease in interest rates would have resulted in a decrease of approximately RMB17.1 million (US\$2.5 million) in interest expense for the year ended December 31, 2016. We have not used derivative financial instruments in our investment portfolio. Interest earning instruments and interest-bearing obligations carry a degree of interest rate risk. We have not been exposed to, nor do we anticipate being exposed to, material risks due to changes in market interest rates. However, our future interest income and interest expenses may fluctuate due to changes in market interest rates.

### **Foreign Exchange Risk**

We earn most of our revenues and incur most of our expenses in Renminbi, and most of our sales and purchase contracts are denominated in Renminbi. We have not used any derivative financial instruments to hedge our exposure to foreign exchange risk. The Renminbi depreciated by 6.83% and 6.1% against the U.S. dollar in 2016 and 2015, respectively. The Company intends to hold U.S. dollar-denominated financial assets and will convert to RMB according to the trend of exchange rate changes. As of December 31, 2016, we had total U.S. dollar-denominated cash and cash equivalent, restricted cash and short-term investments in the amount of US\$410.7 million. A hypothetical 10% increase in the exchange rate of the U.S. dollar against the RMB would have resulted in increase of RMB284.9 million (US\$41.0 million) in the value of our U.S. dollar-denominated financial assets at December 31, 2016.

The conversion of Renminbi into foreign currencies, including U.S. dollars, is based on rates set by the People's Bank of China. Since June 2010, the RMB has fluctuated against the U.S. dollar, at times significantly and unpredictably, and in recent years the RMB has depreciated significantly against the U.S. dollar. It is difficult to predict whether the depreciation will continue and how market forces or PRC or U.S. government policy may impact the exchange rate between the RMB and the U.S. dollar in the future. As our costs and expenses are mostly denominated in RMB, the appreciation of the RMB against the U.S. dollar would increase our costs in U.S. dollar terms. In addition, as our operating subsidiaries and VIEs in China receive revenues in RMB, any significant depreciation of the RMB against the U.S. dollar may have a material and adverse effect on our revenues in U.S. dollar terms and financial condition, and the value of, and any dividends payable on, our ordinary shares. For example, to the extent that we need to convert U.S. dollars into Renminbi for capital expenditures and working capital and other business purposes, appreciation of the Renminbi against the U.S. dollar would have an adverse effect on the RMB amount we would receive from the conversion. Conversely, if we decide to convert Renminbi into U.S. dollars for the purpose of making payments for dividends on our ordinary shares or ADSs, strategic acquisitions or investments or other business purposes, appreciation of the U.S. dollar against the Renminbi would have a negative effect on the U.S. dollar amount available to us.

### **Inflation Risk**

In the last three years, inflation in China has not materially impacted our results of operations. According to the National Bureau of Statistics of China, the annual average percent changes in the consumer price index in China for 2014, 2015 and 2016 were 2.0%, 1.4% and 2.0%, respectively. The year-over-year percent changes in the consumer price index for January 2014, 2015 and 2016 were increases of 0.8%, 1.8% and 2.1%, respectively. Although we have not been materially affected by inflation in the past, we cannot assure you that we will not be affected in the future by higher rates of inflation in China.

**ITEM 12. DESCRIPTION OF SECURITIES OTHER THAN EQUITY SECURITIES**

A. Debt Securities

Not applicable.

B. Warrants and Rights

Not applicable.

C. Other Securities

Not applicable.

D. American Depositary Shares

**Fees and Charges Our ADS holders May Have to Pay**

Citibank, N.A., the depositary of our ADS program, collects fees for delivery and surrender of ADSs directly from investors depositing shares or surrendering ADSs for the purpose of withdrawal or from intermediaries acting for them. The depositary collects fees for making distributions to investors by deducting those fees from the amounts distributed or by selling a portion of distributable property to pay the fees. The depositary may collect its annual fee for depositary services by deductions from cash distributions or by directly billing investors or by charging the book-entry system accounts of participants acting for them. The depositary may generally refuse to provide fee-attracting services until its fees for those services are paid. Citibank's principal executive office is located at 388 Greenwich Street, New York, New York, 10013. The depositary bank typically appoints a custodian to safekeep the securities on deposit. In this case, the custodian is Citibank Hong Kong, located at 10/F, Harbour Front (II), 22, Tak Fung Street, Hung Hom, Kowloon, Hong Kong. As an ADS holder, you will be required to pay the following service fees to the depositary bank:

<u>Service</u>	<u>Fees</u>
• Issuance of ADSs	Up to US\$0.05 per ADS issued
• Cancellation of ADSs	Up to US\$0.05 per ADS canceled
• Distribution of cash dividends or other cash distributions	Up to US\$0.05 per ADS held
• Distribution of ADSs pursuant to stock dividends, free stock distributions or exercise of rights.	Up to US\$0.05 per ADS held
• Distribution of securities other than ADSs or rights to purchase additional ADSs	Up to US\$0.05 per ADS held
• Depositary services	Up to US\$0.05 per ADS held on the applicable record date(s) established by the Depositary
• Transfer of ADRs	US\$1.50 per certificate presented for transfer

As an ADS holder, you will also be responsible to pay certain fees and expenses incurred by the depositary bank and certain taxes and governmental charges such as:

- fees for the transfer and registration of Class A ordinary shares charged by the registrar and transfer agent for the Class A ordinary shares in the Cayman Islands (i.e., upon deposit and withdrawal of Class A ordinary shares);
- expenses incurred for converting foreign currency into U.S. dollars;
- expenses for cable, telex and fax transmissions and for delivery of securities;

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- taxes and duties upon the transfer of securities (i.e., when Class A ordinary shares are deposited or withdrawn from deposit); and
- fees and expenses incurred in connection with the delivery or servicing of Class A ordinary shares on deposit.

Depository fees payable upon the issuance and cancellation of ADSs are typically paid to the depository bank by the brokers (on behalf of their clients) receiving the newly issued ADSs from the depository bank and by the brokers (on behalf of their clients) delivering the ADSs to the depository bank for cancellation. The brokers in turn charge these fees to their clients. Depository fees payable in connection with distributions of cash or securities to ADS holders and the depository services fee are charged by the depository bank to the record holders of ADSs as of the applicable ADS record date.

The depository fees payable for cash distributions are generally deducted from the cash being distributed. In the case of distributions other than cash (i.e., stock dividends, rights), the depository bank charges the applicable fee to the record date ADS holders concurrent with the distribution. In the case of ADSs registered in the name of the investor (whether certificated or uncertificated in the direct registration system), the depository bank sends invoices to the applicable record date ADS holders. In the case of ADSs held in brokerage and custodian accounts (via DTC), the depository bank generally collects its fees through the systems provided by DTC (whose nominee is the registered holder of the ADSs held in DTC) from the brokers and custodians holding ADSs in their DTC accounts. The brokers and custodians who hold their clients' ADSs in DTC accounts in turn charge their clients' accounts the amount of the fees paid to the depository banks.

In the event of refusal to pay the depository fees, the depository bank may, under the terms of the deposit agreement, refuse the requested service until payment is received or may set off the amount of the depository fees from any distribution to be made to the ADS holder.

Note that the fees and charges you may be required to pay may vary over time and may be changed by us and by the depository bank. You will receive prior notice of such changes.

The depository bank may reimburse us for certain expenses incurred by us in respect of the ADR program established pursuant to the deposit agreement, by making available a portion of the depository fees charged in respect of the ADR program or otherwise, upon such terms and conditions as we and the depository bank may agree from time to time.

### **Fees and Other Payments Made by the Depository to Us**

Our depository has agreed to reimburse us for certain expenses we incur that are related to establishment and maintenance of the ADS program, including investor relations expenses and exchange application and listing fees. There are limits on the amount of expenses for which the depository will reimburse us, but the amount of reimbursement available to us is not related to the amounts of fees the depository collects from investors. For the year ended December 31, 2016, we were not entitled to any reimbursement from our depository.

**PART II**

**ITEM 13. DEFAULTS, DIVIDEND ARREARAGES AND DELINQUENCIES**

None.

**ITEM 14. MATERIAL MODIFICATIONS TO THE RIGHTS OF SECURITY HOLDERS AND USE OF PROCEEDS**

See “Item 10. Additional Information” for a description of the rights of security holders, which remain unchanged since our initial public offering.

The following “Use of Proceeds” information relates to the registration statement on Form F-1 (File number 333-173292) for our initial public offering of 14,950,000 ADSs, representing 89,700,000 Class A ordinary shares, which registration statement was declared effective by the SEC on April 21, 2011. We issued and sold all registered ADSs at an initial offering price of US\$15.00 per ADS.

We received net proceeds of US\$204.3 million from our initial public offering. We used all of the net proceeds received from our initial public offering on data center infrastructure expansion, network infrastructure expansion and general corporate purposes.

**ITEM 15. CONTROLS AND PROCEDURES**

**Disclosure Controls and Procedures**

Our management, with the participation of our chief executive officer and chief financial officer, has performed an evaluation of the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Exchange Act) as of the end of the period covered by this annual report, as required by Rule 13a-15(b) under the Exchange Act. Based on such evaluation, our management has concluded that, as of the end of the period covered by this annual report, our disclosure controls and procedures were effective.

**Management’s Report on Internal Control over Financial Reporting**

Our management is responsible for establishing and maintaining adequate internal control over financial reporting. Our internal control system was designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation and fair presentation of its published consolidated financial statements. All internal control systems, no matter how well designed, have inherent limitations. Therefore, even those systems determined to be effective may not prevent or detect misstatements and can provide only reasonable assurance with respect to financial statement preparation and presentation. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Our management, with the participation of our chief executive officer and chief financial officer, conducted an assessment of the effectiveness of our internal control over financial reporting as of December 31, 2016. In making this assessment, we used the criteria established within the Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework). Based on this assessment, our management has concluded that, as of December 31, 2016, our internal control over financial reporting was effective.

Our independent registered public accounting firm, Ernst & Young Hua Ming LLP, has audited our internal control over financial reporting as of December 31, 2016 and has issued an attestation report set forth below.

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and the Shareholders of 21Vianet Group, Inc.:

We have audited 21Vianet Group, Inc.'s (the "Company") internal control over financial reporting as of December 31, 2016, based on criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) (the COSO criteria). The Company's management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, 21Vianet Group, Inc. maintained, in all material respects, effective internal control over financial reporting as of December 31, 2016, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of 21Vianet Group, Inc. as of December 31, 2016 and 2015, and the related consolidated statements of operations, comprehensive loss, cash flows and shareholders' equity for each of the three years in the period ended December 31, 2016 and our report dated April 12, 2017 expressed an unqualified opinion thereon.

/s/ Ernst & Young Hua Ming LLP

Shanghai, The People's Republic of China

April 12, 2017

**Changes in Internal Control over Financial Reporting**

There were no changes in our internal controls over financial reporting that occurred during the period covered by this annual report that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

**ITEM 16A. AUDIT COMMITTEE FINANCIAL EXPERT**

Our board of directors has determined that Mr. Sean Shao, an independent director (under the standards set forth in NASDAQ Stock Market Rule 5605(a)(2) and Rule 10A-3 under the Exchange Act) and a member of our audit committee, is an audit committee financial expert.

**ITEM 16B. CODE OF ETHICS**

Our board of directors has adopted a code of ethics that applies to our directors, officers, employees and agents, including certain provisions that specifically apply to our chief executive officer, chief financial officer, chief operating officer, chief technology officer, vice presidents and any other persons who perform similar functions for us. We have filed our code of business conduct and ethics as an exhibit to our registration statement on Form F-1 (No. 333-173292).

**ITEM 16C. PRINCIPAL ACCOUNTANT FEES AND SERVICES**

The following table sets forth the aggregate fees by categories specified below in connection with certain professional services rendered by Ernst & Young Hua Ming LLP for the periods indicated. We did not pay any other fees to Ernst & Young Hua Ming LLP during the periods indicated below.

	For the Year Ended December 31, (in US\$ thousands)	
	2015	2016
Audit fees(1)	1,598	1,639
Audit-related fees(2)	502	—
Tax fees	—	94

## Notes:

- (1) "Audit fees" means the aggregate fees billed for professional services rendered by Ernst & Young Hua Ming LLP for the audit of our annual financial statements.
- (2) "Audit-related fees" means, for the year ended December 31, 2015, the aggregate fee billed for additional audit procedure performed in 2015.

The policy of our audit committee is to pre-approve all audit and non-audit services provided by Ernst & Young Hua Ming LLP, including audit, audit-related and tax services as described above, prior to the commencement of such services.

**ITEM 16D. EXEMPTIONS FROM THE LISTING STANDARDS FOR AUDIT COMMITTEES**

Not applicable.

**ITEM 16E. PURCHASES OF EQUITY SECURITIES BY THE ISSUER AND AFFILIATED PURCHASERS**

On June 30, 2016, our board of directors authorized a share repurchase program under which we may purchase up to \$200 million worth of our ordinary shares or American depositary shares representing ordinary shares over the next 12 months. The share repurchase program permitted us to purchase shares from time to time on the open market at prevailing market prices, in privately negotiated transactions, in block trades or legally permissible ways depending on the market conditions and in accordance with applicable rules and regulations.

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For the period from June 30, 2016 to December 31, 2016, we repurchased 815,525 ADSs for a consideration of US\$6.4 million under our share repurchase program.

The following table sets forth a summary of our repurchase of our ADSs made in the year 2016 under the share repurchase programs described in the paragraph above.

<b>Period</b>	<b>Total Number of ADSs Purchased(2)</b>	<b>Average Price Paid Per ADS(2)</b>	<b>Total Number of ADSs Purchased as Part of Publicly Announced Plans or Programs(1)</b>	<b>Maximum Dollar Value of ADSs that May Yet Be Purchased Under Plans or Programs (US\$)</b>
Month #1 (August 1, 2016—August 31, 2016)	167,614	8.75	167,614	198,532,957
Month #2 (September 1, 2016—September 30, 2016)	108,203	8.16	108,203	197,650,102
Month #3 (October 1, 2016—October 31, 2016)	537,857	7.46	537,857	193,639,172
Month #4 (November 1, 2016—November 30, 2016)	1,851	7.05	1,851	193,626,125
Total	815,525	7.82	815,525	193,626,125

- (1) On June 30, 2016, our board of directors approved a share repurchase program under which we may repurchase up to US\$200 million worth of our ordinary shares or American depositary shares representing ordinary shares over the next 12 months.
- (2) Each ADS represents six Class A ordinary shares.

### **ITEM 16F. CHANGE IN REGISTRANT'S CERTIFYING ACCOUNTANT**

Not applicable.

### **ITEM 16G. CORPORATE GOVERNANCE**

Certain corporate governance practices in the Cayman Islands, which is our home country, are considerably different than the standards applied to U.S. domestic issuers. NASDAQ Stock Market Rules provide that foreign private issuers are exempt from certain corporate governance requirements of NASDAQ and may follow their home country practices, subject to certain exceptions and requirements to the extent that such exemptions would be contrary to U.S. federal securities laws and regulations. We currently follow our home country practice that: (i) does not require us to solicit proxy and hold meetings of our shareholders every year, (ii) does not restrict a company's transactions with directors, requiring only that directors exercise a duty of care and owe certain fiduciary duties to the companies for which they serve, (iii) does not require us to obtain shareholder approval for issuing additional securities exceeding 20% of our outstanding ordinary shares, and (iv) does not require us to seek shareholders' approval for amending our share incentive plan. In the future, we may rely on other exemptions provided by NASDAQ.

In accordance with NASDAQ Stock Market Rule 5250(d)(1), we will post this annual report on Form 20-F on our company website at <http://ir.21vianet.com>. In addition, we will provide hard copies of our annual report free of charge to shareholders and ADS holders upon request.

### **ITEM 16H. MINE SAFETY DISCLOSURE**

Not applicable.

**PART III**

**ITEM 17. FINANCIAL STATEMENTS**

We have elected to provide financial statements pursuant to Item 18.

**ITEM 18. FINANCIAL STATEMENTS**

The consolidated financial statements of 21Vianet Group, Inc. and its subsidiaries and consolidated affiliated entities are included at the end of this annual report.

**ITEM 19. EXHIBITS**

<u>Exhibit Number</u>	<u>Description of Document</u>
1.1	Fourth Amended and Restated Memorandum and Articles of Incorporation of the Registrant (incorporated by reference to Exhibit 3.2 from our registration statement on Form F-1 (File No. 333-173292), as amended, initially filed with the U.S. Securities and Exchange Commission (the "Commission") on April 4, 2011)
2.1	Specimen American Depositary Receipt of the Registrant (incorporated by reference to Exhibit 4.1 from our registration statement on Form F-1 (File No. 333-173292), as amended, initially filed with the Commission on April 4, 2011)
2.2	Specimen Certificate for Class A Ordinary Shares of the Registrant (incorporated by reference to Exhibit 4.2 from our registration statement on Form F-1 (File No. 333-173292), as amended, initially filed with the Commission on April 4, 2011)
2.3	Deposit Agreement among the Registrant, the depositary and holders and beneficial holders of the American Depositary Shares (incorporated by reference to Exhibit 4.3 from our registration statement on Form S-8 (File No. 333-177273), as amended, filed with the Commission on October 13, 2011)
2.4	Amended and Restated Shareholders Agreement between the Registrant and other parties therein dated January 14, 2011 (incorporated by reference to Exhibit 4.4 from our registration statement on Form F-1 (File No. 333-173292), as amended, initially filed with the Commission on April 4, 2011)
2.5	Fiscal Agency Agreement, dated June 24, 2014, between 21Vianet Group, Inc. and Citicorp International Limited (incorporated by reference to Exhibit 4.33 from our annual report on Form 20-F (File No. 001-35126), initially filed with the Commission on April 10, 2015)
2.6*	Supplemental Fiscal Agency Agreement, dated September 14, 2016, between 21Vianet Group, Inc. and Citicorp International Limited
4.1	Form of Indemnification Agreement between the Registrant and its Directors (incorporated by reference to Exhibit 10.3 from our registration statement on Form F-1 (File No. 333-173292), as amended, initially filed with the Commission on April 4, 2011)
4.2	Form of Employment Agreement between the Registrant and an Executive Officer of the Registrant (incorporated by reference to Exhibit 10.4 from our registration statement on Form F-1 (File No. 333-173292), as amended, initially filed with the Commission on April 4, 2011)
4.3	English translation of Loan Agreement dated January 28, 2011, between 21Vianet Data Center Co., Ltd. and the shareholders of Beijing aBitCool Network Technology Co., Ltd. (which later changed its name to Beijing Yiyun Network Technology Co., Ltd.) (incorporated by reference to Exhibit 4.7 from our annual report on Form 20-F (File No. 001-35126), initially filed with the Commission on April 19, 2013)

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<u>Exhibit Number</u>	<u>Description of Document</u>
4.4	English translation of Share Pledge Agreement dated February 23, 2011, among 21Vianet Data Center Co., Ltd., Beijing aBitCool Network Technology Co., Ltd. (which later changed its name to Beijing Yiyun Network Technology Co., Ltd.) and the shareholders of Beijing aBitCool Network Technology Co., Ltd. (which later changed its name to Beijing Yiyun Network Technology Co., Ltd.) (incorporated by reference to Exhibit 10.6 from our registration statement on Form F-1 (File No. 333-173292), as amended, initially filed with the Commission on April 4, 2011)
4.5	English translation of Form Irrevocable Power of Attorney, by the shareholders of Beijing aBitCool Network Technology Co., Ltd. (which later changed its name to Beijing Yiyun Network Technology Co., Ltd.) (incorporated by reference to Exhibit 10.7 from our registration statement on Form F-1 (File No. 333-173292), as amended, initially filed with the Commission on April 4, 2011)
4.6	English Translation of Power of Attorney dated September 30, 2010, by 21Vianet Data Center Co., Ltd. (incorporated by reference to Exhibit 10.8 from our registration statement on Form F-1 (File No. 333-173292), as amended, initially filed with the Commission on April 4, 2011)
4.7	Exclusive Technical Consulting and Services Agreement dated December 19, 2006, between 21Vianet Data Center Co., Ltd. and Beijing aBitCool Network Technology Co., Ltd. (which later changed its name to Beijing Yiyun Network Technology Co., Ltd.) (incorporated by reference to Exhibit 10.9 from our registration statement on Form F-1 (File No. 333-173292), as amended, initially filed with the Commission on April 4, 2011)
4.8	Optional Share Purchase Agreement dated December 19, 2006, among 21Vianet Data Center Co., Ltd., 21ViaNet System Limited (which later changed its name to Beijing aBitCool Network Technology Co., Ltd. and then to Beijing Yiyun Network Technology Co., Ltd.), Beijing 21Vianet Broad Band Data Center Co., Ltd. and the shareholders of Beijing aBitCool Network Technology Co., Ltd. (which later changed its name to Beijing Yiyun Network Technology Co., Ltd.) (incorporated by reference to Exhibit 10.10 from our registration statement on Form F-1 (File No. 333-173292), as amended, initially filed with the Commission on April 4, 2011)
4.9	Commitment Letter dated September 30, 2010, by AsiaCloud Inc. (which later changed its name to 21Vianet Group, Inc.), 21Vianet Data Center Co., Ltd., Sheng Chen and Jun Zhang (incorporated by reference to Exhibit 4.13 from our annual report on Form 20-F (File No. 001-35126), initially filed with the Commission on April 19, 2013)
4.10	2010 Share Incentive Plan, as amended on January 14, 2011 and July 6, 2012 (incorporated by reference to Exhibit 10.12 from our Form S-8 (File No. 333-187695), initially filed with the Commission on April 3, 2013)
4.11	English translation of Form of Service Agreement of Beijing aBitCool Network Technology Co., Ltd. (which later changed its name to Beijing Yiyun Network Technology Co., Ltd.) (incorporated by reference to Exhibit 10.13 from our registration statement on Form F-1 (File No. 333-173292), as amended, initially filed with the Commission on April 4, 2011)
4.12	English translation of Form Asset Transfer Agreement (incorporated by reference to Exhibit 10.19 from our registration statement on Form F-1 (File No. 333-173292), as amended, initially filed with the Commission on April 4, 2011)
4.13	English summary of Property Lease Agreement dated February 4, 2013, between Beijing Xingguang Tuocheng Investment Co., Ltd. and Beijing 21Vianet Broad Band Data Center Co., Ltd. (incorporated by reference to Exhibit 4.18 from our annual report on Form 20-F (File No. 001-35126), initially filed with the Commission on April 19, 2013)

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<u>Exhibit Number</u>	<u>Description of Document</u>
4.14	Purchase Agreement dated September 31, 2013, among 21Vianet Group, Inc., the sellers named therein and Esta Investments Pte Ltd (incorporated by reference to Exhibit 99.1 from Form Schedule 13D (File No. 005-86326), initially filed by Esta Investments Pte Ltd and other filers with the Commission on October 25, 2013)
4.15	Investor Rights Agreement dated October 11, 2013, among 21Vianet Group, Inc., Esta Investments Pte Ltd and certain other parties named therein (incorporated by reference to Exhibit 99.2 from Form Schedule 13D (File No. 005-86326), initially filed by Esta Investments Pte Ltd and other filers with the Commission on October 25, 2013)
4.16	Registration Rights Agreement dated October 11, 2013, between 21Vianet Group, Inc. and Esta Investments Pte Ltd (incorporated by reference to Exhibit 99.3 from Form Schedule 13D (File No. 005-86326), initially filed by Esta Investments Pte Ltd and other filers with the Commission on October 25, 2013)
4.17	Purchase Agreement dated December 1, 2014, between 21Vianet Group, Inc. and Esta Investments Pte. Ltd. (incorporated by reference to Exhibit 99.5 from Form Schedule 13D/A (File No. 005-86326), initially filed by Esta Investments Pte. Ltd. and other filers with the Commission on December 2, 2014)
4.18	Participation Rights Agreement dated January 15, 2015, between 21Vianet Group, Inc. and Esta Investments Pte. Ltd. (incorporated by reference to Exhibit 99.6 from Form Schedule 13D/A (File No. 005-86326), initially filed by Esta Investments Pte. Ltd. and other filers with the Commission on January 16, 2016)
4.19	Amendment No. 1 to Purchase Agreement dated January 28, 2015, between 21Vianet Group, Inc. and Esta Investments Pte. Ltd. (incorporated by reference to Exhibit 99.7 from Form Schedule 13D/A (File No. 005-86326), initially filed by Esta Investments Pte. Ltd. and other filers with the Commission on January 29, 2015)
4.20	Purchase Agreement dated November 29, 2014, among 21Vianet Group, Inc., King Venture Holdings Limited and certain other parties named therein (incorporated by reference to Exhibit 7.02 from Form Schedule 13D (File No. 005-86326), initially filed by King Venture Holdings Limited and other filers with the Commission on January 20, 2015)
4.21	Amendment No. 1 to Purchase Agreement dated January 15, 2015, among 21Vianet Group, Inc., King Venture Holdings Limited, Mr. Sheng Chen, Personal Group Limited and Sunrise Corporate Holding Ltd. (incorporated by reference to Exhibit 7.03 from Form Schedule 13D (File No. 005-86326), initially filed by King Venture Holdings Limited and other filers with the Commission on January 20, 2015)
4.22	Investor Rights Agreement dated January 15, 2015, among 21Vianet Group, Inc., King Venture Holdings Limited, Xiaomi Ventures Limited and certain other parties named therein (incorporated by reference to Exhibit 7.04 from Form Schedule 13D (File No. 005-86326), initially filed by King Venture Holdings Limited and other filers with the Commission on January 20, 2015)
4.23	Registration Rights Agreement dated January 15, 2015, among 21Vianet Group, Inc., King Venture Holdings Limited and Xiaomi Ventures Limited (incorporated by reference to Exhibit 7.05 from Form Schedule 13D (File No. 005-86326), initially filed by King Venture Holdings Limited and other filers with the Commission on January 20, 2015)
4.24	Purchase Agreement dated November 30, 2014, among 21Vianet Group, Inc., Xiaomi Ventures Limited and certain other parties named therein (incorporated by reference to Exhibit 4.24 from our annual report on Form 20-F (File No. 001-35126), initially filed with the Commission on April 10, 2015)

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<u>Exhibit Number</u>	<u>Description of Document</u>
4.25	English translation of Loan Agreement dated July 1, 2014, among Abitcool (China) Broadband Inc., Sheng Chen and Jun Zhang (incorporated by reference to Exhibit 4.25 from our annual report on Form 20-F (File No. 001-35126), initially filed with the Commission on April 10, 2015)
4.26	English translation of Equity Pledge Agreement dated July 1, 2014, among Abitcool (China) Broadband Inc., Sheng Chen and Jun Zhang (incorporated by reference to Exhibit 4.26 from our annual report on Form 20-F (File No. 001-35126), initially filed with the Commission on April 10, 2015)
4.27	English translation of Form Irrevocable Power of Attorney, by the shareholders of aBitcool Small Micro Network Technology (BJ) Co., Ltd. (incorporated by reference to Exhibit 4.27 from our annual report on Form 20-F (File No. 001-35126), initially filed with the Commission on April 10, 2015)
4.28	English translation of Power of Attorney dated July 1, 2014, by Abitcool (China) Broadband Inc. (incorporated by reference to Exhibit 4.28 from our annual report on Form 20-F (File No. 001-35126), initially filed with the Commission on April 10, 2015)
4.29	English translation of Exclusive Technology Consulting and Services Agreement dated July 1, 2014, between Abitcool (China) Broadband Inc. and aBitcool Small Micro Network Technology (BJ) Co., Ltd. (incorporated by reference to Exhibit 4.29 from our annual report on Form 20-F (File No. 001-35126), initially filed with the Commission on April 10, 2015)
4.30	English translation of Exclusive Services Agreement dated July 1, 2014, between Abitcool (China) Broadband Inc. and aBitcool Small Micro Network Technology (BJ) Co., Ltd. (which later changed its name to WiFire Network Technology (Beijing) Co., Ltd.) (incorporated by reference to Exhibit 4.30 from our annual report on Form 20-F (File No. 001-35126), initially filed with the Commission on April 10, 2015)
4.31	English translation of Exclusive Call Option Agreement dated July 1, 2014, among aBitCool Broadband Inc. (which later changed its name to WiFire Group Inc.), Sheng Chen, Jun Zhang and aBitcool Small Micro Network Technology (BJ) Co., Ltd. (which later changed its name to WiFire Network Technology (Beijing) Co., Ltd.) (incorporated by reference to Exhibit 4.31 from our annual report on Form 20-F (File No. 001-35126), initially filed with the Commission on April 10, 2015)
4.32	English translation of Commitment Letter dated July 1, 2014 by Sheng Chen, Jun Zhang and aBitcool Small Micro Network Technology (BJ) Co., Ltd. (which later changed its name to WiFire Network Technology (Beijing) Co., Ltd.) (incorporated by reference to Exhibit 4.32 from our annual report on Form 20-F (File No. 001-35126), initially filed with the Commission on April 10, 2015)
4.33	English translation of Share Purchase Agreement, dated May 30, 2014, among 21Vianet Group, Inc., Sichuan Aipu Network Co., Ltd. and the sellers named therein (incorporated by reference to Exhibit 4.34 from our annual report on Form 20-F (File No. 001-35126), initially filed with the Commission on April 10, 2015)
4.34	English translation of Investment Agreement, dated May 30, 2014, among Langfang Xunchi Computer Data Processing Co., Ltd., Sichuan Aipu Network Co., Ltd., Chengdu Guotao Culture Communication Co., Ltd., Chengdu Guotao Network Technology Co., Ltd., Chengdu Chuantao Investment Partnership (LP), Suzhou Tianwei Zhongshan Jiuding Investment Center (LP), Xiamen Hongtai Jiuding Equity Partnership (LP), Beijing Hanguang Jiuding Investment Center (LP), Chengdu Everassion Equity Investment Fund Center (LP), Chengdu Zhongtao Investment Partnership (LP), Chengdu Hetao Investment Partnership (LP) and Li Jia (incorporated by reference to Exhibit 4.35 from our annual report on Form 20-F (File No. 001-35126), initially filed with the Commission on April 10, 2015)

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<u>Exhibit Number</u>	<u>Description of Document</u>
4.35	2014 Share Incentive Plan, as amended on April 1, 2015 (incorporated by reference to Exhibit 4.38 from our annual report on Form 20-F (File No. 001-35126), initially filed with the Commission on April 10, 2015)
4.36	Share Subscription Agreement, dated May 23, 2016, between 21Vianet Group Inc. and Tuspark Innovation Venture Limited (incorporated by reference to Exhibit 7.02 from Form Schedule 13D (File No. 005-86326), initially filed by Tuspark Innovation Venture Limited and other filers with the Commission on July 13, 2016)
4.37*	English translation of the Supplemental Agreement to the Optional Share Purchase Agreement, dated December 19, 2016, by and among 21Vianet Data Center Co., Ltd., Beijing Yiyun Network Technology Co., Ltd., Beijing 21Vianet Broad Band Data Center Co., Ltd. and the shareholders of Beijing Yiyun Network Technology Co., Ltd.
4.38*	English translation of the Supplemental Agreement to the Exclusive Technical Consulting and Services Agreement, dated December 19, 2016, by and among 21Vianet Data Center Co., Ltd., Beijing Yiyun Network Technology Co., Ltd., and Beijing 21Vianet Broad Band Data Center Co., Ltd.
4.39*	Investment Agreement dated March 5, 2017, among 21Vianet Group, Inc., 21Vianet DRP Investment Holdings Limited and Marble Stone Holdings Limited
8.1*	List of Subsidiaries and Principal Consolidated Affiliated Entities
11.1	Code of Business Conduct and Ethics of Registrant (incorporated by reference to Exhibit 99.1 from our F-1 registration statement (File No. 333-173292), as amended, initially filed with the Commission on April 4, 2011)
12.1*	Chief Executive Officer Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
12.2*	Chief Financial Officer Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
13.1**	Chief Executive Officer Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
13.2**	Chief Financial Officer Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
15.1*	Consent of Ernst & Young Hua Ming LLP, Independent Registered Public Accounting Firm
15.2*	Consent of Han Kun Law Offices
101.INS*	XBRL Instance Document
101.SCH*	XBRL Taxonomy Extension Schema Document
101.CAL*	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF*	XBRL Taxonomy Extension Definition Linkbase Document
101.LAB*	XBRL Taxonomy Extension Label Linkbase Document
101.PRE*	XBRL Taxonomy Extension Presentation Linkbase Document

\* Filed with this Annual Report on Form 20-F.

\*\* Furnished with Annual Report on Form 20-F.

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**21VIANET GROUP, INC.**  
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REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and the Shareholders of  
21Vianet Group, Inc.

We have audited the accompanying consolidated balance sheets of 21Vianet Group, Inc. (the “Company”) as of December 31, 2016 and 2015, and the related consolidated statements of operations, comprehensive loss, cash flows and shareholders’ equity for each of the three years in the period ended December 31, 2016. These financial statements are the responsibility of the Company’s management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of 21Vianet Group, Inc. at December 31, 2016 and 2015, and the consolidated results of its operations and its cash flows for each of the three years in the period ended December 31, 2016, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), 21Vianet Group, Inc.’s internal control over financial reporting as of December 31, 2016, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) and our report dated April 12, 2017 expressed an unqualified opinion thereon.

/s/ Ernst & Young Hua Ming LLP  
Shanghai, the People’s Republic of China

April 12, 2017

**21VIANET GROUP, INC.**  
**CONSOLIDATED BALANCE SHEETS**  
**(Amounts in thousands of Renminbi (“RMB”) and US dollars (“US\$”))**

	Note	As of December 31,		
		2015	2016	
		RMB	RMB	US\$
<b>ASSETS</b>				
<b>Current assets:</b>				
Cash and cash equivalents		1,685,054	1,297,418	186,867
Restricted cash		195,230	1,963,561	282,812
Accounts and notes receivable (net of allowance for doubtful debt of RMB40,070 and RMB80,910 (US\$11,653) as of December 31, 2015 and 2016, respectively)	5	694,108	655,459	94,406
Short-term investments	6	102,300	277,946	40,033
Inventories	7	13,539	4,431	638
Prepaid expenses and other current assets	8	642,553	777,131	111,930
Deferred tax assets	23	31,113	43,362	6,245
Amounts due from related parties	24	105,137	182,615	26,302
<b>Total current assets</b>		<b>3,469,034</b>	<b>5,201,923</b>	<b>749,233</b>
<b>Non-current assets:</b>				
Property and equipment, net	9	3,653,071	3,781,613	544,666
Intangible assets, net	10	1,274,166	977,341	140,766
Land use rights, net	11	64,682	167,646	24,146
Goodwill	12	1,755,970	1,755,970	252,912
Restricted cash		128,515	33,544	4,831
Deferred tax assets	23	46,900	57,314	8,255
Long-term investments	13	201,504	298,871	43,046
Amounts due from related parties	24	70,000	—	—
Other non-current assets		183,868	147,302	21,216
<b>Total non-current assets</b>		<b>7,378,676</b>	<b>7,219,601</b>	<b>1,039,838</b>
<b>Total assets</b>		<b>10,847,710</b>	<b>12,421,524</b>	<b>1,789,071</b>

The accompanying notes are an integral part of these consolidated financial statements

**21VIANET GROUP, INC.**  
**CONSOLIDATED BALANCE SHEETS (CONTINUED)**  
(Amounts in thousands of Renminbi (“RMB”) and US dollars (“US\$”))

	Note	As of December 31,		
		2015 RMB	2016 RMB	US\$
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>				
<b>Current liabilities:</b>				
Short-term bank borrowings (including short-term bank borrowings of the Consolidated VIEs without recourse to the primary beneficiaries of RMB276,000 and RMB183,676 (US\$26,455) as of December 31, 2015 and 2016, respectively)	14	276,000	1,683,676	242,500
Accounts and notes payable (including accounts and notes payable of the Consolidated VIEs without recourse to the primary beneficiaries of RMB416,850 and RMB441,847 (US\$63,639) as of December 31, 2015 and 2016, respectively)		482,622	529,569	76,274
Accrued expenses and other payables (including accrued expenses and other payables of the Consolidated VIEs without recourse to the primary beneficiaries of RMB435,912 and RMB525,613 (US\$75,704) as of December 31, 2015 and 2016, respectively)	15	637,957	787,916	113,484
Advances from customers (including advances from customers of the Consolidated VIEs without recourse to the primary beneficiaries of RMB185,800 and RMB201,397 (US\$29,007) as of December 31, 2015 and 2016, respectively)		185,800	201,397	29,007
Deferred revenue (including deferred revenue of the Consolidated VIEs without recourse to the primary beneficiaries of RMB332,091 and RMB311,191 (US\$44,821) as of December 31, 2015 and 2016, respectively)		342,105	320,023	46,093
Income taxes payable (including income taxes payable of the Consolidated VIEs without recourse to the primary beneficiaries of RMB43,949 and RMB25,466 (US\$3,668) as of December 31, 2015 and 2016, respectively)		49,959	21,899	3,154
Amounts due to related parties (including amounts due to related parties—current of the Consolidated VIEs without recourse to the primary beneficiaries of RMB48,762 and RMB53,295 (US\$7,676) as of December 31, 2015 and 2016, respectively)	24	397,588	121,928	17,561
Current portion of long-term bank borrowings (including current portion of long-term bank borrowings of the Consolidated VIEs without recourse to the primary beneficiaries of RMB12,422 and RMB12,564 (US\$1,810) as of December 31, 2015 and 2016, respectively)	14	38,803	39,303	5,661
Current portion of capital lease obligations (including current portion of capital lease obligations of the Consolidated VIEs without recourse to the primary beneficiaries of RMB123,694 and RMB203,394 (US\$29,295) as of December 31, 2015 and 2016, respectively)	16	140,488	243,723	35,103
Deferred government grant (including deferred government grant of the Consolidated VIEs without recourse to the primary beneficiaries of RMB6,332 and RMB5,107 (US\$736) as of December 31, 2015 and 2016, respectively)	18	6,332	5,107	736
Bonds payable (including bonds payable of the Consolidated VIEs without recourse to the primary beneficiaries of nil and nil as of December 31, 2015 and 2016, respectively)	17	263,365	419,316	60,394
<b>Total current liabilities</b>		<u>2,821,019</u>	<u>4,373,857</u>	<u>629,967</u>

The accompanying notes are an integral part of these consolidated financial statements

**21VIANET GROUP, INC.**  
**CONSOLIDATED BALANCE SHEETS (CONTINUED)**  
(Amounts in thousands of Renminbi (“RMB”) and US dollars (“US\$”))

	Note	As of December 31,		
		2015 RMB	2016 RMB	US\$
<b>Non-current liabilities:</b>				
Amounts due to related parties (including amounts due to related parties of the Consolidated VIEs without recourse to the primary beneficiaries of nil and nil as of December 31, 2015 and 2016, respectively)	24	27,384	—	—
Long-term bank borrowings (including long-term bank borrowings of the Consolidated VIEs without recourse to the primary beneficiaries of RMB27,534 and RMB219,055 (US\$31,550) as of December 31, 2015 and 2016, respectively)	14	103,421	268,221	38,632
Deferred revenue (including deferred revenue of the Consolidated VIEs without recourse to the primary beneficiaries of RMB68,535 and RMB62,531 (US\$9,006) as of December 31, 2015 and 2016, respectively)		68,535	62,531	9,006
Bonds payable (including bonds payable of the Consolidated VIEs without recourse to the primary beneficiaries of nil and nil as of December 31, 2015 and 2016, respectively)	17	1,984,685	—	—
Non-current portion of capital lease obligations (including non-current portion of capital lease obligations of the Consolidated VIEs without recourse to the primary beneficiaries of RMB543,503 and RMB581,568 (US\$83,763) as of December 31, 2015 and 2016, respectively)	16	579,070	536,623	77,290
Unrecognized tax benefits (including unrecognized tax benefits of the Consolidated VIEs without recourse to the primary beneficiaries of RMB11,098 and RMB24,153 (US\$3,479) as of December 31, 2015 and 2016, respectively)	23	14,492	28,689	4,132
Deferred tax liabilities (including deferred tax liabilities of the Consolidated VIEs without recourse to the primary beneficiaries of RMB218,522 and RMB182,877 (US\$26,340) as of December 31, 2015 and 2016, respectively)	23	293,212	274,700	39,565
Deferred government grants (including deferred government grants of the Consolidated VIEs without recourse to the primary beneficiaries of RMB31,288 and RMB25,886 (US\$3,728) as of December 31, 2015 and 2016, respectively)	18	31,288	25,886	3,728
Mandatorily redeemable noncontrolling interests (including mandatorily redeemable noncontrolling interests of the Consolidated VIEs without recourse to the primary beneficiaries of RMB100,000 and nil as of December 31, 2015 and 2016, respectively)	1(c)	100,000	—	—
<b>Total non-current liabilities</b>		<b>3,202,087</b>	<b>1,196,650</b>	<b>172,353</b>
<b>Total liabilities</b>		<b>6,023,106</b>	<b>5,570,507</b>	<b>802,320</b>
<b>Commitments and contingencies</b>	31			
<b>Redeemable noncontrolling interests</b>	29	790,229	700,000	100,821

The accompanying notes are an integral part of these consolidated financial statements

**21VIANET GROUP, INC.**  
**CONSOLIDATED BALANCE SHEETS (CONTINUED)**  
(Amounts in thousands of Renminbi (“RMB”) and US dollars (“US\$”), except for number of shares and per share data)

	Note	As of December 31,		
		2015 RMB	2016 RMB	US\$
<b>Shareholders’ equity:</b>				
Class A Ordinary shares (par value of US\$0.00001 per share; 1,200,000,000 and 1,200,000,000 shares authorized; 458,916,346 and 505,207,968 shares issued and outstanding as of December 31, 2015 and 2016, respectively)	28	30	33	4
Class B Ordinary Shares (par value of US\$0.00001 per share; 300,000,000 and 300,000,000 shares authorized; 63,596,248 and 174,649,638 shares issued and outstanding as of December 31, 2015 and 2016, respectively)	28	4	12	2
Additional paid-in capital		6,403,117	9,015,846	1,298,551
Accumulated other comprehensive (loss) income	20	(24,236)	118,290	17,037
Statutory reserves		63,174	64,622	9,308
Accumulated deficit		(2,233,985)	(2,869,031)	(413,226)
Treasury stock	19	(193,142)	(204,557)	(29,462)
<b>Total 21Vianet Group, Inc. shareholders’ equity</b>		<b>4,014,962</b>	<b>6,125,215</b>	<b>882,214</b>
Noncontrolling interest		19,413	25,802	3,716
<b>Total shareholders’ equity</b>		<b>4,034,375</b>	<b>6,151,017</b>	<b>885,930</b>
<b>Total liabilities, redeemable noncontrolling interests and shareholders’ equity</b>		<b>10,847,710</b>	<b>12,421,524</b>	<b>1,789,071</b>

The accompanying notes are an integral part of these consolidated financial statements

**21VIANET GROUP, INC.**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(Amounts in thousands of Renminbi (“RMB”) and US dollars (“US\$”) , except for number of shares and per share data)

	Note	For the years ended December 31,			
		2014	2015	2016	
		RMB	RMB	RMB	US\$
<b>Net revenues</b>					
Hosting and related services		1,505,233	2,369,223	2,668,655	384,366
Managed network services		1,371,214	1,265,149	973,119	140,159
Total net revenues		2,876,447	3,634,372	3,641,774	524,525
Cost of revenues		(2,066,304)	(2,780,614)	(2,929,638)	(421,956)
<b>Gross profit</b>		810,143	853,758	712,136	102,569
<b>Operating income (expenses)</b>					
Operating income		—	8,569	6,783	977
Sales and marketing expenses		(287,229)	(359,460)	(352,926)	(50,832)
Research and development expenses		(121,676)	(142,835)	(149,337)	(21,509)
General and administrative expenses		(483,396)	(568,741)	(639,648)	(92,128)
Allowance for doubtful debt		(9,913)	(32,199)	(117,564)	(16,933)
Changes in the fair value of contingent purchase consideration payables		(22,629)	(43,325)	93,307	13,439
Impairment of long-lived assets		—	—	(392,947)	(56,596)
<b>Total operating income (expenses)</b>		<b>(924,843)</b>	<b>(1,137,991)</b>	<b>(1,552,332)</b>	<b>(223,582)</b>
<b>Operating loss</b>		(114,700)	(284,233)	(840,196)	(121,013)
Interest income		67,904	53,494	21,078	3,036
Interest expense		(232,020)	(274,184)	(198,589)	(28,603)
Loss on debt extinguishment	17	(41,581)	—	(29,841)	(4,298)
Other income		26,560	30,430	28,922	4,166
Other expense		(1,040)	(3,701)	(16,449)	(2,369)
Foreign exchange (loss) gain		(16,256)	72,394	56,341	8,115
<b>Loss before income taxes and (loss) gain from equity method investments</b>		(311,133)	(405,800)	(978,734)	(140,966)
Income tax (expense) benefits	23	(16,673)	(47,830)	11,160	1,607
(Loss) gain from equity method investments		(671)	52,355	35,652	5,135
<b>Net loss</b>		(328,477)	(401,275)	(931,922)	(134,224)
Net (income) loss attributable to noncontrolling interest		(20,003)	(26,824)	298,324	42,968
<b>Net loss attributable to the Company’s ordinary shareholders</b>		<b>(348,480)</b>	<b>(428,099)</b>	<b>(633,598)</b>	<b>(91,256)</b>
<b>Loss per share:</b>					
Basic	27	RMB (0.89)	RMB (0.85)	RMB (1.37)	RMB (0.20)
Diluted	27	RMB (0.89)	RMB (0.85)	RMB (1.37)	RMB (0.20)
<b>Shares used in loss per share computation:</b>					
Basic	27	401,335,788	492,065,239	617,169,833	617,169,833
Diluted	27	401,335,788	492,065,239	617,169,833	617,169,833

The accompanying notes are an integral part of these consolidated financial statements

**21VIANET GROUP, INC.**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE LOSS**  
**(Amounts in thousands of Renminbi (“RMB”) and US dollars (“US\$”))**

	<b>For the years ended December 31,</b>			
	<b>2014</b>	<b>2015</b>	<b>2016</b>	
	<b>RMB</b>	<b>RMB</b>	<b>RMB</b>	<b>US\$</b>
Net loss	<u>(328,477)</u>	<u>(401,275)</u>	<u>(931,922)</u>	<u>(134,224)</u>
Other comprehensive income, net of tax of nil:				
Foreign currency translation adjustments, net of tax of nil	16,835	41,518	142,526	20,528
<b>Other comprehensive income, net of tax of nil</b>	<u>16,835</u>	<u>41,518</u>	<u>142,526</u>	<u>20,528</u>
<b>Comprehensive loss</b>	<u>(311,642)</u>	<u>(359,757)</u>	<u>(789,396)</u>	<u>(113,696)</u>
Comprehensive (income) loss attributable to noncontrolling interest	<u>(20,003)</u>	<u>(26,824)</u>	<u>298,324</u>	<u>42,968</u>
<b>Comprehensive loss attributable to the Company’s ordinary shareholders</b>	<u>(331,645)</u>	<u>(386,581)</u>	<u>(491,072)</u>	<u>(70,728)</u>

The accompanying notes are an integral part of these consolidated financial statements

**21VIANET GROUP, INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Amounts in thousands of Renminbi (“RMB”) and US dollars (“US\$”))

	For the years ended December 31,			
	2014	2015	2016	
	RMB	RMB	RMB	US\$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
Net loss	(328,477)	(401,275)	(931,922)	(134,224)
Adjustments to reconcile net loss to net cash generated from operating activities:				
Foreign exchange loss (gain)	16,256	(72,394)	(56,341)	(8,115)
Changes in the fair value of contingent purchase consideration payables	22,629	43,325	(93,307)	(13,439)
Depreciation of property and equipment	278,986	402,035	480,105	69,150
Amortization of intangible assets	127,669	184,147	183,964	26,496
(Gain) loss on disposal of property and equipment and intangible assets	(2,659)	106	12,101	1,743
Allowance for doubtful debt	9,913	32,199	117,564	16,933
Stock based compensation expense	233,735	190,027	118,729	17,101
Deferred income tax benefits	(28,728)	(20,262)	(65,932)	(9,496)
Loss (gain) from equity method investments	671	(52,355)	(35,652)	(5,135)
Loss on debt extinguishment	41,581	—	29,841	4,298
Gain from cost method investments	—	—	(5,160)	(743)
Impairment of long-lived assets	—	—	392,947	56,596
Changes in operating assets and liabilities, net of effects of acquisitions:				
Restricted cash	(47,175)	(83,913)	34,561	4,978
Accounts and notes receivable	(81,744)	15,086	(40,988)	(5,903)
Inventories	(2,341)	(3,480)	9,108	1,312
Prepaid expenses and other current assets	(103,314)	(278,229)	(148,776)	(21,430)
Amounts due from related parties	(1,757)	(17,927)	(16,958)	(2,442)
Accounts and notes payables	121,698	96,548	46,947	6,762
Unrecognized tax benefits (expense)	1,894	(5,961)	14,197	2,045
Accrued expenses and other payables	(46,945)	92,692	82,216	11,841
Deferred revenue	(10,643)	(10,845)	(28,086)	(4,045)
Advances from customers	97,133	88,121	15,597	2,246
Income taxes payable	8,946	14,946	(28,060)	(4,041)
Deferred government grants	13,409	4,048	(6,627)	(954)
Amounts due to related parties	4,628	195	3,552	512
Net cash generated from operating activities	<u>325,365</u>	<u>216,834</u>	<u>83,620</u>	<u>12,046</u>

The accompanying notes are an integral part of these consolidated financial statements

**21VIANET GROUP, INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED)**  
**(Amounts in thousands of Renminbi (“RMB”) and US dollars (“US\$”))**

	For the years ended December 31,			
	2014	2015	2016	
	RMB	RMB	RMB	US\$
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
Purchases of property and equipment	(800,510)	(1,052,271)	(574,501)	(82,745)
Assets acquisition of BJ Yichengtaihe	(137,445)	—	—	—
Purchases of intangible assets	(58,201)	(47,513)	(37,999)	(5,473)
Proceeds from disposal of property and equipment	16,638	1,702	51	7
Payments for short-term investments	(152,143)	(1,675,157)	(285,127)	(41,067)
Loans to related parties	(118,626)	—	—	—
Loans to third parties	(198,422)	(73,472)	—	—
Receipt of loan to a related party	38,999	—	—	—
Receipt of loan to a third party	50,000	—	43,279	6,233
Proceeds received from maturity of short-term investments	442,998	2,496,826	112,300	16,175
Proceeds from disposal of long-term investments	—	—	11,269	1,623
Payments for business acquisitions, net of cash acquired (Note 4)	(1,308,221)	—	—	—
Payments for long-term investments	(36,864)	(20,245)	(48,701)	(7,014)
Payments for available-for-sale investments	—	—	(5,324)	(767)
Payments for assets acquisition, net of cash acquired (Note 4)	—	—	(56,264)	(8,104)
Net cash used in investing activities	<u>(2,261,797)</u>	<u>(370,130)</u>	<u>(841,017)</u>	<u>(121,132)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
Restricted cash	81,151	50,332	(1,699,411)	(244,766)
Proceeds from exercise of stock options	2,981	7,344	4,510	650
Proceeds from issuance of ordinary shares	—	1,808,498	2,548,695	367,088
Prepayments for consideration in relation to acquisitions	(4,870)	(19,310)	(2,617)	(377)
Repurchase of 2016 bonds (Note 17)	(760,607)	—	—	—
Repayment of 2016 bonds (Note 17)	—	—	(264,300)	(38,067)
Repurchase of 2017 bonds (Note 17)	—	—	(1,596,335)	(229,920)
Proceeds from issuance of bonds, net	1,980,640	—	—	—
Proceeds from long-term bank borrowings	48,076	85,213	214,620	30,912
Proceeds from short-term bank borrowings	362,928	300,000	1,725,676	248,549
Repayment of long-term bank borrowings	(195,785)	(960,317)	(49,320)	(7,104)
Repayment of short-term bank borrowings	(380,418)	(184,181)	(318,000)	(45,802)
Payments for purchase of noncontrolling interest/mandatorily redeemable noncontrolling interests	—	(8,000)	(100,000)	(14,403)
Payments for acquisition of property and equipment through capital leases	(31,983)	(81,547)	(23,638)	(3,405)
Advance of loan from a third party	150,000	—	—	—
Repayment of loan from a third party	(50,000)	—	—	—
Proceeds from sales and leaseback transactions	164,000	130,000	—	—
Rental prepayment and deposits for sales and leaseback transactions	(30,716)	(13,000)	(152,715)	(21,996)
Contribution from noncontrolling interest in a subsidiary	—	—	4,000	576
Prepayment for future share repurchase plan	—	—	(39,028)	(5,621)
Payments for share repurchase plan	(213,665)	—	(42,665)	(6,145)
Net cash generated from financing activities	<u>1,121,732</u>	<u>1,115,032</u>	<u>209,472</u>	<u>30,169</u>
Effect of foreign exchange rate changes on cash and cash equivalents	259	78,903	160,289	23,086
Net (decrease) increase in cash and cash equivalents	(814,441)	1,040,639	(387,636)	(55,831)
Cash and cash equivalents at beginning of year	1,458,856	644,415	1,685,054	242,698
Cash and cash equivalents at end of year	<u>644,415</u>	<u>1,685,054</u>	<u>1,297,418</u>	<u>186,867</u>

The accompanying notes are an integral part of these consolidated financial statements

**21VIANET GROUP, INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED)**  
**(Amounts in thousands of Renminbi (“RMB”) and US dollars (“US\$”))**

	<b>For the years ended December 31,</b>			
	<b>2014</b>	<b>2015</b>	<b>2016</b>	
	<b>RMB</b>	<b>RMB</b>	<b>RMB</b>	<b>US\$</b>
<b>Supplemental disclosures of cash flow information:</b>				
Income taxes paid	(32,750)	(62,815)	(50,349)	(7,252)
Interest paid	(229,348)	(242,713)	(155,679)	(22,422)
Interest received	83,376	61,490	19,886	2,864
<b>Supplemental disclosures of non-cash activities:</b>				
Purchase of property and equipment through capital leases	231,879	135,940	60,788	8,755
Purchase of property and equipment included in accrued expenses and other payables, notes payable, and amounts due to related parties	125,682	(94,782)	(51,669)	(7,442)
Purchase of intangible assets included in accrued expenses and other payables	(4,946)	(1,392)	(1,310)	(189)
Contingent consideration related to the acquisitions included in amount due to related parties	370,752	(174,761)	(306,126)	(44,091)

The accompanying notes are an integral part of these consolidated financial statements

**21VIANET GROUP, INC.**  
**CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY**  
(Amounts in thousands of Renminbi ("RMB") and US dollars ("US\$") except for number of shares)

	Note	Number of ordinary shares	Treasury Stock	Ordinary shares	Additional paid-in capital	Accumulated other comprehensive (loss) income	Statutory reserves	Accumulated deficit	Total 21Vianet Group, Inc. shareholders' equity	Noncontrolling interest	Total shareholders' equity
Balance as of January 1, 2014		398,226,535	(8,917)	26	3,944,764	(82,589)	35,178	(1,429,410)	2,459,052	16,249	2,475,301
Consolidated net loss		—	—	—	—	—	—	(348,480)	(348,480)	2,187	(346,293)
Contribution by noncontrolling interest through acquisition		—	—	—	—	—	—	—	—	5,597	5,597
Foreign exchange difference		—	—	—	—	16,950	—	—	16,950	—	16,950
Issuance of new shares	28	6,350,610	—	—	—	—	—	—	—	—	—
Settlement of post-acquisition compensation expense by treasury stock		456,288	8,917	—	(8,802)	(115)	—	—	—	—	—
Share based compensation		—	—	—	110,449	—	—	—	110,449	—	110,449
Post-compensation by treasury stock		—	—	—	117,207	—	—	—	117,207	—	117,207
Reclassification of contingent consideration payable upon resolution of contingencies		—	—	—	66,280	—	—	—	66,280	—	66,280
Appropriation of statutory reserves	26	—	—	—	—	—	17,085	(17,085)	—	—	—
Increase in accretion of redeemable noncontrolling interests	29	—	—	—	(7,850)	—	—	—	(7,850)	—	(7,850)
Share repurchase	19	(9,318,510)	(213,665)	—	—	—	—	—	(213,665)	—	(213,665)
Share options exercised	22	1,828,910	—	—	2,981	—	—	—	2,981	—	2,981
Restricted share units vested		4,065,420	—	—	—	—	—	—	—	—	—
Settlement of share options with shares held by depository bank		(5,374,944)	—	—	—	—	—	—	—	—	—
Balance as of December 31, 2014		396,234,309	(213,665)	26	4,225,029	(65,754)	52,263	(1,794,975)	2,202,924	24,033	2,226,957

The accompanying notes are an integral part of these consolidated financial statements

**21VIANET GROUP, INC.**  
**CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY (CONTINUED)**  
(Amounts in thousands of Renminbi ("RMB") and US dollars ("US\$") except for number of shares)

	Note	Number of ordinary shares	Treasury Stock	Ordinary shares	Additional paid-in capital	Accumulated other comprehensive (loss) income	Statutory reserves	Accumulated deficit	Total 21Vianet Group, Inc. shareholders' equity	Noncontrolling interest	Total shareholders' equity
Balance as of January 1, 2015		396,234,309	(213,665)	26	4,225,029	(65,754)	52,263	(1,794,975)	2,202,924	24,033	2,226,957
Consolidated net loss		—	—	—	—	—	—	(428,099)	(428,099)	2,451	(425,648)
Contribution by noncontrolling interest through acquisition		—	—	—	(1,963)	—	—	—	(1,963)	(6,037)	(8,000)
Foreign exchange difference		—	—	—	—	41,518	—	—	41,518	—	41,518
Issuance of new shares for stock consideration settlement	28	13,098,599	—	1	(1)	—	—	—	—	—	—
Issuance of new shares for Esta Investment Pte Ltd./King Venture Holdings Limited/Xiaomi Ventures Limited	28	98,672,082	—	7	1,808,491	—	—	—	1,808,498	—	1,808,498
Issuance of new shares for share option exercise and restricted share units vested		6,429,372	—	—	2,105	—	—	—	2,105	—	2,105
Settlement of stock consideration settlement by treasury stock	19	878,232	20,523	—	(20,523)	—	—	—	—	—	—
Share based compensation		—	—	—	162,346	—	—	—	162,346	—	162,346
Share issued to depository bank	27	7,200,000	—	—	—	—	—	—	—	—	—
Reclassification of contingent consideration payable upon resolution of contingencies		—	—	—	214,543	—	—	—	214,543	—	214,543
Appropriation of statutory reserves	26	—	—	—	—	—	10,911	(10,911)	—	—	—
Appropriation of dividend		—	—	—	—	—	—	—	—	(1,034)	(1,034)
Decrease in accretion of redeemable noncontrolling interests	29	—	—	—	7,850	—	—	—	7,850	—	7,850
Share options exercised	22	2,454,420	—	—	5,240	—	—	—	5,240	—	5,240
Restricted share units vested		4,462,098	—	—	—	—	—	—	—	—	—
Settlement of share options with shares held by depository bank		(6,916,518)	—	—	—	—	—	—	—	—	—
Balance as of December 31, 2015		<u>522,512,594</u>	<u>(193,142)</u>	<u>34</u>	<u>6,403,117</u>	<u>(24,236)</u>	<u>63,174</u>	<u>(2,233,985)</u>	<u>4,014,962</u>	<u>19,413</u>	<u>4,034,375</u>

The accompanying notes are an integral part of these consolidated financial statements

**21VIANET GROUP, INC.**  
**CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY (CONTINUED)**  
(Amounts in thousands of Renminbi ("RMB") and US dollars ("US\$") except for number of shares)

	Note	Number of ordinary shares	Treasury Stock	Ordinary shares	Additional paid-in capital	Accumulated other comprehensive (loss) income	Statutory reserves	Accumulated deficit	Total 21Vianet Group, Inc. shareholders' equity	Noncontrolling interest	Total shareholders' equity
Balance as of January 1, 2016		522,512,594	(193,142)	34	6,403,117	(24,236)	63,174	(2,233,985)	4,014,962	19,413	4,034,375
Consolidated net loss		—	—	—	—	—	—	(633,598)	(633,598)	2,389	(631,209)
Contribution from noncontrolling interest in a subsidiary		—	—	—	—	—	—	—	—	4,000	4,000
Foreign exchange difference		—	—	—	—	142,526	—	—	142,526	—	142,526
Issuance of new shares for stock consideration settlement	28	10,087,476	—	1	(1)	—	—	—	—	—	—
Issuance of new shares for Tuspark Innovation Venture Limited	28	143,050,264	—	10	2,548,685	—	—	—	2,548,695	—	2,548,695
Issuance of new shares for share option exercise and restricted share units vested		3,261,456	—	—	1,119	—	—	—	1,119	—	1,119
Settlement of stock consideration settlement by treasury stock	19	1,338,966	31,250	—	(30,714)	—	—	—	536	—	536
Share based compensation		—	—	—	90,734	—	—	—	90,734	—	90,734
Share issued to depository bank	27	4,500,000	—	—	—	—	—	—	—	—	—
Reclassification of contingent consideration payable upon resolution of contingencies		—	—	—	210,000	—	—	—	210,000	—	210,000
Appropriation of statutory reserves	26	—	—	—	—	—	1,448	(1,448)	—	—	—
Increase in accretion of redeemable noncontrolling interests	29	—	—	—	(210,485)	—	—	—	(210,485)	—	(210,485)
Share repurchase		(4,893,150)	(42,665)	—	—	—	—	—	(42,665)	—	(42,665)
Share options exercised	22	921,594	—	—	3,391	—	—	—	3,391	—	3,391
Restricted share units vested		6,957,984	—	—	—	—	—	—	—	—	—
Settlement of share options with shares held by depository bank		(7,879,578)	—	—	—	—	—	—	—	—	—
Balance as of December 31, 2016		<u>679,857,606</u>	<u>(204,557)</u>	<u>45</u>	<u>9,015,846</u>	<u>118,290</u>	<u>64,622</u>	<u>(2,869,031)</u>	<u>6,125,215</u>	<u>25,802</u>	<u>6,151,017</u>
Balance as of December 31, 2016 US\$		<u>679,857,606</u>	<u>(29,462)</u>	<u>6</u>	<u>1,298,551</u>	<u>17,037</u>	<u>9,308</u>	<u>(413,226)</u>	<u>882,214</u>	<u>3,716</u>	<u>885,930</u>

The accompanying notes are an integral part of these consolidated financial statement

**21VIANET GROUP, INC.**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands of Renminbi (“RMB”) and US dollars (“US\$”), unless otherwise stated)

**1. ORGANIZATION**

21Vianet Group, Inc. (the “Company”) was incorporated under the laws of the Cayman Islands on October 16, 2009 and its principal activity is investment holding. The Company is principally engaged in the provision of Hosting and related services and Managed network services.

(a) As of December 31, 2016, the significant subsidiaries of the Company and consolidated variable interest entities are as follows:

Entity	Date of incorporation/ Acquisition	Place of incorporation	Percentage of direct ownership by the Company Direct	Principal activities
<b>Subsidiaries:</b>				
21ViaNet Group Limited (“21Vianet HK”)	May 25, 2007	Hong Kong	100%	Investment holding
21ViaNet Data Center Co., Ltd. (“21Vianet China”) (1)	June 12, 2000	PRC	100%	Provision of technical and consultation services and rental of long-lived assets
Fastweb International Holdings (“Fastweb Holdings”) (5)	September 9, 2012	Cayman Islands	100%	Investment holding
Hong Kong Fastweb Holdings Co., Limited (“Fastweb HK”) (5)	September 9, 2012	Hong Kong	100%	Investment holding
Beijing Fastweb Technology Co., Ltd. (“Fastweb Technology”) (1) / (5)	September 9, 2012	PRC	100%	Dormant company
21Vianet (Foshan) Technology Co., Ltd. (“FS Technology”) (1)	December 20, 2011	PRC	100%	Trading of network equipment, provision of technical and internet data center services
21Vianet Anhui Suzhou Technology Co., Ltd. (“SZ Technology”) (1)	November 16, 2011	PRC	100%	Trading of network equipment
21Vianet Xi’an Holding Limited (“21V Xi’an Holding”) (4)	July 5, 2012	British Virgin Islands	100%	Investment holding
21Vianet (Xi’an) Technology Co., Ltd. (“Xi’an Tech”) (1) / (4)	July 5, 2012	PRC	100%	Provision of technical and internet data center
21Vianet Hangzhou Information Technology Co., Ltd. (“HZ Technology”) (1)	March 4, 2013	PRC	100%	Provision of internet data center services
21Vianet Mobile Limited (“21V Mobile”) (7)	April 30, 2013	Hong Kong	100%	Investment holding
Joytone Infotech Co., Ltd. (“SZ Zhuoaiyi”) (1) / (7)	April 30, 2013	PRC	100%	Provision of technical and consultation services
21Vianet Ventures Limited (“Ventures”)	March 6, 2014	Hong Kong	100%	Investment holding
WiFire Group Inc. (“WiFire Group”)	March 7, 2014	British Virgin Islands	100%	Investment holding

**21VIANET GROUP, INC.**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands of Renminbi (“RMB”) and US dollars (“US\$”), unless otherwise stated)

**1. ORGANIZATION (CONTINUED)**

Entity	Date of incorporation/ Acquisition	Place of incorporation	Percentage of direct ownership by the Company Direct	Principal activities
Abitcool (China) Broadband Inc. (“aBitCool DG”) (1)	June 13, 2014	PRC	100%	Dormant company
Diyixian.com Limited (“DYX”) (9)	August 10, 2014	Hong Kong	100%	Provision of virtual private network services
Dermot Holding Limited (“Dermot BVI”) (9)	August 8, 2014	British Virgin Islands	100%	Investment holding
21Vianet Zhuhai Financial Leasing Co., Ltd. (“Zhuhai Financial Leasing”) (1)	April 9, 2015	PRC	100%	Provision of financial leasing business services
Foshan Zhuoyi Intelligence Data Co., Ltd. (“FS Zhuoyi”) (1) / (11)	July 7, 2016	PRC	100%	Dormant company
<u>Variable Interest Entities (the “VIEs”):</u>				
Beijing Yiyun Network Technology Co., Ltd. (formerly known as Beijing aBitCool Network Technology Co., Ltd.) (“21Vianet Technology”) (1) / (2)	October 22, 2002	PRC	—	Provision of internet data center and managed network services
Beijing iJoy Information Technology Co., Ltd. (“BJ iJoy”) (1) / (2) / (7)	April 30, 2013	PRC	—	Provision of internet data center, content delivery network services
WiFire Network Technology (Beijing) Co., Ltd. (formerly known as aBitCool Small Micro Network Technology (BJ) Co., Ltd.) (“WiFire Network”) (1) / (2)	April 1, 2014	PRC	—	Provision of telecommunication services
<u>Held directly by BJ iJoy:</u>				
Shanghai iJoy Information Technology Co., Ltd. (“SH iJoy”) (1) / (2) / (7)	May 30, 2013	PRC	—	Provision of internet data center, content delivery network services
<u>Held directly by 21Vianet Technology:</u>				
Beijing 21Vianet Broad Band Data Center Co., Ltd. (“21Vianet Beijing”) (1) / (2)	March 15, 2006	PRC	—	Provision of internet data center and managed network services

**21VIANET GROUP, INC.**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands of Renminbi (“RMB”) and US dollars (“US\$”), unless otherwise stated)

**1. ORGANIZATION (CONTINUED)**

Entity	Date of incorporation/ Acquisition	Place of incorporation	Percentage of direct ownership by the Company Direct	Principal activities
<u>Held directly by 21Vianet Beijing:</u>				
21Vianet (Xi’an) Information Outsourcing Industry Park Services Co., Ltd. (“Xi’an Sub”) (1) / (2)	June 23, 2008	PRC	—	Provision of internet data center services
Beijing Chengyishidai Network Technology Co., Ltd. (“CYSD”) (1) / (2) / (3)	September 30, 2010	PRC	—	Provision of managed network services
Zhiboxintong (Beijing) Network Technology Co., Ltd. (“ZBXT”) (1) / (2) / (3)	September 30, 2010	PRC	—	Provision of managed network services
Guangzhou Gehua Network Technology and Development Co., Ltd. (“Gehua”) (1) / (2)	October 8, 2011	PRC	—	Provision of managed network services
Langfang Xunchi Computer Data Processing Co., Ltd. (“LF Xunchi”) (1) / (2)	December 19, 2011	PRC	—	Dormant company
Beijing Fastweb Network Technology Co., Ltd. (“BJ Fastweb”) (1) / (2) / (5)	September 9, 2012	PRC	—	Provision of internet data center and internet content delivery network services
Shanghai Blue Cloud Technology Co., Ltd. (“SH Blue Cloud”) (1) / (2)	March 21, 2013	PRC	—	Provision of Office 365 and Windows Azure platform services
WiFire (Beijing) Technology Co., Ltd. (formerly known as Beijing Tianwang Online Communication Technology Co., Ltd.) (“WiFire BJ”) (1) / (2) / (6)	February 28, 2013	PRC	—	Provision of managed network services and virtual private network services
Beijing Yilong Xinda Technology Co., Ltd. (“BJ Yilong”) (1) / (2) / (6)	February 28, 2013	PRC	—	Provision of managed network services and virtual private network services
Beijing Yichengtaihe Investment Co., Ltd. (“BJ Yichengtaihe”) (1) / (2) / (10)	September 30, 2014	PRC	—	Dormant Company
<u>Held directly by LF Xunchi:</u>				
Sichuan Aipu Network Co., Ltd. (“SC Aipu”) (1) / (2) / (8)	May 31, 2014	PRC	—	Provision of community network services and business network services

**21VIANET GROUP, INC.**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands of Renminbi (“RMB”) and US dollars (“US\$”), unless otherwise stated)

**1. ORGANIZATION (CONTINUED)**

Entity	Date of incorporation/ Acquisition	Place of incorporation	Percentage of direct ownership by the Company Direct	Principal activities
<u>Held directly by DYX:</u>				
DYXnet Limited (“DYX net”) (9)	August 10, 2014	Hong Kong	100%	Dormant Company
<u>Held directly by DYX and LF Xunchi:</u>				
Shenzhen Diyixian Telecommunication Co., Ltd. (“SZ DYX”) (1)/ (9)	August 10, 2014	PRC	50%	Provision of virtual private network services

- (1) Collectively, the “PRC Subsidiaries”.
  - (2) Collectively, the “Consolidated VIEs”.
  - (3) On September 30, 2010, the Company through its subsidiary, 21Vianet Beijing acquired CYSD, ZBXT and its subsidiaries (collectively, the “Managed Network Entities”).
  - (4) On July 5, 2012, the Company through its wholly-owned subsidiary, 21Vianet HK, acquired 100% equity interests in 21V Xi’an Holding and its subsidiaries (collectively referred to as “21V Xi’an”).
  - (5) On September 9, 2012, the Company and its subsidiary, 21Vianet Beijing, acquired 100% equity interest in Fastweb Holding and its subsidiaries (collectively referred to as “Fastweb”).
  - (6) On February 28, 2013, the Company through its wholly-owned subsidiary, 21Vianet Beijing, acquired 100% equity interests in WiFire BJ and BJ Yilong. (collectively referred to as “WiFire BJ and Yilong”).
  - (7) On April 30, 2013, the Company acquired 100% equity interest in 21V Mobile and its subsidiaries (collectively referred to as “iJoy”).
  - (8) On May 31, 2014, the Company and its subsidiary, Langfang Xunchi Computer Data Processing Co., Ltd. (“LF Xunchi”), acquired 50% equity interest in SC Aipu and its subsidiaries (collectively referred to as “Aipu Group”) (Note 4).
  - (9) On August 10, 2014, the Company and its subsidiary, LF Xunchi, acquired 100% equity interest Dermot BVI and its subsidiaries (collectively referred to as “Dermot Entities”) (Note 4).
  - (10) On September 30, 2014, the Company through its subsidiary, 21Vianet Beijing acquired 100% equity interest in the entity, which was accounted for an assets acquisition (Note 4).
  - (11) On July 7, 2016, the Company through its subsidiary, 21Vianet HK acquired 100% equity interest in the entity, which was accounted for an assets acquisition (Note 4).
- (b) PRC laws and regulations prohibit foreign ownership of internet and telecommunications-related businesses. To comply with these foreign ownership restrictions, the Group conducts its businesses in the PRC through its VIEs using contractual agreements (the “VIE Agreements”). The equity interests of 21Vianet Technology are legally held by certain PRC individuals, including Chen Sheng, the Executive Chairman of Board of Directors of the Company and Zhang Jun (collectively the “Nominee Shareholders”). The following is a summary of the key terms of the VIE Agreements:

*Exclusive option agreement*

Pursuant to the exclusive option agreement entered into amongst 21Vianet China and the Nominee Shareholders of 21Vianet Technology, the Nominee Shareholders granted the Company or its designated

**21VIANET GROUP, INC.**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands of Renminbi (“RMB”) and US dollars (“US\$”), unless otherwise stated)

**1. ORGANIZATION (CONTINUED)**

party, an exclusive irrevocable option to purchase all or part of the equity interests held by the Nominee Shareholders in 21Vianet Technology, when and to the extent permitted under the PRC laws, at an amount equal to RMB1. 21Vianet Technology cannot declare any profit distributions or grant loans in any form without the prior written consent of 21Vianet China. The Nominee Shareholders must remit in full any funds received from 21Vianet Technology to 21Vianet China, in the event any distributions are made by 21Vianet Technology. The term of this agreement is 10 years, expiring on December 18, 2016, which is renewable at the sole discretion of 21Vianet China. On December 19, 2016, this agreement was renewed for another 10 years, expiring on December 18, 2026.

*Exclusive technical consulting and service agreement*

Pursuant to the exclusive technical consulting and service agreement entered into between 21Vianet China and 21Vianet Technology, 21Vianet China is to provide exclusive management consulting services and internet technical services in return for fees based on of a predetermined hourly rate of RMB1, which is adjustable at the sole discretion of 21Vianet China. The term of this agreement is 10 years, expiring on December 18, 2016, which is renewable at the sole discretion of 21Vianet China. On December 19, 2016, this agreement was renewed for another 10 years, expiring on December 18, 2026.

*Loan agreement*

In January 2011, 21Vianet China and the Nominee Shareholders entered into a loan agreement. Pursuant to the agreement, 21Vianet China has provided interest-free loan facilities of RMB7,000 and RMB3,000, respectively, to the Nominee Shareholders of 21Vianet Technology for the purpose of providing capital to 21Vianet Technology to develop its data center and telecommunications value-added business and related businesses. There is no fixed term for the loan.

*Power of attorney agreement*

The Nominee Shareholders entered into the power of attorney agreement whereby they granted an irrevocable proxy of the voting rights underlying their respective equity interests in 21Vianet Technology to 21Vianet China, which includes, but are not limited to, all the shareholders’ rights and voting rights empowered to the Nominee Shareholders by the company law and 21Vianet Technology’s Articles of Association. The power of attorney remains valid and irrevocable from the date of execution, so long as each Nominee Shareholder remains as a shareholder of 21Vianet Technology.

The power of attorney agreement was subsequently reassigned to 21Vianet Group, Inc. in September 2010.

*Share pledge agreement*

Pursuant to the share pledge agreement entered into amongst 21Vianet China, 21Vianet Technology and the Nominee Shareholders, the Nominee Shareholders have contemporaneously pledged all their equity interests in 21Vianet Technology to guarantee the repayment of the loan under the Loan Agreement between 21Vianet China and the Nominee Shareholders.

On August 10, 2015, a Notification of Cancellation of share pledge registration was issued by Beijing Administration for Industry and Commerce, Pinggu Branch to cancel the registration of the share pledge by one of the Nominee Shareholders, Zhang Jun. Such cancellation does not affect the effectiveness of the share pledge agreement and does not lessen the control imposed on the contractual parties of the Company.

**21VIANET GROUP, INC.**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands of Renminbi (“RMB”) and US dollars (“US\$”), unless otherwise stated)

**1. ORGANIZATION (CONTINUED)**

If 21Vianet Technology breaches its respective contractual obligations under the Share pledge agreement and the loan agreement, 21Vianet China, as pledgee, will be entitled to certain rights, including the right to sell the pledged equity interests. The Nominee Shareholders agreed not to transfer, sell, pledge, dispose of or otherwise create any new encumbrance on their equity interests in 21Vianet Technology without the prior written consent of 21Vianet China.

*Financial support letter*

Pursuant to the financial support letter, 21Vianet Group, Inc. agreed to provide unlimited financial support to 21Vianet Technology for its operations and agreed to forego the right to seek repayment in the event 21Vianet Technology is unable to repay such funding.

The Company also controls two other VIEs, namely BJ iJoy and BJ aBitCool through their primary beneficiary, WiFire Group, a wholly owned subsidiary of the Company. The key terms of the VIE Agreements in relation to BJ iJoy and BJ aBitCool are similar to those summarized above.

Despite the lack of technical majority ownership, there exists a parent-subsidary relationship between the Company and 21Vianet Technology through the irrevocable power of attorney agreement, whereby the Nominee Shareholders effectively assigned all of their voting rights underlying their equity interests in 21Vianet Technology to the Company. In addition, the Company, through 21Vianet China, obtained effective control over 21Vianet Technology through the ability to exercise all the rights of 21Vianet Technology’s shareholders pursuant to the share pledge agreement and exclusive option agreement. The Company demonstrates its ability and intention to continue to exercise the ability to absorb substantially all of the expected losses through the financial support letter. In addition, the Company also demonstrates its ability to receive substantially all of the economic benefits of 21Vianet Technology through 21Vianet China through the consulting and service agreement. Thus, the Company is the primary beneficiary of 21Vianet Technology and consolidates 21Vianet Technology and its subsidiaries under ASC 810-10 *Consolidation: Overall*. Similar conclusion has been reached with respect to the VIE structures with WiFire Group as the primary beneficiary.

In the opinion of the Company’s management and PRC counsel, (i) the ownership structure of the VIEs is in compliance with applicable PRC laws and regulations in any material respect, and (ii) each of the VIE Agreements is valid, legally binding and enforceable to each party of such agreements under the existing PRC laws and will not violate any PRC laws or regulations currently in effect.

However, there are substantial uncertainties regarding the interpretation and application of current and future PRC laws and regulations. Accordingly, the Company cannot be assured that PRC regulatory authorities will not ultimately take a contrary view to its opinion. If the current ownership structure of the Company and its contractual arrangements with the VIEs are found to be in violation of any existing or future PRC laws and regulations, the Company may be required to restructure its ownership structure and operations in the PRC to comply with the changing and new PRC laws and regulations. To the extent that changes and new PRC laws and regulations prohibit the Company’s VIE arrangements from complying with the principles of consolidation, the Company would have to deconsolidate the financial position and results of operations of its VIEs. In the opinion of management, the likelihood of loss in respect of the Company’s current ownership structure or the contractual arrangements with the VIEs is remote based on current facts and circumstances.

**21VIANET GROUP, INC.**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands of Renminbi (“RMB”) and US dollars (“US\$”), unless otherwise stated)

**1. ORGANIZATION (CONTINUED)**

(c) Establishment of Asia Cloud Group

On July 30, 2013, the Company through 21Vianet Technology, and a state-owned entity (“SOE”) established Asia Cloud Investment in the Guangdong Province of the PRC for the operations of telecommunication related services. The registered capital of Asia Cloud Investment is RMB1,000,000, of which RMB900,000 and RMB100,000 were contributed by 21Vianet Technology and the SOE, respectively, for 90% and 10% equity interests held by 21Vianet Technology and the SOE, respectively. The investment structure is set up as follows:

- (i) 21Vianet Technology received two entrusted loans from Bank of Dongguan which were entrusted by the SOE with an aggregate principal amount of RMB900,000, an annual interest rate of 4% and maturity dates of August 28 and September 10, 2015, respectively (Note 14), for the sole purpose of 21Vianet Technology’s capital contribution in Asia Cloud Investment. In return, 21Vianet Technology pledged its right of sale or transfer of the 90% equity interest in Asia Cloud Investment and the underlying dividend rights to the SOE to guarantee the repayment of the loans.
- (ii) Pursuant to a confirmation letter effective since the incorporation of Asia Cloud Investment, 21Vianet Technology agreed to provide unlimited financial support to Asia Cloud Investment for its operations and agreed to forego the right to seek repayment in the event Asia Cloud Investment is unable to repay such funding.
- (iii) The 10% equity interest in Asia Cloud Investment held by the SOE is contractually required to be repurchased by 21Vianet Technology by the end of five years from the establishment of Asia Cloud Investment at a consideration equivalent to the higher of the then fair value and the investment cost of RMB100,000. The SOE is also entitled to a cumulative dividend at 8% per annum for its capital contribution of RMB100,000 in Asia Cloud Investment.

As of July 30, 2013 upon its inception, Asia Cloud Investment is determined as a variable interest entity as 21Vianet Technology’s investment of RMB900,000 was funded by the SOE, which is also a party involved in Asia Cloud Investment. As 21Vianet Technology maintains the power to direct the activities that most significantly affect Asia Cloud Investment’s economic performances through its voting interest underlying the 90% equity interest in accordance with company law and the articles of association of Asia Cloud Investment and absorbs the expected losses of Asia Cloud Investment, 21Vianet Technology is the primary beneficiary of Asia Cloud Investment and consolidates Asia Cloud Investment and its subsidiary under by ASC 810-10 *Consolidation: Overall*.

As of December 31, 2015, Asia Cloud Investment and its subsidiary, Asia Cloud Technology, had not commenced any significant operations except for investments in certain floating rate principal unguaranteed securities with an aggregate amount of RMB102,300. The two entrusted loans from Bank of Dongguan and related interests were fully repaid in August and September 2015 (Note 14). Asia Cloud Investment ceased to be a VIE following such repayment in 2015.

21Vianet Technology is contractually obligated to repurchase the 10% noncontrolling interests (“NCI”) in Asia Cloud Group at the end of five years from its establishment. The NCI, together with the embedded repurchase contract, is accounted for as a liability under ASC 480, *Distinguish Liabilities from Equity* and recorded as “Mandatorily redeemable noncontrolling interests” in the Company’s consolidated balance sheets. The mandatorily redeemable noncontrolling interests was initially measured at fair value, which approximated its issuance value and subsequently measured at the amount of cash that would be paid under the conditions specified in the contract if settlement occurred at the reporting date, which is the higher of the

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**1. ORGANIZATION (CONTINUED)**

then fair value of the NCI and the initial investment cost of RMB100,000, with the resulting change in that amount from the initial value as an interest expense. As of December 31, 2016, such mandatorily redeemable NCI has been fully repaid.

(d) VIE disclosures

Except for certain property with carrying amounts of RMB335,491 (US\$48,321) that were pledged to secure banking borrowings granted to the Company (Note 14), there were no pledges or collateralization of the Consolidated VIEs’ assets. Creditors of the Consolidated VIEs have no recourse to the general credit of the primary beneficiaries of the Consolidated VIEs, and such amounts have been parenthetically presented on the face of the consolidated balance sheets. The Consolidated VIEs operate the data centers and own facilities including data center buildings, leasehold improvements, fiber optic cables, computers and network equipment, which are recognized in the Company’s consolidated financial statements. They also hold certain value-added technology licenses, registered copyrights, trademarks and registered domain names, including the official website, which are also considered as revenue-producing assets. However, none of such assets was recorded on the Company’s consolidated balance sheets as such assets were all acquired or internally developed with insignificant cost and expensed as incurred. In addition, the Company also hires data center operation and marketing workforce for its daily operations and such costs are expensed when incurred. The Company has not provided any financial or other support that it was not previously contractually required to provide to the Consolidated VIEs during the periods presented.

(e) Variable interests in a VIE

As at December 31, 2016, the Company held variable interest in an entity that does not have sufficient equity at risk where the Company is not the VIE’s primary beneficiary to consolidate the VIE. The Company’s maximum exposure to such an arrangement is RMB56,713.

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**1. ORGANIZATION (CONTINUED)**

The following tables represent the financial information of the Consolidated VIEs as of December 31, 2015 and 2016 and for the years ended December 31, 2014, 2015 and 2016 before eliminating the intercompany balances and transactions between the Consolidated VIEs and other entities within the Group:

	<b>As of December 31,</b>		
	<b>2015</b>	<b>2016</b>	
	<b>RMB</b>	<b>RMB</b>	<b>US\$</b>
<b>ASSETS</b>			
<b>Current assets:</b>			
Cash and cash equivalents	391,182	239,874	34,549
Restricted cash	135,875	68,709	9,896
Accounts receivable (net of allowance for doubtful debt of RMB39,010 and RMB80,313 (US\$11,567) as of December 31, 2015 and 2016, respectively)	630,582	555,509	80,010
Inventories	13,115	4,320	622
Short-term investments	102,300	—	—
Prepaid expenses and other current assets	548,061	636,776	91,715
Deferred tax assets	29,029	40,751	5,869
Amounts due from related parties	55,503	82,350	11,861
<b>Total current assets</b>	<b>1,905,647</b>	<b>1,628,289</b>	<b>234,522</b>
<b>Non-current assets:</b>			
Property and equipment, net	2,226,653	2,501,578	360,302
Intangible assets, net	810,171	555,649	80,030
Land use rights, net	64,682	76,044	10,953
Goodwill	1,146,570	1,146,570	165,140
Deferred tax assets	44,688	56,312	8,111
Other non-current assets	153,772	112,822	16,250
Long-term investments	164,454	266,748	38,420
<b>Total non-current assets</b>	<b>4,610,990</b>	<b>4,715,723</b>	<b>679,206</b>
<b>Total assets</b>	<b>6,516,637</b>	<b>6,344,012</b>	<b>913,728</b>
<b>Current liabilities:</b>			
Short-term bank borrowings	276,000	183,676	26,455
Accounts and notes payable	416,850	441,847	63,639
Accrued expenses and other payables	435,912	525,613	75,704
Advance from customers	185,800	201,397	29,007
Income tax payable	43,949	25,466	3,668
Deferred revenue	332,091	311,191	44,821
Amount due to inter-companies (1)	890,988	1,221,897	175,990
Amount due to related parties (2)	48,762	53,295	7,676
Current portion of capital lease obligation	123,694	203,394	29,295
Current portion of long-term bank borrowings	12,422	12,564	1,810
Deferred government grants	6,332	5,107	736
<b>Total current liabilities</b>	<b>2,772,800</b>	<b>3,185,447</b>	<b>458,801</b>

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**1. ORGANIZATION (CONTINUED)**

	As of December 31,		
	2015	2016	
	RMB	RMB	US\$
<b>Non-current liabilities:</b>			
Amount due to inter-companies	1,080,118	1,052,734	151,625
Long-term bank borrowings	27,534	219,055	31,550
Non-current portion of capital lease obligations	543,503	581,568	83,763
Unrecognized tax benefits	11,098	24,153	3,479
Deferred tax liabilities	218,522	182,877	26,340
Deferred government grants	31,288	25,886	3,728
Deferred revenue	68,535	62,531	9,006
Mandatorily redeemable noncontrolling interests	100,000	—	—
<b>Total non-current liabilities</b>	<b>2,080,598</b>	<b>2,148,804</b>	<b>309,491</b>
<b>Total liabilities</b>	<b>4,853,398</b>	<b>5,334,251</b>	<b>768,292</b>

	For the Years Ended December 31,			
	2014	2015	2016	
	RMB	RMB	RMB	US\$
Net revenues	2,695,021	3,066,090	2,938,319	423,206
Net profit (loss)	175,521	(35,811)	(674,685)	(97,175)

	For the Years Ended December 31,			
	2014	2015	2016	
	RMB	RMB	RMB	US\$
Net cash provided by operating activities	434,865	270,358	141,364	20,361
Net cash (used in) provided by investing activities	(808,117)	105,635	(470,955)	(67,832)
Net cash provided by (used in) financing activities	480,045	(354,408)	178,283	25,678
Net increase (decrease) in cash and cash equivalents	106,793	21,585	(151,308)	(21,793)

- (1) Amount due to inter-companies consist of intercompany payables to the other companies within the Group for the purchase of telecommunication resources and fixed assets on behalf of the Consolidated VIEs. The Consolidated VIEs had intercompany payables of RMB34,603 and RMB33,792 (US\$4,867) to 21Vianet China for accrued service fees as of December 31, 2015 and 2016, respectively. Service fees paid by the Consolidated VIEs to 21Vianet China and were nil, RMB35,292 and nil for the years ended December 31, 2014, 2015 and 2016, respectively.
- (2) Information with respect to related parties is discussed in Note 24.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**(a) Basis of presentation**

The accompanying consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles (“U.S. GAAP”).

**(b) Principles of consolidation**

The consolidated financial statements include the financial statements of the Company, its subsidiaries and the Consolidated VIEs for which the Company or a subsidiary of the Company is the primary beneficiary.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(b) Principles of consolidation (continued)**

All significant inter-company transactions and balances between the Company, its subsidiaries and the Consolidated VIEs are eliminated upon consolidation. Results of acquired subsidiaries and its Consolidated VIEs are consolidated from the date on which control is transferred to the Company.

**(c) Use of estimates**

The preparation of the consolidated financial statements in conformity with US GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the period. Significant estimates and assumptions reflected in the Company’s financial statements include, but are not limited to, estimating the useful lives of long-lived assets, assessing the initial valuation of the assets acquired and liabilities assumed in a business combination and assets acquisition and the subsequent impairment assessment of long-lived assets and related goodwill, accounting for investments and the subsequent impairment assessment, determining the provision for accounts and other receivable, accounting for deferred income taxes, accounting for share-based compensation arrangements, accounting for mandatorily redeemable noncontrolling interests and redeemable noncontrolling interests and accounting for capital lease. The valuation of and accounting for the Company’s purchase consideration (Note 4) also requires significant estimates and judgments provided by management. Changes in facts and circumstances may result in revised estimates. Actual results could differ from those estimates, and as such, differences may be material to the consolidated financial statements.

**(d) Foreign currency**

The functional currency of the Company and its overseas subsidiaries is the United States dollar (“US\$”), whereas the functional currency of the Company’s PRC subsidiaries and its Consolidated VIEs is the Chinese Renminbi (“RMB”) as determined based on the criteria of ASC 830, *Foreign Currency Matters*. The Company uses the RMB as its reporting currency. Transactions denominated in foreign currencies are re-measured into the functional currency at the exchange rates prevailing on the transaction dates. Foreign currency denominated financial assets and liabilities are re-measured at the balance sheet date exchange rate. Exchange gains and losses are included in foreign exchange gains and losses in the consolidated statements of operations.

Assets and liabilities of the Company and its overseas subsidiaries are translated into RMB at fiscal year-end exchange rates. Income and expense items are translated at average exchange rates prevailing during the fiscal year. The resulting translation adjustments are recorded in other comprehensive income within the statements of comprehensive loss.

**(e) Convenience translation**

Amounts in US\$ are presented for the convenience of the reader and are translated at the noon buying rate of US\$1.00 to RMB6.9430 on December 30, 2016 in the City of New York for cable transfers of RMB as certified for customs purposes by the Federal Reserve Bank of New York. No representation is made that the RMB amounts could have been, or could be, converted into US\$ at such rate.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(f) Cash and cash equivalents**

Cash and cash equivalents consist of cash on hand and demand deposits placed with banks or other financial institutions which are unrestricted as to withdrawal and use and have original maturities less than three months. All highly liquid investments with a stated maturity of 90 days or less from the date of purchase are classified as cash equivalents.

**(g) Restricted cash**

Restricted cash mainly represents amounts held by a few banks in escrow as security for credit facilities, the guarantee of compliance with the network and service requirements of the radio spectrum license awarded by the Hong Kong Telecommunication Authority, the deposits held in escrow for the advances received from end customers subscribing Office 365 and Windows Azure services (the disbursement of which shall be agreed by both Microsoft (China) Co., Ltd. (“Microsoft”) and the Company) and the guarantee of notes payable.

**(h) Short-term investments**

All highly liquid investments with stated maturities of greater than 90 days but less than 365 days are mainly fixed rate time deposits, floating-rate time deposits, floating rate principal guaranteed investments and floating rate principal unguaranteed investments that are classified as held-to-maturity short-term investments, which are stated at their amortized costs, which approximate their estimated fair value for their short-term maturity. The Company accounts for short-term investments in accordance with ASC Topic 320 (“ASC 320”), *Investments—Debt and Equity Securities*. The Company classifies the short-term investments in debt and equity securities as “held-to-maturity”, “trading” or “available-for-sale”, whose classification determines the respective accounting methods stipulated by ASC 320. Dividend and interest income for all categories of investments in securities are included in earnings. Any realized gains or losses, if any, on the sale of the short-term investments are determined on a specific identification method, and such gains and losses are reflected in earnings during the period in which gains or losses are realized.

The securities that the Company has positive intent and ability to hold to maturity are classified as held-to-maturity securities and stated at amortized cost. For individual securities classified as held-to-maturity securities, the Company evaluates whether a decline in fair value below the amortized cost basis is other-than-temporary in accordance with the Company’s policy and ASC 320. When the Company intends to sell an impaired debt security or it is more-likely-than-not that it will be required to sell prior to recovery of its amortized cost basis, an other-than-temporary impairment is deemed to have occurred. In these instances, the other-than-temporary impairment loss is recognized in earnings equal to the entire excess of the debt security’s amortized cost basis over its fair value at the balance sheet date of the reporting period for which the assessment is made. When the Company does not intend to sell an impaired debt security and it is more-likely-than-not that it will not be required to sell prior to recovery of its amortized cost basis, the Company must determine whether or not it will recover its amortized cost basis. If the Company concludes that it will not, an other-than-temporary impairment exists and that portion of the credit loss is recognized in earnings, while the portion of loss related to all other factors is recognized in other comprehensive loss.

The securities that are bought and held principally for the purpose of selling them in the near term are classified as trading securities. Unrealized holding gains and losses for trading securities are included in earnings.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(h) Short-term investments (continued)**

Investments not classified as trading or as held-to-maturity are classified as available-for-sale securities. Available-for-sale investments are reported at fair value, with unrealized gains and losses recorded in accumulated other comprehensive loss. Realized gains or losses are included in earnings during the period in which the gain or loss is realized. An impairment loss on the available-for-sale securities would be recognized in earnings when the decline in value is determined to be other-than-temporary.

No impairment loss had been recorded during each of the three years ended December 31, 2014, 2015 and 2016.

**(i) Accounts receivable and allowance for doubtful debt**

Accounts receivable are carried at net realizable value. An allowance for doubtful debt is recorded in the period when loss is probable based on an assessment of specific evidence indicating troubled collection, historical experience, accounts aging and other factors. An accounts receivable is written off after all collection effort has ceased.

**(j) Inventories**

Inventories are stated at the lower of cost or market. Cost is determined using the first-in, first-out method. Adjustments to reduce the cost of inventory to its net market value are made, if required, for decreases in sales prices, obsolescence or similar reductions in the estimated net realizable value.

**(k) Property and equipment**

Property and equipment are stated at cost and are depreciated using the straight-line method over the estimated useful lives of the assets, as follows:

<u>Category</u>	<u>Estimated useful life</u>
Property	25-46 years
Leasehold improvements	Over the shorter of lease term or the estimated useful lives of the assets
Optical fibers	10-20 years
Computer and network equipment	4-11 years
Office equipment	5 years
Motor vehicles	5 years

Repair and maintenance costs are charged to expense as incurred, whereas the costs of betterments that extend the useful life of property and equipment are capitalized as additions to the related assets. Retirements, sale and disposals of assets are recorded by removing the cost and accumulated depreciation with any resulting gain or loss reflected in the consolidated statements of operations.

Property and equipment that are purchased or constructed which require a period of time before the assets are ready for their intended use are accounted for as construction-in-progress. Construction-in-progress is recorded at acquisition cost, including installation costs. Construction-in-progress is transferred to specific property and equipment accounts and commences depreciation when these assets are ready for their intended use.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(l) Intangible assets**

Intangible assets are carried at cost less accumulated amortization and any recorded impairment. Intangible assets acquired in a business combination are recognized initially at fair value at the date of acquisition. Intangible assets with finite useful lives, except for acquired customer relationships in the acquisition of the Managed Network Entities which is amortized using an accelerated method, are amortized using a straight-line method. These amortization methods reflect the estimated pattern in which the economic benefits of the respective intangible assets are to be consumed.

The Company has capitalized certain internal use software development costs in accordance with ASC Subtopic 350-40 (“ASC 350-40”), *Intangibles-Goodwill and Other: Internal-Use Software*, amounting to RMB7,199, RMB23,780 and RMB12,781 (US\$1,841) for the years ended December 31, 2014, 2015 and 2016, respectively. The Company capitalizes certain costs relating to software acquired, developed, or modified solely to meet the Company’s internal requirements and for which there are no substantive plans to market the software. These costs mainly include the consulting and service fees paid to a third-party developer that are directly associated with the internal-use software projects during the application development stage and the research staff costs directly associated with the internal-develop software projects during the application development stage. Capitalized internal-use software costs are included in “intangible assets, net”. The amortization expense for capitalized software costs amounted to RMB8,333, RMB5,772 and RMB394 (US\$57) for the years ended December 31, 2014, 2015 and 2016, respectively. The unamortized amount of capitalized internal use software development costs was RMB27,619 and RMB40,006 (US\$5,762) as of December 31, 2015 and 2016, respectively.

Intangible assets have weighted average useful lives from the date of purchase as follows:

Purchased software	3.4 years
Radio spectrum license	15 years
Network use right	20 years
Contract backlog*	5.2 years
Customer relationships*	9.5 years
Supplier relationships*	8.9 years
Licenses*	15 years
Trade Name*	15.1 years
Platform software*	5 years
Non-compete agreement*	5.1 years
Internally use software	7 years
Property management relationship*	9 years

\* Acquired in the acquisitions of subsidiaries.

**(m) Land use rights**

The land use rights represent the amounts paid and relevant costs incurred for the rights to use land in the PRC and are recorded at purchase cost less accumulated amortization. Amortization is provided on a straight-line basis over the terms of the respective land use rights certificates.

**(n) Long-term investments**

The Company’s long-term investments consist of cost method investments and equity method investments.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(n) Long-term investments (continued)**

In accordance with ASC 325-20, *Investments-Other: Cost Method Investments*, for investments in an investee over which the Company does not have significant influence, the Company carries the investment at cost and only adjusts for other-than-temporary declines in fair value and distributions of earnings. The Company’s management regularly evaluates the impairment of its cost method investments based on the performance and financial position of the investee as well as other evidence of estimated market values. Such evaluation includes, but is not limited to, reviewing the investee’s cash position, recent financing, projected and historical financial performance, cash flow forecasts and current and future financing needs. An impairment loss is recognized in the consolidated statements of operations equal to the excess of the investment’s cost over its fair value at the balance sheet date of the reporting period for which the assessment is made. The fair value would then become the new cost basis of investment.

Investments in equity investees represent investments in entities in which the Company can exercise significant influence but does not own a majority equity interest or control are accounted for using the equity method of accounting in accordance with ASC 323-10, *Investments-Equity Method and Joint Ventures: Overall*. The Company applies the equity method of accounting that is consistent with ASC 323-10 in limited partnerships in which the Company holds a three percent or greater interest. Under the equity method, the Company initially records its investment at cost and prospectively recognizes its proportionate share of each equity investee’s net profit or loss into its consolidated statements of operations. The difference between the cost of the equity investee and the amount of the underlying equity in the net assets of the equity investee is recognized as equity method goodwill included in equity method investments on the consolidated balance sheets. The Company evaluates its equity method investments for impairment under ASC 323-10. An impairment loss on the equity method investments is recognized in the consolidated statements of operations when the decline in value is determined to be other-than-temporary.

No impairment loss had been recorded during each of the three years ended December 31, 2014, 2015 and 2016.

**(o) Goodwill**

Goodwill represents the excess of the purchase price over the amounts assigned to the fair value of the assets acquired and the liabilities assumed of an acquired business. The Company’s goodwill as of December 31, 2015 and 2016 were mainly related to its acquisitions of the Managed Network Entities, Fastweb, iJoy, Aipu Group and Dermot Entities. In accordance with ASC 350, *Goodwill and Other Intangible Assets*, recorded goodwill amounts are not amortized, but rather are tested for impairment annually or more frequently if there are indicators of impairment present. The Company has adopted Accounting Standards Update No. 2011-08 (“ASU 2011-08”), *Intangibles – Goodwill and Others*, pursuant to which the Company can elect to perform a qualitative assessment to determine whether the two-step impairment testing on goodwill is necessary. The performance of the impairment test in accordance to ASC 350 involves a two-step process. The first step of the impairment test involves comparing the fair value of the reporting unit with its carrying amount, including goodwill. Fair value is primarily determined by computing the future discounted cash flows expected to be generated by the reporting unit. If the reporting unit’s carrying value exceeds its fair value, goodwill may be impaired. If this occurs, the Company performs the second step of the goodwill impairment test to determine the amount of impairment loss.

The fair value of the reporting unit is allocated to its assets and liabilities in a manner similar to a purchase price allocation in order to determine the implied fair value of the reporting unit’s goodwill. If the implied goodwill fair value is less than its carrying value, the difference is recognized an impairment loss.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(o) Goodwill (continued)**

In accordance with ASC 350, the Company assigned and assessed goodwill for impairment at the reporting unit level. A reporting unit is an operating segment or one level below the operating segment. As of December 31, 2015, the Company had one single reporting unit which is also its only operating segment. Goodwill that has arisen as a result of the acquisitions of subsidiaries was assigned to this reporting unit. Immediately upon the change in segment reporting in 2016, there were two reporting units consisting of two service lines namely Hosting and related services and Managed network services. The goodwill was reassigned to the two reporting units using a relative fair value allocation approach.

In 2016, the Company elected to assess goodwill for impairment using the two-step process. As of October 1, 2016, the Company completed its annual impairment test for goodwill that has arisen out of its acquisitions. The Company determined the fair value of the reporting unit using the income approach based on the discounted expected cash flows associated with the reporting unit. The discounted cash flows for the reporting unit were based on six year projections. Cash flow projections were based on past experience, actual operating results and management best estimates about future developments as well as certain market assumptions. Cash flows after six years were estimated using a terminal value calculation, which considered terminal value growth at 3%, considering the long term revenue growth for entities in a similar industry in the PRC. The discount rate of approximately 13% was derived and used in the valuations which reflect the market assessment of the risks specific to the Company and its industry and is based on its weighted average cost of capital. The resulting fair value of the reporting unit was higher than its carrying value, and as such, the Company was not required to complete the second step; therefore, no impairment losses were recognized in 2016. Similarly, pursuant to the goodwill impairment tests in 2014 and 2015, no impairment losses were recognized.

**(p) Impairment of long-lived assets**

The Company evaluates its long-lived assets or asset group, including intangible assets with finite lives, for impairment whenever events or changes in circumstances (such as a significant adverse change to market conditions that will impact the future use of the assets) indicate that the carrying amount of an asset or a group of long-lived assets may not be recoverable. When these events occur, the Company evaluates for impairment by comparing the carrying amount of the assets to future undiscounted net cash flows expected to result from the use of the assets and their eventual disposition. If the sum of the expected undiscounted cash flow is less than the carrying amount of the assets, the Company would recognize an impairment loss based on the excess of the carrying amount of the asset group over its fair value. Fair value is generally determined by discounting the cash flows expected to be generated by the assets, when the market prices are not readily available for the long-lived assets.

In 2016, due to the deterioration of the operating results of one of the Company’s asset group, the Company recognized an impairment loss based on the excess of the carrying amount of the asset group over its fair value. The Company determined the fair value of the asset group using the income approach based on the discounted expected cash flows associated with the asset group. The discounted cash flows for the asset group were based on eight year projections which is consistent with the remaining useful lives of its principal assets. Cash flow projections were based on past experience, actual operating results and management best estimates about future developments as well as certain market assumptions. The discount rate of approximately 13% was derived and used in the valuations which reflect the market assessment of the risks specific to the Company and its industry and is based on its weighted average cost of capital.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(p) Impairment of long-lived assets (continued)**

The impairment loss reduced the carrying amount of the long-lived assets of a group on a pro-rata basis using the relative carrying amount of those assets.

The Company recorded impairment charges associated with its long-lived assets and acquired intangibles as follows:

	Years ended December 31,			
	2014 RMB	2015 RMB	2016 RMB	US\$
Impairment of property and equipment	—	—	238,144	34,300
Impairment of intangible assets	—	—	154,803	22,296

**(q) Fair value of financial instruments**

The Company’s financial instruments include cash and cash equivalents, restricted cash, short-term investments, accounts receivable and payable, other receivables and payables, bonds payable, short-term, long-term bank and other borrowings, available-for-sale investments, share-settled bonuses, liability-classified restricted share units, mandatorily redeemable noncontrolling interests and balances with related parties. Other than the bonds payable, long-term bank and other borrowings, share-settled bonuses, mandatorily redeemable noncontrolling interests and the contingent consideration payable included in the balances with related parties, the carrying values of these financial instruments approximate their fair values due to their short-term maturities.

The carrying amounts of long-term bank and other borrowings approximate their fair values since they bear interest rates which approximate market interest rates. The contingent considerations in both cash and shares and share-settled bonuses are initially measured at fair value on the acquisition dates of the acquired businesses and the date of grant, respectively, and subsequently remeasured at the end of each reporting period with an adjustment for fair value recorded to the current period expense. The mandatorily redeemable noncontrolling interest is initially recognized at its issuance value. The Company recognizes changes in the redemption value based on the higher of its redemption value at the end of each reporting period and the original issuance value as interest expense. In 2016, the mandatorily redeemable noncontrolling interest was fully settled.

The Company, with the assistance of an independent third party valuation firm, determined the estimated fair value of the contingent consideration in both cash and shares and mandatorily redeemable controlling interests that are recognized in the consolidated financial statements. Based on the quoted market price as of December 31, 2016, the fair value of the bonds payable was RMB418,497 (US\$60,276) (Note 30).

**(r) Revenue recognition**

The Company provides hosting and related services including hosting of customers’ servers and networking equipment, connecting customers’ servers with internet backbones, content delivery network services optimizing speed and security of data transmission, virtual private network services providing encrypted secured connection to public internet and other value-added services.

The Company also provides managed network services to enable its customers to deliver data across the internet in a faster and more reliable manner through extensive data transmission network and BroadEx smart routing technology, and to get the last-mile broadband internet connection services in large metro areas in China.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(r) Revenue recognition (continued)**

Consistent with the criteria under ASC topic 605 (“ASC 605”), *Revenue Recognition*, the Company recognizes revenue from sales of these services when there is a signed sales agreement with fixed or determinable fees, services have been provided to the customer and collection of the resulting customer’s receivable is reasonably assured.

The Company’s services are provided under the terms of a master service agreement, which will typically accompany a one-year term renewal option with the same terms and conditions. Customers can choose at the outset of the arrangement to either use the Company’s services through a monthly fixed fee arrangement or choose a plan based on actual bandwidth or traffic volume used during the month at fixed pre-set rates. The Company recognizes and bills for revenue for excess usage, if any, in the month of its occurrence to the extent a customer’s usage of the services exceeds their pre-set monthly fixed bandwidth usage and fee arrangements. The rates as specified in the master service agreements are fixed for the duration of the contract term and are not subject to adjustment.

The Company may charge its customers an initial set-up fee prior to the commencement of their services. The Company’s records these initial set-up fees as deferred revenue and recognizes revenue ratably over the period of the customer service agreement. Generally, all the Company’s customers’ service agreements will require some amount of initial set-up along with the selected service subscription.

The Company made sales of software for the Cloud Content Delivery Network (“CDN”) system developed using the Company’s CDN platform technology know-hows. Revenue is recognized when all of the four basic criteria under ASC605-10 are met. In cases where the Company sold software together with post contract services (“PCS”), the arrangement is accounted for as a multiple element arrangement and the arrangement revenue is allocated based on the vendor-specific objective evidence (“VSOE”) of fair value of the products and services. All revenue from the arrangement is deferred and recognized over the PCS term when the VSOE of fair value does not exist.

The Company provides last-mile wired broadband Internet access services, sometimes bundled with broadband related products, to individual and corporate customers at agreed prices. The Company allocates the contract price based on the relative selling price method under which the selling price of each deliverable is determined using VSOE of selling price, third-party evidence (“TPE”) of selling price, or management’s best estimate of the selling price (“BESP”). The Company considers all reasonably available information in determining the BESP, including both market and entity-specific factors. Revenues are recognized for each deliverable when all four criteria under ASC605-10 are met.

The Company evaluates whether it is appropriate to record the gross amount of service sales and related costs or the net amount earned as commissions. Generally, when the Company is primarily obligated in a transaction, have latitude in establishing prices and / or selecting suppliers, or have several but not all of these indicators, revenue is recorded at the gross sale price. The Company generally records the net amounts as commissions earned if the Company is not primarily obligated and do not have latitude in establishing prices. Such amounts earned are determined using a fixed percentage of the gross sales price.

Cash received in advance from customers that are expected to be recognized as revenue upon completion of performance obligations is recorded as deferred revenue when there is no general right of refund; otherwise, it is recorded as advances from customers. Business tax on revenues earned from provision of services to customers is recorded as a deduction from gross revenue to derive net revenue in the same period in which the related revenue is recognized. Most of the Company’s PRC subsidiaries and its Consolidated VIEs are subject to a business tax rate of 3% or 5%. The business tax expenses and other surcharges for the years

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(r) Revenue recognition (continued)**

ended December 31, 2014 and 2015 amounted to RMB25,202 and RMB6,394. Effective since June 2014, VAT of 6% replaced the original business tax for all telecommunication services provided in Mainland China. There was no business tax expense charged in 2016 and afterwards.

**(s) Cost of revenues**

Cost of revenues consists primarily of telecommunication costs, depreciation of the Company’s long-lived assets, amortization of acquired intangible assets, maintenance, data center rental expenses directly attributable to the provision of the IDC services, payroll and other related costs of operations.

**(t) Advertising expenditures**

Advertising expenditures are expensed as incurred and are included in sales and marketing expenses, which amounted to RMB19,687, RMB26,360 and RMB20,420 (US\$2,941) for the years ended December 31, 2014, 2015 and 2016, respectively.

**(u) Research and development expenses**

Research and development expenses consist primarily of payroll and related personnel costs for routine upgrades and related enhancements of the Company’s services and network. Research and development expenses are expensed as incurred.

**(v) Government grants**

Government grants are provided by the relevant PRC municipal government authorities to subsidize the cost of certain research and development projects. The amount of such government grants are determined solely at the discretion of the relevant government authorities and there is no assurance that the Company will continue to receive these government grants in the future. Government grants are recognized when it is probable that the Company will comply with the conditions attached to them, and the grants are received. When the grant relates to an expense item, it is recognized in the consolidated statement of operations over the period necessary to match the grant on a systematic basis to the costs that it is intended to compensate, as a reduction of the related operating expense. When the grant relates to an asset, it is recognized as deferred government grants and released to the consolidated statement of operations in equal amounts over the expected useful life of the related asset, when operational, as a reduction of the related depreciation expense.

**(w) Leases**

Leases are classified at the inception date as either a capital lease or an operating lease. The Company did not enter into any leases whereby it is the lessor for any of the periods presented. As the lessee, a lease is a capital lease if any of the following conditions exists: a) ownership is transferred to the lessee by the end of the lease term, b) there is a bargain purchase option, c) the lease term is at least 75% of the property’s

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)****(w) Leases (continued)**

estimated remaining economic life, or d) the present value of the minimum lease payments at the beginning of the lease term is 90% or more of the fair value of the leased property to the lessor at the inception date. A capital lease is accounted for as if there was an acquisition of an asset and an incurrence of an obligation at the inception of the lease. The Company entered into capital leases for certain fiber optic cables, network equipment and property in the years ended December 31, 2014, 2015 and 2016.

All other leases are accounted for as operating leases wherein rental payments are expensed on a straight-line basis over the periods of their respective lease terms. The Company leases office space and employee accommodation under operating lease agreements. Certain lease agreements contain rent holidays and escalating rent. Rent holidays and escalating rent are considered in determining the straight-line rent expense to be recorded over the lease term. The lease term begins on the date of initial possession of the lease property for purposes of recognizing lease expense on a straight-line basis over the term of the lease.

**(x) Capitalized interest**

Interest costs are capitalized if they are incurred during the acquisition, construction or production of a qualifying asset and such costs could have been avoided if expenditures for these assets have not been made.

As a result of total interest costs capitalized during the period, the interest expense for the year ended December 31, 2014, 2015 and 2016, was as follows:

	<u>2014</u>	<u>2015</u>	<u>2016</u>	
	RMB	RMB	RMB	US\$
Interest expense and amortization cost of bonds	130,355	172,677	113,367	16,328
Interest expense on bank and other borrowings	66,699	55,391	46,377	6,680
Interest expense on capital lease	40,849	57,189	66,687	9,605
Total interest costs	237,903	285,257	226,431	32,613
Less: Total interest costs capitalized	(5,883)	(11,073)	(27,842)	(4,010)
Interest expense, net	<u>232,020</u>	<u>274,184</u>	<u>198,589</u>	<u>28,603</u>

**(y) Income taxes**

The Company accounts for income taxes using the liability method. Under this method, deferred tax assets and liabilities are determined based on the difference between the financial reporting and tax bases of assets and liabilities using enacted tax rates that will be in effect in the period in which the differences are expected to reverse. The Company records a valuation allowance against deferred tax assets if, based on the weight of available evidence, it is more-likely-than-not that some portion, or all, of the deferred tax assets will not be realized. The effect on deferred taxes of a change in tax rates is recognized in income in the period that includes the enactment date.

The Company applies ASC 740, *Accounting for Income Taxes*, to account for uncertainty in income taxes. ASC 740 prescribes a recognition threshold a tax position is required to meet before being recognized in the financial statements.

The Company has elected to classify interest and penalties related to unrecognized tax benefits, if and when required, as part of “income tax” in the consolidated statements of operations.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(z) Share-based compensation**

Share options and Restricted Share Units (“RSUs”) granted to employees are accounted for under ASC 718, *Compensation—Stock Compensation*, which requires that share-based awards granted to employees be measured based on the grant date fair value and recognized as compensation expense over the requisite service period and/or performance period (which is generally the vesting period) in the consolidated statements of operations.

The Company has elected to recognize compensation expense using the straight-line method for share-based awards granted with service conditions that have a graded vesting schedule. For share-based awards granted with performance conditions, the Company recognizes compensation expense using the accelerated method. The Company commences recognition of the related compensation expense if it is probable that the defined performance condition will be met. To the extent that the Company determines that it is probable that a different number of share-based awards will vest depending on the outcome of the performance condition, the cumulative effect of the change in estimate is recognized in the period of change.

For the performance bonuses that the employees can elect to settle in cash and/or restricted shares at an agreed premium of the Company (“Share-Settled Bonus”), the Company estimates the portion of the arrangement to be settled in equity based on its past settlement practices and classifies such portion as a liability in accordance with ASC 718. The Company remeasures the fair value of such liability at each reporting period end through earnings until the actual settlement date, which is the date when the underlying shares were granted to the employees. Subsequent to the settlement date, although the Company accounts for these restricted shares units as an equity award, the original cash bonus amount continues to be classified as a liability within “Accrued expenses and other payables-Others” in the consolidated balance sheets until the end of the six months’ lock-up period as such amounts will be paid to the employees in cash upon the termination of their employment. The fair value of the premium will be reclassified to additional paid in capital and recognized over the remaining lock-up period using the accelerated method, respectively.

A cancellation of the terms or conditions of an equity award under original award in exchange for a new award should be treated as modification. The compensation costs associated with the modified awards are recognized if either the original vesting conditions or the new vesting conditions have been achieved. Total recognized compensation cost for the awards is at least equal to the fair value of the original awards at the grant date unless at the date of the modification the performance or service conditions of the original awards are not expected to be satisfied. The incremental compensation cost is measured as the excess of the fair value of the replacement awards over the fair value at the modification date. Therefore, in relation to the modified awards, the Company recognizes share-based compensation over the vesting periods of the new awards, which comprises (i) the amortization of the incremental portion of share-based compensation over the remaining vesting term, and (ii) any unrecognized compensation cost of original awards, using either the original term or the new term, whichever results in higher expenses for each reporting period. For modification of a liability award that remains a liability after modification, the liability award continues to be remeasured at fair value at each reporting date.

On April 15, 2016 (“the Modification date”), the Company made revisions to the Share-Settled Bonus to remove the agreed premium and six month lock-up period for the employees above a specified level and the option to settle in share for the employees below a specified level. The modified awards remain as liabilities in accordance with ASC 718 as the Company can only settle the Share-Settled Bonus by issuing variable number of shares until the settlement date or in cash.

On November 26, 2016, the Board approved a new incentive program to replace unvested RSUs to certain individuals with a new bonus scheme which will be settled by issuing a variable number of shares with a fair

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(z) Share-based compensation (continued)**

value equal to fixed dollar amount on the settlement date. The modification was treated as an equity to liability modification in accordance with ASC 718. The Company remeasures the fair value of such liability at each reporting period end through earnings until the actual settlement date, which is the date when the number of underlying shares were fixed and recorded the incremental cost over the remaining vesting term and the unrecognized compensation of original awards using the new term.

The Company elected to estimate forfeitures at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from initial estimates. The forfeiture rate is estimated based on historical and future expectations of employee turnover rates and are adjusted to reflect future changes in facts and circumstances, if any.

Share-based compensation expense is recorded net of estimated forfeitures such that expense is recorded only for those share-based awards that are expected to vest. To the extent the Company revises this estimate in the future, the share-based payments could be materially impacted in the period of revision, as well as in subsequent periods. During the years ended December 31, 2014, 2015 and 2016, the Company estimated that the forfeiture rate for both the management and non-management employees of the Company was 1.66%, 1.10% and 1.81%.

**(aa) Loss per share**

In accordance with ASC 260, *Earnings per Share*, basic loss per share is computed by dividing net loss attributable to ordinary shareholders by the weighted average number of unrestricted ordinary shares outstanding during the year. Diluted loss per share is calculated by dividing net profit attributable to ordinary shareholders as adjusted for the effect of dilutive ordinary equivalent shares, if any, by the weighted average number of ordinary and dilutive ordinary equivalent shares outstanding during the period. Contingently issuable shares, including performance-based share awards and contingent considerations to be settled in shares, are included in the computation of basic earnings per share only when there is no circumstance under which those shares would not be issued. Contingently issuable shares are included in the denominator of the diluted loss per share calculation as of the beginning of the period or as of the inception date of the contingent share arrangement, if later, only when dilutive and when all the necessary conditions have been satisfied as of the reporting period end. For contracts that may be settled in ordinary shares or in cash at the election of the Company, share settlement is presumed, pursuant to which incremental shares relating to the number of shares that would be required to settle the contract are included in the denominator of diluted loss per share calculation if the effect is more dilutive. For the contracts that may be settled in ordinary shares or in cash at the election of the counterparty, the more dilutive option of cash or share settlement is used for the purposes of diluted loss per share calculation, pursuant to which share settlement requires the number of shares that would be required to settle the contract be included in the denominator whereas cash settlement requires an adjustment to be made to the numerator for any changes in income or loss that would result as if the contract had been classified as an asset or a liability for accounting purposes during the period for a contract that is classified as equity for accounting purposes, if the effect is more dilutive. Ordinary equivalent shares consist of the ordinary shares issuable upon the exercise of the share options, using the treasury stock method. Ordinary share equivalents are excluded from the computation of diluted loss per share if their effects would be anti-dilutive.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(bb) Share repurchase program**

Pursuant to the Board of Directors’ resolutions on August 26, 2014 and September 4, 2014, the Company’s management is authorized to repurchase up to US\$5,000 and US\$100,000 of the company’s ADSs respectively (“Share Repurchase Plan II”). During the period from September 2, 2014 to December 31, 2016, the Company repurchased 2,368,610 ADSs, under this plan for a consideration of approximately RMB256,330.

The Company accounted for the repurchased shares as Treasury Stock at cost in accordance to ASC 505-30, *Treasury Stock*, and the share repurchase is shown separately in the consolidated statement of shareholder’s equity, as the Company has not yet decided on the ultimate disposition of those ADSs acquired. When the Company uses the treasury stock to settle the share consideration for the acquisitions (Note 19), the difference between the fair value at settlement date and the repurchase price is debited into additional paid-in capital. When the Company decides to retire the treasury stock, the difference between the original issuance price and the repurchase price is debited into accumulated deficit.

**(cc) Comprehensive loss**

Comprehensive loss is defined as the decrease in equity of the Company during a period from transactions and other events and circumstances excluding transactions resulting from investments by owners and distributions to owners. Accumulated other comprehensive loss of the Company includes foreign currency translation adjustments related to the Company and its overseas subsidiaries, whose functional currency is US\$.

**(dd) Segment reporting**

In accordance with ASC 280 “Segment Reporting” (“ASC 280”), the Company historically had only one single reportable segment since the Company’s chief executive officer, who has been identified as the Company’s chief operating decision-maker (“CODM”) formerly relied on the consolidated results of operations when making decisions on allocating resources and assessing performance of the Company. On October 1, 2016, the Company changed its reportable segments as the CODM now reviews the operating result of two different services in order to allocate resources and assess performance of the Company. The operations of the Company are organized into two segments, consisting of the Hosting and related services and Managed network services. Hosting and related services business focuses primarily on colocation, interconnectivity, cloud, VPN, hybrid IT and other value-added services. Managed network services focuses on businesses that primarily utilize bandwidth such as CDN service, hosting area network services and last-mile wired broadband service.

The Company has restated the presentation of its reportable segments for prior years to conform with the current year’s presentation.

**(ee) Employee benefits**

The full-time employees of the Company’s PRC subsidiaries are entitled to staff welfare benefits including medical care, housing fund, pension benefits and unemployment insurance, which are governmental mandated defined contribution plans. These entities are required to accrue for these benefits based on certain percentages of the employees’ respective salaries, subject to certain ceilings, in accordance with the relevant PRC regulations, and make cash contributions to the state-sponsored plans out of the amounts accrued.

**(ff) Comparatives**

Certain items reported in the prior year’s consolidated financial statements have been reclassified to conform to the current year’s presentation.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

***(gg) Recent accounting pronouncements***

In May 2014, the Financial Accounting Standards Board (“FASB”) issued ASU No. 2014-09 (“ASU 2014-09”), Revenue from Contracts with Customers. ASU 2014-09 supersedes the revenue recognition requirements in ASC 605, and requires entities to recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled to in exchange for those goods or services. ASU 2014-09 is originally effective for the annual reporting periods beginning after December 15, 2016, including interim periods within that reporting period. ASU No. 2015-14, Revenue from Contracts with Customers (“ASU- 2015-14”), defers the effective date of ASU 2014-09 by one year. As a result, ASU 2014-09 is effective for annual reporting periods beginning after December 15, 2017 and interim periods therein.

Early adoption is permitted to the original effective date. The Company is currently evaluating the timing of its adoption and the impact of adopting the new revenue standard on its consolidated financial statements and considering additional disclosure requirements.

In November 2015, the FASB issued ASU No. 2015-17 (“ASU 2015-17”), Income Taxes (Topic 740): Balance Sheet Classification of Deferred Taxes, which simplifies the presentation of deferred income taxes by requiring deferred tax assets and liabilities be classified as noncurrent on the balance sheet. The amendments in this update are effective for financial statements issued for annual periods beginning after December 15, 2016, and interim periods within those annual periods. All short-term deferred tax assets and liabilities will be reclassified to long-term assets and liabilities upon adoption of this update. The Group is currently evaluating the impact on its consolidated financial statements of adopting this guidance.

In January 2016, the FASB issued ASU No. 2016-01 (“ASU 2016-01”), Financial Instruments. ASU 2016-01 requires equity investments (except those accounted for under the equity method of accounting or those that result in consolidation of the investee) to be measured at fair value with changes in fair value recognized in net income. An entity may choose to measure equity investments that do not have readily determinable fair values at cost minus impairment, if any, plus or minus changes resulting from observable price changes in orderly transactions for the identical or a similar investment of the same issuer. ASU 2016-01 also simplifies the impairment assessment of equity investments without readily determinable fair values by requiring a qualitative assessment to identify impairment. When a qualitative assessment indicates that impairment exists, an entity is required to measure the investment at fair value. For public business entities, the amendments are effective for fiscal years beginning after December 15, 2017, including interim periods within those fiscal years. Early adoption is permitted. The Company is currently evaluating the impact of adopting this standard on its consolidated financial statements.

In February 2016, the FASB issued ASU No. 2016-02, Leases (“ASU 2016-02”). ASU 2016-02 specifies the accounting for leases. For operating leases, ASU 2016-02 requires a lessee to recognize a right-of-use asset and a lease liability, initially measured at the present value of the lease payments, in its balance sheet. The standard also requires a lessee to recognize a single lease cost, calculated so that the cost of the lease is allocated over the lease term, on a generally straight-line basis. ASU 2016-02 is effective for public companies for annual reporting periods and interim periods within those years beginning after December 15, 2018. Early adoption is permitted. The Company is currently evaluating the impact of adopting ASU 2016-02 on its consolidated financial statements.

In March 2016, the FASB issued ASU No. 2016-08, Revenue from Contracts with Customers (Topic 606): Principal versus Agent Considerations (Reporting Revenue Gross versus Net), (“ASU 2016-08”) which clarifies the implementation guidance on principal versus agent considerations. The guidance includes indicators to assist an entity in determining whether it controls a specified good or service before it is

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

***(gg) Recent accounting pronouncements (continued)***

transferred to the customers. This guidance will be effective for the company in the first quarter of 2018, with the option to adopt it in the first quarter of 2017. The Group is still evaluating the effect if any, that this guidance will have on its consolidated financial statements. In June 2016, the FASB issued ASU No. 2016-13 (“ASU 2016-13”), Financial Instruments—Credit Losses (Topic 326), Measurement of Credit Losses on Financial Instruments. ASU 2016-13 changes the impairment model for most financial assets and certain other instruments. The standard will replace “incurred loss” approach with an “expected loss” model for instruments measured at amortized cost. For available-for-sale investments, entities will be required to record allowances rather than reduce the carrying amount, as they do today under the other-than-temporary impairment model. The standard is effective for public business entities for annual periods beginning after December 15, 2019, and interim periods therein. Early adoption is permitted. The Company is currently evaluating the impact of adopting this standard on its consolidated financial statements.

In March 2016, the FASB issued ASU No. 2016-09, Improvements to Employee Share-Based Payment Accounting (“ASU 2016-09”). The amendments in ASU 2016-09 simplify several aspects of the accounting for employee share-based payment transactions, including the income tax consequences, classification of awards as either equity or liabilities, and classification on the statement of cash flows. For public business entities, ASU 2016-09 is effective for annual periods beginning after December 15, 2016 and interim periods within those annual periods. The Company does not expect the implementation of this standard to materially impact its future stock-based compensation expense.

In August 2016, the FASB issued ASU No. 2016-15, Statement of cash flows—Classification of Certain Cash Receipts (“ASU 2016-15”). The amendments in ASU 2016-15 addresses eight specific cash flow issues, including debt prepayment or debt extinguishment costs, settlement of zero-coupon debt instruments or other debt instruments with coupon interest rates that are insignificant in relation to the effective interest rate of the borrowing, contingent consideration payments made after a business combination, proceeds from the settlement of insurance claims; proceeds from the settlement of corporate-owned life insurance policies (COLIs) (including bank-owned life insurance policies (BOLIs)), distributions received from equity method investees, beneficial interests in securitization transactions and separately identifiable cash flows and application of the predominance principle. For public business entities, ASU 2016-15 is effective for fiscal years beginning after December 15, 2017, and interim periods within those fiscal years. The Company is currently evaluating the impact of adopting this standard on its consolidated financial statements.

In November 2016, the FASB issued Accounting Standards Update No. 2016-18 (“ASU 2016-18”), Statement of Cash Flows (Topic 230): Restricted Cash. ASU 2016-18 requires companies to include amounts generally described as restricted cash and restricted cash equivalents in cash and cash equivalents when reconciling beginning-of-period and end-of-period total amounts shown on the statement of cash flows. This standard is effective for public business entities in the first quarter of 2018. Early adoption is permitted. The Company is currently evaluating the effect that this guidance will have on our consolidated financial statements and related disclosures.

In January 2017, FASB has issued ASU No. 2017-01, Business Combinations (Topic 805): Clarifying the Definition of a Business, clarifying the definition of a business. The ASU affects all companies and other reporting organizations that must determine whether they have acquired or sold a business. The definition of a business affects many areas of accounting including acquisitions, disposals, goodwill, and consolidation. The ASU is effective for annual periods beginning after December 15, 2017, including interim periods within those periods. The Company is currently evaluating the impact that the adoption of this standard will have on its consolidated financial statements.

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**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(gg) Recent accounting pronouncements (continued)**

In January 2017, the FASB issued Accounting Standards Update No. 2017-04 (“ASU 2017-04”), Intangibles—Goodwill and Other (Topic 350): Simplifying the Test for Goodwill Impairment. ASU 2017-04 eliminates the requirement to calculate the implied fair value of goodwill to measure a goodwill impairment charge. Instead, entities will record an impairment charge based on the excess of a reporting unit’s carrying amount over its fair value. This standard is effective for public business entities in the first quarter of 2020. Early adoption is permitted. The Company is currently evaluating the effect that this guidance will have on our consolidated financial statements and related disclosures.

**3. CONCENTRATION OF RISKS**

**(a) Credit risk**

Financial instruments that potentially subject the Company to significant concentrations of credit risk consist primarily of cash and cash equivalents, short-term investments, accounts receivable, other receivables and amounts due from related parties. As of December 31, 2015 and 2016, the aggregate amount of cash and cash equivalents, restricted cash and short-term investments of RMB969,476 and RMB489,646 (US\$70,524), respectively, were held at major financial institutions located in the PRC, and US\$176,637 and US\$444,019 (RMB3,082,823), respectively, were deposited with major financial institutions located outside the PRC. Management believes that these financial institutions are of high credit quality and continually monitors the credit worthiness of these financial institutions. Historically, deposits in Chinese banks are secure due to the state policy on protecting depositors’ interests. However, China promulgated a new Bankruptcy Law in August 2006 that came into effect on June 1, 2007, which contains a separate article expressly stating that the State Council may promulgate implementation measures for the bankruptcy of Chinese banks based on the Bankruptcy Law. Under the new Bankruptcy Law, a Chinese bank may go into bankruptcy. In addition, since China’s accession to the World Trade Organization, foreign banks have been gradually permitted to operate in China and have been significant competitors against Chinese banks in many aspects, especially since the opening of the Renminbi business to foreign banks in late 2006. Therefore, the risk of bankruptcy of those Chinese banks in which the Company has deposits has increased. In the event of bankruptcy of one of the banks which holds the Company’s deposits, it is unlikely to claim its deposits back in full since it is unlikely to be classified as a secured creditor based on PRC laws.

**(b) Business, supplier, customer, and economic risk**

The Company participates in a relatively dynamic and competitive industry that is heavily reliant operation excellence of the services. The Company believes that changes in any of the following areas could have a material adverse effect on the Company’s future financial position, result of operations or cash flows:

(i) Business Risk—Third parties may develop technological or business model innovations that address data center and network requirements in a manner that is, or is perceived to be, equivalent or superior to the Company’s services. If competitors introduce services that compete with, or surpass the quality, price or performance of the Company’s services, the Company may be unable to renew its agreements with existing customers or attract new customers at the prices and levels that allow the Company to generate reasonable rates of return on its investment.

(ii) Supplier Risk—The Company’s operations are dependent upon bandwidth and cabinet capacity provided by the third-party telecom carriers. There can be no assurance that the Company will be able to secure the cabinet and bandwidth supply from the third-party telecom carriers, neither the Company is

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**3. CONCENTRATION OF RISKS (CONTINUED)**

**(b) Business, supplier, customer, and economic risk (continued)**

adequately prepared for unexpected increases in bandwidth demands by its customers. The communications capacity the Company has leased, include cabinet and bandwidth, may become unavailable for a variety of reasons, such as physical interruption, technical difficulties, contractual disputes, or the financial health of its third-party providers. Any failure of these network providers to provide the capacity the Company requires may result in a reduction in, or interruption of, service to its customers. A significant portion of the Company’s total bandwidth and cabinet resources are purchased from its four largest suppliers, who collectively accounted for 21%, 15% and 19% of the Company’s total bandwidth and cabinet resources for the years ended December 31, 2014, 2015 and 2016, respectively.

(iii) Customer Risk—The success of the Company’s business going forward will rely in part on Company’s ability to continue to obtain and expand business from existing customers while also attracting new customers. The Company has a diversified base of customers covering its services and the revenue from the largest single customer accounted for less than 4% of the Company’s total net revenues in the year ended December 31, 2016. Certain customers are local subsidiaries of a telecommunication carrier in China, which the Company views as separate customers as it negotiates with, maintain and support each of these entities given that each of them has the separate decision-making authority and services procurement budget. None of these customers on a stand-alone basis contributed more than 2% of the Company’s revenues in any given year but in the aggregate, they contributed approximately 7%, 6% and 4% of the Company’s total revenues for the years ended December 31, 2014, 2015 and 2016, respectively.

(iv) Political, economic and social uncertainties—The Company’s operations could be adversely affected by significant political, economic and social uncertainties in the PRC. Although the PRC government has been pursuing economic reform policies for more than 20 years, no assurance can be given that the PRC government will continue to pursue such policies or that such policies may not be significantly altered, especially in the event of a change in leadership, social or political disruption or unforeseen circumstances affecting the PRC political, economic and social conditions. There is also no guarantee that the PRC government’s pursuit of economic reforms will be consistent or effective.

(v) Regulatory restrictions—The applicable PRC laws, rules and regulations currently prohibit foreign ownership of companies that provide internet related services, including hosting, content delivery network services, managed network services and virtual private internet services. Accordingly, the Company’s subsidiary, 21Vianet China, is currently ineligible to apply for the required licenses for providing IDC services in China. As a result, the Company operates its IDC services in the PRC through its Consolidated VIEs which holds the licenses and permits required to provide IDC services in the PRC. The PRC Government may also choose at anytime to block access to certain website operators which could also materially impact the Company’s ability to generate revenue.

**(c) Currency convertibility risk**

The Company transacts substantially all its business in RMB, which is not freely convertible into foreign currencies. On January 1, 1994, the PRC government abolished the dual-rate system and introduced a single rate of exchange as quoted daily by the People’s Bank of China (the “PBOC”). However, the unification of the exchange rates does not imply that the RMB may be readily convertible into US\$ or other foreign currencies. All foreign exchange transactions continue to take place either through the PBOC or other banks authorized to buy and sell foreign currencies at the exchange rates quoted by the PBOC. Approval of foreign currency payments by the PBOC or other institutions requires submitting a payment application form together with suppliers’ invoices, shipping documents and signed contracts.

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**3. CONCENTRATION OF RISKS (CONTINUED)****(d) Foreign currency exchange rate risk**

From July 21, 2005, the RMB is permitted to fluctuate within a narrow and managed band against a basket of certain foreign currencies. The depreciation of the RMB against US\$ was approximately 0.4%, 6.1% and 6.8% in the years ended December 31, 2014, 2015 and 2016, respectively.

**4. ACQUISITIONS****Assets acquisition in 2016:**

On July 7, 2016, the Company through its subsidiary, 21Vianet HK acquired 100% equity interests in Dynamic Ruby Limited with a total consideration of RMB73,150 (US\$10,535). The purpose of this transaction for the Company is to acquire the land use right and a building to establish a new data center from FS Zhuoyi. As FS Zhuoyi does not possess all the elements that are necessary to conduct normal operations as a business and had not yet commenced operations, such acquisition is accounted for as an acquisition of assets. The fair values of the net identifiable assets of FS Zhuoyi at the acquisition day are as follows:

	<u>RMB</u>	<u>US\$</u>
Net assets acquired:		
Land use right	92,650	13,344
Property	50,950	7,338
Cash and cash equivalents	5,672	817
Other current assets	21	3
Other current liabilities	(51,386)	(7,401)
Deferred tax liabilities	<u>(24,757)</u>	<u>(3,566)</u>
Total consideration in cash	<u>73,150</u>	<u>10,535</u>

**Business combinations before 2016:**Aipu Group

To expand the reach of the Company’s data transmission network into regional last-mile access networks, further strengthening its position as a leading integrated internet infrastructure services provider in China, on May 31, 2014, the Company acquired from third party selling shareholders (the “Selling Shareholder”) the controlling interest represented by 50% equity interests plus one share of Aipu Group, one of the largest regional internet service providers in Southwest China, for a total purchase consideration of RMB748,971, as follow:

	<u>RMB</u>
Cash consideration (i)	700,000
Contingent consideration in cash* (ii)	48,971
Total fair value of purchase price consideration	<u>748,971</u>

\* The Company determined the fair value of the contingent consideration with the assistance of an independent third party valuation firm.

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**4. ACQUISITIONS (CONTINUED)**

**Business combinations before 2016 (continued):**

Details of the purchase consideration are as follows:

- i. RMB700,000 of the above cash consideration was paid in 2014.
- ii. The contingent consideration in cash was determined based on the achievement by Aipu Group of certain revenue and net profit targets as well as certain operational performance targets in accordance with the sales and purchase agreement for the fiscal years 2014, 2015 and 2016. The Company determined the fair value of the contingent cash consideration as of the acquisition date and at the end of 2014, 2015 and 2016 with the assistance of an independent third party valuation firm based on the Company’s assessment of whether Aipu Group will meet the aforementioned contractually stipulated targets. The outstanding contingent consideration amount was recorded in the “Amount due to related parties” balance within the Company’s consolidated balance sheets (Note 24). In 2016, since Aipu failed to meet the operational performance target, the contingent consideration amounted to RMB57,700 was reversed as of December 31, 2016.

The sale and purchase agreement also provided put options that allows the Selling Shareholders to sell the remaining 50% equity interests in the Aipu Group in three tranches, namely 28% equity interest in 2015, 11% equity interest in 2016 and the remaining equity interests (including those in 2015 and 2016 if these put options are not exercised) in 2017 for a consideration determined using certain financial or operational targets with a floor of RMB700,000 or a ceiling of RMB800,000, in aggregate. A portion of the consideration is to be settled in cash based on certain financial target stipulated in the sale and purchase agreement. The difference will be settled in cash or shares, with the choice to settle in cash or shares residing with the Company for the first tranche and the Selling Shareholders in the subsequent tranches.

The noncontrolling interests are to be redeemed by the Company at the option of the Selling Shareholders in return for cash and shares where the maximum number of shares required to be delivered is outside of the control of the Company, and thus are accounted for as redeemable noncontrolling interests. The Company elects to recognize the changes in redemption value immediately as they occur and adjust the carrying amount of the noncontrolling interests to the redemption value at the end of each reporting period as if it was the redemption date in accordance with ASC topic 480 (“ASC 480”), *Distinguishing Liabilities from Equity*. As the remaining 50% equity interests are held by a few non-controlling shareholders where the underlying shares of the Aipu Group are not publicly traded, the put options are embedded features in the Aipu Group’s shares, which does not qualify for bifurcation accounting. The put options are recognized as part of redeemable non-controlling interests (Note 29). The redeemable noncontrolling interests were initially recorded at the higher of acquisition date fair value and subsequently adjusted to the balance after attribution of Aipu Group’s net income pursuant to ASC 810, *Consolidation*, and the redemption value pursuant to ASC 480, which is capped within the aforementioned range. Adjustments to the carrying amount of redeemable noncontrolling interests pursuant to ASC 480, if any, are charged to additional paid-in capital.

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**4. ACQUISITIONS (CONTINUED)**

**Business combinations before 2016 (continued):**

Dermot Entities

As part of the Company’s business strategy to expand into the Virtual Private Network (“VPN”) market, the Group acquired 100% equity interests in the Dermot Entities from a third party selling shareholder, on August 10, 2014 for a total purchase consideration of RMB953,567.

Cash consideration (i)	RMB 598,500
Contingent ordinary shares issuance * (ii) (iii)	355,067
Total fair value of purchase price consideration	<u>953,567</u>

\* The Company determined the fair value of the contingent share consideration with the assistance of an independent third party valuation firm.

Details of the purchase consideration are as follows:

- i. RMB 598,500 of the above cash consideration was paid in 2014.
- ii. The contingent consideration in shares are determined based on the achievement by Dermot Entities of certain financial targets in accordance with the sales and purchase agreement for the fiscal years 2014 and 2015 as well as compliance to the terms of the sales and purchase agreement. The above contingent consideration amounts were derived from the Company’s assessment of whether Dermot Entities will meet the contractually stipulated targets. The outstanding contingent consideration related to fiscal year 2015 has been recorded in the “Amount due to related parties” balance within the Company’s consolidated balance sheets.
- iii. As the contingent consideration in shares is predominately derived from a financial performance parameter other than the fair value of the issuer’s shares, it is liability classified and is remeasured at the end of each reporting period with an adjustment for fair value recorded to the current period expense. The contingent consideration related to fiscal year 2014 and 2015 has been resolved and remeasured in April 2015 and April 2016, with its fair value of RMB210,000 and RMB210,000 reclassified to additional paid in capital, respectively. The Company issued 1,923,556 ADS in April 2015 and 1,618,251 ADS in May 2016 in relation to this, respectively.

The sale and purchase agreement also provided (i) 237,874 restricted share units to be settled in cash or shares at the Company’s option and (ii) cash payments if the financial performance for fiscal years 2014 and 2015 exceed certain agreed-upon financial targets, to be granted and paid to certain Dermot Entities management over agreed requisite service periods subsequent to the acquisition. The related compensation for post-acquisition services provided by the employees is accounted as compensation and recorded in the Company’s consolidated statements of operations (Note 22(c)).

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**4. ACQUISITIONS (CONTINUED)**

**Business combinations before 2016 (continued):**

Other acquisitions

As part of the Company’s business strategy to expand the existing hosting service, the Company completed other several non-significant acquisitions in 2014. The aggregate consideration for the three acquisitions is RMB64,232, as follow:

Cash consideration (i)	RMB 49,554
Contingent consideration in cash * (ii)	7,339
Contingent ordinary shares issuance * (ii) (iii)	7,339
Total fair value of purchase price consideration	<u>64,232</u>

\* The Company determined the fair value of the contingent share consideration with the assistance of an independent third party valuation firm.

Details of the purchase consideration are as follows:

- i. RMB49,554 of the above cash consideration was paid in 2014.
- ii. The contingent consideration in both cash and shares are determined based on the achievement by Guangdong Tianying Information Technology Co., Ltd. (“GD Tianying”) of certain financial and operational targets in accordance with the sales and purchase agreement for the fiscal years 2014, 2015 and 2016 as well as compliance to the terms of the sales and purchase agreement. The above contingent consideration amounts were derived from the Company’s assessment of whether GD Tianying will meet the contractually stipulated targets.
- iii. As the contingent consideration of GD Tianying in shares is predominately derived from a financial and operational performance parameter other than the fair value of the issuer’s shares, it is liability-classified and is remeasured at the end of each reporting period with an adjustment for fair value recorded to the current period expense. The contingent consideration related to fiscal year 2014 has been resolved and remeasured in September 2015, with its fair value of RMB4,543 reclassified to additional paid in capital. The Company subsequently issued 225,262 Shares in September 2015 for the contingent consideration related to GD Tianying’s 2014 performance.

As the financial and/or operational targets for fiscal year 2015 were not achieved, the corresponding portion of the contingent consideration of RMB9,455 was reversed and recognized as a gain as of December 31, 2015.

As of December 31, 2015, the Company was in the process of negotiation with the seller of GD Tianying on the gross value of the contingent consideration related to fiscal year 2016. As this is a pending event subsequent to the acquisition which is unrelated to the original acquisition, the Company concluded that the accounting for any settlement should be separated from that of the business combination. Based on the Company’s best estimate, the fair value of the related contingent consideration in cash and shares of RMB16,350, as determined based on the remeasured amount of December 31, 2015, is accrued as a contingent payable pursuant to ASC 450, Contingencies.

As the financial and/or operational targets for fiscal year 2016 were not achieved, the corresponding portion of the contingent consideration of RMB16,350 was reversed and recognized as a gain in the current period expense.

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**5. ACCOUNTS AND NOTES RECEIVABLE, NET**

Accounts and notes receivable and the allowance for doubtful debt consist of the following:

	December 31,		
	2015	2016	
	RMB	RMB	US\$
Accounts receivable	733,558	735,154	105,884
Notes receivable	620	1,215	175
Allowance for doubtful debt	(40,070)	(80,910)	(11,653)
	<u>694,108</u>	<u>655,459</u>	<u>94,406</u>

As of December 31, 2015 and 2016, all accounts and notes receivable were due from third party customers.

An analysis of the allowance for doubtful debt is as follows:

	December 31,		
	2015	2016	
	RMB	RMB	US\$
Balance at beginning of the year	10,416	40,070	5,771
Provision	30,751	79,637	11,470
Write-off of accounts receivable	(1,097)	(38,797)	(5,588)
Balance at the end of the year	<u>40,070</u>	<u>80,910</u>	<u>11,653</u>

Additions to the Company’s allowance for doubtful debt were recorded within allowance for doubtful debt for the years ended December 31, 2014, 2015 and 2016.

**6. SHORT-TERM INVESTMENTS**

Short-term investments consisted of the following as of December 31, 2015 and 2016:

	December 31,		
	2015	2016	
	RMB	RMB	US\$
Held-to-maturity securities			
- Fixed rate time deposits	—	277,946	40,033
- Floating rate principal unguaranteed investments	102,300	—	—
	<u>102,300</u>	<u>277,946</u>	<u>40,033</u>

The Company recorded interest income related to its short-term investments amounting to RMB50,882, RMB37,652 and RMB1,148 (US\$165) for the years ended December 31, 2014, 2015 and 2016, respectively, in the consolidated statements of operations. There were no unrealized gains or losses as of December 31, 2014, 2015 and 2016.

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**7. INVENTORIES**

Inventories consisted of the following as of December 31, 2015 and 2016:

	December 31,		
	2015	2016	
	RMB	RMB	US\$
Broadband related products	13,539	4,431	638

**8. PREPAID EXPENSES AND OTHER CURRENT ASSETS**

Prepaid expenses and other current assets consist of the following:

	December 31,		
	2015	2016	
	RMB	RMB	US\$
Prepaid expenses for bandwidth, rented data centers or cabinets	126,842	163,443	23,541
Staff field advances	20,819	22,429	3,230
Interest receivables	4,936	13,576	1,955
Receivables for the disposal of certain construction-in-progress	20,290	20,290	2,922
Tax recoverables	159,413	309,426	44,567
Deposits	18,191	19,596	2,822
Loan to third parties	119,244	62,433	8,992
Other receivables	172,818	165,938	23,901
	<u>642,553</u>	<u>777,131</u>	<u>111,930</u>

Prepaid expenses for bandwidth, rented data centers and cabinets represent the unamortized portion of prepayments made to the Group’s telecommunication operators and certain technology companies, which provide the Group with access to bandwidth, data centers or cabinets.

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**9. PROPERTY AND EQUIPMENT, NET**

Property and equipment, including those held under capital leases, consist of the following:

	December 31,		
	2015	2016	
	RMB	RMB	US\$
At cost:			
Property	439,480	490,430	70,637
Leasehold improvements	398,473	666,051	95,931
Computer and network equipment	2,556,403	2,926,278	421,472
Optical fibers	207,423	207,423	29,875
Office equipment	19,554	19,591	2,822
Motor vehicles	8,289	8,144	1,173
	<u>3,629,622</u>	<u>4,317,917</u>	<u>621,910</u>
Less: accumulated depreciation	(1,088,684)	(1,342,041)	(193,294)
Impairment	—	(238,144)	(34,300)
	<u>2,540,938</u>	<u>2,737,732</u>	<u>394,316</u>
Construction-in-progress	1,112,133	1,043,881	150,350
	<u>3,653,071</u>	<u>3,781,613</u>	<u>544,666</u>

Depreciation expense was RMB278,986, RMB402,035 and RMB480,105 (US\$69,150) for the years ended December 31, 2014, 2015 and 2016, respectively, and were included in the following captions:

	For the years ended December 31,			
	2014	2015	2016	
	RMB	RMB	RMB	US\$
Cost of revenues	225,680	328,217	397,014	57,182
Sales and marketing expenses	3,397	5,670	3,759	541
General and administrative expenses	19,433	29,753	45,746	6,590
Research and development expenses	30,476	38,395	33,586	4,837
	<u>278,986</u>	<u>402,035</u>	<u>480,105</u>	<u>69,150</u>

The carrying amounts of the Company’s property and equipment held under capital leases at respective balance sheet dates were as follows:

	December 31,		
	2015	2016	
	RMB	RMB	US\$
Property	365,353	365,353	52,622
Computer and network equipment	289,346	431,948	62,213
Optical fibers	207,423	207,423	29,875
	<u>862,122</u>	<u>1,004,724</u>	<u>144,710</u>
Less: accumulated depreciation	(138,608)	(238,765)	(34,389)
	<u>723,514</u>	<u>765,959</u>	<u>110,321</u>
Construction-in-progress	142,671	35,906	5,172
	<u>866,185</u>	<u>801,865</u>	<u>115,493</u>

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**9. PROPERTY AND EQUIPMENT, NET (CONTINUED)**

Depreciation of property, computer and network equipment and optical fibers under capital leases was RMB22,302, RMB64,371 and RMB100,157 (US\$14,426), for the years ended December 31, 2014, 2015 and 2016, respectively.

The carrying amounts of property, computer and network equipment and construction-in-progress pledged by the Group to secure banking borrowings (Note 14) granted to the Group at the respective balance sheet dates were as follows:

	December 31,		
	2015	2016	
	RMB	RMB	US\$
Property	22,118	7,938	1,143
Computer and network equipment	37,167	31,506	4,538
Construction-in-progress	—	318,259	45,839

**10. INTANGIBLE ASSETS, NET**

The following table presents the Company’s intangible assets as of the respective balance sheet dates:

	Purchased software	Radio spectrum license	Network use right	Contract backlog*	Customer relationships*	Licenses*	Supplier relationships*	Trade names*	Platform software*	Non-compete agreements*	Internal use software	Property management relationship*	Total
	RMB	RMB	RMB	RMB	RMB	RMB	RMB	RMB	RMB	RMB	RMB	RMB	RMB
Intangible assets, net January 1, 2015	67,032	95,880	17,834	31,514	677,431	17,785	141,004	229,097	11,582	24,198	9,854	81,242	1,404,453
Additions	22,706	—	—	—	—	—	—	—	—	—	23,780	—	46,486
Disposals	—	—	—	—	—	—	—	—	—	—	(243)	—	(243)
Foreign currency translation difference	380	7,237	—	—	—	—	—	—	—	—	—	—	7,617
Amortization expense	(15,647)	(9,730)	(1,000)	(6,588)	(81,783)	(1,266)	(25,277)	(17,908)	(3,829)	(5,694)	(5,772)	(9,653)	(184,147)
Intangible assets, net December 31, 2015	74,471	93,387	16,834	24,926	595,648	16,519	115,727	211,189	7,753	18,504	27,619	71,589	1,274,166
Additions	26,763	—	—	—	—	—	—	—	—	—	12,781	—	39,544
Disposals	(6,531)	—	—	—	—	—	—	—	—	—	—	—	(6,531)
Foreign currency translation difference	1,814	7,115	—	—	—	—	—	—	—	—	—	—	8,929
Amortization expense	(23,072)	(8,934)	(1,000)	(6,588)	(80,349)	(1,266)	(25,277)	(17,908)	(3,829)	(5,694)	(394)	(9,653)	(183,964)
Impairment	—	—	—	—	(102,524)	(2,696)	(2,007)	(24,896)	—	(3,907)	—	(18,773)	(154,803)
Intangible assets, net December 31, 2016	73,445	91,568	15,834	18,338	412,775	12,557	88,443	168,385	3,924	8,903	40,006	43,163	977,341
Intangible assets, net December 31, 2016 (US\$)	10,578	13,189	2,281	2,641	59,452	1,809	12,738	24,252	565	1,282	5,762	6,217	140,766

\* Acquired in the acquisitions of subsidiaries

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**10. INTANGIBLE ASSETS, NET (CONTINUED)**

Contract backlog relate to the order placed by the customers that have yet to be delivered at the acquisition date. Customer relationships relate to the relationships that arose as a result of existing customer agreements acquired and is derived from the estimated net cash flows that are expected to be derived from the expected renewal of these existing customer agreements after subtracting the estimated net cash flows from other contributory assets. Licenses represented the telecommunication service license in relation to managed network services and virtual private network services. Supplier relationships relate to the relationships that arose as a result of existing bandwidth supply agreements with certain network operators. Except for the supplier relationship in the acquisition of Fastweb and virtual private network supplier relationship in the acquisition of WiFire BJ and Yilong and Dermot Entities which were valued using a replacement cost method given the relative ease of replacement, the values of supplier relationships were generally derived from the estimated net cash flows that are expected to be generated from the expected renewal of these existing supplier agreements after subtracting the estimated net cash flows from other contributory assets. Trade Names mainly relate to the trade names of the Managed Network Entities, Aipu Group and Dermot Entities. Non-compete agreements represented the agreements signed with key managements of acquirees at the acquisition date, which was mainly in relation to the acquisitions of Aipu Group, valued using the incremental cash flow method. Property management relationship relate to the community relationships that in the acquisition of Aipu Group which was valued using the replacement cost method.

The intangible assets, except for acquired customer relationships in the acquisition of the Managed Network Entities which are amortized using an accelerated method of amortization, are amortized using the straight-line method, which is the Company’s best estimate of how these assets will be economically consumed over their respective estimated useful lives ranging from 1 to 20 years.

Amortization expenses were approximately RMB127,669, RMB184,147 and RMB183,964 (US\$26,496) for the years ended December 31, 2014, 2015 and 2016, respectively.

The annual estimated amortization expenses for the intangible assets for each of the next five years are as follows:

	<u>RMB</u>	<u>US\$</u>
2017	198,732	28,623
2018	182,642	26,306
2019	164,766	23,731
2020	134,359	19,352
2021	124,878	17,986
	<u>805,377</u>	<u>115,998</u>

**11. LAND USE RIGHTS, NET**

Land use rights held by the Group are amortized over the remaining term of the respective land use rights certificates.

	<u>December 31,</u>		
	<u>2015</u>	<u>2016</u>	
	<u>RMB</u>	<u>RMB</u>	<u>US\$</u>
Cost	66,878	172,658	24,868
Accumulated amortization	(2,196)	(5,012)	(722)
Land use rights, net	<u>64,682</u>	<u>167,646</u>	<u>24,146</u>

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**11. LAND USE RIGHTS, NET (CONTINUED)**

The carrying amounts of land use rights pledged by the Group to secure banking borrowings (Note14) granted to the Group at the respective balance sheet dates were as follows:

	December 31,		
	2015	2016	
	RMB	RMB	US\$
Land use rights	—	17,232	2,482

**12. GOODWILL**

The changes in the carrying amount of goodwill were as follows:

	December 31,			
	2014	2015	2016	
	RMB	RMB	RMB	US\$
Balance as of January 1	410,500	1,755,970	1,755,970	252,912
Goodwill acquired	1,345,470	—	—	—
Balance as of December 31	<u>1,755,970</u>	<u>1,755,970</u>	<u>1,755,970</u>	<u>252,912</u>

As of December 31, 2016, the Company has two reporting units. Goodwill from acquisition was allocated to the two reporting units accordingly. Following table summarizes the allocated goodwill by each reporting unit:

	RMB	US\$
Hosting and related services	989,530	142,522
Managed network services	766,440	110,390
	<u>1,755,970</u>	<u>252,912</u>

No impairment charge was recorded in any of the three years ended December 31, 2014, 2015 and 2016.

**13. LONG-TERM INVESTMENTS**

The Company’s long-term investments comprise of the following:

	December 31,		
	2015	2016	
	RMB	RMB	US\$
Cost method investments	48,696	56,087	8,078
Equity method investments	150,211	234,863	33,827
Available-for-sale investments	2,597	7,921	1,141
	<u>201,504</u>	<u>298,871</u>	<u>43,046</u>

Cost method investments

The Group disposed one of cost method investments of nil and RMB6,109 (US\$880) in the consolidated statement of comprehensive loss for the years ended December 31, 2015 and 2016, respectively. The

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**13. LONG-TERM INVESTMENTS (CONTINUED)**

Cost method investments (continued)

investment income of nil and RMB5,160 (US\$743) was recognized in other income in the consolidated statements of comprehensive loss for the years ended December 31, 2015 and 2016, respectively. There were no impairment loss recognized for these cost method investments as of December 31, 2016.

Investment in equity investees

	As of December 31, 2014			Decrease during the year ended December 31, 2015		As of December 31, 2015		
	Cost of investment RMB	Share equity loss RMB	Investment in equity investee RMB	Cost of investment RMB	Share equity loss RMB	Cost of investment RMB	Share equity loss RMB	Investment in equity investee RMB
Yizhuang Fund	101,000	(3,144)	97,856	—	52,355	101,000	49,211	150,211

	As of December 31, 2015			Increase during the year ended December 31, 2016		As of December 31, 2016			
	Cost of investment RMB	Share equity loss RMB	Investment in equity investee RMB	Cost of investment RMB	Share equity gain RMB	Cost of investment RMB	Share equity gain RMB	Investment in equity investee RMB	Investment in equity investee US\$
Yizhuang Fund	101,000	49,211	150,211	—	35,937	101,000	85,148	186,148	26,811
Unis Tech	—	—	—	49,000	(285)	49,000	(285)	48,715	7,016
	101,000	49,211	150,211	49,000	35,652	150,000	84,863	234,863	33,827

In April 2012, the Company through its subsidiary, 21Vianet Beijing, entered into an agreement to invest in the Yizhuang Venture Investment Fund (“Yizhuang Fund”) as a limited partner with an amount of RMB50,500. In December 2013, the Company made the second tranche of investment of another amount of RMB50,500 in the Yizhuang Fund, and held 27.694% of the investee as of December 31, 2014, 2015 and 2016. Given the Company holds more than three percent interest in the Yizhuang Fund as a limited partner, the investment is accounted for under the equity method as prescribed in ASC323-10, *Investments—Equity Method*.

In June 2016, the Company through its subsidiary, 21Vianet Beijing, and a related company jointly set up Unisplendour-Vianet Technology Inc. (“Unis Tech”). The Company injected capital of RMB49,000 (US\$7,057) to acquire 49% of equity interest in Unis Tech with the ability to exercise significant influence.

There were no indicators of impairment noted for this equity method investments as of December 31, 2016.

Available-for-sale investments

Available-for-sale investments consist of investments in convertible notes with conversion option to ordinary shares that are not readily convertible to cash and therefore the bifurcation of embedded derivative is not required as the conversion option did not qualify as derivatives in accordance with ASC 815 “*Derivatives and Hedging*”.

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**14. BANK BORROWINGS**

Bank borrowings are as follows as of the respective balance sheet dates:

	December 31,	
	2015	2016
	RMB	RMB      US\$
Short-term bank borrowings	276,000	1,683,676      242,500
Long-term bank borrowings, current portion	38,803	39,303      5,661
	314,803	1,722,979      248,161
Long-term bank borrowings, non-current portion	103,421	268,221      38,632
<b>Total bank borrowings</b>	<b>418,224</b>	<b>1,991,200      286,793</b>

The short-term bank borrowings outstanding as of December 31, 2015 and 2016 bore a weighted average interest rate of 5.69% and 4.22% per annum, respectively, and were denominated in RMB. These borrowings were obtained from financial institutions and have terms of two months to one year. The long-term bank borrowings (including current portion) outstanding as of December 31, 2015 and 2016 bore a weighted average interest rate of 6.59% and 5.85% per annum, and were denominated in RMB and HK\$. These loans were obtained from financial institutions located in the PRC and Hong Kong.

As of December 31, 2015 and December 31, 2016, unused loan facilities for bank borrowings amounted to RMB414,000 and RMB766,000 (US\$110,327), respectively.

Bank borrowings as of December 31, 2015 and 2016 were secured/guaranteed by the following:

December 31, 2015

Short-term bank borrowings (RMB)	Secured/guaranteed by
50,000	Guaranteed by restricted cash of RMB51,553.
11,000	Secured by a subsidiary’s building with net book value of RMB13,943 (Note 9).
215,000	Unsecured borrowings.
<u>276,000</u>	
Long-term bank and other borrowings (including current portion) (RMB)	Secured/guaranteed by
16,956	Guaranteed by noncontrolling shareholder of Aipu Group
4,800	Secured by a subsidiary’s building with net book value of RMB8,175 (Note 9).
16,778	Secured by a subsidiary’s computer and network equipment with net book value of RMB37,167 (Note 9).
103,690	Unsecured borrowings.
<u>142,224</u>	

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**14. BANK BORROWINGS (CONTINUED)**

December 31, 2016

Short-term bank borrowings (RMB)	Secured/guaranteed by
1,520,000	Guaranteed by restricted cash of RMB1,751,055.
20,000	Guaranteed by noncontrolling shareholder of Aipu Group.
143,676	Unsecured borrowings.
<u>1,683,676</u>	
Long-term bank borrowings (including current portion) (RMB)	Secured/guaranteed by
1,600	Secured by a subsidiary’s building with net book value of RMB7,938 (Note 9).
13,817	Secured by a subsidiary’s computer and network equipment with net book value of RMB31,506 (Note 9).
164,000	Secured by a subsidiary’s construction-in-progress and land use rights with net book value of RMB335,491(Note 9/Note 11).
128,107	Unsecured borrowings.
<u>307,524</u>	

**15. ACCRUED EXPENSES AND OTHER PAYABLES**

The components of accrued expenses and other payables are as follows:

	December 31,		
	2015	2016	
	RMB	RMB	US\$
Payroll and welfare payables	193,356	248,895	35,848
Business and other taxes payable	25,780	21,011	3,026
Payables for office supplies and utilities	25,497	31,006	4,466
Payables for the purchase of property and equipment	218,165	266,597	38,398
Payable for purchase intangible assets	3,662	2,352	339
Accrued service fees	68,029	74,812	10,775
Interest payables	19,102	6,456	930
Share-settled bonuses	41,352	72,138	10,390
Payable for assets acquisition	21,080	25,268	3,639
Others	21,934	39,381	5,673
	<u>637,957</u>	<u>787,916</u>	<u>113,484</u>

**16. CAPITAL LEASES**

Certain property, computer and network equipment and optical fibers were acquired through capital leases entered into by the Company.

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**16. CAPITAL LEASES (CONTINUED)**

Future minimum lease payments under non-cancellable capital lease arrangements as lessee are as follows:

	<u>RMB</u>	<u>US\$</u>
2017	301,823	43,472
2018	188,679	27,175
2019	94,045	13,545
2020	50,525	7,277
2021 and thereafter	681,773	98,196
Total minimum lease payments	1,316,845	189,665
Less: amount representing interest	(536,499)	(77,272)
Present value of remaining minimum lease payments	<u>780,346</u>	<u>112,393</u>

Capital leases had weighted average interest rates of 10.03% and 9.76% for the years ended December 31, 2015 and 2016, respectively.

**17. BONDS PAYABLE**

On March 22, 2013, the Company issued and sold bonds with an aggregate principal amount of RMB1,000,000 at a coupon rate of 7.875% per annum (the “2016 Bonds”). The 2016 Bonds were due and fully repaid in March 2016.

On June 26, 2014, the Company issued and sold bonds with an aggregate principal amount of RMB2,000,000 at a coupon rate of 6.875% per annum (the “2017 Bonds”). The 2017 Bonds will mature on June 26, 2017. The 2017 Bonds were listed and quoted on the Official List of the Singapore Exchange Securities Trading Limited. Interest on the 2017 Bonds is payable semi-annually in arrears on June 26 and December 26 in each year, beginning December 26, 2014. Net proceeds from the 2017 Bonds after deducting issuance costs of RMB19,360, were RMB1,980,640. The proceeds from issuance of 2017 Bonds was used to new data centers, fund acquisitions, repurchase the 2016 Bonds and for general corporate purposes. The effective interest rate of the 2017 Bonds is 7.39%.

Both the 2016 Bonds and the 2017 Bonds are unsecured and rank senior in right of payment to any of the Company’s indebtedness that is expressly subordinated to the bonds; equal in right of payment to any of the Company’s liabilities that are not so subordinated; but rank lower than any secured indebtedness of the Company and all liabilities (including accounts payable) of the Company’s subsidiaries and Consolidated VIEs.

In August 2016, the Company repurchased 78.97% of the outstanding 2017 Bonds with the total principal amount of RMB1,579,400 (US\$227,481). Payment of accrued interests was RMB18,742 (US\$2,702). The debt extinguishment loss amounting to RMB29,841 (US\$4,298) was recognized in earnings upon the repurchase.

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**17. BONDS PAYABLE (CONTINUED)**

The following table summarizes the aggregate required repayments of the principal amounts of the Company’s long-term borrowings, including the bonds payable and bank borrowings (Note 14) in the succeeding five years and thereafter:

	<u>RMB</u>	<u>US\$</u>
For the years ending December 31,		
2017	2,143,579	308,741
2018	69,841	10,059
2019	73,380	10,569
2020	45,500	6,553
2021	39,000	5,617
Thereafter	40,500	5,833

**18. DEFERRED GOVERNMENT GRANTS**

During the years ended December 31, 2014, 2015 and 2016, the Company received RMB20,920, RMB10,160 and nil, respectively, in government grants from the relevant PRC government authorities. The government grants received during the year ended December 31, 2014, 2015 and 2016 are required to be used in construction of property and equipment. These grants are initially deferred and subsequently recognized in the statement of operations when the Company has complied with the conditions or performance obligations attached to the related government grants, if any, and the grants are no longer refundable. Grants that subsidize the construction cost of property and equipment are amortized over the life of the related assets as a reduction of the associated depreciation expense.

Movements of deferred government grants are as follows:

	<u>For the year ended December 31,</u>			
	<u>2014</u>	<u>2015</u>	<u>2016</u>	
	<u>RMB</u>	<u>RMB</u>	<u>RMB</u>	<u>US\$</u>
Balance at beginning of the year	18,046	33,572	37,620	5,418
Additions	20,920	10,160	—	—
Recognized as a reduction of depreciation expense	(5,394)	(6,112)	(6,627)	(954)
Balance at end of the year	<u>33,572</u>	<u>37,620</u>	<u>30,993</u>	<u>4,464</u>

**19. TREASURY STOCK**

For the year ended December 31, 2014, 2015 and 2016, the Company repurchased the number of 1,553,085, nil and 815,525 ADSs pursuant to the share repurchase plans. The repurchased ordinary shares were mainly used for settlement of acquisition payment.

For the year ended December 31, 2014, 2015 and 2016, nil, 146,372 and 223,161 ADSs were issued to settle the contingent consideration payment in relation to acquisitions.

In 2014, 76,048 ADSs were issued to Galaxy ENet Inc. (“Galaxy ENet”) (Note 22(b)).

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**20. ACCUMULATED OTHER COMPREHENSIVE (LOSS) INCOME**

The changes in accumulated other comprehensive (loss) income by component, net of tax of nil, are as follows:

	Foreign currency translation	Total
	RMB	RMB
Balance as of January 1, 2014	(82,589)	(82,589)
Current year other comprehensive income	16,835	16,835
Balance as of December 31, 2014	(65,754)	(65,754)
Current year other comprehensive income	41,518	41,518
Balance as of December 31, 2015	(24,236)	(24,236)
Current year other comprehensive income	142,526	142,526
Balance as of December 31, 2016	118,290	118,290
Balance as of December 31, 2016, in US\$	17,037	17,037

**21. MAINLAND CHINA EMPLOYEE CONTRIBUTION PLAN**

As stipulated by the regulations of the PRC, full-time employees of the Company in the PRC participate in a government-mandated multiemployer defined contribution plan organized by municipal and provincial governments. Under the plan, certain pension benefits, medical care, unemployment insurance, employee housing fund and other welfare benefits are provided to employees. The Company is required to make contributions to the plan based on certain percentages of employees' salaries. The total expenses for the plan were RMB88,102, RMB89,571 and RMB130,630 (US\$18,815), respectively, for the years ended December 31, 2014, 2015 and 2016.

**22. SHARE BASED COMPENSATION****(a) Option granted to employees**

In order to provide additional incentives to employees and to promote the success of the Company's business, the Company adopted a share incentive plan in 2010 (the "2010 Plan") and 2014 (the "2014 Plan"), respectively. Under the 2010 Plan, the Company may grant options and RSUs to its employees, directors and consultants to purchase an aggregate of no more than 39,272,595 ordinary shares of the Company. The 2010 Plan was approved by the Board of Directors and shareholders of the Company on July 16, 2010. The 2010 Plan is administered by the Board of Directors or the Compensation Committee of the Board as set forth in the 2010 Plan (the "Plan Administrator"). All share options to be granted under the 2010 Plan have a contractual term of ten years and generally vest over 3 to 4 years in the grantee's option agreement.

In order to further promote the success and enhance the value, the Company adopted the 2014 Plan. The 2014 Plan was approved by Annual General Meeting on May 29, 2014. Under the 2014 Plan, the Company may issue an aggregate of no more than 20,461,380 shares ("Maximum Number") and such Maximum Number should be automatically increased by a number that is equal to 15% of the number of new shares issued by the Company from time to time. The maximum aggregate number of ordinary shares to be issued under 2014 Plan was subsequently amended to 39,606,817, as approved by the Board of Directors and shareholders of the Company on October 30, 2015. All share options, restricted shares and restricted share units to be granted under the 2014 Plan have a contractual term of ten years and generally vest over 3 to 4 years in the grantee's option agreement.

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**22. SHARE BASED COMPENSATION (CONTINUED)**

(a) Option granted to employees (continued)

The Company granted 3,122,417, 952,178 and 1,059,668 RSUs in 2014, 2015 and 2016, respectively, with performance conditions whereby a predetermined number will vest upon the assignment of an annual performance review in accordance with predetermined performance targets for the grantees over a one or four-year period. As it is probable for the Company to estimate the annual performance review ratings for the individual grantees, the Company commenced recognition of the related compensation expense using the accelerated recognition method.

The compensation cost related to remaining unvested share options shall be recognized over the remaining requisite service period or the performance review period. As of December 31, 2016, options to purchase 1,987,765 of ordinary shares were outstanding.

The following table summarizes the Company’s employee share option activity under the 2010 Plan:

	Number of options	Weighted average exercise price (US\$)	Weighted average remaining contractual term (Years)	Aggregate intrinsic value (US\$)
Outstanding, January 1, 2016	4,180,198	0.39	6.1	
Granted	2,835	0.85		
Exercised	(2,195,268)	0.30		
Forfeited	—	—		
Outstanding, December 31, 2016	<u>1,987,765</u>	0.49	4.6	1,399
Vested and expected to vest at December 31, 2016	<u>1,987,765</u>	0.49	4.6	1,374
Exercisable as of December 31, 2016	<u>1,984,930</u>	0.47	4.5	1,387

The aggregate intrinsic value is calculated as the difference between the exercise price of the underlying awards and the fair value of the underlying stock at each reporting date, for those awards that have an exercise price below the estimated fair value of the Company’s shares. As of December 31, 2016, the Company had options outstanding to purchase an aggregate of 1,987,765 shares with an exercise price below the fair value of the Company’s shares, resulting in an aggregate intrinsic value of RMB9,713 (US\$1,399).

The aggregate fair value of the outstanding options at the grant date was determined to be RMB18,350 (US\$ 2,643) as of December 31, 2016 and such amount is recognized as compensation expense using the straight-line method for all employee share options granted with graded vesting based on service conditions and the accelerated method for share options granted with graded vesting based on performance conditions. The weighted-average grant-date fair value of options granted during the years ended December 31, 2014, 2015 and 2016 was nil, nil and US\$2, respectively. The total fair value of share options vested during the years ended December 31, 2014, 2015 and 2016 was US\$5,488, US\$3,111 and nil, respectively. The aggregate intrinsic value of options exercised during the years ended December 31, 2014, 2015 and 2016 was US\$15,517, US\$15,519, and US\$1,906, respectively.

As of December 31, 2016, there was RMB13 (US\$2) of unrecognized share-based compensation cost, net of estimated forfeitures, related to unvested options which is expected to be recognized over a weighted-average period of 0.2 year. Total unrecognized compensation cost may be adjusted for future changes in estimated forfeitures.

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**22. SHARE BASED COMPENSATION (CONTINUED)**

(a) Option granted to employees (continued)

The following table summarizes the Company’s RSUs activity under the 2010 Plan and 2014 Plan:

	Number of RSUs	Weighted-average grant date fair value (US\$)	Weighted-average remaining contractual life (Years)	Aggregate intrinsic value (US\$)
Unvested, January 1, 2016	1,773,060	19.14	8.6	
Granted	646,940	8.85		
Vested	(1,159,664)	12.80		
Forfeited/Cancelled(1)	(447,638)	1.56		
Unvested, December 31, 2016	<u>812,698</u>	13.25	8.5	16,820

(1) Cancellation of the terms under original award in exchange for a new award which is treated as modification.

Share-based compensation cost for RSUs is measured based on the closing fair market value of the Company’s ADS on the date of grant and the reporting date for equity and liability classified RSU, respectively. The aggregate fair value of the unvested RSUs as of December 31, 2016 was RMB116,781 (US\$16,820), and such amount is recognized as compensation expense using the straight-line method for the RSUs with graded vesting based on service conditions and the accelerated method for the RSUs with graded vesting based on performance conditions and share-settled bonuses. The weighted-average grant-date fair value of RSUs granted during the years ended December 31, 2014, 2015 and 2016 was US\$23.27, US\$18.27 and US\$8.85, respectively. The total fair value of RSUs vested during the years ended December 31, 2014, 2015 and 2016 was US\$9,774, US\$22,801 and US\$14,849, respectively.

During 2016, the Company granted 175,555 RSUs to settle the performance bonuses as elected by employees.

As of December 31, 2016, there was RMB129,688 (US\$18,679) of unrecognized share-based compensation cost related to RSUs which is expected to be recognized over a weighted-average vesting period of 2.0 years. Total unrecognized compensation cost may be adjusted for future changes in estimated forfeitures.

(b) Fully vested ordinary shares to employees

On March 5, 2014, the Company agreed to issue 690,000 fully vested ADSs to Galaxy ENet, a company owned by a certain management employee of the Managed Network Entities. These ADSs are to compensate certain management employees of the Managed Network Entities in exchange for their past services and all of them have transferred their rights to Galaxy ENet. Such fully vested ADSs were issued to Galaxy ENet with treasury stock of 76,048 ADSs and newly issued share of 613,952 ADSs. Accordingly, the Company recorded share-based compensation cost of RMB117,207 in “General and administrative expenses” within the Company’s consolidated statements of operations for the year ended December 31, 2014.

(c) Shares issued to management of Dermot Entities (Note 4)

For the year ended December 31, 2015 and 2016, the Company recorded compensation cost of RMB8,439 and RMB10,871 (US\$1,566) within the Company’s consolidated statements of operations, respectively.

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**22. SHARE BASED COMPENSATION (CONTINUED)**

(c) Shares issued to management of Dermot Entities (Note 4) (continued)

Total compensation expense relating to share options and RSUs granted to employees recognized for the years ended December 31, 2014, 2015 and 2016 is as follows:

	<b>For the year ended December 31,</b>			
	<b>2014</b>	<b>2015</b>	<b>2016</b>	
	<b>RMB</b>	<b>RMB</b>	<b>RMB</b>	<b>US\$</b>
Cost of revenues	7,163	12,422	(4,110)	(592)
Sales and marketing expenses	13,482	13,488	2,490	359
General and administrative expenses	208,914	153,814	123,273	17,755
Research and development expenses	4,176	10,303	(2,924)	(421)
	<u>233,735</u>	<u>190,027</u>	<u>118,729</u>	<u>17,101</u>

**23. TAXATION**

***Enterprise income tax (“EIT”)***

*Cayman Islands*

The Company is incorporated in the Cayman Islands and conducts its primary business operations through the subsidiaries and VIEs in the PRC and Hong Kong. It also has intermediate holding companies in BVI. Under the current laws of the Cayman Islands, the Company is not subject to tax on income or capital gains.

*Hong Kong*

Subsidiaries in Hong Kong are subject to Hong Kong profits tax rate of 16.5% for the years ended December 31, 2014, 2015 and 2016.

*Taiwan*

DYX Taiwan branch is incorporated in Taiwan and is subject to Taiwan profits tax rate of 17% for the years ended December 31, 2014, 2015 and 2016.

*The PRC*

The Company’s PRC subsidiaries are incorporated in the PRC and subject to PRC EIT on the taxable income in accordance with the relevant PRC income tax laws.

Effective January 1, 2008, the statutory corporate income tax rate is 25%, except for certain entities eligible for preferential tax rates.

21Vianet Beijing was qualified for a High and New Technology Enterprises (“HNTE”) since 2008 and is eligible for a 15% preferential tax rate. In October 2014, 21Vianet Beijing obtained a new certificate, which will expire in October 2017. In accordance with the PRC Income Tax Laws, an enterprise awarded with the HNTE status may enjoy a reduced EIT rate of 15%. For the years ended December 31, 2014, 2015 and 2016, 21Vianet Beijing enjoyed a preferential tax rate of 15%.

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**23. TAXATION (CONTINUED)**

***Enterprise income tax (“EIT”) (continued)***

In April 2011, 21Vianet (Xi’an) Information Outsourcing Industry Park Services Co., Ltd (“Xi’an Sub”), a subsidiary located in Shaanxi Province, qualified for a preferential tax rate of 15%. The preferential tax rate is awarded for companies that have operations in certain industries and meet the criteria of the Preferential Tax Policies for Development of the West Regions. The entity’s qualification will need to be assessed on an annual basis. For the years ended December 31, 2014, 2015 and 2016, Xi’an Sub enjoyed a preferential tax rate of 15%.

In July 2012, Gehua, a subsidiary located in Guangdong Province, qualified as an HNTE and is eligible for a 15% preferential tax rate effective from 2012 to 2014, and thereafter for an additional three years if it is able to meet the HNTE technical and administrative requirements in those three years. Gehua has successfully renewed the HNTE certificate in 2015. For the years ended December 31, 2014, 2015 and 2016, Gehua enjoyed a preferential tax rate of 15%.

In June 2009, BJ Fastweb, a subsidiary located in Beijing, qualified as an HNTE and is eligible for a 15% preferential tax rate effective from 2009 to 2011, and thereafter for an additional three years if it is able to meet the HNTE technical and administrative requirements in those three years. BJ Fastweb has successfully renewed the HNTE certificate in 2015. For the years ended December 31, 2014, 2015 and 2016, BJ Fastweb enjoyed a preferential tax rate of 15%.

In December 2013, WiFire BJ, a subsidiary located in Beijing, qualified as an HNTE and became eligible for a 15% preferential tax rate effective from 2013 to 2015, and thereafter for an additional three years if it is able to meet the HNTE technical and administrative requirements in those three years. WiFire BJ has successfully renewed the HNTE certificate in 2016. For the years ended December 31, 2014, 2015 and 2016, WiFire BJ enjoyed a preferential tax rate of 15%.

In 2013, BJ iJoy qualified as a software enterprise which allows the Company to utilize a two-year 100% exemption for 2013 and 2014 followed by a three-year half-reduced EIT rate effective for the years from 2015 to 2017. For the years ended December 31, 2013 and 2014, BJ iJoy enjoyed the 100% tax exemption for its taxable income. For the year ended December 31, 2015 and 2016, BJ iJoy enjoyed the half-reduced EIT rate for its taxable income.

In 2010, GD Tianying, a subsidiary located in Guangdong Province, qualified as an HNTE and is eligible for a 15% preferential tax rate effective from 2010 to 2012, and thereafter for an additional three years if it is able to meet the HNTE technical and administrative requirements in those three years. The Company’s HNTE certificate expired as of December 31, 2012 and the Company obtained a renewed certificate in October 2013, which has expired on October 12, 2016. For the years ended December 31, 2014 and 2015, GD Tianying enjoyed a preferential tax rate of 15%. For the year ended December 31, 2016, GD Tianying was subject to the statutory tax rate of 25%.

In October 2015, SH Blue Cloud, a subsidiary located in Shanghai, qualified as an HNTE and became eligible for a 15% preferential tax rate effective from 2015 to 2017, and thereafter for an additional three years if it is able to meet the HNTE technical and administrative requirements in those three years. For the years ended December 31, 2015 and 2016, SH Blue Cloud enjoyed a preferential tax rate of 15%.

In November 2016, SZ DYX, a subsidiary located in Guangdong Province, qualified as an HNTE and became eligible for a 15% preferential tax rate effective from 2016 to 2018, and thereafter for an additional three years if it is able to meet the HNTE technical and administrative requirements in those three years. For the year ended December 31, 2016, SZ DYX enjoyed a preferential tax rate of 15%.

In 2010 and 2012, SC Aipu and Yunnan Aipu Network Technology Co., Ltd. (“YN Aipu”), respectively, qualified for a preferential tax rate of 15%. The preferential tax rate is awarded for companies that have

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**23. TAXATION (CONTINUED)***Enterprise income tax (“EIT”) (continued)*

operations in certain industries and meet the criteria of the Preferential Tax Policies for Development of the West Regions. The qualification will need to be reviewed on an annual basis. For the years ended December 31, 2014, 2015 and 2016, SC Aipu and YN Aipu enjoyed a preferential tax rate of 15%.

The Company’s other PRC subsidiaries were subject to EIT at a rate of 25% for the years ended December 31, 2014, 2015 and 2016.

The New EIT Law also provides that enterprises established under the laws of foreign countries or regions and whose “place of effective management” is located within the PRC are considered PRC tax resident enterprises and subject to PRC income tax at the rate of 25% on worldwide income. The definition of “place of effective management” refers to an establishment that exercises, in substance, overall management and control over the production and business, personnel, accounting, properties, etc. of an enterprise. As of December 31, 2016, no detailed interpretation or guidance has been issued to define “place of effective management”. Furthermore, as of December 31, 2016, the administrative practice associated with interpreting and applying the concept of “place of effective management” is unclear. If the Company is deemed as a PRC tax resident, it would be subject to PRC tax under the New CIT Law. The Company will continue to monitor changes in the interpretation or guidance of this law.

Loss before income taxes consists of:

	For the year ended December 31,			
	2014	2015	2016	
	RMB	RMB	RMB	US\$
Non-PRC	(485,539)	(256,279)	(155,364)	(22,377)
PRC	173,735	(97,166)	(787,718)	(113,454)
	<u>(311,804)</u>	<u>(353,445)</u>	<u>(943,082)</u>	<u>(135,831)</u>

Income tax (expense) benefits comprises of:

	For the year ended December 31,			
	2014	2015	2016	
	RMB	RMB	RMB	US\$
Current	(45,401)	(68,092)	(54,772)	(7,889)
Deferred	28,728	20,262	65,932	9,496
	<u>(16,673)</u>	<u>(47,830)</u>	<u>11,160</u>	<u>1,607</u>

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**23. TAXATION (CONTINUED)**

*Enterprise income tax (“EIT”) (continued)*

The reconciliation of tax computed by applying the statutory income tax rate of 25% for the years ended December 31, 2014, 2015 and 2016 applicable to the PRC operations to income tax (expense) benefits is as follows:

	<b>For the year ended December 31,</b>			
	<b>2014</b>	<b>2015</b>	<b>2016</b>	
	<b>RMB</b>	<b>RMB</b>	<b>RMB</b>	<b>US\$</b>
Loss before income taxes	(311,804)	(353,445)	(943,082)	(135,831)
Income tax benefit computed at applicable tax rates (25%)	77,951	88,361	235,770	33,958
Non-deductible expenses	(6,095)	(19,216)	(16,610)	(2,392)
Research and development expenses	6,879	6,871	7,766	1,119
Effect of tax holidays	6,305	2,743	1,691	244
Preferential rate	20,049	6,183	(11,060)	(1,593)
Current and deferred tax rate differences	(8,553)	(2,876)	(1,521)	(219)
International rate differences	(108,066)	(90,773)	(51,392)	(7,402)
Tax exempted income	2,118	—	9,878	1,423
Unrecognized tax benefits	3,872	(529)	(14,525)	(2,092)
Deferred tax expense	(3,109)	(387)	1,516	218
Change in valuation allowance	(7,704)	(36,529)	(158,724)	(22,861)
Prior year provision to return true up	(320)	(1,678)	8,371	1,204
Income tax (expense) benefits	<u>(16,673)</u>	<u>(47,830)</u>	<u>11,160</u>	<u>1,607</u>

The benefit of the tax holiday per basic and diluted earnings per share is as follows:

	<b>For the year ended December 31,</b>			
	<b>2014</b>	<b>2015</b>	<b>2016</b>	
	<b>RMB</b>	<b>RMB</b>	<b>RMB</b>	<b>US\$</b>
Basic	<u>0.016</u>	<u>0.006</u>	<u>0.003</u>	<u>0.000</u>
Diluted	<u>0.016</u>	<u>0.006</u>	<u>0.003</u>	<u>0.000</u>

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**23. TAXATION (CONTINUED)**

***Deferred Tax***

The significant components of deferred taxes are as follows:

	<b>December 31,</b>		
	<u>2015</u>	<u>2016</u>	
	<u>RMB</u>	<u>RMB</u>	<u>US\$</u>
<b>Deferred tax assets</b>			
Current			
Allowance for doubtful debt	7,533	25,224	3,633
Accrued salary and welfare	22,843	30,236	4,355
Accrued expenses	4,474	3,955	570
Property and equipment	1,487	1,612	232
Deferred government grant-current	321	201	29
Valuation allowance	(5,545)	(17,866)	(2,574)
Net current deferred tax assets	<u>31,113</u>	<u>43,362</u>	<u>6,245</u>
Non-current			
Tax losses	46,283	202,485	29,164
Property and equipment	18,783	13,486	1,942
Intangible assets	1,772	1,254	181
Capital lease	15,061	23,364	3,365
Deferred government grant-non-current	5,259	4,700	677
Depreciation and amortization generated from acquisitions	7,163	5,849	842
Valuation allowance	(47,421)	(193,824)	(27,916)
Net non-current deferred tax assets	<u>46,900</u>	<u>57,314</u>	<u>8,255</u>
<b>Total deferred tax assets</b>	<u><u>78,013</u></u>	<u><u>100,676</u></u>	<u><u>14,500</u></u>
Non-current			
Intangible assets	204,236	148,003	21,317
Property and equipment	69,038	92,687	13,350
Capitalized interest expense	6,700	11,789	1,698
Gain generated from equity method investments	13,238	22,221	3,200
<b>Total non-current deferred tax liabilities</b>	<u><u>293,212</u></u>	<u><u>274,700</u></u>	<u><u>39,565</u></u>

As of December 31, 2016, the Company has net tax operating losses from its PRC subsidiaries and its Consolidated VIEs, as per filed tax returns, of RMB778,587 (US\$112,140), which will expire between 2017 to 2021.

As of December 31, 2016, the Company intends to permanently reinvest the undistributed earnings from other foreign subsidiaries to fund future operations. As of December 31, 2016, the total amount of undistributed earnings from its PRC subsidiaries as well as VIEs was RMB1,025,340 (US\$147,680). The amount of unrecognized deferred tax liabilities for temporary differences related to investments in foreign subsidiaries is not determined because such a determination is not practicable.

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**23. TAXATION (CONTINUED)****Unrecognized Tax Benefits**

As of December 31, 2015 and 2016, the Company recorded unrecognized tax benefits of RMB14,492 and RMB28,689 (US\$4,132), respectively.

The unrecognized tax benefits and its related interest are primarily related to the application of a reduced income tax rate not yet approved and unqualified deemed profit tax filing method. RMB21,610 of the total unrecognized tax benefits, ultimately recognized, will impact the effective tax rate. It is possible that the amount of uncertain tax benefits will change in the next 12 months, however, an estimate of the range of the possible outcomes cannot be made at this time.

A roll-forward of unrecognized tax benefits is as follows:

	<u>For the year ended December 31,</u>		
	<u>2015</u>	<u>2016</u>	
	<u>RMB</u>	<u>RMB</u>	<u>US\$</u>
Balance at beginning of year	16,682	11,802	1,700
Reversal based on tax positions related to prior years	(11,144)	(258)	(37)
Additions based on tax positions related to the current year	6,264	11,676	1,682
Balance at end of year	<u>11,802</u>	<u>23,220</u>	<u>3,345</u>

In the years ended December 31, 2014, 2015 and 2016, the Company (reversed) recorded interest expense of RMB(556), RMB(1,082) and RMB2,779 (US\$400), respectively. Accumulated interest expense recorded by the Company was RMB2,690 and RMB5,469 (US\$787) as of December 31, 2015 and 2016, respectively. As of December 31, 2016, the tax years ended December 31, 2012 through 2016 for the PRC subsidiaries remain open for statutory examination by the PRC tax authorities.

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**24. RELATED PARTY TRANSACTIONS**

## a) Related parties \*

<u>Name of related parties</u>	<u>Relationship with the Company</u>
aBitCool	A company owned by the same group of the Company’s Class B ordinary shareholders (1)
BitCool Media Group Limited (“Bitcool Media”)	A company controlled by aBitCool
Shanghai Shibeit Hi-Tech Co., Ltd. (“SH Shibeit”)	Noncontrolling shareholder of a subsidiary
A PRC citizen	Seller of iJoy
Suzhou Youpusi Information Technology Co., Ltd. (formerly known as Suzhou Aizhuoyi Information Technology Co., Ltd.) (“SZ Youpusi”)	A company controlled by the seller of iJoy
Mr. Li	Noncontrolling shareholder of Aipu Group
Upwise Investment Limited (“Upwise”)	Seller of Dermot Entities
Dyxnet Internet Center Limited (“DIC”)	A related party of the seller of Dermot Entities
Dyxnet Corporate Service Limited (“DCS”)	A related party of the seller of Dermot Entities
Beijing Cheetah Mobile Technology Co., Ltd. (“BJ Cheetah”) (2)	A company controlled by principal shareholder of the Company
Chengdu Xishanju Shiyong Technology Co., Ltd. (“CD Xishanju”) (2)	A company controlled by principal shareholder of the Company
Beijing Kingsoft Cloud Network Technology Co., Ltd. (“BJ Kingsoft”) (2)	A company controlled by principal shareholder of the Company
Chengdu Kingsoft Digital Entertainment Technology Co., Ltd. (“CD Kingsoft”) (2)	A company controlled by principal shareholder of the Company
Xiaomi Communication Technology Co., Ltd. (“Xiaomi Communication”) (3)	A company controlled by principal shareholder of the Company
Taiwan Xiaomi Communication Technology Co., Ltd. (“TW Xiaomi”) (3)	A company controlled by principal shareholder of the Company
Xiaomi Technology Co., Ltd. (“Xiaomi Technology”) (3)	A company controlled by principal shareholder of the Company
Beijing Xiaomi Mobile Software Co., Ltd. (“BJ Xiaomi”) (3)	A company controlled by principal shareholder of the Company
Chengdu Xingpu Investment Management Co., Ltd. (“CD Xingpu”)	A related party of Mr. Li
Anlai Network Communication Technology Company Limited (“Anlai”)	Seller of Dermot Entities
WNT Technology Limited (“WNT Technology”)	A related party of Lap Man
Chengdu Guotao Communication Co., Ltd (“CD Guotao”)	Noncontrolling shareholder of Aipu
Dyxnet Data Centre Services Limited (“DCSS”)	Lap Man as Common director, a related party of seller of Dermot entities

\* These are the related parties that have engaged in significant transactions with the Company for the year ended December 31, 2014, 2015 and 2016.

(1) There are certain shareholders (“Common Shareholders”) that are shareholders of both aBitCool and the Company. As of December 31, 2016, in terms of economic interests and voting power, the Common Shareholders’ ownership interests in the Company were 5.89% and 15.42% while their ownership interests

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**24. RELATED PARTY TRANSACTIONS (CONTINUED)**

in aBitCool was 90.14% in terms of both economic interests and voting power, based on the register of members of the Company. There is neither a single controlling shareholder nor a group of shareholders holding identical ownership interests individually and controlling ownership interests in aggregate in the Company and aBitCool.

- (2) These companies and Kingsoft are ultimately controlled by the same party. Kingsoft made a significant investment in the Company in 2015 and 2016 (note 28).
- (3) These companies and Xiaomi are ultimately controlled by the same party. Xiaomi made a significant investment in the Company in 2015 and 2016 (note 28).
- b) Other than disclosed elsewhere, the Company had the following significant related party transactions for the years ended December 31, 2014, 2015 and 2016:

	For the years ended December 31,			
	2014	2015	2016	
	RMB	RMB	RMB	US\$
<b>Services provided to:</b>				
- Xiaomi Communication	—	27,144	113,458	16,341
- BJ Kingsoft	—	7,969	19,471	2,804
- BJ Xiaomi	—	275	11,689	1,684
- BJ Cheetah	—	6,712	9,478	1,365
- CD Xishanju	—	3,379	2,320	334
- TW Xiaomi	—	91	93	13
- Upwise	143	204	—	—
- DCS	18	73	—	—
- DIC	—	508	—	—
<b>Services provided by:</b>				
- DCSS	—	—	10,883	1,567
- DIC	4,106	10,764	7,053	1,016
- WNT Technology	—	—	2,125	306
- BJ Kingsoft	—	—	1,045	151
- DCS	587	9,259	—	—
- Upwise	97	253	—	—
<b>Purchases of equipment and property from:</b>				
- DIC	—	—	3,079	443
- SZ Youpusi	80,059	3,577	1,410	203
- DCS	330	—	—	—
- CD Xingpu	—	37,101	—	—
<b>Loans provided to:</b>				
- Seller of Aipu Group	98,500	—	—	—
- BitCool Media	22,792	—	—	—
<b>Loan from:</b>				
- CD Guotao	—	—	3,483	502
<b>Repayment of loans:</b>				
- BitCool Media	35,380	—	—	—
<b>Receipt of interest income from loan to:</b>				
- BitCool Media	1,553	—	—	—
<b>Interest income from loan to:</b>				
- BitCool Media	956	1,211	—	—
<b>Management service provided by:</b>				
- DCS	8,949	16,602	—	—

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**24. RELATED PARTY TRANSACTIONS (CONTINUED)**

c) The Company had the following related party balances as of December 31, 2015 and 2016:

	December 31,		
	2015	2016	
	RMB	RMB	US\$
<b>Amounts due from related parties:</b>			
Current:			
- Seller of Aipu Group	28,500	98,500	14,187
- Seller of iJoy	25,974	27,748	3,997
- Xiaomi Communication	9,367	22,473	3,237
- CD Xingpu	—	12,466	1,795
- SH Shibe	9,800	9,800	1,411
- BJ Cheetah	2,590	4,776	688
- BJ Kingsoft	3,561	3,864	557
- BJ Xiaomi	—	1,631	235
- SZ Youpusi	863	817	118
- CD Xishanju	1,469	256	37
- TW Xiaomi	20	—	—
- Bitcool Media	22,605	—	—
- Upwise	327	—	—
- DCS	61	—	—
- Others	—	284	40
	<u>105,137</u>	<u>182,615</u>	<u>26,302</u>
Non-current:			
- Seller of Aipu Group	70,000	—	—
<b>Amounts due to related parties:</b>			
Current:			
- Seller of the Managed Network Entities	47,755	47,755	6,878
- Seller of iJoy	61,436	38,131	5,492
- Seller of Aipu Group	76,666	30,000	4,321
- CD Guotao	—	3,483	502
- BJ Kingsoft	—	1,105	159
- SZ Youpusi	—	667	96
- DCS	894	—	—
- Xiaomi Technology	210	361	52
- CD Xingpu	1,000	43	6
- DIC	789	11	2
- Seller of WiFire BJ and Yilong	2,970	—	—
- Sellers of Dermot Entities	205,800	—	—
- Upwise	41	—	—
- CD Kingsoft	5	—	—
- BJ Cheetah	22	—	—
- Others	—	372	53
	<u>397,588</u>	<u>121,928</u>	<u>17,561</u>

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**24. RELATED PARTY TRANSACTIONS (CONTINUED)**

	December 31,		
	2015	2016	
	RMB	RMB	US\$
Non-current:			
- Seller of Tianying	16,350	—	—
- Seller of Aipu Group	11,034	—	—
	<u>27,384</u>	<u>—</u>	<u>—</u>

**25. SEGMENT REPORTING**

The operations of the Company are organized into two segments, consisting of the Hosting and related services and Managed network services. The Company derives the results of the segments directly from its internal management reporting system. The CODM measures the performance of each segment based on metrics of revenue and earnings from operations and uses these results to evaluate the performance of, and to allocate resources to, each of the segments. Because substantially all of the Group’s long-lived assets and revenues are located in and derived from the PRC, geographical segments are not presented.

The table below provides a summary of the Group’s operating segment results for the years ended December 31, 2014, 2015 and 2016.

	For the years ended December 31,			
	2014	2015	2016	2016
	RMB	RMB	RMB	US\$
	(In thousands)			
Hosting and related services				
Revenues	1,505,233	2,369,223	2,668,655	384,366
Operating profit (loss)	9,882	(64,658)	44,101	6,352
Managed network services				
Revenues	1,371,214	1,265,149	973,119	140,159
Operating loss	<u>(124,582)</u>	<u>(219,575)</u>	<u>(884,297)</u>	<u>(127,365)</u>
Group consolidated revenue	2,876,447	3,634,372	3,641,774	524,525
Group consolidated operating loss	(114,700)	(284,233)	(840,196)	(121,013)

**26. RESTRICTED NET ASSETS**

The Company’s ability to pay dividends is primarily dependent on the Company receiving distributions of funds from its subsidiaries. Relevant PRC statutory laws and regulations permit payments of dividends by the Company’s PRC subsidiaries only out of their retained earnings, if any, as determined in accordance with PRC accounting standards and regulations. The results of operations reflected in the consolidated financial statements prepared in accordance with U.S. GAAP differ from those reflected in the statutory financial statements of the Company’s PRC subsidiaries.

In accordance with the PRC Regulations on Enterprises with Foreign Investment and the articles of association of the Company’s PRC subsidiaries, a foreign-invested enterprise established in the PRC is required to provide certain statutory reserves, namely general reserve fund, the enterprise expansion fund and staff welfare and bonus fund which are appropriated from net profit as reported in the enterprise’s PRC statutory accounts.

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**26. RESTRICTED NET ASSETS (CONTINUED)**

A foreign-invested enterprise is required to allocate at least 10% of its annual after-tax profit to the general reserve until such reserve has reached 50% of its respective registered capital based on the enterprise’s PRC statutory accounts. Appropriations to the enterprise expansion fund and staff welfare and bonus fund are at the discretion of the board of directors for all foreign-invested enterprises. The aforementioned reserves can only be used for specific purposes and are not distributable as cash dividends. 21Vianet China was established as a foreign-invested enterprise and, therefore, is subject to the above mandated restrictions on distributable profits. As of December 31, 2015 and 2016, the Company’s PRC subsidiaries had appropriated RMB63,174 and RMB64,622 (US\$9,308), respectively, in its statutory reserves.

As a result of these PRC laws and regulations subject to the limit discussed above that require annual appropriations of 10% of after-tax income to be set aside, prior to payment of dividends as general reserve fund, the Company’s PRC subsidiaries are restricted in their ability to transfer a portion of their net assets to the Company. Amounts restricted include paid-in capital and statutory reserve funds of the Company’s PRC subsidiaries and the equity of the Consolidated VIEs, as determined pursuant to PRC generally accepted accounting principles, totaling an aggregate of RMB4,217,827 (US\$607,493) as of December 31, 2016.

**27. LOSS PER SHARE**

Basic and diluted loss per share for each of the years presented are calculated as follows:

	For the year ended December 31,			
	2014 RMB	2015 RMB	2016 RMB	2016 US\$
<b>Numerator:</b>				
Net loss	(328,477)	(401,275)	(931,922)	(134,224)
Net (profit) loss attributable to noncontrolling interest and redeemable noncontrolling interest	(20,003)	(26,824)	298,324	42,968
Net loss attributable to ordinary shareholders	(348,480)	(428,099)	(633,598)	(91,256)
Plus: (Increase) decrease in accretion of redeemable noncontrolling interests	(7,850)	7,850	(210,485)	(30,316)
Adjusted net loss attributable to ordinary shareholders	<u>(356,330)</u>	<u>(420,249)</u>	<u>(844,083)</u>	<u>(121,572)</u>
<b>Denominator:</b>				
Weighted-average number of shares outstanding—basic	401,335,788	492,065,239	617,169,833	617,169,833
Weighted-average number of shares outstanding—diluted	401,335,788	492,065,239	617,169,833	617,169,833
Loss per share—Basic:				
Net loss	(0.89)	(0.85)	(1.37)	(0.20)
	<u>(0.89)</u>	<u>(0.85)</u>	<u>(1.37)</u>	<u>(0.20)</u>
Loss per share—Diluted:				
Net loss	(0.89)	(0.85)	(1.37)	(0.20)
	<u>(0.89)</u>	<u>(0.85)</u>	<u>(1.37)</u>	<u>(0.20)</u>

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**27. LOSS PER SHARE (CONTINUED)**

In 2013, 2015 and 2016, the Company issued 6,000,000, 7,200,000 and 4,500,000 ordinary shares to its share depositary bank which will be used to settle stock option awards upon their exercise, respectively. No consideration was received by the Company for this issuance of ordinary shares. These ordinary shares are legally issued and outstanding but are treated as escrowed shares for accounting purposes and therefore, have been excluded from the computation of loss per share. Any ordinary shares not used in the settlement of stock option awards will be returned to the Company.

Contingently issuable shares related to the portion of contingent consideration for the acquisitions in the form of shares that are based on targets that have been fixed are included in the computation of basic loss per share as the Company does not expect any circumstances under which these shares would not be issued.

**28. SHARE CAPITAL**

In May 2014, the Company’s annual general meeting of shareholders authorized share capital of the Company be increased from (A) US\$7,700 divided into (i) 470,000,000 Class A Ordinary Shares of a nominal or par value of US\$0.00001 each and (ii) 300,000,000 Class B Ordinary Shares of a nominal or par value of US\$0.00001 each to (B) US\$15,000 divided into (i) 1,200,000,000 Class A Ordinary Shares of a nominal or par value of US\$0.00001 each and (ii) 300,000,000 Class B Ordinary Shares of a nominal or par value of US\$0.00001 each, by the creation of an additional 730,000,000 Class A Ordinary Shares with a nominal or par value of US\$0.00001 each to rank pari passu in all respects with the existing Class A Ordinary Shares.

Holders of Class A Ordinary Shares and Class B Ordinary Shares are entitled to the same rights except for voting and conversion rights. In respect of matters requiring a shareholder’s vote, each Class A Ordinary Share is entitled to one vote and each Class B Ordinary Share is entitled to 10 votes. Each Class B Ordinary Share is convertible into one Class A Ordinary Share at any time by the holder. Class A Ordinary Shares are not convertible into Class B Ordinary Shares under any circumstances. Upon any transfer of Class B Ordinary Shares by a holder to any person or entity which is not an affiliate of such holder, such Class B Ordinary Shares will be automatically converted into an equal number of Class A Ordinary Shares.

In 2014, the Company issued 2,666,898 Class A ordinary shares to the sellers of Fastweb and WiFire BJ and Yilong in settlement of the contingent purchase considerations. In addition, the Company also issued 3,683,712 Class A ordinary shares to Galaxy ENet Inc. (Note 22(b)).

In 2015, the Company issued 39,087,125 Class A and 18,250,268 Class B ordinary shares to Kingsoft for an aggregate cash consideration of US\$172,012 and the Company issued 6,142,410 Class A and 10,524,257 Class B ordinary shares to Xiaomi for an aggregate cash consideration of US\$50,000. In addition, the Company issued 24,668,022 Class A ordinary shares to Esta for an aggregate cash consideration of US\$74,004. The Company also issued 13,098,599 Class A ordinary shares to the sellers of Dermot Entities, GD Tianying and iJoy in settlement of the contingent purchase considerations.

In May 2016, the Company issued 31,996,874 Class A ordinary shares and 111,053,390 Class B ordinary shares at the subscription price of approximately US\$2.712 per ordinary share, or US\$16.274 per ADS to Tuspark Innovation Venture Limited.

In May 2016, the Company also issued 10,087,476 Class A ordinary shares to the sellers of certain acquired Entities in settlement of the contingent purchase considerations.

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**29. REDEEMABLE NONCONTROLLING INTERESTS**

	For the year ended December 31,			
	2014	2015	2016	
	RMB	RMB	RMB	US\$
Balance as of January 1	—	773,706	790,229	113,817
Acquisition of Aipu Group (Note 4)	748,040	—	—	—
Current profit (loss)	17,816	24,373	(300,714)	(43,312)
Increase (decrease) in accretion of redeemable noncontrolling interests	7,850	(7,850)	210,485	30,316
Balance as of December 31	<u>773,706</u>	<u>790,229</u>	<u>700,000</u>	<u>100,821</u>

**30. FAIR VALUE MEASUREMENTS**

The Company applies ASC 820, *Fair Value Measurements and Disclosures*. ASC 820 defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements. ASC 820 requires disclosures to be provided on fair value measurement.

ASC 820 establishes a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value as follows:

Level 1 — Observable inputs that reflect quoted prices (unadjusted) for identical assets or liabilities in active markets.

Level 2 — Include other inputs that are directly or indirectly observable in the marketplace.

Level 3 — Unobservable inputs which are supported by little or no market activity.

ASC 820 describes three main approaches to measuring the fair value of assets and liabilities: (1) market approach; (2) income approach; and (3) cost approach. The market approach uses prices and other relevant information generated from market transactions involving identical or comparable assets or liabilities. The income approach uses valuation techniques to convert future amounts to a single present value amount. The measurement is based on the value indicated by current market expectations about those future amounts. The cost approach is based on the amount that would currently be required to replace an asset.

Cash equivalents, fixed rate time deposits and bonds payable are classified within Level 1 because they are valued by using quoted market prices.

Floating rate principal unguaranteed investments and fixed rate principal guaranteed investments are classified within Level 2 because the underlying assets values within these investments are directly observable in the marketplace.

The mandatorily redeemable noncontrolling interests (Note 1(c)), the contingent considerations for the acquired businesses (Note 4), the share-settled bonuses, liability classified RSU and long term investments are classified within Level 3. The fair value of the noncontrolling interest was estimated using the income approach based on the discounted cash flows (“DCF”) model, with adjustments for the lack of control and lack of marketability that market participants would consider when estimating the fair value of the noncontrolling interests in the Consolidated VIE. The contingent considerations are based on the achievement of certain financial targets in accordance with the sales and purchase agreements for the various periods, as well as other non-financial measures. The revenue and net profit targets were calculated based on the DCF model. The DCF model involves applying appropriate discount rates to estimated cash

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(Amounts in thousands of Renminbi (“RMB”) and US dollars (“US\$”), unless otherwise stated)

**30. FAIR VALUE MEASUREMENTS (CONTINUED)**

flow forecasts that are based on forecasts of revenue and costs. Estimation of future cash flows requires the Company to make complex and subjective judgments regarding the acquired businesses’ projected financial and operating results, unique business risks, limited operating histories and future prospects. The acquired businesses’ revenue forecasts were based on expected annual growth rates which were derived from a combination of our historical experience and industry trends. The fair value of the share-settled bonuses was estimated using the performance bonuses that the Company estimates to be settled in shares and the observable market prices of the underlying ADSs of the Company.

Assets and liabilities measured at fair value on a recurring basis are summarized below:

	Fair value measurement using:			Fair value at December 31, 2015 RMB
	Quoted prices in active markets for identical assets (Level 1) RMB	Significant other observable inputs (Level 2) RMB	Unobservable inputs (Level 3) RMB	
<b>Cash equivalents:</b>				
- Fixed rate time deposits	771,723	—	—	771,723
<b>Held-to-maturity short-term investments:</b>				
- Floating rate principal unguaranteed investments	—	102,300	—	102,300
<b>Long-term investments:</b>				
- Available-for-sale investments	—	—	2,597	2,597
<b>Assets</b>	<u>771,723</u>	<u>102,300</u>	<u>2,597</u>	<u>876,620</u>
<b>Long-term borrowings:</b>				
- Bonds payable	2,193,744	—	—	2,193,744
<b>Other liabilities:</b>				
- Share-settled bonuses	—	—	41,352	41,352
- Mandatorily redeemable noncontrolling interests in Asia Cloud Investment	—	—	100,000	100,000
<b>Amounts due to related parties:</b>				
- Contingent consideration payables in relation to the acquisition of subsidiaries	—	—	372,256	372,256
<b>Liabilities</b>	<u>2,193,744</u>	<u>—</u>	<u>513,608</u>	<u>2,707,352</u>

**21VIANET GROUP, INC.**  
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**30. FAIR VALUE MEASUREMENTS (CONTINUED)**

	Fair value measurement using:			Fair value at	
	Quoted prices in active markets for identical assets (Level 1) RMB	Significant other observable inputs (Level 2) RMB	Unobservable inputs (Level 3) RMB	RMB	US\$
<b>Cash equivalents:</b>					
- Fixed rate time deposits	588,589	—	—	588,589	84,774
<b>Held-to-maturity short-term investments:</b>					
- Fixed rate time deposits	277,946	—	—	277,946	40,033
<b>Long-term investments</b>					
- Available-for-sale investments	—	—	7,921	7,921	1,141
<b>Assets</b>	<u>866,535</u>	<u>—</u>	<u>7,921</u>	<u>874,456</u>	<u>125,948</u>
<b>Long-term borrowings:</b>					
- Bonds payable	418,497	—	—	418,497	60,276
<b>Other liabilities:</b>					
- Share-settled bonuses	—	—	37,526	37,526	5,405
- Liability classified RSU	—	—	34,612	34,612	4,985
<b>Amounts due to related parties:</b>					
- Contingent consideration payable in relation to the acquisition of subsidiaries	—	—	65,797	65,797	9,477
<b>Liabilities</b>	<u>418,497</u>	<u>—</u>	<u>137,935</u>	<u>556,432</u>	<u>80,143</u>

The following table presents a reconciliation of all liabilities measured at fair value on a recurring basis using significant unobservable inputs (level 3):

	Contingent consideration payables RMB
Fair value at January 1, 2015	548,017
Changes in the fair value	43,325
Payment of cash consideration	(4,543)
Reclassification to equity upon resolution of contingencies	(214,543)
Transfers in and/or out of Level 3	—
Fair value at December 31, 2015	<u>372,256</u>
Changes in the fair value	(93,307)
Payment of cash consideration	(2,617)
Reclassification to equity upon resolution of contingencies	(210,535)
Transfers in and/or out of Level 3	—
Fair value at December 31, 2016	<u>65,797</u>
Fair value at December 31, 2016 (US\$)	<u>9,477</u>

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**30. FAIR VALUE MEASUREMENTS (CONTINUED)**

	<u>Share-settled bonuses</u>
	RMB
Fair value at January 1, 2015	14,913
Increase in bonuses settled in shares during 2015	41,146
Changes in the fair value	5,683
Reclassification to equity	(19,072)
Reclassification to “Accrued expenses and other payables-Others”	(1,318)
Transfers in and/or out of Level 3	—
Fair value at December 31, 2015	<u>41,352</u>
Increase in bonuses settled in shares during 2016	37,678
Changes in the fair value	(5,319)
Reclassification to equity	(15,890)
Reclassification to “Accrued expenses and other payables-Others”	—
Bonuses settled in cash during 2016	(20,295)
Transfers in and/or out of Level 3	—
Fair value at December 31, 2016	<u>37,526</u>
Fair value at December 31, 2016 (US\$)	<u>5,405</u>
	<u>Liability classified RSU</u>
	RMB
Fair value at January 1, 2016	—
Increase in liability classified RSU	36,834
Reclassification to equity	(2,222)
Transfers in and/or out of Level 3	—
Fair value at December 31, 2016	<u>34,612</u>
Fair value at December 31, 2016 (US\$)	<u>4,985</u>
	<u>Mandatorily redeemable</u>
	<u>noncontrolling interests in</u>
	<u>Asia Cloud Investment</u>
	RMB
Fair value at January 1, 2016	100,000
Changes in the fair value	—
Transfers in and/or out of Level 3 (Note 1(c))	(100,000)
Fair value at December 31, 2016	<u>—</u>
Fair value at December 31, 2016 (US\$)	<u>—</u>

Changes in the fair value of the contingent purchase consideration payables will be recorded in the consolidated financial statements of operations. The Company’s valuation techniques used to measure the fair value of the contingent consideration payable were derived from management’s assumptions of estimations as discussed above.

**21VIANET GROUP, INC.**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**31. COMMITMENTS AND CONTINGENCIES*****Capital commitments***

As of December 31, 2016, the Company has the following commitments to purchase certain computer and network equipment and construction in progress:

	<u>RMB</u>	<u>US\$</u>
2017	140,834	20,284
2018	33,531	4,829
2019	13,916	2,004
	<u>188,281</u>	<u>27,117</u>

***Operating lease commitments***

The Company leases facilities in the PRC, Hong Kong and United States under non-cancelable operating leases expiring on different dates. For the years ended December 31, 2014, 2015 and 2016, total rental expenses for all operating leases amounted to RMB56,247, RMB92,520 and RMB93,869 (US\$13,520), respectively. As of December 31, 2016, the Company has future minimum lease payments under non-cancelable operating leases with initial terms in excess of one year in relation to office premises and data center space consisting of the following:

	<u>RMB</u>	<u>US\$</u>
2017	124,557	17,940
2018	77,354	11,141
2019	49,505	7,130
2020	35,985	5,183
2021 and thereafter	157,641	22,705
	<u>445,042</u>	<u>64,099</u>

Payments under operating leases are expensed on a straight-line basis over the periods of their respective leases. The terms of the leases do not contain material rent escalation clauses or contingent rents.

***Bandwidth and cabinet capacity purchase commitments***

As of December 31, 2016, the Company had outstanding purchase commitments in relation to bandwidth and cabinet capacity consisting of the following:

	<u>RMB</u>	<u>US\$</u>
2017	1,141,347	164,388
2018	48,959	7,052
2019	37,352	5,380
2020	35,317	5,087
2021 and thereafter	96,891	13,955
	<u>1,359,866</u>	<u>195,862</u>

**21VIANET GROUP, INC.**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**

(Amounts in thousands of Renminbi (“RMB”) and US dollars (“US\$”), unless otherwise stated)

**31. COMMITMENTS AND CONTINGENCIES (CONTINUED)**

***Managed Network Services***

As of December 31, 2016, the Company was in the process of negotiation with the seller of the Managed Network Entities on the quality assessment of the fiber optic network subsequent to the completion of construction. As this is a pending event subsequent to the acquisition which is unrelated to the original acquisition, the Company concluded that the accounting for any settlement should be separated from that of the business combination. Based on the Company’s best estimate, the fair value of the related contingent consideration in shares of RMB47,755, as determined based on the remeasured amount of December 31, 2012, is accrued as a contingent payable pursuant to ASC 450, *Contingencies*. The Company is negotiating with the seller of the Managed Network Entities to come to an agreement on the quality assessment of the fiber optic network as of December 31, 2016 and the Company’s estimate of the contingent payable remains unchanged.

***Income Taxes***

As of December 31, 2016, the Group has recognized an accrual of RMB28,689 (US\$4,132) for unrecognized tax benefits and its interest (Note 23). The final outcome of the tax uncertainty is dependent upon various matters including tax examinations, interpretation of tax laws or expiration of statutes of limitation. However, due to the uncertainties associated with the status of examinations, including the protocols of finalizing audits by the relevant tax authorities, there is a high degree of uncertainty regarding the future cash outflows associated with these tax uncertainties. As of December 31, 2016, the Group classified the accrual for unrecognized tax benefits as a non-current liability.

***Securities Litigation***

The Company and certain of its officers and directors were named as defendants in two putative securities class actions filed in U.S. federal district courts in Texas. The complaints in both actions alleged that certain of the Company’s financial statements and other public disclosures contained misstatements or omissions and asset claims under the U.S. securities laws. Putative plaintiffs in these actions have filed motions to consolidate the cases and for appointment of a lead plaintiff, which remain pending before the court. As the actions remain in their preliminary stages, the Company’s management is unable to express any opinion on the likelihood of an unfavorable outcome or any estimate of the amount or range of any potential loss.

**32. SUBSEQUENT EVENTS**

In March 2017, the Company entered into an investment agreement with Warburg Pincus to establish a multi-stage joint venture and build a digital real estate platform in China. The Company will seed the initial JV with four existing high-performing IDC assets, valued at over US\$300 million, and Warburg Pincus will contribute direct capital and extensive industry network and resources in the real estate sector. The Company will continue to own 51% of the equity interests in the four existing IDC assets while Warburg Pincus will own the remaining 49%. With respect to further projects to be developed by the joint venture, the Company will initially own 49% of the equity interests and Warburg Pincus will initially own 51% of the equity interests.

**21VIANET GROUP, INC.**  
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**33. PARENT COMPANY ONLY CONDENSED FINANCIAL INFORMATION**

*Condensed balance sheets*

	Note	As of December 31,		
		2015 RMB	2016 RMB	US\$
<b>ASSETS</b>				
<b>Current assets</b>				
Cash		798,200	596,871	85,967
Restricted cash		—	1,759,726	253,453
Short-term investments		—	277,946	40,033
Prepaid expenses and other current assets		66,287	103,271	14,874
Amount due from a related party	(b)	25,974	97,748	14,079
Amount due from subsidiaries	(b)	3,153,413	3,208,620	462,137
<b>Total current assets</b>		<b>4,043,874</b>	<b>6,044,182</b>	<b>870,543</b>
<b>Non-current assets</b>				
Investments in subsidiaries		2,565,783	2,133,242	307,251
Amount due from a related party	(b)	70,000	—	—
Other non-current assets		6,123	—	—
<b>Total non-current assets</b>		<b>2,641,906</b>	<b>2,133,242</b>	<b>307,251</b>
<b>Total assets</b>		<b>6,685,780</b>	<b>8,177,424</b>	<b>1,177,794</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>				
<b>Current liabilities:</b>				
Accrued expenses and other payables		14,826	38,599	5,560
Short-term bank borrowings		—	1,500,000	216,045
Account payables		5,929	10,672	1,537
Interest payable		7,829	5,759	829
Amount due to related parties	(b)	346,872	68,131	9,813
Amount due to subsidiaries	(b)	3,728	9,732	1,402
Bonds payable	(d)	264,250	419,316	60,394
<b>Total current liabilities</b>		<b>643,434</b>	<b>2,052,209</b>	<b>295,580</b>
<b>Non-current liabilities</b>				
Amount due to related parties	(b)	27,384	—	—
Bonds payable	(d)	2,000,000	—	—
<b>Total non-current liabilities</b>		<b>2,027,384</b>	<b>—</b>	<b>—</b>
<b>Total liabilities</b>		<b>2,670,818</b>	<b>2,052,209</b>	<b>295,580</b>
<b>Shareholders' equity:</b>				
Class A Ordinary shares (par value of US\$0.00001 per share; 1,200,000,000 and 1,200,000,000 shares authorized; 458,916,346 and 505,207,968 shares issued and outstanding as of December 31, 2015 and 2016, respectively)		30	33	4
Class B Ordinary shares (par value of US\$0.00001 per share; 300,000,000 and 300,000,000 shares authorized; 63,596,248 and 174,649,638 shares issued and outstanding as of December 31, 2015 and 2016, respectively)		4	12	2
Additional paid-in capital		6,403,117	9,015,846	1,298,551
Accumulated other comprehensive (loss) income		(24,236)	118,290	17,037
Accumulated deficit		(2,170,811)	(2,804,409)	(403,918)
Treasury stock		(193,142)	(204,557)	(29,462)
<b>Total shareholders' equity</b>		<b>4,014,962</b>	<b>6,125,215</b>	<b>882,214</b>
<b>Total liabilities and shareholders' equity</b>		<b>6,685,780</b>	<b>8,177,424</b>	<b>1,177,794</b>

**21VIANET GROUP, INC.**  
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**33. PARENT COMPANY ONLY CONDENSED FINANCIAL INFORMATION (CONTINUED)**

*Condensed statements of operations*

	For the year ended December 31,			
	2014	2015	2016	
	RMB	RMB	RMB	US\$
<b>Operating Expenses</b>				
General and administrative expenses	(125,859)	(166,662)	(124,450)	(17,923)
Changes in the fair value of contingent purchase consideration payables	(22,629)	(43,325)	93,307	13,439
<b>Operating loss</b>	(148,488)	(209,987)	(31,143)	(4,484)
Other income	(199,418)	(152,100)	(169,915)	(24,473)
Share of losses from subsidiaries and Consolidated VIEs	(574)	(66,012)	(432,540)	(62,299)
<b>Loss before income taxes</b>	(348,480)	(428,099)	(633,598)	(91,256)
Income tax expense	—	—	—	—
<b>Net loss</b>	<u>(348,480)</u>	<u>(428,099)</u>	<u>(633,598)</u>	<u>(91,256)</u>

*Condensed statements of comprehensive loss*

	For the year ended December 31,			
	2014	2015	2016	
	RMB	RMB	RMB	US\$
Net loss	(348,480)	(428,099)	(633,598)	(91,256)
Other comprehensive loss, net of tax of nil:				
Foreign currency translation adjustments, net of tax of nil	16,835	41,518	142,526	20,528
Other comprehensive loss, net of tax of nil:	16,835	41,518	142,526	20,528
Comprehensive loss	(331,645)	(386,581)	(491,072)	(70,728)
Comprehensive loss attributable to the Company’s ordinary shareholders	<u>(331,645)</u>	<u>(386,581)</u>	<u>(491,072)</u>	<u>(70,728)</u>

*Condensed statements of cash flows*

	For the year ended December 31,			
	2014	2015	2016	
	RMB	RMB	RMB	US\$
Net cash used in operating activities	(23,952)	(26,621)	(78,567)	(11,316)
Net cash used in investing activities	(1,186,053)	(977,300)	(617,613)	(88,955)
Net cash generated from financing activities	623,214	1,798,230	494,851	71,273
Net (decrease) increase in cash	(586,791)	794,309	(201,329)	(28,998)
Cash at beginning of the year	590,682	3,891	798,200	114,965
Cash at end of the year	<u>3,891</u>	<u>798,200</u>	<u>596,871</u>	<u>85,967</u>

**21VIANET GROUP, INC.**  
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**33. PARENT COMPANY ONLY CONDENSED FINANCIAL INFORMATION (CONTINUED)**

**(a) Basis of presentation**

In the Company-only financial statements, the Company’s investment in subsidiaries is stated at cost plus equity in undistributed earnings of subsidiaries since inception.

The Company records its investment in its subsidiary under the equity method of accounting as prescribed in ASC 323-10, *Investment-Equity Method and Joint Ventures*, and such investment is presented on the balance sheet as “Investment in subsidiaries” and the share of the subsidiaries’ profit or loss is presented as “Share of profits (losses) of subsidiaries and Consolidated VIEs” on the statements of operations.

The subsidiaries did not pay any dividends to the Company for the years presented.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. GAAP have been condensed or omitted and as such, these Company-only financial statements should be read in conjunction with the Group’s consolidated financial statements.

**(b) Related party transactions**

The Company had the following related party balances as of December 31, 2015 and 2016:

	December 31,		
	2015 RMB	2016 RMB	US\$
<b>Amount due from subsidiaries</b>			
- 21Vianet HK	2,997,103	3,037,249	437,455
- Xi’an Holding	6,563	7,011	1,010
- Ventures	19,546	27,124	3,907
- Asia Cloud Technology	4,157	—	—
- WiFire Group	649	4,301	619
- Fastweb Technology	54,364	60,574	8,724
- 21V Mobile	71,031	72,361	10,422
	<u>3,153,413</u>	<u>3,208,620</u>	<u>462,137</u>
<b>Amount due from related parties</b>			
<b>Current:</b>			
- Seller of iJoy	25,974	27,748	3,997
- Seller of Aipu Group	—	70,000	10,082
	<u>25,974</u>	<u>97,748</u>	<u>14,079</u>
<b>Non-current:</b>			
- Seller of Aipu Group	70,000	—	—
<b>Amount due to subsidiaries</b>			
- 21Vianet Technology	7	7	1
- 21Vianet Beijing	3,719	9,713	1,400
- 21Vianet China	2	2	—
- DYX	—	10	1
	<u>3,728</u>	<u>9,732</u>	<u>1,402</u>

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**33. PARENT COMPANY ONLY CONDENSED FINANCIAL INFORMATION (CONTINUED)**

**(b) Related party transactions (continued)**

	December 31,		
	2015 RMB	2016 RMB	US\$
Amount due to related parties			
Current:			
- Sellers of WiFire BJ & Yilong	2,970	—	—
- Seller of Aipu Group	76,666	30,000	4,321
- Seller of Dermot Entities	205,800	—	—
- Seller of iJoy	61,436	38,131	5,492
	<u>346,872</u>	<u>68,131</u>	<u>9,813</u>
Non-current:			
- Sellers of Tianying	16,350	—	—
- Seller of Aipu Group	11,034	—	—
	<u>27,384</u>	<u>—</u>	<u>—</u>

**(c) Commitments**

**Operating lease commitments**

The Company leases a facility in the United States under non-cancelable operating lease expiring on March 1, 2025. For the year ended December 31, 2014, 2015 and 2016, total rental expense for the operating lease amounted to nil, RMB13,952 and RMB15,824 (US\$2,279).

As of December 31, 2016, the Company has future minimum lease payments under non-cancelable operating leases with initial terms in excess of one year in relation to data center space consisting of the following:

	RMB	US\$
2017	18,532	2,669
2018	18,996	2,736
2019	19,471	2,804
2020	19,957	2,874
2021 and thereafter	90,486	13,033
	<u>167,442</u>	<u>24,116</u>

**(d) Bonds payable**

On March 22, 2013, the Company issued and sold 2016 Bonds with an aggregate principal amount of RMB1,000,000 at a coupon rate of 7.875% per annum. The 2016 Bonds were due and fully repaid in March 2016.

On June 26, 2014, the Company issued and sold 2017 Bonds with an aggregate principal amount of RMB2,000,000 at a coupon rate of 6.875% per annum. The 2017 Bonds will mature on June 26, 2017. The 2017 Bonds were listed and quoted on the Official List of the Singapore Exchange Securities

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**33. PARENT COMPANY ONLY CONDENSED FINANCIAL INFORMATION (CONTINUED)**

**(d) Bonds payable (continued)**

Trading Limited. Interest on the 2017 Bonds is payable semi-annually in arrears on June 26 and December 26 in each year, beginning December 26, 2014. Net proceeds from the 2017 Bonds after deducting issuance costs of RMB19,360, were RMB1,980,640. The proceeds from issuance of 2017 Bonds was used to new data centers, fund acquisitions, repurchase the 2016 Bonds and for general corporate purposes. The effective interest rate of the 2017 Bonds is 7.39%.

Deferred issuance costs are included in “Other non-current assets” in the Company’s consolidated balance sheets. The deferred issuance costs are amortized as interest expense using the effective interest method over the term of the 2016 Bonds and the 2017 Bonds respectively.

Both the 2016 Bonds and the 2017 Bonds are unsecured and rank senior in right of payment to any of the Company’s indebtedness that is expressly subordinated to the bonds; equal in right of payment to any of the Company’s liabilities that are not so subordinated; but rank lower than any secured indebtedness of the Company and all liabilities (including trade payables) of the Company’s subsidiaries and Consolidated VIEs.

In August 2016, the Company repurchase 78.97% of the outstanding 2017 Bonds with the total principal amount of RMB1,579,400 (US\$227,481). Payment of accrued interests was RMB18,742 (US\$2,702). The debt extinguishment loss amounting to RMB29,841 (US\$4,298) was recognized in earnings upon the repurchase.

**SIGNATURES**

The registrant hereby certifies that it meets all of the requirements for filing on Form 20-F and that it has duly caused and authorized the undersigned to sign this annual report on its behalf.

21Vianet Group, Inc.

By: /s/ Sheng Chen

Name: Sheng Chen

Title: Executive Chairman of Board of Directors

Date: April 12, 2017

**SUPPLEMENTAL FISCAL AGENCY AGREEMENT**

**SEPTEMBER 14, 2016**

**Between**

**21 VIANET GROUP, INC.  
as Issuer**

**and**

**CITICORP INTERNATIONAL LIMITED  
as Fiscal Agent, Registrar, CMU Lodging and Paying Agent and Transfer Agent**

**relating to  
6.875% Bonds due 2017**

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**THIS AGREEMENT** is made on September 14, 2016

**BETWEEN:**

- (1) **21 VIANET GROUP, INC.** (the **Issuer**); and
- (2) **CITICORP INTERNATIONAL LIMITED** as fiscal agent, registrar, CMU lodging and paying agent and transfer agent for the Bonds (as defined below) (the “**Fiscal Agent**”, “**Registrar**”, “**CMU Lodging and Paying Agent**” and “**Transfer Agent**”, which expressions will wherever the context so admits include any successors as such fiscal agent, registrar, CMU lodging and paying agent or transfer agent for the time being so appointed).

**WHEREAS:**

- (A) Reference is made to the Fiscal Agency Agreement dated June 24, 2014 (the “**Original Agency Agreement**”) relating to the 6.875% Bonds due 2017 (the “**Bonds**”).
- (B) The holders of the Bonds have passed an Extraordinary Resolution by way of written resolutions on September 14, 2016 to make certain modifications to and waive compliance with certain terms of the Terms and Conditions of the Bonds contained in the Original Agency Agreement.
- (C) This Agreement is entered into for the purpose of making certain modifications to certain terms of the Original Agency Agreement set out in clause 2 (*Modification*) below.
- (D) Any reference to the “**Conditions**” is to the Terms and Conditions of the Bonds set out in Schedule 2 of the Original Agency Agreement and any reference herein to a particular numbered Condition will be construed accordingly.
- (E) This Agreement supplements the Original Agency Agreement (together with this Agreement, the “**Agency Agreement**”).

**NOW IT IS HEREBY AGREED** as follows:

**1. INTERPRETATION**

- 1.1 Terms defined in the Conditions and the Original Agency Agreement will, unless the context otherwise requires, have the same meanings in this Agreement.

**2. MODIFICATION**

- 2.1 With effect on and from the date hereof, the Original Agency Agreement shall be modified as follows:

- (a) The first paragraph of Condition 4(c) of Schedule 2 thereof (Terms and Conditions of the Bonds) shall be deemed to be deleted in its entirety and replaced by the following:

“(c) **Financial Covenants**

For so long as any Bond remains outstanding, the Issuer shall not directly or indirectly permit:

- (i) the Dividend with respect to any fiscal year to be more than 30% of Net Profit After Tax per Annum with respect to the same fiscal year; and

- (ii) the ratio of Adjusted EBITDA to Consolidated Interest Expense to be less than:
  - (A) 2.25:1 for the Relevant Periods ending on June 30, 2014 and December 31, 2014;
  - (B) 2.50:1 for the Relevant Periods ending on June 30, 2015 and December 31, 2015; and
  - (C) 1.70:1 for each Relevant Period thereafter;

provided that if Consolidated Interest Expense for any Relevant Period is equal to or less than zero, the Issuer shall be deemed to comply with this subclause (ii).”

### **3. ONE AGREEMENT**

- 3.1 The Original Agency Agreement and this Agreement shall from the date of this Agreement be read and construed together as one Agency Agreement so that all references in the Original Agency Agreement to this Agreement are deemed to refer also to this Agreement provided always that in the event of any inconsistency between the Original Agency Agreement and this Agreement, the provisions of this Agreement shall prevail.

### **4. REFERENCE VERSION OF THE TERMS AND CONDITIONS OF THE BONDS**

- 4.1 Attached hereto as Annex I for reference purposes only is a conformed copy of the Conditions incorporating the amendments set out in Clause 2 above.

### **5. GOVERNING LAW AND SUBMISSION TO JURISDICTION**

- 5.1 This Agreement is governed by, and will be construed in accordance with, the laws of the State of New York, United States of America. In addition, Clause 20 of the Original Agency Agreement shall apply to this Agreement as if expressly incorporated herein.

### **6. COUNTERPARTS**

This Agreement may be executed in any number of counterparts and by different parties hereto in separate counterparts, each of which when so executed will be deemed to be an original and all of which when so executed will constitute one and the same binding agreement between the parties.

**SIGNATORIES**

**THIS AGREEMENT** has been entered into on the date stated at the beginning.

**21 VIANET GROUP, INC.**

as Issuer

By: /s/ Terry Wang

**CITICORP INTERNATIONAL LIMITED**

as Fiscal Agent, Registrar, CMU Lodging and Paying Agent  
and Transfer Agent

By: /s/ Edward Chiu

[Signature page to Supplemental Fiscal Agency Agreement]

ANNEX I

TERMS AND CONDITIONS OF THE BONDS

*The following other than the words in italics is the text of the terms and conditions of the Bonds which (subject to modification) will appear on the reverse of each of the definitive certificates evidencing the Bonds:*

The issue of the Bonds was authorized by a resolution of the Board of Directors of the Issuer passed on June 4, 2014. A fiscal agency agreement (the “**Fiscal Agency Agreement**”) will be entered into on or about June 24, 2014 in relation to the Bonds between the Issuer, Citicorp International Limited as fiscal agent, CMU lodging and paying agent, registrar and transfer agent, and the agents named in it. The fiscal agent, CMU lodging and paying agent, the registrar, and any transfer agent for the time being are referred to below respectively as the “**Fiscal Agent**”, the “**CMU Lodging and Paying Agent**”, the “**Registrar**”, and the “**Transfer Agents**”. “**Agents**” means the Fiscal Agent, the CMU Lodging and Paying Agent, the Registrar, the Transfer Agents and any other agent or agents appointed from time to time with respect to the Bonds. The Fiscal Agency Agreement includes the form of the Bonds. Copies of the Fiscal Agency Agreement are available for inspection during normal business hours at the specified offices (as defined in the Fiscal Agency Agreement) of the Fiscal Agent, the Registrar and any Transfer Agents. The holders of the Bonds (the “**Bondholders**”) are deemed to have notice of all the provisions of the Fiscal Agency Agreement applicable to them.

All capitalized terms that are not defined in these terms and conditions (the “**Conditions**”) will have the meanings given to them in the Fiscal Agency Agreement.

**1. Form, Specified Denomination and Title**

The Bonds are issued in the specified denomination of RMB1,000,000 and higher integral multiples of RMB100,000.

The Bonds are represented by registered certificates (“**Certificates**”) and, save as provided in Condition 2(a), each Certificate shall represent the entire holding of Bonds by the same holder.

Title to the Bonds shall pass only by registration in the register that the Issuer shall procure to be kept by the Registrar in accordance with the provisions of the Fiscal Agency Agreement (the “**Register**”). Except as ordered by a court of competent jurisdiction or as required by law, the holder (as defined below) of any Bond shall be deemed to be and may be treated as its absolute owner for all purposes whether or not it is overdue and regardless of any notice of ownership, trust or an interest in it, any writing on the Certificate representing it or the theft or loss of such Certificate and no person shall be liable for so treating the holder.

In these Conditions, “**Bondholder**” and “**holder**” means the person in whose name a Bond is registered.

*Upon issue, the Bonds will be represented by a global certificate (the “**Global Certificate**”) registered in the name of, and lodged with a sub-custodian for, the Hong Kong Monetary Authority as operator (the “**Operator**”) of the Central Moneymarkets Unit Service (the “**CMU**”). The Conditions are modified by certain provisions contained in the Global Certificate. See “Summary of Provisions Relating to the Bonds in Global Form”.*

**For reference purposes only**

*Except in the limited circumstances described in the Global Certificate, owners of interests in Bonds represented by the Global Certificate will not be entitled to receive definitive Certificates in respect of their individual holdings of Bonds. The Bonds are not issuable in bearer form.*

*So long as the Bonds are represented by the Global Certificate and the CMU so permits, transfers of interests in the Bonds through the CMU shall be in principal amounts of at least RMB1,000,000 and higher integral multiples of RMB100,000 thereafter. Further, approval in-principle has been received for the listing and quotation of the Bonds on the Official List of the Singapore Exchange Securities Trading Limited (the “SGX-ST”). The Bonds will be traded on the SGX-ST in a minimum board lot size of RMB500,000 with a minimum of four lots to be traded in a single transaction for as long as the Bonds are listed on the SGX-ST.*

**2. Transfers of Bonds**

- (a) **Transfer:** A holding of Bonds may, subject to Condition 2(d), be transferred in whole or in part upon the surrender (at the specified office of the Registrar or any Transfer Agent) of the Certificate(s) representing such Bonds to be transferred, together with the form of transfer endorsed on such Certificate(s) (or another form of transfer substantially in the same form and containing the same representations and certifications (if any), unless otherwise agreed by the Issuer), duly completed and executed and any other evidence as the Registrar or Transfer Agent may reasonably require. In the case of a transfer of part only of a holding of Bonds represented by one Certificate, a new Certificate shall be issued to the transferee in respect of the part transferred and a further new Certificate in respect of the balance of the holding not transferred shall be issued to the transferor. In the case of a transfer of Bonds to a person who is already a holder of Bonds, a new Certificate representing the enlarged holding shall only be issued against surrender of the Certificate representing the existing holding. All transfers of Bonds and entries on the Register will be made in accordance with the detailed regulations concerning transfers of Bonds scheduled to the Fiscal Agency Agreement. The regulations may be changed by the Issuer, with the prior written approval of the Registrar and the Fiscal Agent. A copy of the current regulations will be made available by the Registrar to any Bondholder upon request.

*Transfers of interests in the Bonds evidenced by the Global Certificate will be effected in accordance with the rules of the CMU.*

- (b) **Delivery of New Certificates:** Each new Certificate to be issued pursuant to Condition 2(a) shall be available for delivery within three business days of receipt of a duly completed form of transfer and surrender of the existing Certificate(s). Delivery of the new Certificate(s) shall be made at the specified office of the Transfer Agent or of the Registrar (as the case may be) to whom delivery or surrender of such form of transfer or Certificate shall have been made or, at the option of the holder making such delivery or surrender as aforesaid and as specified in the relevant form of transfer or otherwise in writing, be mailed by uninsured post at the risk of the holder entitled to the new Certificate to such address as may be so specified, unless such holder requests otherwise and pays in advance to the relevant Transfer Agent or the Registrar (as the case may be) the costs of such other method of delivery and/ or such insurance as it may specify. In this Condition 2(b), “**business day**” means a day, other than a Saturday or Sunday, on which banks are open for business in the place of the specified office of the relevant Transfer Agent or the Registrar (as the case may be).

- (c) **Transfer or Exercise Free of Charge:** Certificates, on transfer, or partial repurchase, shall be issued and registered without charge by or on behalf of the Issuer, the Registrar or any Transfer Agent, but upon payment of any tax or other governmental charges that may be imposed in relation to it (or the giving of such indemnity as the Registrar or the relevant Transfer Agent may require).
- (d) **Closed Periods:** No Bondholder may require the transfer of a Bond to be registered (i) during the period of 15 days ending on (and including) the due date for redemption of that Bond, (ii) during the period of 15 days ending on (and including) the date of redemption pursuant to Condition 6(b), or (iii) during the period of seven days ending on (and including) any Record Date (as defined in Condition 7). No Bondholder who has properly tendered the Bonds in accordance with Condition 6(c) may require the transfer of a Bond to be registered during the period of 15 days ending on (and including) a Change of Control Payment Date.

### **3. Status**

The Bonds constitute (subject to Condition 4(a)) unsecured obligations of the Issuer and shall at all times rank *pari passu* and without any preference among themselves. The payment obligations of the Issuer under the Bonds shall, save for such exceptions as may be provided by applicable legislation and subject to Condition 4(a), at all times rank at least equally with all its other present and future unsecured and unsubordinated obligations.

### **4. Covenants**

#### **(a) Negative Pledge**

So long as any Bond remains outstanding (as defined in the Fiscal Agency Agreement), the Issuer will not, and will ensure that none of its Subsidiaries will create, or have outstanding, any Security upon the whole or any part of its present or future undertaking, assets or revenues (including any uncalled capital) to secure any Relevant Indebtedness, or any guarantee or indemnity in respect of any Relevant Indebtedness, without at the same time or prior thereto according to the Bonds the same security as is created or subsisting to secure any such Relevant Indebtedness, guarantee or indemnity or such other security as shall be approved by an Extraordinary Resolution (as defined in the Fiscal Agency Agreement) of the Bondholders.

#### **(b) Consolidation, Merger and Sale of Assets**

The Issuer shall not consolidate with or merge with or into, or sell, convey, transfer or lease all or substantially all of the properties and assets of the Issuer and its Subsidiaries taken as a whole on the consolidated basis to another person, unless (i) the resulting, surviving or transferee person (if not the Issuer) is a corporation organized and existing under the laws of the United States of America, any State thereof, the District of Columbia, the Cayman Islands, the British Virgin Islands, Bermuda or Hong Kong and such corporation (if not the Issuer) expressly assumes all of Issuer's obligations under the Bonds and the Fiscal Agency Agreement (including, for the avoidance of doubt, the obligation to pay additional amounts as set forth in Condition 8); and (ii) immediately after giving effect to such transaction, no default or event of default has occurred and is continuing under the Bonds. Upon any such consolidation, merger or sale, conveyance, transfer or lease, the resulting, surviving or transferee person (if not the Issuer) shall succeed to, and may exercise every right and power of, the Issuer under the Bonds and the Fiscal Agency Agreement, and the Issuer shall be discharged from its obligations under the Bonds and the Fiscal Agency Agreement except in the case of any such lease.

**(c) Financial Covenants**

For so long as any Bond remains outstanding, the Issuer shall not directly or indirectly permit:

- (i) the Dividend with respect to any fiscal year to be more than 30% of Net Profit After Tax per Annum with respect to the same fiscal year; and
- (ii) the ratio of Adjusted EBITDA to Consolidated Interest Expense to be less than:
  - (A) 2.25:1 for the Relevant Periods ending on June 30, 2014 and December 31, 2014;
  - (B) 2.50:1 for the Relevant Periods ending on June 30, 2015 and December 31, 2015; and
  - (C) 1.70:1 for each Relevant Period thereafter;

provided that if Consolidated Interest Expense for any Relevant Period is equal to or less than zero, the Issuer shall be deemed to comply with this subclause (ii).

The financial covenants set out in this Condition shall be calculated in accordance with US GAAP and tested by reference to the audited (or, as the case may be, unaudited) annual consolidated financial statements or interim consolidated financial information of the Issuer as at the end of each Relevant Period.

So long as any of the Bonds remain outstanding, the Issuer will provide to the Fiscal Agent (i) within 120 days after the close of each fiscal year, an Officers' Certificate stating the ratio of Adjusted EBITDA to Consolidated Interest Expense with respect to the two most recent fiscal semi-annual periods and showing in reasonable detail the calculation of the ratio of Adjusted EBITDA to Consolidated Interest Expense, including the arithmetic computations of each component of the ratio of Adjusted EBITDA to Consolidated Interest Expense, with a certificate from the Issuer's external auditors verifying the accuracy and correctness of the calculation and arithmetic computation, provided that the Issuer shall not be required to provide such auditor certification if its external auditors refuse to provide such certification; and (ii) as soon as possible and in any event within 30 days after the Issuer becomes aware of the occurrence of an Event of Default, an Officers' Certificate setting forth the details of the Event of Default, and the action which the Issuer proposes to take with respect thereto.

In this Condition 4:

“**Adjusted EBITDA**” means Consolidated EBITDA excluding share-based compensation expenses and changes in the fair value of contingent purchase consideration payable.

“**Capital Stock**” means any and all shares, interests, participations or other equivalents (however designated) of capital stock of a corporation, any and all classes of partnership interests in a partnership, any and all membership interests in a limited liability company, any and all other equivalent ownership interests and any and all warrants, rights or options to purchase any of the foregoing.

“**cash Dividend**” means (a) any Dividend which is to be paid in cash and (b) any Dividend determined to be a cash Dividend pursuant to the definition of “Dividend”.

“**Consolidated EBIT**” means, for any Relevant Period, the consolidated profits before tax of the Group for that Relevant Period:

- (A) adding back interest expense (as reflected in the income statement)
- (B) before taking into account any consolidated interest income;
- (C) before taking into account any items treated as Exceptional or Extraordinary items; and
- (D) before taking into account the profit/loss of any member of the Group which is attributable to minority interest,

in each case, to the extent added, deducted or taken into account, as the case may be, for the purposes of determining the profits of the Group from ordinary activities before taxation.

“**Consolidated EBITDA**” means for any Relevant Period, Consolidated EBIT for that Relevant Period before deducting any amount attributable to amortization of goodwill and other intangible assets or depreciation of tangible assets.

“**Consolidated Interest Expense**” means in respect of any financial year of the Issuer, interest expense paid net of interest income received as stated in the audited annual and unaudited semi-annual consolidated financial statements of the Issuer.

“**Dividend**” means any dividend or distribution of cash or other property or assets or evidences of the Issuer’s indebtedness with respect to the Capital Stock of the Issuer, whenever paid or made and however described provided that where a cash Dividend is announced which is to be, or may at the election of a Shareholder or Shareholders be, satisfied by the issue or delivery of Shares or other property or assets, or where a capitalization of profits or reserves is announced which is to be, or may at the election of a Shareholder or Shareholders be, satisfied by the payment of a Dividend, then for the purposes of this definition the Dividend in question shall be treated as a Dividend of (i) such cash Dividend or (ii) the Fair Market Value (on the date of announcement of such Dividend or date of capitalization (as the case may be) or, if later, the date on which the number of Shares (or amount of property or assets, as the case may be) which may be issued or delivered is determined) of such Shares or other property or assets if such Fair Market Value is greater than the Fair Market Value of such cash Dividend;

**“Exceptional”** or **“Extraordinary”** means loss or gain on disposal of items of property, plant and equipment, net fair value loss or gain from available for sale investments, loss or gain on disposal of Subsidiaries and disposal of shares or interests of an associate, loss or gain on disposal of a jointly-controlled entity and disposal of prepaid land lease payment, loss or gain resulting from the cumulative effect of a change in accounting principles, translation losses and gains due solely to fluctuations in currency values and related tax effects, non-cash gains or losses attributable to movements in the mark-to-market valuation of any convertible or exchangeable securities and any other loss or gain which is a result of a one-off and non-recurring transaction but does not include revenue or income from concessionaire sales or interest income;

**“Fair Market Value”** means the price that would be paid in an arm’s-length transaction between an informed and willing seller under no compulsion to sell and an informed and willing buyer under no compulsion to buy, as determined in good faith by the board of directors of the Issuer, whose determination shall be conclusive if evidenced by a resolution of such board of directors.

**“Group”** means the Issuer and its Subsidiaries, taken as a whole.

**“Officers’ Certificate”** means a certificate signed by one of the executive officers of the Issuer.

**“Net Profit After Tax per Annum”** means the profit of the Group, after deduction of all expenses, finance costs and taxes, but without deduction for share based compensation or changes in the fair value of contingent purchase consideration payable, for the prior 12 month fiscal year.

**“Person”** means any natural person, company, trust, corporation, partnership, firm, association, governmental authority or any other entity whether acting in an individual, fiduciary or other capacity.

**“Relevant Indebtedness”** means any indebtedness which is in the form of, or represented or evidenced by, bonds, notes, debentures, loan stock or other securities which for the time being are, or are intended to be or capable of being, quoted, listed or dealt in or traded on any stock exchange or over-the-counter or other securities market.

**“Relevant Period”** means each period of 12 months ending on the last day of the Issuer’s financial year and each period of six months ending on the last day of the first half of the Issuer’s financial year.

**“Security”** means any mortgage, charge, pledge, lien or other security interest including, without limitation, anything analogous to or which has the same effect as any of the foregoing under the laws of any jurisdiction.

“**Shareholder**” means a holder of Shares.

“**Shares**” means the equity shares in the Issuer.

“**Subsidiary**” means any entity whose financial statements at any time are required by US GAAP to be fully consolidated with those of the Issuer (including, but not limited to, each of Beijing aBitCool Network Technology Co., Ltd. and its direct and indirect subsidiaries through which the Issuer conducts its operations in the PRC by way of contractual arrangements).

“**US GAAP**” means the Generally Accepted Accounting Principles in the United States, as in effect from time to time.

## **5. Interest**

The Bonds bear interest on their outstanding principal amount from and including June 26, 2014 at the rate of 6.875% per annum, payable semi-annually in arrears on June 26 and December 26 in each year (each an “**Interest Payment Date**”). If any Interest Payment Date would otherwise fall on a day which is not a business day (as defined below), it shall be postponed to the next day which is a business day unless it would thereby fall into the next calendar month in which event it shall be brought forward to the immediately preceding business day.

Each Bond will cease to bear interest from the due date for redemption unless, upon surrender of the Certificate representing such Bond, payment of principal is improperly withheld or refused. In such event it shall continue to bear interest at such rate (both before and after judgment) until whichever is the earlier of (a) the day on which all sums due in respect of such Bond up to that day are received by or on behalf of the relevant Bondholder, and (b) the day three days after the Fiscal Agent has notified Bondholders of receipt of all sums due in respect of all the Bonds up to that third day (except to the extent that there is failure in the subsequent payment to the relevant holders under these Conditions).

In these Conditions, the period beginning on and including June 26, 2014 and ending on but excluding the first Interest Payment Date and each successive period beginning on and including an Interest Payment Date and ending on but excluding the next succeeding Interest Payment Date is called an “**Interest Period**”.

Interest in respect of any Bond shall be calculated per RMB100,000 in principal amount of the Bonds (the “**Calculation Amount**”). The amount of interest payable per Calculation Amount for any period shall be equal to the product of the rate of interest specified above, the Calculation Amount and the actual number of days in the Interest Period (or such other period) divided by 365, rounding the resulting figure to the nearest RMB0.01 (RMB0.005 being rounded upwards).

In this Condition, the expression “**business day**” means a day (other than a Saturday, Sunday or public holiday) upon which commercial banks are generally open for business and settlement of Renminbi payments in Hong Kong.

## **6. Redemption, Repurchase and Purchase**

### **(a) Final Redemption:**

Unless previously redeemed, or purchased and cancelled, the Bonds will be redeemed at their principal amount on the Interest Payment Date falling on, or nearest to, June 26, 2017. The Bonds may not be redeemed at the option of the Issuer other than in accordance with this Condition.

**(b) Redemption for Taxation Reasons:**

The Bonds may be redeemed at the option of the Issuer in whole, but not in part, at any time, on giving not less than 30 nor more than 60 days' notice to the Bondholders (which notice shall be irrevocable), at their principal amount (together with interest accrued to but excluding the date fixed for redemption), if (i) the Issuer has or will become obliged to pay Additional Tax Amounts as provided or referred to in Condition 8 as a result of any change in, or amendment to, the laws, regulations or treaties of a Relevant Jurisdiction (as defined in Condition 8), or any change in the application or official interpretation of such laws, regulations or treaties, which change or amendment becomes effective on or after June 18, 2014, and (ii) such obligation cannot be avoided by the Issuer taking reasonable measures available to it (provided that reincorporation in another jurisdiction shall not be considered a reasonable measure), provided that no such notice of redemption shall be given earlier than 90 days prior to the earliest date on which the Issuer would be obliged to pay such Additional Tax Amounts were a payment in respect of the Bonds then due. Prior to the publication of any notice of redemption pursuant to this Condition 6(b), the Issuer shall deliver to the Fiscal Agent a certificate signed by two directors of the Issuer stating that the Issuer is entitled to effect such redemption and setting forth a statement of facts showing that the conditions precedent to the right of the Issuer so to redeem have occurred, and an opinion of independent legal advisers of recognized standing to the effect that the Issuer has or will become obliged to pay such Additional Tax Amounts as a result of such change or amendment.

**(c) Repurchase Upon Change of Control:**

If a Change of Control occurs, unless the Issuer has exercised its right to redeem the Bonds as described above in Condition 6(b), it will be required to make an offer to repurchase all or, at the holder's option, any part (equal to RMB1,000,000 or multiples of RMB100,000 in excess thereof), of each holder's Bonds pursuant to the offer described below (the "**Change of Control Offer**"), provided that a holder may not exercise its option to require the Issuer to make an offer to repurchase the Bonds in part if it would result in the principal amount of any unpurchased portion of the Bonds held by such holder to be less than RMB1,000,000. In the Change of Control Offer, the Issuer will be required to offer payment in cash equal to 101% of the aggregate principal amount of the Bonds repurchased plus accrued and unpaid interest, if any, on the Bonds repurchased to, but not including, the date of purchase (the "**Change of Control Payment**").

Within 30 days following any Change of Control, the Issuer will be required to give notice to holders of the Bonds, describing the transaction or transactions that constitute the Change of Control and offering to repurchase the Bonds on the date specified in the notice, which date will be no earlier than 30 days and no later than 60 days from the date such notice is mailed (the "**Change of Control Payment Date**"), pursuant to the procedures required by the Bonds and described in such notice.

On the Change of Control Payment Date, the Issuer will be required, to the extent lawful, to:

- (i) accept for payment all Bonds properly tendered pursuant to the Change of Control Offer; and
- (ii) deposit with the relevant Agents an amount equal to the Change of Control Payment in respect of all Bonds properly tendered;

The relevant Agents will be required to promptly mail, to each holder who properly tendered the Bonds, the purchase price for such Bonds properly tendered, and the Fiscal Agent will be required to promptly authenticate and mail (or cause to be transferred by book-entry) to each such holder a new Bond equal in principal amount to any unpurchased portion of the Bonds surrendered, if any; provided that each new Bond will be in a principal amount of RMB1,000,000 or a multiple of RMB100,000 in excess thereof.

The Issuer will not be required to make a Change of Control Offer upon a Change of Control if a third party makes such an offer in the manner, at the times and otherwise in compliance with the requirements for an offer made by the Issuer and such third party purchases all Bonds properly tendered and not withdrawn under its offer. In the event that such third party terminates or defaults its offer, the Issuer will be required to make a Change of Control Offer treating the date of such termination or default as though it were the date of the Change of Control.

The Issuer will comply with the requirements of Rule 14e-1 under the Exchange Act (as defined in Condition 4(c)), to the extent applicable, and any other securities laws and regulations thereunder to the extent those laws and regulations are applicable in connection with the repurchase of the Bonds as a result of a Change of Control. To the extent that the provision of any such securities laws or regulations conflicts with the Change of Control Offer provisions of the Bonds, the Issuer will comply with those securities laws and regulations and will not be deemed to have breached its obligations under the Change of Control Offer provisions of the Bonds by virtue of any such conflict. A tender agent may be appointed to assist with the Repurchase Upon Change of Control when it happens. The Fiscal Agent may act as the tender agent.

In this Condition 6(c):

“**Affiliate**” means, with respect to any Person, any other Person directly or indirectly controlling, controlled by, or under direct or indirect common control with, such Person.

“**Change of Control**” means:

- (iii) Any “person” or “group” of related persons (as such terms are used in Sections 13(d) and 14(d) of the Exchange Act), other than one or more Permitted Holders, becomes the beneficial owner (as defined in Rules 13d-3 and 13d-5 under the Exchange Act, except that such person or group shall be deemed to have “beneficial ownership” of all shares that any such person or group has the right to acquire, whether such right is exercisable immediately or only after the passage of time), directly or indirectly, of more than 50% of the total voting power of the Voting Stock of the Issuer or any of its direct or indirect parent entities (or their successors by merger, consolidation or purchase of all or substantially all of their assets);

*For reference purposes only*

- (iv) The merger or consolidation of the Issuer with or into another Person or the merger of another Person with or into the Issuer, unless the holders of a majority of the aggregate voting power of the Voting Stock of the Issuer, immediately prior to such transaction, hold securities of the surviving or transferee Person that represent, immediately after such transaction, at least a majority of the aggregate voting power of the Voting Stock of the surviving or transferee Person;
- (v) Individuals who on June 26, 2014 constituted the board of directors, together with any new directors whose election by the board of directors was approved by a vote of at least two-thirds of the directors then still in office who were either directors on June 26, 2014 or whose election was previously so approved, cease of any reason to constitute a majority of the board of directors then in office;
- (vi) The sale, assignment, conveyance, transfer, lease or other disposition (other than by way of merger or consolidation), in one or a series of related transactions, of all or substantially all of the assets of the Issuer and its Subsidiaries (as defined in Condition 4), taken together as a whole, to any “person” (as such term is used in Sections 13(d) and 14(d) of the Exchange Act), other than transactions with one or more Permitted Holders;
- (vii) The adoption by the shareholders of the Issuer of a plan or proposal for the liquidation or dissolution of the Issuer; or
- (viii) Any change in or amendment to the laws, regulations and rules of the PRC or the interpretation or application thereof (“**Change in Law**”) that results in (i) the Group (as defined in Condition 4) (as in existence immediately subsequent to such Change in Law), as a whole, being legally prohibited from operating substantially all of the business operations conducted by the Group (as in existence immediately prior to such Change in Law) as of the last date of the period described in the consolidated financial statements of the Issuer for the most recent fiscal quarter and (ii) the Issuer being unable to continue to derive substantially all of the economic benefits from the business operations conducted by the Group (as in existence immediately prior to such Change in Law) in the same manner as reflected in the consolidated financial statements of the Issuer for the most recent fiscal quarter.

“**Person**” means any individual, corporation, firm, limited liability company, partnership, joint venture, undertaking, association, joint stock company, trust, unincorporated organization, trust, state, government or any agency or political subdivision thereof or any other entity (in each case whether or not being a separate legal entity).

“**Permitted Holders**” means

- (ix) Mr. Sheng Chen and Mr. Jun Zhang, collectively;

*For reference purposes only*

- (x) any Affiliate of Mr. Sheng Chen and Mr. Jun Zhang; and
- (xi) any Person the total voting rights of which (or in the case of a trust, the beneficial interests in which) are owned 80% by Persons specified in clauses (i) and (ii).

“**Voting Stock**” of a Person means all classes of Capital Stock (as defined in Condition 4) of such Person then outstanding and normally entitled to vote in the election of directors, managers or trustees, as applicable, of such Person.

- (d) **Purchase:** the Issuer and its Subsidiaries (as defined in Condition 4) may at any time purchase Bonds in the open market or otherwise at any price. The Bonds so purchased, while held by or on behalf of the Issuer or any such Subsidiary, shall not entitle the holder to vote at any meetings of the Bondholders and shall not be deemed to be outstanding for the purposes of calculating quorums at meetings of the Bondholders or for the purposes of Condition 12(a).
- (e) **Cancellation:** All Certificates representing Bonds purchased by or on behalf of the Issuer or its Subsidiaries shall be surrendered for cancellation to the Registrar and, upon surrender thereof, all such Bonds shall be cancelled forthwith. Any Certificates so surrendered for cancellation may not be reissued or resold and the obligations of the Issuer in respect of any such Bonds shall be discharged.

**7. Payments**

(a) **Method of Payment:**

- (i) Payments of principal and premium shall be made (subject to surrender of the relevant Certificates at the specified office of any Transfer Agent or of the Registrar if no further payment falls to be made in respect of the Bonds represented by such Certificates) by transfer to the registered account of the Bondholder.
- (ii) Interest on each Bond shall be paid to the person shown on the Register at the close of business on the fifth Payment Business Day before the due date for payment thereof (the “**Record Date**”). Subject to Condition 7(g), payments of interest on each Bond shall be made in Renminbi by transfer to the registered account of the Bondholder.
- (iii) For the purposes of this Condition, a Bondholder’s “**registered account**” means the Renminbi account maintained by or on behalf of it with a bank in Hong Kong, details of which appear on the Register at the close of business on the fifth Payment Business Day before the due date for payment.
- (iv) If the amount of principal being paid upon surrender of the relevant Certificate is less than the outstanding principal amount of such Certificate, the Registrar will annotate the Register with the amount of principal so paid and will (if so requested by the Issuer or a Bondholder) issue a new Certificate with a principal amount equal to the remaining unpaid outstanding principal amount. If the amount of interest being paid is less than the amount then due, the Registrar will annotate the Register with the amount of interest so paid.

**For reference purposes only**

*For so long as any of the Bonds are represented by the Global Certificate and the Global Certificate is held by or on behalf of the CMU, payments of interest or principal will be made to the persons for whose account a relevant interest in the Global Certificate is credited as being held by the Operator at the relevant time, as notified to the Fiscal Agent by the Operator in a relevant CMU instrument position report (as defined in the rules of the CMU) or in any other relevant notification by the Operator. Such payment will discharge the Issuer's obligations in respect of that payment. Any payments by the CMU participants to indirect participants will be governed by arrangements agreed between the CMU participants and the indirect participants and will continue to depend on the inter-bank clearing system and traditional payment methods. Such payments will be the sole responsibility of such CMU participants.*

- (b) **Payments subject to Fiscal Laws:** All payments are subject in all cases to any applicable fiscal or other laws, regulations and directives in the place of payment. No commission or expenses shall be charged to the Bondholders in respect of such payments.
- (c) **Payment Initiation:** Where payment is to be made by transfer to a registered account, payment instructions (for value the due date, or if that is not a Payment Business Day, for value the first following day which is a Payment Business Day) will be initiated on the due date for payment or, in the case of payments of principal where the relevant Certificate has not been surrendered at the specified office of any Transfer Agent or of the Registrar, on a Payment Business Day on which the Fiscal Agent is open for business and on which the relevant Certificate is surrendered.
- (d) **Appointment of Agents:** The Fiscal Agent, the Registrar, the CMU Lodging and Paying Agent and the Transfer Agents initially appointed by the Issuer and their respective specified offices are listed below. The Fiscal Agent, the Registrar, the CMU Lodging and Paying Agent and the Transfer Agents act solely as agents of the Issuer and do not assume any obligation or relationship of agency or trust for or with any Bondholder. The Issuer reserves the right at any time to vary or terminate the appointment of the Fiscal Agent, the Registrar, the CMU Lodging and Paying Agent or any Transfer Agent and to appoint additional or other Transfer Agents, provided that the Issuer shall at all times maintain (i) a Fiscal Agent, (ii) a Registrar with a specified office outside the United Kingdom, (iii) a Transfer Agent, and (iv) such other agents as may be required by any other stock exchange on which the Bonds may be listed.  
  
Notice of any such change or any change of any specified office shall promptly be given to the Bondholders.
- (e) **Delay in Payment:** Bondholders will not be entitled to any interest or other payment for any delay after the due date in receiving the amount due on a Bond if the due date is not a Payment Business Day, or if the Bondholder is late in surrendering or cannot surrender its Certificate (if required to do so).
- (f) **Payment Business Days:** In this Condition 7, "**Payment Business Day**" means a day (other than a Saturday or Sunday) on which banks and foreign exchange markets are open for business and settlement of Renminbi payments in Hong Kong and (if surrender of the relevant Certificate is required) the relevant place of presentation.

- (g) **Payment of US Dollar Equivalent:** Notwithstanding all other provisions in these Conditions, if by reason of Inconvertibility, Non-transferability or Illiquidity, the Issuer is not able to satisfy payments of principal or interest in respect of Bonds when due in Renminbi in Hong Kong, the Issuer may, on giving not less than five nor more than 30 days' irrevocable notice to the Bondholders prior to the due date for payment, settle any such payment in US dollars on the due date at the US Dollar Equivalent of any such Renminbi denominated amount. The due date for payment shall be the originally scheduled due date or such postponed due date as shall be specified in the notice referred to above, which postponed due date may not fall more than 20 days after the originally scheduled due date. Interest on the Bonds will continue to accrue up to but excluding any such date for payment of principal.

In such event, payments of the US Dollar Equivalent of the relevant principal or interest in respect of the Bonds shall be made by a US dollar denominated cheque drawn on a bank in New York City and mailed to the holder (or to the first named of joint holders) of the Bonds at its address appearing in the Register, or, upon application by the holder to the specified office of the Registrar or any Transfer Agent before the Record Date, by transfer to a US dollar denominated account with a bank in New York City.

In the event of a payment pursuant to this Condition 7(g), the following modification shall be made in respect of the Conditions:

The definition of "**Payment Business Day**" in Condition 7(g) shall mean a day (other than a Saturday, Sunday or public holiday) on which commercial banks and foreign exchange markets are open for business in the place in which the specified office of the Registrar is located and on which foreign exchange transactions may be carried out in US dollars in New York City.

For the purposes of these Conditions, "**US Dollar Equivalent**" means the Renminbi amount converted into US dollars using the Spot Rate for the relevant Determination Date.

In this Condition:

"**Determination Business Day**" means a day (other than a Saturday or Sunday) on which commercial banks are open for general business (including dealings in foreign exchange) in Hong Kong and in New York City.

"**Determination Date**" means the day which is two Determination Business Days before the due date of the relevant amount under these Conditions.

"**Governmental Authority**" means any *de facto* or *de jure* government (or any agency or instrumentality thereof), court, tribunal, administrative or other governmental authority or any other entity (private or public) charged with the regulation of the financial markets (including the central bank) of Hong Kong.

"**Illiquidity**" means the general Renminbi exchange market in Hong Kong becomes illiquid as a result of which the Issuer cannot obtain sufficient Renminbi in order to satisfy its obligation to pay interest or principal in respect of the Bonds as determined by the Issuer in good faith and in a commercially reasonable manner following consultation with two Renminbi Dealers.

“**Inconvertibility**” means the occurrence of any event that makes it impossible (where it had previously been possible) for the Issuer to convert any amount due in respect of the Bonds in the general Renminbi exchange market in Hong Kong, other than where such impossibility is due solely to the failure of the Issuer to comply with any law, rule or regulation enacted by any Governmental Authority (unless such law, rule or regulation is enacted after June 18, 2014 and it is impossible for the Issuer, due to an event beyond its control, to comply with such law, rule or regulation).

“**Non-transferability**” means the occurrence of any event that makes it impossible for the Issuer to transfer Renminbi between accounts inside Hong Kong or from an account inside Hong Kong to an account outside Hong Kong, other than where such impossibility is due solely to the failure of the Issuer to comply with any law, rule or regulation enacted by any Governmental Authority (unless such law, rule or regulation is enacted after June 18, 2014 and it is impossible for the Issuer, due to an event beyond its control, to comply with such law, rule or regulation).

“**Renminbi Dealer**” means an independent foreign exchange dealer of international reports active in the Renminbi exchange market in Hong Kong.

“**Spot Rate**” means the RMB/U.S. Dollar official fixing rate, expressed as the amount of RMB per one U.S. Dollar, for settlement in two Determination Business Days reported by the Treasury Markets Association which appears on Reuters Screen page <TRADCNY3> at approximately 11:00 a.m. (Hong Kong time) or if no such rate is available, on a non-deliverable basis by reference to Reuters Screen page <TRADNDF>.

If neither rate is available, the Fiscal Agent will determine the Spot Rate at or around 11.00 a.m. (Hong Kong time) on the Determination Date as the most recently available RMB/U.S. dollar official fixing rate for settlement in two Determination Business Days reported by The State Administration of Foreign Exchange of the PRC, which is reported on the Reuters Screen Page CNY=SAEC. Reference to a page on the Reuters Screen means the display page so designated on the Reuter Monitor Money Rates Service (or any successor service) or such other screen page as may replace that page for the purpose of displaying a comparable currency exchange rate.

All notifications, opinions, determinations, certificates, calculations, quotations and decisions given, expressed, made or obtained for the purposes of the provisions of this Condition 7(g) by the Fiscal Agent, will (in the absence of wilful default, bad faith or manifest error) be binding on the Issuer, the Agents and all Bondholders.

## **8. Taxation**

All payments of principal, premium and interest by or on behalf of the Issuer in respect of the Bonds shall be made free and clear of, and without withholding or deduction for, any taxes, duties, assessments or governmental charges of whatever nature imposed, levied, collected, withheld or assessed by or within the United States of America, the Cayman Islands or the PRC or any authority therein or thereof having power to tax (each a “**Relevant Jurisdiction**”), unless such withholding or deduction is required by law.

*For reference purposes only*

If the Issuer is required to make a deduction or withholding in respect of tax of a Relevant Jurisdiction, the Issuer shall pay such additional amounts (“**Additional Tax Amounts**”) as will result in receipt by the Bondholders of such amounts as would have been received by them had no such withholding or deduction been required, except that no Additional Tax Amounts shall be payable in respect of any Bond:

- (a) for or on account of:
- (i) any taxes that would not have been imposed but for:
    - (A) the existence of any present or former connection between the holder or beneficial owner of such Bond, as the case may be, and the Relevant Jurisdiction, including without limitation, such holder or beneficial owner being or having been a citizen or resident of the Relevant Jurisdiction, being or having been treated as a resident of the Relevant Jurisdiction, being or having been present or engaged in a trade or business in the Relevant Jurisdiction or having or having had a permanent establishment in the Relevant Jurisdiction, other than merely holding such Bond or the receipt of payments thereunder;
    - (B) the failure of the holder or beneficial owner of such Bond to comply with a timely request of the Issuer addressed to such holder or beneficial owner to provide information concerning such holder’s or beneficial owner’s nationality, residence, identity or connection with the Relevant Jurisdiction;
    - (C) the presentation of such Bond (where presentation is required) more than 30 days after the later of the date on which the payment of the principal of, or interest on, such Bond, as applicable, became due and payable pursuant to the terms thereof or was made or duly provided for, except to the extent that the holder thereof would have been entitled to such Additional Tax Amounts if it had presented such Bond for payment on any date within such 30-day period; or
    - (D) the presentation of such Bond (where presentation is required) for payment in the Relevant Jurisdiction, unless such Bond could not have been presented for payment elsewhere;
  - (ii) any estate, inheritance, gift, sale, transfer, excise, personal property, net income or similar tax;
  - (iii) any withholding or deduction where such withholding or deduction is imposed or levied on a payment to an individual and is required to be made pursuant to European Council Directive 2003/48/EC (or any amendment thereof) or any other Directive (or any amendment thereof) implementing the conclusions of the ECOFIN Council meeting of November 26-27, 2000 on the taxation of savings income or any law implementing or complying with, or introduced in order to conform to, such Directives or amendments;
  - (iv) any taxes that are payable other than by withholding or deduction from payments of principal of, or interest on, the Bonds ; or
  - (v) any combination of taxes referred to in the preceding clauses (i), (ii), (iii) and (iv); or
- (b) with respect to any payment of the principal of, or interest on, such Bond to or for the account of a fiduciary, partnership or other fiscally transparent entity or any other person (other than the sole beneficial owner of such payment) to the extent that a beneficiary or settlor with respect to that fiduciary, or a partner or member of that partnership or fiscally transparent entity or a beneficial owner with respect to such other person, as the case may be, would not have been entitled to such additional amounts had such beneficiary, settlor, partner, member or beneficial owner held directly the Bond with respect to which such payment was made.

Any reference in these Conditions to principal or interest shall be deemed to include any additional amounts in respect of principal or interest (as the case may be) which may be payable under this Condition 8 or any undertaking given in addition to or in substitution of this Condition 8.

## **9. Events of Default**

Each of the following is an event of default (“**Event of Default**”):

- (a) Default in any payment of interest or additional amounts, if any, on any of the Bonds when due and payable and the default continues for a period of 30 days;
- (b) Default in the payment of principal of any of the Bonds when due and payable at its stated maturity, upon any required repurchase, upon declaration of acceleration or otherwise;
- (c) The failure to give a change of control notice as described under Condition 6(c) when due, and such failure continues for a period of five business days;
- (d) The failure to comply with the Issuer’s obligations under Condition 4, which default is incapable of remedy or is not remedied within 30 days after notice of such default shall have been given to the Issuer by any Bondholder;
- (e) Default by the Issuer or any of its “significant subsidiaries” as defined in Article 1, Rule 1-02 of Regulation S-X, with respect to any mortgage, agreement or other instrument under which there may be outstanding, or by which there may be secured or evidenced, any indebtedness for money borrowed in excess of US\$15 million (or the foreign currency equivalent thereof) in the aggregate of the Issuer and/or any such significant subsidiary, whether such indebtedness now exists or shall hereafter be created (i) resulting in such indebtedness becoming or being declared due and payable prior to its stated maturity (including, without limitation, a default in the payment of any interest on such indebtedness resulting in such indebtedness becoming or being declared due and payable prior to its stated maturity), or (ii) constituting a failure to pay the principal of any such debt when due and payable (after any applicable grace period) at its stated maturity, upon required repurchase, upon declaration of acceleration or otherwise;
- (f) An involuntary case or other proceeding is commenced against the Issuer or any of its significant subsidiaries, as defined in Article 1, Rule 1-02 of Regulation S-X, with respect to it or its debts under any applicable bankruptcy, insolvency or other similar law now or hereafter in effect seeking the appointment of a receiver, liquidator, assignee, custodian, trustee, sequestrator or similar official of the Issuer or any of its significant subsidiaries, as defined in Article 1, Rule 1-02 of Regulation S-X, or all or substantially all of the property and assets of the Issuer or any of its significant subsidiaries, as defined in Article 1, Rule 1-02 of Regulation S-X, and such involuntary case or other proceeding remains undismissed and unstayed for a period of 60 consecutive days; or an order for relief is entered against the Issuer or any of its significant subsidiaries, as defined in Article 1, Rule 1-02 of Regulation S-X, under any applicable bankruptcy, insolvency or other similar law as now or hereafter in effect;

- (g) the Issuer or any of its significant subsidiaries, as defined in Article 1, Rule 1-02 of Regulation S-X, (i) commences a voluntary case under any applicable bankruptcy, insolvency or other similar law now or hereafter in effect, or consents to the entry of an order for relief in an involuntary case under any such law, (ii) consents to the appointment of or taking possession by a receiver, liquidator, assignee, custodian, trustee, sequestrator or similar official of the Issuer or any of its significant subsidiaries, as defined in Article 1, Rule 1-02 of Regulation S-X, or for all or substantially all of the property and assets of the Issuer or any of its significant subsidiaries, as defined in Article 1, Rule 1-02 of Regulation S-X or (iii) effects any general assignment for the benefit of creditors; or
- (h) a final judgment for the payment of US\$15 million (or the foreign currency equivalent thereof) or more (excluding any amounts covered by insurance) rendered against the Issuer or any of its significant subsidiaries, as defined in Article 1, Rule 1-02 of Regulation S-X, which judgment is not paid, bonded, stayed or otherwise discharged or stayed within 60 days after (i) the date on which the right to appeal thereof has expired if no such appeal has commenced, or (ii) the date on which all rights to appeal have been extinguished.

If an Event of Default occurs and is continuing, then any Bond may, by notice in writing given to the Fiscal Agent at its specified office by the holder, be declared immediately due and payable whereupon it shall become immediately due and payable at its principal amount together with accrued interest without further formality unless such Event of Default shall have been remedied prior to the receipt of such notice by the Fiscal Agent.

For the avoidance of doubt, each of our consolidated affiliated entities will be deemed to be a “subsidiary” for purposes of the definition of “significant subsidiary” in Article 1, Rule 1-02 of Regulation S-X.

## **10. Prescription**

Claims against the Issuer for payment in respect of the Bonds shall be prescribed and become void unless made within 10 years (in the case of principal) or five years (in the case of interest) from the date on which the payment in question first becomes due.

## **11. Replacement of Certificates**

If any Certificate is lost, stolen, mutilated, defaced or destroyed, it may be replaced, subject to applicable laws, regulations or other relevant regulatory authority regulations, at the specified office of the Registrar or such other Transfer Agent as may from time to time be designated by the Issuer for that purpose and notice of whose designation is given to Bondholders, in each case on payment by the claimant of the fees and costs incurred in connection therewith and on such terms as to evidence, security, indemnity and otherwise as the Issuer may require (provided that the requirement is reasonable in light of prevailing market practice). Mutilated or defaced Certificates must be surrendered before replacements will be issued.

## 12. Meetings of Bondholders and Modification

- (a) **Meetings of Bondholders:** The Fiscal Agency Agreement contains provisions for convening meetings of Bondholders to consider matters affecting their interests, including the sanctioning by Extraordinary Resolution of a modification of any of these Conditions. Such a meeting may be convened by Bondholders holding not less than 10% in principal amount of the Bonds for the time being outstanding. The quorum for any meeting convened to consider an Extraordinary Resolution will be two or more persons holding or representing a clear majority in principal amount of the Bonds for the time being outstanding, or at any adjourned meeting two or more persons being or representing Bondholders whatever the principal amount of the Bonds held or represented, unless the business of such meeting includes consideration of proposals, *inter alia*, (i) to modify the maturity of the Bonds or the dates on which interest is payable in respect of the Bonds, (ii) to reduce or cancel the principal amount of, any premium payable on redemption of, or interest on, the Bonds, (iii) to change the currency of payment of the Bonds, or (iv) to modify the provisions concerning the quorum required at any meeting of Bondholders or the majority required to pass an Extraordinary Resolution (each of (i) through (iv) in the foregoing, a “**Fundamental Change**”), in which case the necessary quorum will be two or more persons holding or representing not less than 66%, or at any adjourned meeting not less than 25%, in principal amount of the Bonds for the time being outstanding. Any Extraordinary Resolution duly passed shall be binding on Bondholders (whether or not they were present at the meeting at which such resolution was passed).

The Fiscal Agency Agreement provides that a resolution in writing signed by or on behalf of the holders of not less than a majority in principal amount of the Bonds outstanding shall for all purposes be as valid and effective as an Extraordinary Resolution passed at a meeting of Bondholders duly convened and held, provided that resolution in writing in respect of a Fundamental Change shall be signed by or on behalf of the holders of not less than 75% in principal amount of the Bonds outstanding. Such a resolution in writing may be contained in one document or several documents in the same form, each signed by or on behalf of one or more Bondholders.

- (b) **Modification of the Fiscal Agency Agreement:** The Issuer shall only permit any modification of, or any waiver or authorization of any breach or proposed breach of or any failure to comply with, the Fiscal Agency Agreement, if to do so could not reasonably be expected to be materially prejudicial to the interests of the Bondholders.

## 13. Further Issues

The Issuer may from time to time without the consent of the Bondholders create and issue further securities either having the same terms and conditions as the Bonds in all respects (or in all respects except for the first payment of interest on them) and so that such further issue shall be consolidated and form a single series with the outstanding securities of any series (including the Bonds) or upon such terms as the Issuer may determine at the time of their issue. References in these Conditions to the Bonds include (unless the context requires otherwise) any other securities issued pursuant to this Condition and forming a single series with the Bonds.

**14. Notices**

Notices to the holders of Bonds shall be mailed to them at their respective addresses in the Register and deemed to have been given on the fourth weekday (being a day other than a Saturday or a Sunday) after the date of mailing. The Issuer shall also ensure that notices are duly published in a manner that complies with the rules and regulations of any stock exchange or other relevant authority on which the Bonds are for the time being listed. Any such notice shall be deemed to have been given on the date of such publication or, if published more than once, on the first date on which publication is made.

**15. Currency Indemnity**

Subject to Condition 7(g), the Renminbi is the sole currency of account and payment for all sums payable by the Issuer under or in connection with the Bonds, including damages. Any amount received or recovered in a currency other than Renminbi (whether as a result of, or of the enforcement of, a judgment or order of a court of any jurisdiction, in the insolvency, winding-up or dissolution of the Issuer or otherwise) by any Bondholder in respect of any sum expressed to be due to it from the Issuer shall only constitute a discharge to the Issuer to the extent of the Renminbi amount which the recipient is able to purchase with the amount so received or recovered in that other currency on the date of that receipt or recovery (or, if it is not practicable to make that purchase on that date, on the first date on which it is practicable to do so). If that Renminbi amount is less than the Renminbi amount expressed to be due to the recipient under any Bond, the Issuer shall indemnify it against any loss sustained by it as a result. In any event, the Issuer shall indemnify the recipient against the cost of making any such purchase. For the purposes of this Condition, it will be sufficient for the Bondholder to demonstrate that it would have suffered a loss had an actual purchase been made. These indemnities constitute a separate and independent obligation from the Issuer's other obligations, shall give rise to a separate and independent cause of action, shall apply irrespective of any indulgence granted by any Bondholder and shall continue in full force and effect despite any other judgment, order, claim or proof for a liquidated amount in respect of any sum due under any Bond or any other judgment or order.

**16. Governing Law and Jurisdiction**

- (a) **Governing Law:** The Fiscal Agency Agreement and the Bonds are governed by, and shall be construed in accordance with, the laws of the State of New York, United States of America.
- (b) **Jurisdiction:** The courts of the State of New York and the United States District Court located in the Borough of Manhattan in New York City are to have jurisdiction to settle any legal action or proceedings arising out of or in connection with any Bonds ("**Proceedings**") and accordingly any Proceedings may be brought in such courts. The Issuer irrevocably submits to the jurisdiction of the courts of the State of New York and the United States District Court located in the Borough of Manhattan in New York City and waives any objection to Proceedings in such courts whether on the ground of venue or on the ground that the Proceedings have been brought in an inconvenient forum. This submission is made for the benefit of the holders of the Bonds and shall not affect the right of any of them to take Proceedings against the Issuer in any other court of competent jurisdiction nor shall the taking of Proceedings in one or more jurisdictions preclude any of them from taking Proceedings in any other jurisdiction (whether concurrently or not).

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*For reference purposes only*

**Agent for Service of Process:** The Issuer irrevocably appoints Law Debenture Corporate Services Inc., with offices at 400 Madison Avenue, 4th Floor, New York, New York 10017 as its agent to receive service of process in any Proceedings in the State of New York based on any of the Bonds. If for any reason the Issuer does not have such an agent in the State of New York, it will promptly appoint a substitute process agent and notify the Bondholders of such appointment. Nothing herein shall affect the right to serve process in any other manner permitted by law.

**Supplemental Agreement to Optional Share Purchase Agreement**

This Supplementary Agreement is entered into in Chaoyang District, Beijing as of December 19, 2016 by and among:

Party A: 21Vianet Data Center Co., Ltd.

Party B: Beijing Yiyun Network Technology Co., Ltd.  
Beijing 21Vianet Broad Band Data Center Co., Ltd.

Party C: Sheng CHEN, Jun ZHANG

**WHEREAS**

1. Party B, formerly known as 21ViaNet System Limited, has changed its name to Beijing Yiyun Network Technology Co., Ltd.; and
2. Parties A, B and C entered into that certain OPTIONAL SHARE PURCHASE AGREEMENT dated December 19, 2006 (the "Original Agreement");

Now therefore, the Parties agree as follows:

1. The term of the Original Agreement shall be extended for ten (10) years, and may be automatically extended for another ten (10) years upon expiry of such extended term, and may be extended for unlimited number of times thereafter, unless Party A determines to terminate this Supplemental Agreement and the Original Agreement by giving a 30-day prior written notice to the other parties.
2. In case of any discrepancy between this Supplemental Agreement and the Original Agreement, this Supplemental Agreement shall prevail; any matters not covered herein shall be subject to the Original Agreement.
3. This Supplemental Agreement shall become effective as of the date first written above upon execution or affixing of official seals by the three Parties.
4. This Supplemental Agreement is made in six (6) counterparts with each Party holding two (2) originals copies, all of which shall be of the same legal effect.

*(Signature page to follow)*

Party A: /s/ 21Vianet Data Center Co., Ltd. (affixed with official seal)

Party B: /s/ Beijing Yiyun Network Technology Co., Ltd. (affixed with official seal)  
/s/ Beijing 21Vianet Broad Band Data Center Co., Ltd. (affixed with official seal)

Party C: /s/ Sheng CHEN  
/s/ Jun ZHANG

**Supplemental Agreement to Exclusive Technical Consulting and Services Agreement**

This Supplemental Agreement is entered into in Chaoyang District, Beijing as of December 19, 2016 by and among:

Party A: 21Vianet Data Center Co., Ltd.

Party B: Beijing Yiyun Network Technology Co., Ltd.

Party C: Beijing 21Vianet Broad Band Data Center Co., Ltd.

**WHEREAS**

1. Party B, formerly known as 21ViaNet System Limited, has changed its name to Beijing Yiyun Network Technology Co., Ltd.; and
2. Parties A, B and C entered into that certain EXCLUSIVE TECHNICAL CONSULTING AND SERVICES AGREEMENT dated December 19, 2006 (the "Original Agreement");

Now therefore, the Parties agree as follows:

1. The term of the Original Agreement shall be extended for ten (10) years, and may be automatically extended for another ten (10) years upon expiry of such extended term, and may be extended for unlimited number of times thereafter, unless Party A determines to terminate this Supplemental Agreement and the Original Agreement by giving a 30-day prior written notice to the other parties.
2. In case of any discrepancy between this Supplemental Agreement and the Original Agreement, this Supplemental Agreement shall prevail; any matters not covered herein shall be subject to the Original Agreement.
3. This Supplemental Agreement shall become effective as of the date first written above upon execution or affixing of official seals by the three Parties.
4. This Supplemental Agreement is made in six (6) counterparts with each Party holding two (2) originals copies, all of which shall be of the same legal effect.

*(Signature page to follow)*

Party A: /s/ 21Vianet Data Center Co., Ltd. (affixed with official seal)

Party B: /s/ Beijing Yiyun Network Technology Co., Ltd. (affixed with official seal)

Party C: /s/ Beijing 21Vianet Broad Band Data Center Co., Ltd. (affixed with official seal)

**DATE: 5 MARCH 2017**

**21VIANET GROUP, INC.**

**21VIANET DRP INVESTMENT HOLDINGS LIMITED**

**AND**

**MARBLE STONE HOLDINGS LIMITED**

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**INVESTMENT AGREEMENT**

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THIS INVESTMENT AGREEMENT (this "**Agreement**") is entered into on 5 March 2017,

**BY AND AMONG:-**

- (1) **21VIANET GROUP, INC.**, a NASDAQ listed company duly incorporated and validly existing under the laws of the Cayman Islands with its registered office address at the offices of Maples Corporate Services Limited, PO Box 309, Ugland House, Grand Cayman, KY1-1104, Cayman Islands ("**VNET**"); and
- (2) **21VIANET DRP INVESTMENT HOLDINGS LIMITED**, a limited liability company duly incorporated and validly existing under the laws of Hong Kong with its registered office address at the offices of Flat/Room 716, 7/F., 12W Phase 3 Hong Kong Science Park, Pak Shek Kok, Shatin, New Territories, Hong Kong ("**Vianet**"); and
- (3) **MARBLE STONE HOLDINGS LIMITED** (Company Number: 1923409), a business company duly incorporated and validly existing under the laws of the British Virgin Islands with its registered office address at P.O. Box 3340, Road Town, Tortola, British Virgin Islands ("**WP**" or the "**Investor**").

Vianet and WP are hereinafter collectively referred to as the "**Shareholders**", and individually as a "**Shareholder**". VNET, Vianet and WP are hereinafter collectively referred to as the "**Parties**", and individually as a "**Party**".

**RECITALS**

**WHEREAS:-**

- (A) The Shareholders intend to establish JV Co 1 (as defined below) to own the Existing Projects (as defined below). As at the date hereof, Vianet and its Affiliates own the Existing Projects and intend to inject the Existing Projects into JV Co 1 and lease the Existing Projects back from JV Co 1.
- (B) The Shareholders intend to establish JV Co 2 (as defined below) to acquire, develop, own and operate other wholesale data centers and to conduct power related business in the PRC, with a goal of developing a "best-in-class" data center real estate portfolio of 80,000 to 100,000 cabinets within five (5) year after the date hereof.
- (C) The Shareholders intend to establish JV Co 3 (as defined below) to provide management services to the Group Companies. Going forward JV Co 3 may also provide services to other third parties depending on its future business needs.
- (D) In addition to supporting Vianet's and its Affiliates' future demand for data center capacity, the Shareholders intend to, via JV Cos (as defined below), develop third party wholesale data center tenants and customers aside from Vianet and its Affiliates with a goal of expanding third party tenants to over 50% of JV Cos' capacity in order to fulfill independence requirements for a standalone IPO or REIT. Except for providing space and infrastructure for Vianet and its Affiliates where applicable, JV Cos shall operate on a standalone basis and have no obligation to sell and promote other businesses of Vianet or its Affiliates, including network, retail colocation and other value-added services.
- (E) VNET and the Investor entered into a Framework Agreement dated 26 October 2016 in respect of the Parties' intent to the foregoing cooperation (the "**Framework Agreement**").
- (F) The Parties intend to complete the transactions contemplated hereby (the "**Transactions**") upon the terms and subject to the conditions of this Agreement and other Transaction Documents.

**NOW, THEREFORE**, in consideration of the mutual promises, agreements and covenants set forth herein, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties, intending to be legally bound, hereby agree as follows:-

## 1. INTERPRETATION

- 1.1 Definitions. Unless otherwise defined in this Agreement, capitalized terms used in this Agreement shall have the meanings set forth in Exhibit 1.1 and the Restructuring and Transaction Plan.
- 1.2 Interpretation. For all purposes of this Agreement, except as otherwise expressly provided, (a) the terms defined herein shall include the plural as well as the singular, (b) all accounting terms not otherwise defined herein have the meanings assigned under US GAAP, (c) all references in this Agreement to designated “Sections” and other subdivisions are to the designated Sections and other subdivisions of the body of this Agreement, (d) pronouns of either gender or neuter shall include, as appropriate, the other pronoun forms, (e) the words “herein,” “hereof” and “hereunder” and other words of similar import refer to this Agreement as a whole and not to any particular Section or other subdivision, (f) all references in this Agreement to designated exhibits or schedules are to the exhibits or schedules attached to this Agreement unless explicitly stated otherwise, (g) unless the context otherwise requires, “onshore” means in the PRC, and “offshore” means outside the PRC, (h) “include,” “including,” “are inclusive of” and similar expressions are not expressions of limitation and shall be construed as if followed by the words “without limitation”, and (i) if a period of time is specified and dates from a given day or the day of a given act or event, such period shall be calculated exclusive of that day.
- 1.3 Foreign Exchange Rate. Unless otherwise specified herein, the arithmetic average of the intermediate exchange rates between US Dollars and RMB as promulgated by the People’s Bank of China (or its authorized agency) respectively in the ten (10) Business Days immediately prior to the actual payment date of any payment shall apply with respect to any conversion between US Dollars and RMB.

## 2. INVESTMENT STRUCTURE

- 2.1 Existing Structure. Vianet represents and warrants to the Investor that as at the date of this Agreement, the structure of the Group Companies is as set forth in Schedule 2.1.
- 2.2 Perfected Structure.
- (a) Restructuring. The Shareholders agree that as soon as practicable, Vianet shall (and shall cause its Affiliates to) complete the restructuring and transaction steps (the “**Restructuring**”) as provided in the Restructuring and Transaction Plan as mutually agreed upon by the Shareholders, which may be adjusted from time to time upon mutual agreement among the Parties (the “**Restructuring and Transaction Plan**”) in accordance with the time schedule set forth therein or such other time period as mutually agreed between the Shareholders, and the Investor shall provide commercially reasonable assistance. Except as disclosed in the Disclosure Schedule, Vianet shall ensure that upon completion of the Restructuring, each Existing Project Company shall own and/or be entitled to use such land use right building ownership, machine, equipment and other assets as required for such Existing Project Company to operate as a wholesale data center service provider on a standalone basis at the time of completion of the Restructuring. Vianet shall ensure that to the extent practicably possible, all applicable and valid evidences (such as value-added tax invoices) be duly issued and maintained for all cost basis of each of the Existing Projects and the Existing Project Companies upon during and through the completion of the Restructuring for corporate income tax deduction purpose.

- (b) Communication with Investor on Restructuring. Vianet shall (and shall cause the Group Companies and its Affiliates to) keep the Investor informed of the status and progress of the Restructuring and communicate with the Investor at regular intervals. Vianet shall (and shall cause the Group Companies and its Affiliates to), prior to the execution and implementation of the terms thereof, provide to the Investor copies of the Restructuring-related documents and incorporate in such documents all comments relating thereto as reasonably proposed by the Investor. Upon request by the Investor, Vianet shall (and shall cause the Group Companies and its Affiliates to) provide copies of the executed versions of such documentation to the Investor. Nothing in this Section 2.2(b) (Communication with Investor on Restructuring) will in any way prejudice or limit any other rights or remedies available to the Investor under any Transaction Document.
- (c) Breach of Restructuring. Vianet acknowledges and undertakes that notwithstanding the fact that the Restructuring and Transaction Plan may be prepared or reviewed by the Investor or its legal, tax or other counsels, unless otherwise mutually agreed upon by the Shareholders, any material failure of the Restructuring in accordance with the time schedule set forth therein or such other time period as mutually agreed between the Shareholders shall be deemed a Material Breach by Vianet under this Agreement. If the Restructuring and Transaction Plan fails to be completed due to a reason not attributable to Vianet and its Affiliates, the Parties shall discuss in good faith to seek alternative arrangements to achieve the same commercial outcome. Nothing in this Section 2.2(c) (Breach of Restructuring) will in any way prejudice or limit any other rights or remedies available to the Investor under any Transaction Document.

### 2.3 Incorporation of JV Cos.

- (a) JV Co 1. Within twenty (20) Business Days after the date hereof, the Shareholders shall jointly incorporate a joint venture in the form of an exempted company with limited liability in the Cayman Islands ("JV Co 1") to develop and operate the Existing Projects via PropCo 1 (as defined below). Immediately upon or as soon as practicable after the incorporation of JV Co 1, (i) the authorized share capital of JV Co 1 shall be US\$5,000, divided into 255,000,000 Class A shares of a nominal or par value of US\$0.00001 each and 245,000,000 Class B shares of a nominal or par value of US\$0.00001 each; (ii) the issued and outstanding shares of JV Co 1 shall be 51 Class A shares and 49 Class B shares; and (iii) Vianet shall hold 51 Class A shares representing 100% of the issued and outstanding Class A shares, and the Investor shall hold 49 Class B shares representing 100% of the issued and outstanding Class B shares.

- (b) JV Co 2. Within twenty (20) Business Days after the date hereof, the Shareholders shall jointly incorporate a joint venture in the form of an exempted company with limited liability in the Cayman Islands (“JV Co 2”) to acquire, develop and operate future Projects via PropCo 2 (as defined below). Immediately upon or as soon as practicable after the incorporation of JV Co 2, (i) the authorized share capital of JV Co 2 shall be US\$5,000, divided into 245,000,000 Class A shares of a nominal or par value of US\$0.00001 each and 255,000,000 Class B shares of a nominal or par value of US\$0.00001 each; (ii) the issued and outstanding shares of JV Co 2 shall be 49 Class A shares and 51 Class B shares; and (iii) Vianet shall hold 49 Class A shares representing 100% of the issued and outstanding Class A shares, and the Investor shall hold 51 Class B shares representing 100% of the issued and outstanding Class B shares.
- (c) JV Co 3. Within twenty (20) Business Days after the date hereof, the Shareholders shall jointly incorporate a joint venture in the form of an exempted company with limited liability in the Cayman Islands (“JV Co 3”, and collectively with JV Co 1 and JV Co 2, the “JV Cos”) to provide management services to all the Projects via the Management HoldCo (as defined below). Going forward JV Co 3 may also provide services to other third parties depending on its future business needs. Immediately upon or as soon as practicable after the incorporation of JV Co 3, (i) the authorized share capital of JV Co 3 shall be US\$5,000, divided into 245,000,000 Class A shares of a nominal or par value of US\$0.00001 each and 255,000,000 Class B shares of a nominal or par value of US\$0.00001 each; (ii) the issued and outstanding shares of JV Co 3 shall be 1,960,000 Class A shares and 2,040,000 Class B shares; and (iii) Vianet shall hold 1,960,000 Class A shares representing 100% of the issued and outstanding Class A shares, and the Investor shall hold 2,040,000 Class B shares representing 100% of the issued and outstanding Class B shares.
- (d) Articles. The Shareholders shall take any and all actions to procure that the memorandum and articles of association of JV Co 1 (the “JV Co 1 Articles”), the memorandum and articles of association of JV Co 2 (the “JV Co 2 Articles”) and the memorandum and articles of association of JV Co 3 (the “JV Co 3 Articles”) shall duly reflect the provisions hereof and shall be in such form and substance as mutually agreed upon by the Shareholders.
- (e) Intermediate Companies.
- (i) As soon as practicable after incorporation of JV Co 1, the Shareholders shall cause JV Co 1 to incorporate a wholly-owned Subsidiary in the form of a business company with limited liability in the British Virgin Islands (“PropCo 1”) to hold, directly or indirectly, any and all Group Companies incorporated for the Existing Projects.
- (ii) As soon as practicable after incorporation of JV Co 2, the Shareholders shall cause JV Co 2 to incorporate a wholly-owned Subsidiary in the form of a business company with limited liability in the British Virgin Islands (“PropCo 2”) to hold, directly or indirectly, any and all Group Companies incorporated for future Projects.

- (iii) As soon as practicable after incorporation of JV Co 3, the Shareholders shall cause JV Co 3 to incorporate a wholly-owned Subsidiary in the form of a business company with limited liability in the British Virgin Islands ("**Management HoldCo**"), which shall, as soon as practicable after its incorporation, incorporate a wholly-owned Subsidiary in the form of a limited liability company in the PRC (the "**Management Company**") to provide management services to the Group Companies pursuant to the provisions hereof.
- (iv) Subject to consent of the Shareholders or approval by the board of the relevant Group Company, one or more tiers of intermediate companies may be added into the Group Companies.
- (f) **Board of Directors.** The Shareholders shall ensure that upon the incorporation of each of JV Cos, PropCo 1, PropCo 2, the Management HoldCo and the Management Company, the composition of the board of directors of each of the foregoing Group Companies shall be consistent with those provided in Section 10 (Corporate Governance).
- (g) **Shareholders' Actions.**
  - (i) Vianet shall engage a Cayman registered office provider, a BVI registered agent and a PRC registered agent each satisfactory to the Investor to complete any and all procedures required for the incorporation of each of JV Co 1, JV Co 2, JV Co 3, PropCo 1, PropCo 2, the Management HoldCo and the Management Company (collectively, the "**Advanced Companies**") and shall cause such registered office provider or registered agent (as the case may be) to, immediately or as soon as practicable after the incorporation of the Advanced Companies, deliver to the Investor documents in respect of the Investor's shareholding in each of JV Cos (including without limitation, share certificate, copies of register of members and register of directors), and the Investor shall in good faith provide necessary assistance to the foregoing actions of Vianet. Any and all costs in connection with the incorporation of the Advanced Companies (the "**Incorporation Costs**") shall be advanced by Vianet provided that the total Incorporation Costs advanced by Vianet shall not exceed RMB1,000,000.
  - (ii) Before the incorporation of JV Co 2, if there is any Project that the Shareholders mutually agree in writing to pursue, Vianet shall advance costs for acquiring and maintaining the investment opportunities in respect of such Project(s) (the "**JV Co 2 Investment Costs**") provided that the total costs advanced by Vianet for such Project(s) shall not exceed US\$1,000,000. If the JV Co 2 Investment Costs exceed US\$1,000,000, the portion of such costs exceeding US\$1,000,000 shall be advanced by the Shareholders on a *pro rata* basis based on their respective Shareholding Percentages in JV Co 2.
  - (iii) Any and all of the Incorporation Costs shall be reimbursed by the relevant JV Cos respectively as soon as practicable after the incorporation of JV Co 3, and any and all of the JV Co 2 Investment Costs shall be reimbursed by JV Co 2 as soon as practicable (but in any event within ten (10) Business Days) after the incorporation of JV Co 3.

### 3. CONDITIONS PRECEDENT

#### 3.1 Conditions Precedent.

- (a) WP's Conditions Precedent. WP's obligation to complete each tranche of the JV Co 2 Closing is subject to and conditional upon the satisfaction (or waiver by WP in writing in its sole discretion) of WP's JV Co 2 Closing Conditions as listed in Exhibit 4.2(c)(i).
- (b) Conversion of Conditions Precedent. If any of WP's JV Co 2 Closing Conditions is waived by the Investor in writing, such waived WP's JV Co 2 Closing Condition shall be deemed as a post-closing covenant made by Vianet in favor of the Investor, unless the nature of such waived WP's JV Co 2 Closing Condition renders it impossible to be deemed as a post-closing covenant made by Vianet.

3.2 Long Stop Date. The Parties shall use their respective Best Efforts to procure that at least one tranche of the JV Co 2 Closing with respect to the Daxing Project or the Yizhuang Project occur within six (6) months after the date hereof or such other date as mutually agreed upon by the Shareholders in writing (the date of expiry of the foregoing six (6) months or such other date, the "Long Stop Date"), otherwise, this Agreement and other Transaction Documents may be terminated pursuant to Section 15 (Termination).

### 4. INVESTMENT COMMITMENT

#### 4.1 JV Co 1 Closing.

(a) Acquisition of 49% Stake in Yizhuang Project Company.

- (i) Within fifteen (15) Business Days after the date hereof, WP shall incorporate a wholly-owned Subsidiary in Singapore ("WP SPV 1").
- (ii) Within five (5) Business Days after the incorporation of WP SPV1 and completion of the restructuring provided in the Restructuring and Transaction Plan in respect of the Yizhuang Project Company, the Shareholders shall jointly designate an Appraiser to issue a valuation report on the Yizhuang Project Company satisfactory to the Shareholders (the "Yizhuang Valuation Report").
- (iii) Within fifteen (15) Business Days after the issuance of the Yizhuang Valuation Report, Vianet shall cause 21Vianet VNB and WP shall cause WP SPV 1 to jointly enter into an equity transfer agreement, a joint venture contract and an amended and restated articles of association of the Yizhuang Project Company (collectively, the "Yizhuang Documents", which shall provide for corporate governance rights, transfer restrictions, exit rights and other rights and protections of WP SPV 1 that are no less favourable to WP SPV 1 than those provided to the Investor in Section 10 (Corporate Governance), Section 11 (Transfer Restrictions), Section 13 (Exit) (excluding Section 13.2 (Share Swap with Vianet ListCo) provided that the Shareholders shall make proper arrangements such that the foregoing will not apply after the Yizhuang Project Company becomes a wholly-owned Subsidiary of JV Co 1) and Section 14 (Indemnity)) each in form and substance satisfactory to the Shareholders where 21Vianet VNB shall transfer 49% of the equity interests in the Yizhuang Project Company to WP SPV 1 at a transfer price equal to the US dollars equivalent (with an exchange rate as provided in Section 1.3 (Foreign Exchange Rate) applied) of 49% of the equity value of the Yizhuang Project Company as shown in the Yizhuang Valuation Report (where such equity value of the Yizhuang Project Company shall not exceed the Estimated Equity Value of the Yizhuang Project Company) (the "Yizhuang 49% Equity Transfer").

- (iv) Vianet shall (and shall cause its Affiliates to) submit the Yizhuang Equity Transfer to the relevant MOFCOM for approval and register the Yizhuang 49% Equity Transfer with the relevant AIC (the date of such submission of registration, the “**Yizhuang AIC Submission Date**”) and shall use Best Efforts to ensure that such approval and registration be completed within twenty (20) Business Days after the execution of the Yizhuang Documents (the date on which such registration is completed, the “**Yizhuang 49% Registration Date**”). WP shall (and shall cause WP SPV 1 to) provide reasonable assistance in such approval completion.
  - (v) On the Yizhuang AIC Submission Date, and subject to satisfaction (or waiver, as applicable) of items (a), (b), (d), (j) and (k) in Exhibit 4.2(c)(i) and such other conditions as provided in the Yizhuang Documents, WP shall cause WP SPV 1 to pay to 21Vianet VNB the transfer price (the “**Yizhuang 49% Equity Transfer Price**”) as provided in the Yizhuang Documents to a bank account opened in the name of 21Vianet VNB that is jointly controlled by a signatory designated by each of the Shareholders (the “**Onshore Escrow Account**”). Any fund transfer in the Onshore Escrow Account shall be subject to approval of all signatories designated by the Shareholders and without the prior written approval of WP, Vianet shall not (and shall cause 21Vianet VNB not to) remove or change the signatory designated by WP.
  - (vi) On or after the Yizhuang 49% Registration Date, upon the request by Vianet, the Shareholders shall as soon as practically possible release the Yizhuang 49% Equity Transfer Price in the Onshore Escrow Account solely for the purpose of payment of the purchase prices under the Daxing Financing Lease for purchasing all the equipment under the Daxing Financing Lease from the relevant owners, which is also specified in the Restructuring and Transaction Plan.
- (b) Restructuring of Yizhuang Project Company.
- (i) Within fifteen (15) Business Days after the date hereof, Vianet shall incorporate a wholly-owned Subsidiary in Singapore (“**Vianet SPV 1**”).

- (ii) Within fifteen (15) Business Days (or such other time period as mutually agreed between the Shareholders) after the incorporation of Vianet SPV 1 and subject to completion of the acquisition provided in Section 4.1(a) (Acquisition of 49% Stake in Yizhuang Project Company), (A) Vianet shall cause 21Vianet VNB and Vianet SPV 1 to jointly enter into an equity transfer agreement; and (B) Vianet shall cause Vianet SPV 1 and WP shall cause WP SPV 1 to jointly enter into an amended and restated joint venture contract and an amended and restated articles of association of the Yizhuang Project Company, which joint venture contract and articles of association shall be substantially the same as the ones set forth in Section 4.1(a)(iii) except that the signing party 21Vianet VNB shall be replaced by Vianet SPV 1 (collectively, the “**Amended Yizhuang Documents**”) each in form and substance satisfactory to the Shareholders where 21Vianet VNB shall transfer 51% of the equity interests in the Yizhuang Project Company to Vianet SPV 1 at a transfer price equal to the US dollars equivalent (with an exchange rate as provided in Section 1.3 (Foreign Exchange Rate) applied) of 51% of the equity value of the Yizhuang Project Company as shown in the Yizhuang Valuation Report (the “**Yizhuang 51% Equity Transfer**”).
- (iii) Vianet shall (and shall cause its Affiliates to) complete all formalities in respect of the Yizhuang 51% Equity Transfer and register the Yizhuang 51% Equity Transfer with the relevant AIC and shall use Best Efforts to ensure that such formalities and registration be completed within ten (10) Business Days after the execution of the Amended Yizhuang Documents the date on which such registration is completed, the “**Yizhuang 51% Registration Date**”). WP shall (and shall cause WP SPV 1 to) provide reasonable assistance in such completion.
- (iv) Within five (5) Business Days (or such other time period as mutually agreed between the Shareholders) after the Yizhuang 51% Registration Date, Vianet shall cause Vianet SPV1 to pay to or set off with 21Vianet VNB (provided that Vianet shall ensure that such set-off (x) be completed in full compliance with Applicable Laws and booked in consistent with all requirements under US GAAP) the transfer price as provided in the Amended Yizhuang Documents (completion of the transaction steps in this Section 4.1(b) (Restructuring of Yizhuang Project Company) shall be referred to as the “**Yizhuang Closing**”).
- (c) Subscription of Additional Shares in JV Co 1.
- (i) Within ten (10) Business Days (or such other time period as mutually agreed between the Shareholders) after the Yizhuang 51% Registration Date, (A) Vianet shall subscribe for additional Class A shares to be issued by JV Co 1 (the number of which shall be the transfer price for the Yizhuang 51% Equity Transfer set forth in Section 4.1(b)(ii) divided by US\$1) in consideration of injecting all Vianet’s shares in Vianet SPV 1 into PropCo 1; and (B) WP shall subscribe for additional Class B shares to be issued by JV Co 1 (the number of which shall be the transfer price for the Yizhuang 49% Equity Transfer set forth in Section 4.1(a)(iii) divided by US\$1) in consideration of injecting all WP’s shares in WP SPV 1 into PropCo 1. The Shareholders shall enlarge the authorized share capital of JV Co 1 to the extent necessary in order to complete the foregoing subscription.

- (ii) Immediately upon completion of the subscription set forth in Section 4.1(c)(i), (A) Vianet shall hold Class A shares representing 51% of the total issued and outstanding shares in JV Co 1, and the Investor shall hold Class B shares representing 49% of the total issued and outstanding shares in JV Co 1; and (B) each of Vianet SPV 1 and WP SPV 1 shall become a wholly-owned Subsidiary of PropCo 1, and Vianet SPV 1 and WP SPV 1 shall jointly own 100% of the Yizhuang Project Company.
- (iii) On or as soon as practicable after the completion of the subscription set forth in Section 4.1(c)(i), JV Co 1 shall deliver to Vianet and WP, respectively:-
  - (A) the original of the share certificates for Vianet's subscription shares and WP's subscription shares, respectively; and
  - (B) a photocopy of the duly updated Register of Members of JV Co 1, evidencing Vianet and WP as the holder of Vianet's subscription shares and WP's subscription shares, in each case certified by a director or the registered office provider of JV Co 1.
- (d) Acquisition of Xi'an Project Company.
  - (i) Within fifteen (15) Business Days (or such other time period as mutually agreed between the Shareholders) after incorporation of PropCo 1 and subject to completion of the restructuring provided in the Restructuring and Transaction Plan in respect of the Xi'an Project Company, the Shareholders shall cause PropCo 1 and Vianet shall cause 21Vianet HK to jointly enter into a share transfer agreement and to amend and restate the articles of association of each of the Xi'an Offshore SPV and the Xi'an Project Company (collectively, the "**Xi'an Documents**") each in form and substance satisfactory to the Shareholders where 21Vianet HK shall transfer 100% of the shares in the Xi'an Offshore SPV to PropCo 1 at a transfer price to be agreed by Vianet and the Investor (where the equity value of the Xi'an Offshore SPV shall not exceed the Estimated Equity Value of the Xi'an Project Company) (the "**Xi'an 100% Share Transfer**").
  - (ii) Vianet shall (and shall cause its Affiliates to) complete any and all filings, registrations and other formalities in respect of the Xi'an 100% Share Transfer and shall use Best Efforts to ensure that such formalities be completed within ten (10) Business Days after the execution of the Xi'an Documents (the date of such completion, the "**Xi'an Completion Date**"). WP shall provide reasonable assistance in such completion.

- (iii) On or prior to the Xi'an Completion Date, and subject to satisfaction (or waiver, as applicable) of items (a), (b), (d), (j) and (k) in Exhibit 4.2(c)(i) and such other conditions as provided in the Xi'an Documents, (A) Vianet shall subscribe for additional Class A shares to be issued by JV Co 1 at a subscription price of 51% of the transfer price as provided in the Xi'an Documents; and (B) WP shall subscribe for additional Class B shares to be issued by JV Co 1 at a subscription price of 49% of the transfer price as provided in the Xi'an Documents. On or as soon as practicable after the completion of the subscription set forth in this Section 4.1(d)(iii), JV Co 1 shall deliver to Vianet and WP, respectively: (x) the original of the share certificates for Vianet's subscription shares and WP's subscription shares, respectively; and (y) a photocopy of the duly updated Register of Members of JV Co 1, evidencing Vianet and WP as the holder of Vianet's subscription shares and WP's subscription shares, in each case certified by a director or the registered office provider of JV Co 1.
- (iv) On the Xi'an Completion Date, the Shareholders shall cause JV Co 1 to lend the subscription prices set forth in Section 4.1(d)(iii) to PropCo 1 for payment to 21Vianet HK: (A) 51% of the transfer price as provided in the Xi'an Documents to a bank account designated by 21Vianet HK (at the request of Vianet, such transfer price may be set off against the subscription price provided in Section 4.1(d)(iii)(A) provided that Vianet shall ensure that such set-off (x) be completed in full compliance with Applicable Laws and booked in consistent with all requirements under US GAAP, and (y) shall not have any adverse effect on any Group Company); and (B) 49% of the transfer price as provided in the Xi'an Documents to a bank account of JV Co 2, which shall be deemed both as payment of the 49% transfer price to 21Vianet HK and as Vianet's Tranche Subscription Price in respect of the Xi'an Project as provided in Section 4.2(a)(i). Vianet shall (and shall cause its relevant Affiliates to) make proper accounting arrangements to ensure that such deemed payment of the 49% transfer price to 21Vianet HK and Vianet's Tranche Subscription Price (x) be completed in full compliance with Applicable Laws and booked in consistent with all requirements under US GAAP, and (y) shall not have any adverse effect on any Group Company.
- (v) Immediately upon completion of the acquisition set forth in this Section 4.1(d) (Acquisition of Xi'an Project Company), (A) Vianet shall hold Class A shares representing 51% of the total issued and outstanding shares in JV Co 1, and the Investor shall hold Class B shares representing 49% of the total issued and outstanding shares in JV Co 1; and (B) the Xi'an Offshore SPV shall become a wholly-owned Subsidiary of PropCo 1, and the Xi'an Offshore SPV shall own 100% of the Xi'an Project Company (completion of the transaction steps in this Section 4.1(d) (Acquisition of Xi'an Project Company) shall be referred to as the "Xi'an Closing"). Vianet shall complete any and all tax filings in respect of the Xi'an Closing pursuant to the time schedule (but in no event later than one (1) year after the Xi'an Closing) and other requirements under Applicable Laws and provide copies of the relevant tax filing/payment certificates to the Investor. A valuation report in respect of the Xi'an Project Company may be prepared if so required by the relevant Government Entity.

(e) Acquisition of Foshan Project Company.

- (i) Within fifteen (15) Business Days (or such other time period as mutually agreed between the Shareholders) after incorporation of PropCo 1 and subject to completion of the restructuring provided in the Restructuring and Transaction Plan in respect of the Foshan Project Company, the Shareholders shall cause PropCo 1 and Vianet shall cause 21Vianet HK to jointly enter into a share transfer agreement and to amend and restate the articles of association of each of Dynamic Ruby Limited (a business company incorporated under the laws of the British Virgin Islands, "**Dynamic Ruby**"), the Foshan Offshore SPV and the Foshan Project Company (collectively, the "**Foshan Documents**") each in form and substance satisfactory to the Shareholders where 21Vianet HK shall transfer 100% of the shares in Dynamic Ruby to PropCo 1 at a transfer price to be agreed by Vianet and the Investor (where the equity value of the Dynamic Ruby shall not exceed the Estimate Equity Value of the Foshan Project Company) (the "**Foshan 100% Share Transfer**").
- (ii) Vianet shall (and shall cause its Affiliates to) complete any and all filings, registrations and other formalities in respect of the Foshan 100% Share Transfer and shall use Best Efforts to ensure that such formalities be completed within ten (10) Business Days after the execution of the Foshan Documents (the date of such completion, the "**Foshan Completion Date**"). WP shall provide reasonable assistance in such completion.
- (iii) On or prior to the Foshan Completion Date, and subject to satisfaction (or waiver, as applicable) of items (a), (b), (d), (j) and (k) in Exhibit 4.2(c)(i) and such other conditions as provided in the Foshan Documents, (A) Vianet shall subscribe for additional Class A shares to be issued by JV Co 1 at a subscription price of 51% of the transfer price as provided in the Foshan Documents; and (B) WP shall subscribe for additional Class B shares to be issued by JV Co 1 at a subscription price of 49% of the transfer price as provided in the Foshan Documents. On or as soon as practicable after the completion of the subscription set forth in this Section 4.1(e)(iii), JV Co 1 shall deliver to Vianet and WP, respectively: (x) the original of the share certificates for Vianet's subscription shares and WP's subscription shares, respectively; and (y) a photocopy of the duly updated Register of Members of JV Co 1, evidencing Vianet and WP as the holder of Vianet's subscription shares and WP's subscription shares, in each case certified by a director or the registered office provider of JV Co 1.
- (iv) On the Foshan Completion Date, the Shareholders shall cause JV Co 1 to lend the subscription prices set forth in Section 4.1(d)(iii) to PropCo 1 for payment to 21Vianet HK: (A) 51% of the transfer price as provided in the Foshan Documents to a bank account designated by 21Vianet HK (at the request of Vianet, such transfer price may be set off against the subscription price provided in Section 4.1(e)(iii)(A) provided that Vianet shall ensure that such set-off (x) be completed in full compliance with Applicable Laws and booked in consistent with all requirements under US GAAP, and (y) shall not have any adverse effect on any Group Company); and (B) 49% of the transfer price as provided in the Foshan Documents to a bank account of JV Co 2, which shall be deemed both as payment of the 49% transfer price to 21Vianet HK and as Vianet's Tranche Subscription Price in respect of the Foshan Project as provided in Section 4.2(a)(i). Vianet shall (and shall cause its relevant Affiliates to) make proper accounting arrangements to ensure that such deemed payment of the 49% transfer price to 21Vianet HK and Vianet's Tranche Subscription Price (x) be completed in full compliance with Applicable Laws and booked in consistent with all requirements under US GAAP, and (y) shall not have any adverse effect on any Group Company.

- (v) Immediately upon completion of the acquisition set forth in this Section 4.1(e) (Acquisition of Foshan Project Company), (A) Vianet shall hold Class A shares representing 51% of the total issued and outstanding shares in JV Co 1, and the Investor shall hold Class B shares representing 49% of the total issued and outstanding shares in JV Co 1; and (B) Dynamic Ruby shall become a wholly-owned Subsidiary of PropCo 1, Dynamic Ruby shall own 100% of the Foshan Offshore SPV and the Foshan Offshore SPV shall own 100% of the Foshan Project Company (completion of the transaction steps in this Section 4.1(e) (Acquisition of Foshan Project Company) shall be referred to as the “**Foshan Closing**”). Vianet shall complete any and all tax filings in respect of the Foshan Closing pursuant to the time schedule (but in no event later than one (1) year after the Foshan Closing) and other requirements under Applicable Laws. A valuation report in respect of the Foshan Project Company may be prepared if so required by the relevant Government Entity.
- (f) Acquisition of 49% Stake in Daxing Project Company.
- (i) Within fifteen (15) Business Days after the date hereof, WP shall incorporate a wholly-owned Subsidiary in Singapore (“**WP SPV 2**”).
- (ii) Within five (5) Business Days after the incorporation of WP SPV 2 and completion of the restructuring provided in the Restructuring and Transaction Plan in respect of the Daxing Project Company, the Shareholders shall jointly designate an Appraiser to issue a valuation report on the Daxing Project Company satisfactory to the Shareholders (the “**Daxing Valuation Report**”).
- (iii) Within fifteen (15) Business Days after the issuance of the Daxing Valuation Report, Vianet shall cause 21Vianet VNB and WP shall cause WP SPV 2 to jointly enter into an equity transfer agreement, a joint venture contract and an amended and restated articles of association of the Daxing Project Company (collectively, the “**Daxing Documents**”, which shall provide for corporate governance rights, transfer restrictions, exit rights and other rights and protections of WP SPV 2 that are no less favourable to WP SPV 2 than those provided to the Investor in Section 10 (Corporate Governance), Section 11 (Transfer Restrictions), Section 13 (Exit) (excluding Section 13.2 (Share Swap with Vianet ListCo)) and Section 14 (Indemnity) provided that the Shareholders shall make proper arrangements such that the foregoing will not apply after the Daxing Project Company becomes a wholly-owned Subsidiary of JV Co 1) each in form and substance satisfactory to the Shareholders where 21Vianet VNB shall transfer 49% of the equity interests in the Daxing Project Company to WP SPV 2 at a transfer price equal to the US dollars equivalent (with an exchange rate as provided in Section 1.3 (Foreign Exchange Rate) applied) of 49% of the equity value of the Daxing Project Company as shown in the Daxing Valuation Report (where such equity value of the Daxing Project Company shall not exceed the Estimated Equity Value of the Daxing Project Company) (the “**Daxing 49% Equity Transfer**”).

- (iv) Vianet shall (and shall cause its Affiliates to) submit the Daxing Equity Transfer to the relevant MOFCOM for approval and register the Daxing 49% Equity Transfer with the relevant AIC (the date of such submission of registration, the “**Daxing AIC Submission Date**”) and shall use Best Efforts to ensure that such approval and registration be completed within twenty (20) Business Days after the execution of the Daxing Documents (the date on which such registration is completed, the “**Daxing 49% Registration Date**”). WP shall (and shall cause WP SPV 2 to) provide reasonable assistance in such completion.
- (v) On the Daxing AIC Submission Date, and subject to satisfaction (or waiver, as applicable) of items (a), (b), (d), (j) and (k) in Exhibit 4.2(c)(i) and such other conditions as provided in the Daxing Documents, WP shall cause WP SPV 2 to pay to 21Vianet VNB the transfer price as provided in the Daxing Documents to the Onshore Escrow Account.
- (g) Restructuring of Daxing Project Company.
  - (i) Within fifteen (15) Business Days after the date hereof, Vianet shall incorporate a wholly-owned Subsidiary in Singapore (“**Vianet SPV 2**”).
  - (ii) Within fifteen (15) Business Days (or such other time period as mutually agreed between the Shareholders) after the incorporation of Vianet SPV 2 and subject to completion of the acquisition provided in Section 4.1(f) (Acquisition of 49% Stake in Daxing Project Company), (A) Vianet shall cause 21Vianet VNB and Vianet SPV 2 to jointly enter into an equity transfer agreement; and (B) Vianet shall cause Vianet SPV 2 and WP shall cause WP SPV 2 to jointly enter into an amended and restated joint venture contract and an amended and restated articles of association of the Daxing Project Company, which joint venture contract and articles of association shall be substantially the same as the ones set forth in Section 4.1(f)(iii) except that the signing party 21Vianet VNB shall be replaced by Vianet SPV 2 (collectively, the “**Amended Daxing Documents**”) each in form and substance satisfactory to the Shareholders where 21Vianet VNB shall transfer 51% of the equity interests in the Daxing Project Company to Vianet SPV 2 at a transfer price equal to the US dollars equivalent (with an exchange rate as provided in Section 1.3 (Foreign Exchange Rate) applied) of 51% of the equity value of the Daxing Project Company as shown in the Daxing Valuation Report (the “**Daxing 51% Equity Transfer**”).

- (iii) Vianet shall (and shall cause its Affiliates to) complete all formalities in respect of the Daxing 51% Equity Transfer and register the Daxing 51% Equity Transfer with the relevant AIC and shall use Best Efforts to ensure that such formalities and registration be completed within ten (10) Business Days after the execution of the Amended Daxing Documents (the date on which such registration is completed, the “**Daxing 51% Registration Date**”). WP shall (and shall cause WP SPV 2 to) provide reasonable assistance in such completion.
- (iv) Within five (5) Business Days (or such other time period as mutually agreed between the Shareholders) after the Daxing 51% Registration Date, Vianet shall cause Vianet SPV 2 to pay to or set off with 21 Vianet VNB (provided that Vianet shall ensure that such set-off (x) be completed in full compliance with Applicable Laws and booked in consistent with all requirements under US GAAP) the transfer price as provided in the Amended Daxing Documents (completion of the transaction steps in this Section 4.1(g) (Restructuring of Daxing Project Company) shall be referred to as the “**Daxing Closing**”).
- (h) Subscription of Additional Shares in JV Co 1.
  - (i) Within ten (10) Business Days (or such other time period as mutually agreed between the Shareholders) after the Daxing 51% Registration Date, (A) Vianet shall subscribe for additional Class A shares to be issued by JV Co 1 (the number of which shall be the transfer price for the Daxing 51% Equity Transfer set forth in Section 4.1(g)(ii) divided by US\$1) in consideration of injecting all Vianet’s shares in Vianet SPV 2 into PropCo 1; and (B) WP shall subscribe for additional Class B shares to be issued by JV Co 1 (the number of which shall be the transfer price for the Daxing 49% Equity Transfer set forth in Section 4.1(f)(iii) divided by US\$1) in consideration of injecting all WP’s shares in WP SPV 2 into PropCo 1. The Shareholders shall enlarge the authorized share capital of JV Co 1 to the extent necessary in order to complete the foregoing subscription.
  - (ii) Immediately upon completion of the subscription set forth in Section 4.1(h)(i), (A) Vianet shall hold Class A shares representing 51% of the total issued and outstanding shares in JV Co 1, and the Investor shall hold Class B shares representing 49% of the total issued and outstanding shares in JV Co 1; and (B) each of Vianet SPV 2 and WP SPV 2 shall become a wholly-owned Subsidiary of PropCo 1, and Vianet SPV 2 and WP SPV 2 shall jointly own 100% of the Daxing Project Company.

- (iii) On or as soon as practicable after the completion of the subscription set forth in Section 4.1(h)(i), JV Co 1 shall deliver to Vianet and WP, respectively:-
  - (A) the original of the share certificates for Vianet's subscription shares and WP's subscription shares, respectively; and
  - (B) a photocopy of the duly updated Register of Members of JV Co 1, evidencing Vianet and WP as the holder of Vianet's subscription shares and WP's subscription shares, in each case certified by a director or the registered office provider of JV Co 1.
- (i) Alternative. Notwithstanding the foregoing provisions, the Shareholders agree that subject to mutual written consent by the Shareholders, the sequence of the transaction steps in Section 4.1(a) (Acquisition of 49% Stake in Yizhuang Project Company) through Section 4.1(h) (Subscription of Additional Shares in JV Co 1) may be adjusted so as to conform with the sequence of completion of the restructuring provided in the Restructuring and Transaction Plan in respect of the Existing Project Companies; provided, however, that after such adjustment, (i) the transaction steps in respect of at least one of the Yizhuang Project and the Daxing Project shall be completed before the transaction steps in respect of the Xi'an Project and the Foshan Project; (ii) the commercial object of the Shareholders shall remain the same; and (iii) the transaction steps shall be in compliance with Applicable Laws.
- (j) Communication with Investor on Transaction Steps. Vianet shall (and shall cause the Group Companies and its Affiliates to) keep the Investor informed of the status and progress of the transaction steps in this Section 4.1 (JV Co 1 Closing) and communicate with the Investor at regular intervals. Vianet shall (and shall cause the Group Companies and its Affiliates to), prior to the execution and implementation of the terms thereof, provide to the Investor copies of the documents relating to the transaction steps and incorporate in such documents all comments relating thereto as reasonably proposed by the Investor. Upon request by the Investor, Vianet shall (and shall cause the Group Companies and its Affiliates to) provide copies of the executed versions of such documentation to the Investor. Nothing in this Section 4.1(j) (Communication with Investor on Transaction Steps) will in any way prejudice or limit any other rights or remedies available to the Investor under any Transaction Document.
- (k) Infeasibility of Transaction Steps. Vianet acknowledges and undertakes that if the transaction steps in this Section 4.1 (JV Co 1 Closing) cannot be carried out in accordance with the provisions thereof due to any reason other than a breach by any of the Shareholders, the Shareholders shall work in good faith to modify the transaction steps to the effect that the Shareholders shall be entitled to the corresponding economic rights, results and benefits as well as contractual protections that are commensurate with those available to the Shareholders to the extent possible as if the transaction steps completed pursuant to the provisions thereof. Nothing in this Section 4.1(k) (Infeasibility of Transaction Steps) will in any way prejudice or limit any other rights or remedies available to the Investor under any Transaction Document.

4.2 JV Co 2 Closing.

(a) Issuance and Subscription of Each Tranche Closing.

- (i) Upon the terms and subject to the conditions of this Agreement, on a day (each such day, a "**Tranche Closing Date**") mutually agreed upon by the Shareholders (which day shall fall within two (2) Business Days after completion of any of the Yizhuang Closing, the Xi'an Closing, the Foshan Closing and the Daxing Closing as set forth in Section 4.1 (JV Co 1 Closing) (i.e., the relevant Existing Project Company becomes a Subsidiary of JV Co 1 pursuant to Section 4.1 (JV Co 1 Closing)) and satisfaction or waiver (as applicable) of the JV Co 2 Closing Conditions), JV Co 2 shall, in each tranche of the JV Co 2 Closing (each, a "**Tranche Closing**") corresponding to any of the Yizhuang Closing, the Xi'an Closing, the Foshan Closing and the Daxing Closing, authorize, issue and allot to Vianet, and Vianet shall subscribe for such number of Class A shares in JV Co 2 (each such tranche of Class A shares, "**Vianet's Tranche Subscription Shares**") as calculated pursuant to the following formula, for a total subscription price (denominated in US dollars, each such tranche of subscription price, "**Vianet's Tranche Subscription Price**") as calculated pursuant to the following formula in respect of that Tranche Closing:-

Number of Class A Shares = A ÷ US\$1

Vianet's Tranche Subscription Price = A (or, solely for the Daxing Project, B)

Where,

- "A" = The total consideration (before tax and denominated in US dollars) paid by the Investor or any of its Affiliates for purchasing 49% of the direct or indirect equity interests in the Existing Project Company pursuant to Section 4.1 (JV Co 1 Closing) in respect of that Tranche Closing (for the avoidance of doubt, in the case of each of the Xi'an Project Company and the Foshan Project Company, only 49% of the total consideration (before tax and denominated in US dollars) for purchasing 100% of the direct or indirect equity interests in each of the Xi'an Project Company and the Foshan Project Company paid by the Investor or any of its Affiliates shall be calculated).
- "B" = The total consideration (before tax and denominated in US dollars) paid by the Investor or any of its Affiliates for purchasing 49% of the direct or indirect equity interests in the Daxing Project Company pursuant to Section 4.1 (JV Co 1 Closing) minus the amount of the Daxing Financing Lease.

- (ii) Upon the terms and subject to the conditions of this Agreement, on the Tranche Closing Date, JV Co 2 shall, in each Tranche Closing, authorize, issue and allot to WP, and WP shall subscribe for such number of Class B shares in JV Co 2 (each such tranche of Class B shares, "**WP's Tranche Subscription Shares**") as calculated pursuant to the following formula, for a total subscription price (each such tranche of subscription price, "**WP's Tranche Subscription Price**") (if the result of a WP's Tranche Subscription Price calculated pursuant to the following formula is zero, then WP's Tranche Subscription Price shall be deemed as US\$1) as calculated pursuant to the following formula in respect of that Tranche Closing:-
- Number of Class B Shares = (Number of Vianet's Tranche Subscription Shares in respect of that Tranche Closing ÷ 49%) \* 51%
- For a Tranche Closing in respect of any Existing Project other than the Daxing Project, WP's Tranche Subscription Price = the US dollars equivalent of the Estimated Equity Value (as defined below) in respect of that Tranche Closing (with an exchange rate as provided in Section 1.3 (Foreign Exchange Rate) applied) – "A" (as defined in Section 4.2(a)(i))
- For a Tranche Closing in respect of the Daxing Project, WP's Tranche Subscription Price = the US dollars equivalent of the Estimated Equity Value (as defined below) in respect of that Tranche Closing (with an exchange rate as provided in Section 1.3 (Foreign Exchange Rate) applied) – "A" (as defined in Section 4.2(a)(i)) – (the amount of the Daxing Financing Lease \* 51% ÷ 49%)
- (iii) Notwithstanding the foregoing, if any new project has been approved by the board of JV Co 2 and such new project requires funding before the foregoing time schedule for WP to complete the foregoing subscription, WP shall subscribe for WP's Tranche Subscription Shares and pay WP's Tranche Subscription Price in an earlier time schedule to the extent necessary.
- (iv) Upon each Tranche Closing Date, the respective Shareholding Percentages of Vianet and WP in JV Co 2 shall be 49% and 51%.
- (b) Agreed Asset Value and Equity Value.
- (i) The Shareholders have agreed on the value of each of the Existing Projects undertaken by the Existing Project Companies (the "**Agreed Asset Value**").

(ii) The equity value of an Existing Project Company shall be calculated based on the following formula:-

$$\text{Equity Value} = C - D - E$$

Where,

- “C” = The Agreed Asset Value for such Existing Project (deducting a diminution in the value of such Existing Project Company as of the Tranche Closing Date pursuant to the provisions of the definition of “Material Adverse Effect”, if any).
- “D” = The amount of Net Debt (which shall include adjustments to reflect excess or shortfall of value added tax credit in accordance with the principles as agreed upon by the Shareholders) borne by such Existing Project Company as at the Tranche Closing Date.
- “E” = The good faith estimated amount of capital expenditure to be borne by such Existing Project Company or any other Group Company on or after the Tranche Closing Date in order to achieve completion of construction and the delivery standards of such Existing Project (including the capital expenditure for construction of “white space” ( 白空间 )) (the “**Estimated CapEx**”).

(iii) The Shareholders agree that in the absence of manifest errors, each Tranche Closing shall be proceeded based on the estimated equity value of an Existing Project Company (the “**Estimated Equity Value**”) which shall be determined pursuant to the following provisions:

- (A) the Shareholders have agreed on a pro forma calculation of the Estimated Equity Value of each Existing Project prepared based on the financial figures shown on the financial statements of the Existing Project Companies as of 30 September 2016 provided by Vianet to the Investor and based on the formula set forth in Section 4.2(b)(ii) (with any and all reference to the Tranche Closing Date replaced by 30 September 2016), together with the rules and principles applied in such calculation;
- (B) after the restructuring provided in the Restructuring and Transaction Plan is completed in respect of such Existing Project Company, Vianet shall immediately notify the Investor in writing;

- (C) the Shareholders shall instruct KPMG to immediately review and determine, in good faith and in rules and principles consistent with those mutually agreed upon by the Shareholders, the estimated equity value of such Existing Project Company based on the financial statements of such Existing Project Company as of the last day (the “**Reference Date**”) of the month immediately preceding to the month in which the completion date of the restructuring provided in the Restructuring and Transaction Plan in respect of such Existing Project Company falls and based on the formula set forth in Section 4.2(b)(ii) (with any and all reference to the Tranche Closing Date replaced by the Reference Date) (Vianet shall provide KPMG with all information and materials required for the foregoing review and determination. The cost of such review and determination shall be borne by WP; and
  - (D) no later than the day falling two (2) Business Days prior to the Tranche Closing Date, the Shareholders shall cause KPMG to notify the Shareholders the Estimated Equity Value of such Existing Project Company determined pursuant to the foregoing provisions.
- (iv) In the absence of manifest errors, the Shareholders shall proceed with the relevant Tranche Closing based on the Estimated Equity Value determined by KPMG pursuant to the provisions of Section 4.2(b)(iii), with possible post-JV Co 2 Closing adjustment pursuant to the provisions of Section 4.3 (Post-JV Co 2 Closing Adjustment).
  - (v) Notwithstanding the foregoing, Vianet undertakes to the Investor that unless otherwise mutually agreed upon by the Shareholders, any and all of the Existing Projects will be injected into JV Co 1 and its Subsidiaries in consistent with (or upon completion of the construction of such Existing Projects, such Existing Projects will be in consistent with) the delivery standards (or new standards as a result of step adjustment under Section 4.1(k) (Infeasibility of Transaction Steps)) of such Existing Project and a breach of the foregoing undertaking shall be deemed as a Material Breach.
- (c) JV Co 2 Closing; Delivery.
    - (i) Each Tranche Closing shall take place, remotely via the exchange of documents and signatures, on the Tranche Closing Date after satisfaction of all the conditions set forth in Section 1 of Exhibit 4.2(c)(i) (“**WP’s JV Co 2 Closing Conditions**” or the “**JV Co 2 Closing Conditions**”) to the extent that such conditions are relating to that Tranche Closing, or at such other time and place the Shareholders may mutually agree upon.
    - (ii) On each Tranche Closing Date, Vianet and WP shall respectively pay Vianet’s Tranche Subscription Price and WP’s Tranche Subscription Price (collectively, a “**Tranche Payment**”) in immediately available funds to the designated bank account of JV Co 2 (for the avoidance of doubt, Vianet’s Tranche Subscription Price in respect of each of the Xi’an Project and the Foshan Project shall be paid pursuant to Section 4.1(d)(iv) and Section 4.2(e)(iv) respectively, and WP’s Tranche Subscription Price in respect of each of the Xi’an Project and the Foshan Project shall be paid on the same date as the date of the foregoing payment of Vianet’s Tranche Subscription Price in respect of the Xi’an Project and the Foshan Project, respectively). JV Co 2 shall provide details of its bank account information to the Shareholders at least five (5) Business Days prior to the Tranche Closing Date.

- (iii) On or as soon as practicable after each Tranche Closing Date, JV Co 2 shall deliver to Vianet and WP, respectively:-
- (A) the original of the share certificates for Vianet's Tranche Subscription Shares and WP's Tranche Subscription Shares, respectively;
  - (B) a photocopy of the duly updated Register of Members of JV Co 2, evidencing Vianet and WP as the holder of Vianet's Tranche Subscription Shares and WP's Tranche Subscription Shares, in each case certified by a director or the registered office provider of JV Co 2;
  - (C) to the extent that there is any update, a photocopy of the duly updated Register of Directors of JV Co 2, evidencing the director(s) respectively appointed by Vianet and WP as the director(s) of JV Co 2, certified by a director or the registered office provider of JV Co 2 (only applicable when there is a change of the directors of JV Co 2 for such tranche of the JV Co 2 Closing); and
  - (D) to the extent that there is any update, a photocopy of the duly updated JV Co 2 Articles certified by a director or the registered office provider of JV Co 2 (only applicable when there is a change of JV Co 2 Articles for such tranche of the JV Co 2 Closing).
- (d) JV Co 2 Closing and JV Co 2 Closing Date. The Tranche Closings shall collectively be referred to as the "**JV Co 2 Closing**" and the date of the last Tranche Closing Date (irrespective of whether all of the four (4) JV Co 2 Closings occur) shall also be referred to as the "**JV Co 2 Closing Date**". Notwithstanding any provisions to the contrary herein, if there occurs a Material Adverse Effect to any Group Company or Project after the date of this Agreement and prior to the JV Co 2 Closing Date or if any Tranche Closing fails to occur pursuant to the provisions hereof, which Material Adverse Effect or failure (as applicable) is not cured within forty-five (45) Business Days after the occurrence thereof or any extension thereof mutually agreed upon by the Shareholders (solely for this Section 4.2(d), items (b)(ii) and (b)(iii) in the definition of "Material Adverse Effect" as set forth in Exhibit 1.1 shall not apply in determining whether a Material Adverse Effect occurs), the Investor shall be entitled to elect in its sole discretion to: (i) refuse to complete any step provided in Section 4.1 (JV Co 1 Closing) or any JV Co 2 Closing that has not yet been completed at the time of occurrence of such Material Adverse Effect and refuse to make any further investment in any JV Co; and/or (ii) unwind any or all transactions (including without limitation, any step provided in Section 4.1 (JV Co 1 Closing) and any JV Co 2 Closing) that have been completed at the time of occurrence of such Material Adverse Effect, in each case without any default or other liabilities on the Investor; and/or terminate this Agreement pursuant to the provisions of Section 15 (Termination). For the avoidance of doubt, each Party is entitled to elect to proceed with the transactions contemplated herein (with the corresponding deduction in the Agreed Asset Value, where applicable) without prejudice to any other remedy it is entitled to.

4.3 Post-JV Co 2 Closing Adjustment.

- (a) Closing Statement. Within thirty (30) days after the JV Co 2 Closing Date, Vianet shall prepare, or cause to be prepared, and deliver to the Investor an unaudited financial statement (the “**Closing Statement**”) of each of the Existing Project Company, which shall set forth a fair calculation of the equity value of the relevant Existing Project Company as at the correspondent Tranche Closing Date in rules and principles consistent with those applied in calculating the Estimated Equity Value of such Existing Project Company and based on the formula set forth in Section 4.2(b)(ii).
- (b) Review Period. Upon receipt from Vianet of the Closing Statement, the Investor shall have thirty (30) days (the “**Review Period**”) to review the same. If the Investor disagrees with Vianet’s computation of the Closing Statement, the Investor may, on or prior to the last day of the Review Period, deliver a notice to Vianet (the “**Notice of Objection**”), which sets forth its objections to Vianet’s calculation of the Closing Statement.
- (c) Final Closing Statement.
- (i) Unless the Investor delivers the Notice of Objection to Vianet within the Review Period, the Investor shall be deemed to have accepted the Closing Statement prepared by Vianet and such Closing Statement shall be final, conclusive and binding.
- (ii) If the Investor delivers the Notice of Objection to Vianet within the Review Period, the Shareholders shall, during the thirty (30) days period following such delivery or any mutually agreed extension thereof, use their commercially reasonable efforts to reach agreement on the disputed items and amount in order to finalize the Closing Statement.
- (iii) If, at the end of the thirty (30)-day period or any mutually agreed extension thereof as provided in Section 4.3(c)(ii), the Shareholders are unable to resolve their disagreements, the Shareholders shall jointly retain and refer their disagreements to a Big Four Accounting Firm mutually acceptable to the Shareholders (the “**Independent Expert**”). The Shareholders shall instruct the Independent Expert immediately to review this Section 4.3 (Post-JV Co 2 Closing Adjustment) and to determine solely with respect to the disputed items and amounts so submitted whether and to what extent, if any, the Closing Statement requires adjustment. The Shareholders shall make available to the Independent Expert all relevant materials and information reasonably requested by the Independent Expert. The Shareholders shall request that the Independent Expert deliver to the Shareholders, as soon as practicable but in no event later than thirty (30) days after its retention, a report which sets forth its resolution of the disputed items and amounts and its adjusted Closing Statement; provided, however, that in no event shall the equity value of each Project Company as determined by the Independent Expert be less than the Investor’s calculation of the same nor more than Vianet’s calculation of the same. The decision of the Independent Expert shall be final, conclusive and binding on the Shareholders. The cost and expenses of the Independent Expert shall be borne and paid by JV Co 2.

- (d) Adjustment.
- (i) “**Final Equity Value**” means the equity value of each Existing Project Company as determined pursuant to the Closing Statement that is finalized and becomes conclusive and binding on the Shareholders pursuant to the provisions of Section 4.3(c) (Final Closing Statement).
  - (ii) If the total Final Equity Value of all Existing Project Companies is more than the Estimated Equity Value, then the Investor shall, within fifteen (15) Business Days after the determination of the Final Equity Value, pay to JV Co 2 in immediately available funds, as an adjustment to WP’s Tranche Subscription Prices, an amount equal to the difference between the Final Equity Value and the Estimated Equity Value.
  - (iii) If the total Final Equity Value of all Existing Project Companies is less than the Estimated Equity Value, then (A) subject to Shareholders’ consent, JV Co 2 shall, within fifteen (15) Business Days after the determination of the Final Equity Value, refund to the Investor in immediately available funds, as an adjustment to WP’s Tranche Subscription Prices, an amount equal to the difference between the Estimated Equity Value and the Final Equity Value or (B) if either Shareholder disagrees with item (A) above, then at the option of Vianet, either of the following shall apply: (1) Vianet shall, within fifteen (15) Business Days after the determination of the Final Equity Value, pay to JV Co 2 in immediately available funds, as an adjustment to the Vianet’s Tranche Subscription Prices, an amount equal to the difference (between the Estimated Equity Value and the Final Equity Value) divided by 51% and multiplied by 49%, or (2) Vianet’s Shareholding Percentage in JV Co 2 shall, within fifteen (15) Business Days after the determination of the Final Equity Value, be diluted accordingly as compensation for the difference (between the Estimated Equity Value and the Final Equity Value).
- (e) Release of Onshore Escrow Account. Within five (5) Business Days after completion of the post-JV Co 2 Closing adjustment as provided in this Section 4.3 (Post-JV Co 2 Closing Adjustment), the Investor shall remove its designated signatory to the Onshore Escrow Account.
- (f) Additional CapEx. Any capital expenditure in order to achieve completion of construction of an Existing Project in excess of the Estimated CapEx of such Existing Project as determined during the determination of the Final Equity Value shall be paid and borne by Vianet (but not any Group Company). If for whatever reason any such excessive capital expenditure is paid by any Group Company, Vianet shall pay in full the same to such Group Company within three (3) Business Days after payment by such Group Company of such capital expenditure. If there is any disagreement among the Shareholders as to the actual amount of the foregoing capital expenditure, the Shareholders shall refer such disagreement to a Big Four Accounting Firm mutually acceptable to the Shareholders for review and determination and the determination made by such Big Four Accounting Firm shall be final, conclusive and binding on the Shareholders. If the Estimated CapEx of an Existing Project is more than the actual capital expenditure in order to achieve completion of construction of such Existing Project, the excess amount shall be reimbursed to Vianet in the same manner and in a tax-efficient way to be agreed between the Shareholders.

4.4 Shareholders' Upsize Option.

- (a) Investor's Upsize Option. The Investor shall be entitled to an option (the "**Investor's Upsize Option**"), exercisable within twenty-four (24) months after the JV Co 2 Closing Date (the "**Investor's Option Period**"), to subscribe for, in one lump sum or in different tranches, additional Class B shares to be issued by JV Co 2 based on a pre-money valuation of JV Co 2 calculated pursuant to the following formula at an aggregate amount of subscription prices of up to US\$100,000,000 by issuing an Investor's Option Exercise Notice pursuant to Section 4.4(b) (Investor's Option Exercise Notice) :-

$$\text{Valuation} = F + G$$

Where,

"F" = The total amount of WP's Tranche Subscription Prices paid by WP (as adjusted pursuant to Section 4.3 (Post-JV Co 2 Closing Adjustment)) and Vianet's Tranche Subscription Prices paid by Vianet.

"G" = Any subsequent paid-in capital funded by the Shareholders since the JV Co 2 Closing Date but prior to that tranche of the Investor's Upsize Option, if any.

- (b) Investor's Option Exercise Notice. The Investor may exercise the Investor's Upsize Option during the Investor's Option Period by serving an at least one (1)-month prior written notice (the "**Investor's Upsize Option Exercise Notice**") to Vianet and JV Co 2, which notice shall specify (i) the number of the Investor's Option Subscription Shares to be subscribed; and (ii) the amount of subscription price for the Investor's Upsize Option, which shall be no less than US\$10,000,000 (provided that if the remaining balance of the Investor's Upsize Option is less than US\$10,000,000, such minimum amount shall not apply).

- (c) Vianet's Upsize Option. If the Investor elects to exercise the Investor's Upsize Option, Vianet shall be entitled to an option ("**Vianet's Upsize Option**") to, by issuing a written notice to the Investor and JV Co 2 within thirty (30) days after receipt of the Investor's Upsize Option Exercise Notice, subscribe for a number of additional Class A shares to be issued by JV Co 2 equal to the number of additional Class B shares subscribed for by the Investor divided by 51% and multiplied by 49% at the same per share subscription price as that of the Investor.
- (d) Shareholders' Actions. The Shareholders shall (and shall cause their respective appointed directors to) take any and all actions to facilitate the Investor's Upsize Option and Vianet's Upsize Option if so exercised.

4.5 Failure to Fund.

- (a) Failure to Fund. If any Shareholder (the "**Non-funding Shareholder**") fails to pay all or part of its own portion of any Tranche Payment to JV Co 2 when due as described in Section 4.2 (JV Co 2 Closing), then: (i) such Non-funding Shareholder shall have a period of thirty (30) days or any extension thereof mutually agreed upon by the Shareholders to cure its breach; and (ii) if such breach is not cured within the foregoing thirty (30)-day period, such Non-funding Shareholder shall pay to the JV Co 2 a late payment interest on the overdue amount at a daily interest rate of 0.05% and, at the election of any of the other Shareholder (the "**Funding Shareholder**"), Section 4.5(b) (Funding Shareholder's Option) shall apply.
- (b) Funding Shareholder's Option. The Funding Shareholder may choose, in its sole discretion, to fund part of or the entire amount of the Non-funding Shareholder's remaining balance of such Tranche Payment to JV Co 2 in lieu of the Non-funding Shareholder; provided, however, that:-
  - (i) the Funding Shareholder shall have duly paid its own portion of such Tranche Payment; and
  - (ii) any other remedies or rights available to the Funding Shareholder under this Agreement or other Transaction Documents shall not be limited or prejudiced in any respect.

For the avoidance of doubt, after the Funding Shareholder actually pays the additional amount, (x) the Non-funding Shareholder may not cure its non-funding breach by providing additional funding; and (y) the late payment interest provided in Section 4.5(a) (Failure to Fund) shall cease to accrue.

- (c) Dilution. The Non-funding Shareholder's Shareholding Percentage in JV Co 2 shall be diluted accordingly.

4.6 Emergency Loans.

- (a) Shortfall Event. In the event that,
  - (i) a funding deficit of a Group Company being identified by the board of JV Cos or a Shareholder at any time on the basis of the management accounts of said Group Company and the Annual Business Plan and Budget (a "**Shortfall Event**");

- (ii) such Shortfall Event shall impair or is likely to impair the normal operation of said Group Company (for the avoidance of doubt, the funding deficit for seeking a new Project shall not be deemed as a Shortfall Event, unless any Group Company has already entered into any binding commitment to invest in or acquire such new Project); and
- (iii) within ten (10) days of the Shortfall Event being identified, the Shareholders are not able to unanimously agree to fulfil such deficit by raising additional funds: (A) pursuant to Section 4.7 (Subsequent Funding to JV Cos); or (B) from financial institutions or other legitimate sources,

then, an emergency loan may be advanced to JV Cos by any of the Shareholders (an “**Emergency Loan**”) pursuant to Sections 4.6(b) (Interest of Emergency Loan) to 4.6(e) (Shareholders’ Efforts) below; provided, however, that the Shareholder intending to advance the Emergency Loan shall serve a prior ten (10)-day written notice to the other Shareholder so that the other Shareholder may participate in such Emergency Loan in proportion to its Shareholding Percentage in JV Co 2 (or JV Co 1, as applicable). If the other Shareholder fails to advance the Emergency Loan on a *pro rata* basis within ten (10) days after receipt of the foregoing notice, the Shareholder intending to advance the Emergency Loan may provide the full amount of the Emergency Loan.

- (b) Interest of Emergency Loan. Each Emergency Loan shall be structured as a secured debt of JV Cos or the relevant Group Company and shall bear interest at 15% per annum, and to the extent the rate of interest is limited by operation of law, the Shareholders shall identify and implement alternative and lawful means to maintain the economic returns of such Emergency Loan at the rate of 15% per annum. To the extent permitted under Applicable Law and subject to other financing documents executed with a third Shareholder, each Emergency Loan shall be senior to all other claims or debts of JV Cos or the relevant Group Company.
- (c) Repayment of Emergency Loan. If an Emergency Loan is not fully repaid within six (6) months after the initial funding of such Emergency Loan, the Shareholder funding such Emergency Loan shall have the right to convert its outstanding principal and interest of such Emergency Loan into fully-paid shares (Class A shares in the case of Vianet and Class B shares in the case of the Investor) of JV Co 2 (or JV Co 1, as applicable) at the post-money valuation of JV Co 2 (or JV Co 1, as applicable) for any investment made immediately prior to such conversion.
- (d) Conversion upon Material Breach. Notwithstanding any of the foregoing, all outstanding principal and accrued interest in respect of all Emergency Loans provided by the Investor shall become immediately due and payable or convertible into fully-paid shares (Class A shares in the case of Vianet and Class B shares in the case of the Investor) of JV Co 2 (or JV Co 1, as applicable) at the time a Material Breach occurs.

- (e) Shareholders' Efforts. The Shareholders shall:-
- (i) use their commercially reasonable efforts to avoid any Shortfall Event;
  - (ii) if any Emergency Loan is advanced, use their Best Efforts to procure that the outstanding principal of the Emergency Loan and interest accrued thereon shall be repaid and paid in full within six (6) months after the initial funding of such Emergency Loan; and
  - (iii) if any amount (whether the principal or interest) fails to be repaid or paid within six (6) months after the initial funding of such Emergency Loan, procure that the Group Companies and the directors of the relevant Group Companies shall take any and all the necessary actions for obtaining any Emergency Loan and the conversion of such loan into equity as provided under this Section 4.6 (Emergency Loans).

4.7 Subsequent Funding to JV Cos.

- (a) Cash Sweep or Distribution. The Shareholders agree that to the extent there is any available working capital in JV Co 1 (or its Subsidiaries) and upon mutual consent of the Shareholders (provided that the Shareholders shall work towards the goal of maximizing the utilization rate of the available working capital and neither Shareholder shall unreasonably withhold its consent), the Shareholders shall cause JV Co 1 (or a Subsidiary of JV Co 1) to: (i) extend to JV Co 2 (or a Subsidiary of JV Co 2) certain available working capital (excluding requisite reserve to ensure the normal operation and sufficient working capital of JV Co 1 and its Subsidiaries) at an interest rate equal to LIBOR; or (ii) distribute such available working capital to the Shareholders (or their respective designated Affiliates) based on their respective then-prevailing shareholding percentages in JV Co 1 in a tax-efficient manner (with a goal of not incurring any additional cost or risk to any of the Shareholders).
- (b) JV Co 2's Funding Need. If at any time or from time to time additional funds in excess of the JV Co 2 Closing are required by JV Co 2 and its Subsidiaries that cannot be satisfied pursuant to Section 4.7(a) (Cash Sweep or Distribution), such funding requirements will be addressed in one or more of the following manners:-
- (i) The Shareholders may subscribe for additional shares in JV Co 2 at a subscription price and based on terms and subject to the conditions as mutually agreed by the Shareholders in writing in proportion to their respective then-prevailing Shareholding Percentages in JV Co 2; or
  - (ii) The Shareholders may introduce third party investment in the Group Companies.
- (c) JV Co 1's Funding Need. If at any time or from time to time additional funds are required by JV Co 1 and its Subsidiaries, such funding requirements will be addressed in one or more of the following manners:-
- (i) Before considering the manners set forth in Section 4.7(c)(ii) and Section 4.7(c)(iii), to the extent there is any available working capital in JV Co 2 (or its Subsidiaries) and upon mutual consent of the Shareholders, the Shareholders shall cause JV Co 2 (or a Subsidiary of JV Co 2) to extend to JV Co 1 (or a Subsidiary of JV Co 1) a loan in a principal amount of the lower of the amount of such funding need of JV Co 1 and the amount of such available working capital in JV Co 2 (or its Subsidiaries) at an interest rate equal to LIBOR;

- (ii) The Shareholders may subscribe for additional shares in JV Co 1 at a subscription price and based on terms and subject to the conditions as mutually agreed by the Shareholders in writing in proportion to their respective then-prevailing Shareholding Percentages in JV Co 1; or
  - (iii) The Shareholders may introduce third party investment in the Group Companies.
- (d) JV Co 3's Funding Need. If at any time or from time to time additional funds are required by JV Co 3 and its Subsidiaries, such funding requirements will be addressed in one or more of the following manners:-
- (i) Before considering the manners set forth in Section 4.7(d)(ii) and Section 4.7(d)(iii), to the extent there is any available working capital in JV Co 2 (or its Subsidiaries), the Shareholders shall cause JV Co 2 (or a Subsidiary of JV Co 2) to extend to JV Co 3 (or a Subsidiary of JV Co 3) a loan in a principal amount of the lower of the amount of such funding need of JV Co 3 and the amount of such available working capital in JV Co 3 (or its Subsidiaries) at an interest rate equal to LIBOR;
  - (ii) The Shareholders may subscribe for additional shares in JV Co 3 at a subscription price and based on terms and subject to the conditions as mutually agreed by the Shareholders in writing in proportion to their respective then-prevailing Shareholding Percentages in JV Co 3; or
  - (iii) The Shareholders may introduce third party investment in the Group Companies.
- 4.8 Vianet's Optional Additional Share in Future Projects. Within six (6) months after the date when the board of JV Co 2 resolves to pursue a new Project, Vianet shall have the right to issue a written notice to the Investor requesting to increase Vianet's shareholding in such new Project to up to 51% for the purpose of consolidation of such new Project into Vianet at the cost at which a Group Company actually acquires such new Project. Vianet and the Investor shall discuss in good faith and use commercially reasonable efforts to facilitate such request from Vianet. In the event that Vianet's 51% shareholding is achieved in a structure that is outside the existing structure of JV Co 1 and JV Co 2, then the Parties shall ensure that the Investor's rights and interests in such Project shall be consistent with those outlined in this Agreement to the extent applicable.
- 4.9 Potential Partnership with Zhongwei City Government. Subject to the review of detailed terms and unanimous approval by the board of JV Co 2, JV Co 2 may make Project level co-investments with the government of Zhongwei City, Ningxia (宁夏中卫市) or its subordinated entities.

## 5. MASTER SERVICE ARRANGEMENT

5.1 Commitment. Vianet undertakes that it shall (or it shall cause its Affiliates to) lease each of the Existing Projects and receive master services in respect of the same from the Group Companies for a term of at least fifteen (15) years after the Tranche Closing corresponding to such Existing Project (in three five (5)-year intervals with automatic renewals). The Shareholders undertake that each of the Existing Project Companies shall sub-contract operation and maintenance service in respect of each of the Existing Projects to Vianet (or its Affiliates) for a term of at least fifteen (15) years after the Tranche Closing corresponding to such Existing Project (in three five (5)-year intervals with automatic renewals).

### 5.2 Vianet's ROFO and Group Company's ROFO.

- (a) Vianet's ROFO Mechanism. With respect to any future Project to be undertaken by any Group Company, the Shareholders shall cause such Group Company to, before the earlier of (i) entering into a definitive binding wholesale lease or master service agreement with a third party in respect of 50% or more of the area or capacity of such future Project and (ii) three (3) months prior to the time when such future Project becomes ready to use, issue a written notice to Vianet requesting Vianet's decision on whether to lease such future Project. Vianet shall reply in writing to such Group Company within two (2) months after receipt of the foregoing written notice issued by such Group Company. If Vianet decides to lease such future Project, Vianet shall reply in writing within the foregoing two (2)-month period with an express rate of rental (the "Vianet Offered Rental"), and such Group Company may elect to lease such future Project to Vianet or to any third party at a rate of rental no less than the Vianet Offered Rental (and if such Group Company elects to lease such future Project to Vianet, Vianet and such Group Company shall enter into a definitive agreement within two (2) months after such election). If Vianet fails to make the foregoing reply to such Group Company within the foregoing two (2)-month period or a definitive agreement fails to be entered into within the foregoing subsequent two (2)-month period, such Group Company shall be entitled to lease to or otherwise cooperate with any third party in respect of such future Project at any rate of rental as such Group Company may deem fit. For the avoidance of doubt, Vianet shall (and shall cause its appointed directors to) exercise its rights as a shareholder (or a director, as applicable) of the Group Company towards the best interest of such Group Company.
- (b) Exemptions. The provisions of Section 5.2(a) (ROFO Mechanism) shall not apply to: (i) any future Project to be acquired by any Group Company already occupied or engaged with leases and tenants; (ii) any future Project under any joint venture or other similar cooperation methods between any Group Company, on one hand, and one or more third parties, on the other hand; or (iii) any lease of any future Project in respect of less than 50% of the area or capacity of such future Project.
- (c) Group Company's ROFO Mechanism. Without prejudice to Vianet's obligations under Section 9.5 (Exclusivity and Non-Competition),

- (i) with respect to any need by Vianet or any of its Affiliates (solely for the purpose of this Section 5.2(c) (Group Company's ROFO), excluding any Group Company) of any leased or partnered data center project (provided that Vianet or any of its Affiliates intends to take up 50% or more of the area or capacity of such data center project), Vianet shall (and shall cause such Affiliates to), before entering into an agreement with a third party in respect of such need of data center project, issue a written notice to the Investor requesting the Investor's decision on whether to, via JV Co 2 and its Subsidiaries, undertake such data center project, which notice shall specify, among other things, the specific city of such data center project. The Investor shall reply in writing to Vianet (or its Affiliate, as applicable) within two (2) month after receipt of the foregoing written notice issued by Vianet (or its Affiliate, as applicable). If the Investor decides to, via JV Co 2 and its Subsidiaries, undertake such data center property by issuing a written notice to Vianet (or its Affiliate, as applicable), Vianet shall (or shall cause its Affiliate to, as applicable) negotiate in good faith with the Investor, JV Co 2 or its Subsidiary, within two (2) months after issuance of such written notice by the Investor, to reach a definitive agreement with JV Co 2 or its Subsidiaries. If the Investor fails to issue the foregoing written notice to Vianet (or its Affiliate, as applicable) within the foregoing two (2)-month period or a definitive agreement fails to be reached within the foregoing subsequent two (2)-month period, Vianet (or its Affiliate, as applicable) shall be entitled to cooperate with a third party in respect of such data center project upon terms and conditions no more favorable than those offered to JV Co 2 during the foregoing two (2)-month negotiation period (if any).
- (ii) with respect to any project with the sole use as data centers (excluding those mixed-use projects with a part thereof being a data center (i.e., 数字产城)) proposed to be acquired by Vianet or any of its Affiliates (solely for the purpose of this Section 5.2(c) (Group Company's ROFO), excluding any Group Company), Vianet shall (and shall cause such Affiliates to), before entering into an agreement with a third party in respect of the acquisition of such data center project, issue a written notice to the Investor, requesting the Investor's decision on whether to, via JV Co 2 and its Subsidiaries, undertake such data center project. The Investor shall reply in writing to Vianet (or its Affiliate, as applicable) within one (1) month after receipt of the foregoing written notice issued by Vianet (or its Affiliate, as applicable), and during such one (1)-month period, the Investor may evaluate such data center project and discuss with the seller of such data center project, and Vianet shall (and shall cause its Affiliates) to provide commercially reasonable assistance. If the Investor decides to, via JV Co 2 and its Subsidiaries, acquire such data center project by issuing a written notice to Vianet (or its Affiliate, as applicable), Vianet shall not (or shall cause its Affiliate not to, as applicable) acquire such data center project; provided that if JV Co 2 and its Subsidiaries fail to complete the acquisition of such data center project, Vianet (or its Affiliates, as applicable) may acquire such data center project, and in such case JV Co 2 and its Subsidiaries shall provide commercially reasonable assistance. If the Investor fails to issue the foregoing written notice to Vianet (or its Affiliate, as applicable) within the foregoing one (1)-month period, Vianet (or its Affiliate, as applicable) shall be entitled to acquire such data center project.

5.3 Form of Master Service Agreement.

- (a) Master Service Agreement for Existing Projects. VNET and Vianet shall (or shall cause their Affiliates to) enter into a master service agreement with the relevant Group Company in respect of each of the Existing Projects as soon as practicable after the date hereof but in no event later than the correspondent Tranche Closing Date of such Existing Project in such form and substance as mutually agreed upon by the Shareholders (with possible adjustments to be mutually agreed by the Shareholders), with standards of service fees payable by Vianet or its Affiliates to the relevant Group Companies with respect to each Existing Project as mutually agreed upon by the Shareholders (any amendment thereto or termination thereof without the prior consent of the Investor shall be deemed as a Material Breach by Vianet and VNET). Notwithstanding any other provisions in Section 6.02(a) of the Master Service Agreement for the Existing Projects, the Parties may re-allocate the RMB amount in Section 6.02(a) in the Master Service Agreement among the Existing Projects for a particular year, provided that the total amount for all the Existing Projects remains the same for that year (for the avoidance of doubt, Section 6.02(b) of the Master Service Agreement for the Existing Projects shall not be affected).
- (b) Master Service Agreement for Future Projects. For each future Project that Vianet leases and receives master services from the relevant Group Company, Vianet shall (or shall cause its Affiliates to) enter into a master service agreement with such Group Company in such form and substance as mutually agreed upon by the Shareholders with reference to the form mutually agreed upon by the Shareholders for the Existing Projects.
- (c) Form of Master Service Agreement. Each such service agreement so executed shall be referred to as a “**Master Service Agreement**”.

- 5.4 Form of Sub-Contracting Agreement. Vianet shall (or shall cause its Affiliates to) enter into a sub-contracting agreement with the relevant Group Company in respect of each of the Existing Projects together with the Master Service Agreement in respect of such Existing Project in such form and substance as mutually agreed upon by the Shareholders for sub-contracting certain services under the Master Services Agreement to Vianet or its Affiliates, with standards of sub-contracting service fees payable by the relevant Group Companies to Vianet or its Affiliates with respect to each Existing Project to be mutually agreed upon by the Shareholders. For each future Project that Vianet leases in the entirety of such Project and receives master services from the relevant Group Company, Vianet shall have a priority right to be sub-contracted with certain services under the Master Services Agreement under equal terms and conditions, and if Vianet (of its Affiliates) is selected as a sub-contractor pursuant to the preceding sentence, Vianet shall (or shall cause its Affiliates to) enter into a sub-contracting agreement with such Group Company in such form and substance as mutually agreed upon by the Shareholders (any amendment thereto or termination thereof without the prior consent of the Investor or its nominated director shall be deemed as a Material Breach by Vianet). Each such service agreement so executed shall be referred to as a “**Sub-Contracting Agreement**”.

## 6. PROJECT MANAGEMENT

### 6.1 Project Management.

- (a) Management Service Agreement. Upon the terms and subject to the conditions of the Management Service Agreement, JV Co 3 and its Subsidiaries shall be fully responsible for overall management of the Projects engaged by the relevant Group Companies. The Shareholders shall procure that the relevant Project Company and the Management Company shall execute a management service agreement (each, the “**Management Service Agreement**”) in form and substance agreed by the relevant Project Company and the Management Company, which shall include market standard provisions in respect of the relevant Group Company’s right to terminate the Management Service Agreement in the event of a material breach by the Management Company thereunder.
- (b) Staffing. The Shareholders shall cause JV Co 3 to recruit experienced industry professionals for the Management Company to form a data center development and management team satisfactory to the Shareholders.

6.2 Scope of the Management Services. The management services provided by the Management Company to each Project Company shall include the implementation of any decision or instructions of the board or adopted at the shareholders level of the relevant Group Company in respect of all of the operational activities in relation to the sourcing, design, development, construction, operation, maintenance, promotion, marketing and sales and/or leasing of the applicable Project, including accounting, management, consulting, assisting the Project Company in obtaining any Government Approval required for development, sale and/or leasing of the Project and other necessary services.

6.3 Fees and Payment. The Management Company shall be entitled to receive fees at a rate mutually agreed by the Management Company and the relevant Project Company for and based on the management services provided by it to each Project Company.

### 6.4 Termination and Replacement. If:-

- (a) a potential buyer of any Project or Project Company requires that the Management Service Agreement for such Project shall be terminated prior to or concurrently with the closing of the transfer of the Project or the Project Company; or
- (b) any Project or Project Company is selected and transferred to any Shareholder pursuant to the provisions of Section 13.4 (Dissolution Exit), then, the Shareholders shall:-
  - (x) in the case of item (a) above, upon prior written request of the potential buyer, procure that the relevant Management Service Agreement shall be terminated after a definitive and binding transfer agreement has been entered into with the potential buyer in respect of the transfer of the relevant Project or Project Company and the completion under the agreement is not subject to pre-conditions or the pre-conditions have been fulfilled or waived (but prior to the closing of such transfer), and procure the handover of the relevant management service matters of the Project or the Project Company pursuant to the relevant provisions of the Management Service Agreement; and
  - (y) in the case of item (b) above, upon prior written request of the Shareholder to which the relevant Project or Project Company is transferred, procure that the relevant Management Service Agreement shall be terminated immediately.

6.5 Incentive. The Shareholders agree that JV Co 2 and JV Co 3 shall each establish an employee share subscription plan (“**ESSP**”) whose principles are outlined in Exhibit 6.5 with details to be based on market standard for platforms of similar scale and nature; provided, however, that ESSP in each of JV Co 2 and JV Co 3 shall be subject to the unanimous approval by the board of directors of the respective JV Co.

**7. EXCESS CASH DISTRIBUTION**

7.1 Excess Cash. After the JV Co 2 Closing Date, to the extent that the Group Companies have no new data center investment opportunities unanimously approved by the board of JV Cos in accordance with Section 10.3 (Reserved Matters) hereunder for any period of consecutive 360 days or more, each Shareholder may, by serving a written notice (the “**Excess Cash Distribution Notice**”) to the other Shareholder at any time thereafter, require JV Cos to distribute (to the extent permitted by Applicable Law) any or all of the Excess Cash through dividends or by such other means (including but not limited to onshore-to-offshore back-to-back loans) as the Shareholders may deem fit, provided that if such Excess Cash is not distributed to the Shareholders by means of dividends, the Shareholders shall refund all or part of such distributed Excess Cash in a timely manner to satisfy subsequent funding needs of JV Cos, if any.

The Shareholders shall procure that the Group Companies shall take any and all necessary actions to expedite the distribution of the Excess Cash to the effect that the Shareholders shall receive the distribution of the Excess Cash in full within thirty (30) days after the delivery of the Excess Cash Distribution Notice.

7.2 Good Faith Determination. Notwithstanding any other provisions in Section 7.1 (Excess Cash), the Shareholders may determine in good faith to distribute any Excess Cash from time to time by such means as mutually agreed to by the Shareholders.

**8. REPRESENTATIONS AND WARRANTIES**

8.1 Mutual Representations and Warranties. As at date of this Agreement and each Tranche Closing Date, each Party hereby represents and warrants to the other Parties as follows:-

- (a) Incorporation. It is duly incorporated and validly existing under the laws of the place of its incorporation and it has the requisite power and authority to conduct its business in accordance with its business license, certificate of incorporation, memorandum and articles of association, or similar constitutional documents;
- (b) Authority. It has all requisite power, authority, approval and third-party consent required to enter into this Agreement and other Transaction Documents and has all requisite power, authority, approval and third-party consent to fully perform each of its obligations hereunder and under other Transaction Documents;

- (c) Corporate Actions. It has taken all necessary internal corporate actions to authorize it to enter into this Agreement and other Transaction Documents, and its representative whose signature is affixed hereto is given full authority to sign this Agreement and other Transaction Documents, if applicable; and
- (d) No Violation. Neither the execution of this Agreement and other Transaction Documents, if applicable, nor the performance of its obligations hereunder and thereunder, will conflict with, or result in a breach of, any provision of its constitutional documents, or any law, rule, regulation, authorization, or approval of any Government Entity, or of any contract or agreement to which it is a party or is subject.

8.2 Representations and Warranties of VNET and Vianet.

- (a) Representations and Warranties of VNET and Vianet. Each of VNET and Vianet hereby represents and warrants, on a joint and several basis, to the Investor that as at the date of this Agreement and each Tranche Closing Date:-
  - (i) Except as fully and fairly disclosed to the Investor in the Disclosure Schedule (as defined below, with sufficient details to identify the nature and scope of the matter disclosed), each of the statements set forth in Exhibit 8.2(a)(i) is and will be true, accurate and complete;
  - (ii) All information contained in the Disclosure Schedule is and will be true, accurate and complete; and
  - (iii) All information relating to Vianet and its assets and/or affairs requested by the Investor and its advisors is contained in the due diligence documents provided by Vianet to the Investor and its advisors prior to the date hereof, and in this Agreement as well as the Disclosure Schedule.
- (b) No Violation of Representations and Warranties. Each of VNET and Vianet undertakes that it shall:-
  - (i) Not knowingly do or omit to do any act or thing, which will result in any Material Breach of the warranties and representations made by VNET and Vianet under this Section 8 (Representations and Warranties) or Exhibit 8.2(a)(i), which could have the effect of making any of the foregoing representations or warranties untrue, inaccurate, incomplete or otherwise breached in any material aspect, and promptly notify the Investor in writing upon becoming aware of the same;
  - (ii) Immediately notify the Investor on becoming aware at any time prior to each of the Tranche Closing Date of anything which has or is likely to have a Material Adverse Effect on the financial position of any of Vianet, the Group Companies and/or the Projects.
  - (iii) Rectify or cure any breach of any of the representations and warranties made by VNET and Vianet within thirty (30) days after its occurrence (if such a breach is capable of being rectified or cured) or such other period as mutually agreed upon in writing by the Shareholders; and

- (iv) On and from the date of this Agreement, provide the Investor, its agents and advisors with reasonable access, during normal business hours, to all information and documentation regarding the business and affairs of Vianet, the Group Companies and/or the Projects as the Investor, its agents or advisors may reasonably require by giving reasonable advance notice, except as reasonably determined by Vianet in good faith (A) a refusal to provide the relevant information is necessary as to ensure compliance with any Applicable Law; or (B) provision of the relevant information is reasonably expected to violate the attorney-client privilege, other legal privilege or contractual confidentiality obligations; provided, however, that none of the Investor, its agents and advisors shall use the foregoing information and documentation for purposes not relating to the Transactions or in a way that would render an adverse impact on Vianet or its Affiliates.

## 9. ADDITIONAL COVENANTS

- 9.1 Further Assurances. The Parties shall act in good faith to take any and all actions necessary or advisable to consummate the Transactions, including without limitation, to (a) procure that each of the Group Companies and their respective directors, officers and employees shall fulfill their respective obligations under this Agreement and other Transaction Documents; and (b) provide all reasonably necessary and advisable assistance to the Group Companies and the Investor in obtaining all applicable Government Approvals, and complete the Transactions.
- 9.2 Disclosure of Related Party Transactions. Without prejudice to Section 10.3 (Reserved Matters), each Shareholder (the “**Conflicted Shareholder**”) hereby covenants to the other Shareholder that any and all transactions (each, a “**Related Party Transaction**”) between any Group Company, on one hand, and the Conflicted Shareholder or its Affiliates or a Related Party, on the other hand, from and after the date hereof will be on an “arms-length” basis, in compliance with Applicable Laws and listing rules and shall be disclosed to the other Shareholder in writing at the end of each calendar quarter. The Shareholders acknowledge and agree that in relation to any dispute arising from and/or in connection with any Related Party Transaction, the Conflicted Shareholder shall, and shall procure its nominee directors at any Group Company to, abstain from voting on any matter relating to such dispute (including in respect of the enforcement by any Group Company of any of its rights, the defense by any Group Company of any claims against it, and the settlement of any rights or claims).
- 9.3 Confidentiality and Publicity.
- (a) Confidentiality. From the date hereof, each Party shall, and shall cause each Person who is Controlled by such Party to, keep confidential the terms, conditions and existence of this Agreement, any related documentation, the identities of any of the Parties and any other information of a non-public nature received from any other Party or prepared by such Party exclusively in connection herewith or therewith (collectively, the “**Confidential Information**”) except as the Parties otherwise mutually agree; provided, however, that any Party may disclose the Confidential Information or permit the disclosure of the Confidential Information (i) to the extent required by Applicable Law so long as, where such disclosure is to a Government Entity, such Party shall use all reasonable efforts to obtain confidential treatment of the Confidential Information so disclosed, (ii) to the extent required by the rules of any stock exchange, (iii) to its officers, directors, employees and professional advisors, and in the case of the Investor, its Affiliates, as necessary for the performance of its obligations in connection herewith so long as such Party advises each Person to whom any Confidential Information is so disclosed as to the confidential nature thereof, and (iv) to its investors, prospective investors and any Person otherwise providing substantial debt or equity financing to such Party so long as the Party advises each Person to whom any Confidential Information is so disclosed as to the confidential nature thereof. Each Party shall ensure that any of the foregoing permitted disclosed Persons to which such Party discloses the Confidential Information shall have the same confidentiality obligation and liability as such Party.

Further, the Investor acknowledges that it is aware that VNET is a NASDAQ listed company and is subject to the securities laws and regulations of the Securities and Exchange Commission of the United States of America (“**SEC**”). Therefore, the Investor and/or its Subsidiaries that receive non-public information from VNET about VNET will be subject to inside trading provisions under the rules of SEC.

For the avoidance of doubt, the Confidential Information does not include information that (i) was already in the possession of the receiving Party (the “**Receiving Party**”) before such disclosure by the disclosing Party (the “**Disclosing Party**”), (ii) is or becomes available to the public other than as a result of disclosure by the Receiving Party in violation of this Section 9.3 (Confidentiality and Publicity) or (iii) is or becomes available to the Receiving Party from a third party not known by the Receiving Party to be in breach of any legal or contractual obligation not to disclose such information to it; and in each case, if the Receiving Party determines that the foregoing information may have any Material Adverse Effect on the Group Companies, the Receiving Party shall immediately notify the other Parties and take reasonable and necessary measures to avoid further disclosure of the foregoing information.

- (b) **Publicity.** No public announcement or disclosure (including any general announcement to employees, customers or suppliers) will be made by any Party with respect to the subject matter of this Agreement or the Transactions without the prior written consent of the other Parties; provided that the provisions of this Section 9.3(b) (Publicity) shall not prohibit (i) any disclosure required by any Applicable Law (in which case the disclosing Party will provide the other Parties with the opportunity to review and comment in advance of such disclosure if legally permitted and practicable) or (ii) any disclosure made in connection with the enforcement of any right or remedy relating to this Agreement or the Transactions.

Each of the Parties shall not, and shall procure that their respective Affiliates will not, without the prior written consent of the other Parties, (i) use in advertising, publicity, or otherwise the name of the other Parties or their respective Affiliates, nor any trade name, trademark, trade device, service mark, symbol or any abbreviation, contraction or simulation thereof owned by the other Parties or their respective Affiliates, or (ii) represent, directly or indirectly, that any product or any service provided by any Group Company has been approved or endorsed by the other Parties or their respective Affiliates.

9.4 Compliance.

- (a) General Compliance. Saving as set out in the Disclosure Schedule, the Shareholders shall ensure that all activities with respect to each Group Company and the Projects shall be conducted in compliance with respective Applicable Law (including without limitation, the Applicable Laws governing acquisition of land use rights, bidding, auction and listing, and anti-corruption and bribery etc.).
- (b) FCPA. Without limiting the generality of Section 9.4(a) (General Compliance), Vianet shall ensure that none of Vianet/Vianet's Affiliates (when acting on behalf of the Group Companies), the Investor shall ensure that none of the Investor/the Investor's Affiliates (when acting on behalf of the Group Companies), and the Shareholders shall ensure that none of the Group Companies, the Group Companies' Affiliates and the Group Companies directors, officers, agents, employees, Representatives and any other Person associated with or acting on behalf of any of the foregoing (for the purpose of this Section 9.4 (Compliance), any reference to an Affiliate of the Investor shall not include any Affiliate of the Investor that is an investment portfolio entity invested by the Investor or any of its Affiliates):-
- (i) makes, gives, offers, promises, or authorizes any financial or other advantage (including any payment, loan, gift or transfer of anything of value), directly or indirectly, either (A) to or for the use or benefit of any Government Official, political party or official thereof, any candidate for political office or another person at the request or with the assent or acquiescence of any of the foregoing or (B) knowing or being aware of a high probability that all or a portion of such financial or other advantage (including any payment, loan, gift or transfer of anything of value) would be offered, given or promised, directly or indirectly, to or for the use or benefit of any Government Official, political party, official thereof, candidate for political office, or another person at the request or with the assent or acquiescence of any of the foregoing, for the purpose of:-
- (A) (x) influencing any act or decision of such Government Official, political party, party official, or candidate in his or its official capacity; (y) inducing such Government Official, political party, party official or candidate to do or omit to do any act in violation of the lawful duty of such Government Official, political party, party official or candidate; or (z) securing any improper advantage; or
- (B) inducing such Government Official, political party, party official, or candidate to use his or its influence with any Government Entity to affect or influence any act or decision of such Government Entity
- in order to assist any of the Group Companies and the Shareholders in obtaining, retaining or soliciting business; or
- (ii) engage in any other conduct which would violate the Anti-Bribery Laws.

- (c) Licenses and Permits. Except as disclosed in the Disclosure Schedule and not otherwise provided in this Agreement, Vianet shall be responsible for obtaining all and any applicable license, permit and regulatory approval as required for JV Cos and other Group Companies to operate their respective businesses on a standalone basis, including without limitation, serving third party wholesale data center customers. If such license, permit and regulatory approval cannot be obtained for reasons including but not limited to foreign ownership threshold under applicable laws, Vianet shall (and shall cause its Affiliates to) make alternative arrangements satisfactory to the Shareholders to achieve the same commercial outcome. The Investor shall provide commercially reasonable assistance. The Shareholders shall discuss in good faith as to the sharing of any direct cost associated with such alternative arrangements.
- (d) Additional Anti-Bribery Covenants. The Shareholders shall procure that each Group Company shall:-
- (i) on or before 30 days after the JV Co 2 Closing Date, adopt, maintain, update and enforce adequate policies and procedures designed to achieve compliance with Anti-Bribery Laws by the Group Company and its Representatives, and these policies and procedures shall: (A) fulfil all requirements imposed by the Anti-Bribery Laws and other Applicable Laws; (B) be in line with customary international best practices applicable to a similarly-situated company (taking into account laws and regulations applicable to companies in which the Investor has made an investment of this size and nature); and (C) be substantially similar to the Investor's anti-bribery policies or as otherwise agreed to between the Shareholders;
  - (ii) adopt such further policies and procedures as shall be reasonably required by the Group Company and its direct or indirect Subsidiaries to fulfil its and their own legal and regulatory compliance obligations;
  - (iii) maintain books, records and accounts that, in reasonable detail, accurately and fairly reflect all of its transactions and dispositions of its assets, and shall maintain a system of internal accounting controls sufficient to provide reasonable assurances that its transactions are executed, its funds are expended, and access to its assets is permitted, only in accordance with its management's authorization;
  - (iv) provide anti-bribery trainings at least annually to its directors, officers, agents, employees, Representatives and any other Person associated with or acting on behalf of the Group Companies, including but not limited to those who deal with relationships with government agencies or state-owned enterprises; and
  - (v) adopt and maintain policies and procedures to ensure the prompt reporting of violations of law or fraud within the Group Company (including by any Representative of the Group Company) and immediately report to the Shareholders such information.

- (e) **Audit Rights.** Without limiting the generality of Section 10.5 (Information and Inspection Rights of Investor) and in case in relation to the matters set out in Section 9.4(a) (General Compliance), Section 9.4(b) (FCPA) and Section 9.4(d) (Additional Bribery Covenants), the Shareholders shall procure that each Group Company shall immediately answer in reasonable detail any written or oral inquiry by any of the Shareholders (the “**Requesting Shareholder**”), and to facilitate the interview of staff employed by the Group Company at any reasonable time specified by the Requesting Shareholder. The Shareholders shall procure that the Requesting Shareholder, and any independent accountants appointed by any of the Shareholders, shall have the right to review and audit the Group Companies’ books, records, accounts and internal accounting controls, and that the Group Companies shall provide to the Requesting Shareholder such analysis and reports with respect thereof as the Requesting Shareholder may direct. The Shareholders shall make all reasonable efforts to cooperate with the Requesting Shareholder’s any such review, audit, analysis and report.

9.5 **Exclusivity and Non-Competition.**

- (a) **Non-Competition.** VNET and Vianet undertake that from and after the date of this Agreement, (i) except for the existing projects that have been disclosed by Vianet to the Investor in writing in reasonable details on or prior to the date of this Agreement, neither VNET or Vianet shall (and VNET and Vianet shall cause their respective Affiliates not to) carry on, invest in, develop or operate (whether alone or in partnership or joint venture with anyone else) any Wholesale Colocation Business in Asia (whether as trustee, principal, agent, shareholder, unit holder, director or in any other capacity) or take any action to compete with, the businesses carried on by any Group Company in Asia and (ii) the Group Companies shall be the exclusive vehicles for Vianet and its Affiliates to invest in, develop, manage and/or operate, directly and indirectly, any Wholesale Colocation Business in Asia. For the avoidance of doubt, the foregoing restrictions shall not apply to any of the following:-
- (i) any Project owned by JV Co 1, JV Co 2 or their respective Subsidiaries that are leased by any Group Company to Vianet or its Affiliates in or substantially in its entirety; and
  - (ii) if VNET, Vianet or any of their respective Affiliates intend to or is given an opportunity to pursue any project within the Wholesale Colocation Business, VNET and Vianet shall notify JV Co 2 in writing requesting JV Co 2’s decision on whether any Group Company has the capacity to pursue such project, and (A) if JV Co 2 replies that none of the Group Companies has the capacity to pursue such project (or if JV Co 2 fails to reply within two (2) months after receipt of VNET’s or Vianet’s notification), VNET, Vianet or their respective Affiliates may pursue such project; or (B) if JV Co 2 replies with commercially reasonable evidence that a Group Company has the capacity to pursue such project, VNET, Vianet shall (and shall cause their respective Affiliates to) use commercially reasonable efforts to coordinate so that a Group Company may pursue such project.

For purposes of this Section 9.5(a) (Non-Competition), (A) “**Wholesale Colocation Business**” means (x) provision of leasing, power and facility management services to third party customers for any white space, a portion of a data center asset that contains at least 300 cabinets, the entirety of a data center asset, or other than the Retail Colocation Business; or (y) provision of built-to-suit data center (with at least 300 cabinets) services to third party customers; and (B) “**Retail Colocation Business**” means provision of data center services, leasing, power and/or facility management services for a portion, and not the entirety, of a data center asset which contains less than 300 cabinets to third party customers.

- (b) **No-Solicitation.** Except as provided in this Section 9.5(a) (Non-Competition), Vianet hereby undertakes that Vianet shall not (and shall cause its Affiliates not to), directly or indirectly, (i) offer or solicit for any employment to any officer, manager, or employee of any Group Company; or (ii) for its own benefit or the benefit of any person or organization, solicit or entice away the customer of any person, firm, company or entity which is or has been a customer of a Group Company for the purpose of offering to such customer goods or services of any business which are competing with the existing business of the Group Company. For the avoidance of doubt, this Section 9.5(b) (No-Solicitation) shall not apply to situations where any Group Company requests Vianet for business support, technology assistance or any form of business cooperation for the purpose of maintaining existing business or exploring business opportunities of such Group Company.
- (c) **Severability.** Each and every obligation under this Section 9.5 (Exclusivity and Non-Competition) shall be treated as a separate obligation and shall be severally enforceable as such. While each Party acknowledges that the restrictions contained in this Section 9.5 (Exclusivity and Non-Competition) are reasonable in all the circumstances it is recognized that the restrictions of the nature in question may fail for technical reasons unforeseen and accordingly, it is hereby agreed and declared that if any of such restrictions shall be adjudged to be void as going beyond what is reasonable in all the circumstances for the protection of the interests of the other Parties or any Group Company but would be valid if part of the wording thereof were deleted or the periods thereof reduced or the range of activities or area dealt with thereby reduced in scope, the said restriction shall apply with such modifications as may be necessary to make it valid and effective.

9.6 **Ordinary Course of Business.**

- (a) Except as set out in the Disclosure Schedule, commencing from the date of this Agreement and continuing through the JV Co 2 Closing Date, Vianet shall cause each Group Company (but excluding WP SPV 1 and WP SPV 2 and in respect of any Group Company that the Investor has become a direct or indirect shareholder, the Investor shall provide commercially reasonable assistance to cause such Group Company),
  - (i) to conduct its business in, and only in, the Ordinary Course of Business and shall use its Best Efforts to preserve intact its current business organizations, keep available the services of its current officers and employees and preserve its relationships with tenants, customers, suppliers and others having business dealings with it to the end that its goodwill and going business value shall not be materially and adversely affected at the first Tranche Closing Date;

- (ii) to take all reasonable steps to protect and preserve its assets;
  - (iii) to maintain its insurance cover on the same terms and to the same extent as exists on the date of this Agreement;
  - (iv) to own, operate, develop and use its assets and Projects and conduct its business and its corporate affairs in compliance with all Applicable Laws and all agreements and arrangements which are binding on it;
  - (v) except as expressly contemplated by the Transaction Documents (including the Restructuring and Transaction Plan), to pay and discharge in accordance with the present practice of such Group Company as at the date of this Agreement (i) all Taxes, assessments, levies, fees and charges imposed upon it or upon or in relation or in connection with its assets and properties and (ii) all lawful and valid claims which, if unpaid, might by law become a lien upon its assets and properties, and maintain such reserves in respect of Taxes, assessments, levies, fees and charges as are required under generally accepted accounting principles, standards and practices consistently applied with the consequences that as at the JV Co 2 Closing Date, all Taxes payable by or claims for taxation which have been or may be asserted against any Group Company have been paid and/or discharged in full and/or moneys may have been set aside for the same; and
  - (vi) to maintain and comply with all permits and licenses granted to it.
- (b) Except as expressly contemplated by the Transaction Documents (including the Restructuring and Transaction Plan), commencing from the date of this Agreement and continuing through the JV Co 2 Closing Date, without the prior written consent of the Investor, Vianet shall cause each Group Company, excluding WP SPV 1 and WP SPV 2, not to do any of the following actions:-
- (i) amend or otherwise change any of its constitutional documents in a matter that is material to the business of such Group Company;
  - (ii) issue, grant, sell, dispose of, pledge or otherwise subject to any Encumbrance, or authorize such issuance, grant, sale, disposition, pledge or subjection to such Encumbrance of, any equity interests of any Group Company;
  - (iii) declare, set aside, make or pay any dividend or other distribution;
  - (iv) reclassify, combine, split, subdivide or redeem, or purchase or otherwise acquire, directly or indirectly, any shares or other ownership interest of any Group Company;
  - (v) sell, transfer or dispose of, granting an Encumbrance over or authorize such sale, transfer, granting of Encumbrance over or disposition of, any properties, rights or assets, except the sale, transfer, granting of Encumbrance over or disposition of properties, rights or assets in the Ordinary Course of Business and which rights, properties or assets do not have a fair market value exceeding RMB100,000;

- (vi) acquire (including by merger, consolidation or acquisition of stock or assets or any other business combination) or enter into or exercise any option to acquire, any equity interests in any corporation, partnership, joint venture or other business organization (or any division thereof) or any property or asset (except any purchase of property or asset in the Ordinary Course of Business);
- (vii) create or incur any Indebtedness in an amount not to exceed RMB100,000 in the aggregate;
- (viii) change its auditor or any of its accounting principles or procedures;
- (ix) enter into any Related Party Transactions between any Group Company on the one hand and Vianet or any of its Affiliates or any Related Party, on the other hand;
- (x) change any material terms of employment and remuneration package of its CEOs and the Key Management and other management teams or the adoption of any employee incentive program excluding any change arising from voluntary resignation of any Person or mutually agreed by the Shareholders;
- (xi) initiate any material litigation, or compromise or settle any existing litigation involving it as a defendant ;
- (xii) enter into any joint venture, partnership or profit share agreements;
- (xiii) in relation to any property of any Group Company, change its existing use, terminate, or give a notice to terminate, a lease, tenancy or licence and shall not agree to a new rent or fee payable under a lease, tenancy or licence;
- (xiv) create, extend or grant any financial or performance guarantee or any similar security or indemnity or contingent obligation relating to the obligations or liabilities of any Person, including letters of comfort or support, other than in the Ordinary Course of Business;
- (xv) settle, release, discharge or otherwise waive any liabilities, claims, demand owed to it by any Person other than in the Ordinary Course of Business and the amount of such liability claims or demand does not exceed RMB800,000 in the aggregate and individually not to exceed RMB300,000; or
- (xvi) announce an intention, enter into any formal or informal agreement or otherwise make a commitment, to do any of the foregoing.

- (c) If, during the foregoing period, the Group Companies engage in any activities in violation of the provisions of this Section 9.6 (Ordinary Course of Business) and such violation is not cured within a reasonable period of time after the occurrence thereof, the Investor may elect to terminate this Agreement pursuant to Section 15.1 (Termination of Agreement).
- 9.7 **Branding.** Subject to applicable laws and listing rules and such terms and conditions as mutually agreed upon by the Parties, VNET and Vianet will allow, and cause their respective Affiliates to allow, the Group Companies to use the intellectual property right (including without limitation, any brands, business names, logos, trademarks and copyrights) of VNET, Vianet and their respective Affiliates. Notwithstanding the foregoing, the Shareholders hereby agree and acknowledge that the Group Companies shall develop and build their own intellectual property rights (including without limitation, any brands, business names, logos, trademarks and copyrights) which are distinct from those of VNET, Vianet and their respective Affiliates.
- 9.8 **Covenants.** Vianet undertakes that Vianet shall, and shall cause its Affiliates to, at the cost of the applicable Group Companies, complete all the matters, actions and transactions provided in **Exhibit 9.8** within the applicable time limits respectively set forth therein or such other time as agreed upon by the Shareholders. The Investor shall provide commercially reasonable assistance as requested by Vianet.
- 9.9 **Financing.** The Shareholders shall use commercially reasonable efforts to use leverage on JV Co 1, JV Co 2 and their respective Subsidiaries in order to maximize the economic returns of the Shareholders.

## 10. CORPORATE GOVERNANCE

### 10.1 **Board and Officers.** The Shareholders hereby agree that:-

#### (a) **Directors and Supervisors.**

- (i) The board of each of JV Co 1 and its Subsidiaries shall consist of five (5) directors, three (3) of which shall be appointed, removed or replaced (with or without cause) by Vianet and the other two (2) of which shall be appointed, removed or replaced (with or without cause) by the Investor. A director appointed by Vianet shall be appointed as the Chairman of the board of each of JV Co 1 and its Subsidiaries, who shall not have any casting vote. The Investor shall be entitled to appoint a person to be an observer with rights to attend and participate and speak (but not vote) in all meetings of the board of each of JV Co 1 and its Subsidiaries, and rights to receive all notices, agenda, papers and other documents and information as if such person were a director of each of JV Co 1 and its Subsidiaries.
- (ii) The board of each of JV Co 2, JV Co 3 and their respective Subsidiaries shall consist of five (5) directors, three (3) of which shall be appointed, removed or replaced (with or without cause) by the Investor and the other two (2) of which shall be appointed, removed or replaced (with or without cause) by Vianet. A director appointed by the Investor shall be appointed as the Chairman of the board of each of JV Co 2, JV Co 3 and their respective Subsidiaries, who shall not have any casting vote. Vianet shall be entitled to appoint a person to be an observer with rights to attend and participate and speak (but not vote) in all meetings of the board of each of JV Co 2, JV Co 3 and their respective Subsidiaries, and rights to receive all notices, agenda, papers and other documents and information as if such person were a director of each of JV Co 2, JV Co 3 and their respective Subsidiaries.

- (iii) Notwithstanding the foregoing, if any Shareholder's Shareholding Percentage in JV Cos is diluted pursuant to the provisions of this Agreement or other Transaction Documents, such Shareholder's corporate governance rights with respect to JV Cos and its Subsidiaries shall be adjusted according to the resultant dilution such that the number of directors that it can appoint to the board of JV Cos and its Subsidiaries will remain directly proportional to its Shareholding Percentage in JV Cos. For the avoidance of doubt, if either Shareholder holds more than 60% of the then issued and outstanding shares in any JV Co, the board of such JV Co shall be enlarged to consist of six (6) directors, four (4) of which shall be appointed, removed or replaced by such Shareholder and the other two (2) of which shall be appointed, removed or replaced by the other Shareholder.
  - (iv) Each onshore Group Company shall have two (2) supervisors, one (1) of which shall be appointed, removed or replaced (with or without cause) by Vianet; and the other one (1) of which shall be appointed, removed or replaced (with or without cause) by the Investor. To the extent permitted by Applicable Law, the general manager of an onshore Group Company shall act as the legal representative of such onshore Group Company.
- (b) Senior Executives. Either Shareholder may recommend suitable candidate for appointment as any of the senior executives of each Group Company (including without limitation the roles of chief executive officer and chief financial officer of the JV Cos and general manager of each Group Company), subject to the approval of the board of directors of the relevant JV Co. Pending the appointment of a chief executive officer of the JV Cos, Josh Chen shall serve as the interim chief executive officer of the JV Cos for a period of no longer than twelve (12) months following the first Tranche Closing. Notwithstanding the foregoing, (i) Vianet shall be entitled to nominate the general manager of each Group Company, who shall be subject to the approval of the board of directors of the relevant JV Co; and (ii) the Investor shall be entitled to nominate the chief financial officer of each Group Company, who shall be subject to the approval of the board of directors of the relevant JV Co and shall (A) have authority over any and all bank accounts of the Group Companies, (B) have any other rights to ensure that the Investor or the Investor Directors may exercise their respective rights in respect of the Reserved Matters, and (C) have responsibility for compliance, including but not limited to anti-corruption compliance, and authority to report directly to the board, including but not limited to making reports on anti-corruption compliance to the board on at least an annual basis; and (iii) each Shareholder may request to dismiss the legal representative or other Key Management of any Group Company if such legal representative or Key Management commits any Misconduct Event and the Shareholders shall take any and all actions to effectuate any dismissal requested by the requesting Shareholder. The replacement for the dismissed legal representative or other Key Management of the applicable Group Company shall be nominated and approved following the normal procedures for the nomination and approval of such position as provided in this Section 10.1(b) (Senior Executives).

- (c) **Investor Director.** Immediately prior to an IPO or REIT, the Shareholders shall act in good faith with relevant advisors and regulatory authorities to replace the corporate governance procedures described in this Section 10 (Corporate Governance) with such procedures and practices that are consistent with the regulatory and listing requirements of the stock exchange on which JV Cos will be listed. Subject to the relevant rules and regulations, in the event any or all of the Investor's rights set forth herein are terminated, the Shareholders acknowledge that the Investor (or its permitted assignee or successor) shall continue, to the extent permissible under Applicable Law and applicable listing rules, to be entitled to appoint at least one (1) member to the board of JV Cos after an IPO or REIT.
- (d) **Appointment.** The Shareholders shall, and shall procure each Group Company to, take any and all necessary actions to duly appoint the director(s) respectively selected by the Shareholders to the board of the relevant Group Company pursuant to this Section 10 (Corporate Governance), including adoption of the relevant shareholder or board resolutions and obtaining all necessary Governmental Approvals.

#### 10.2 Board Meetings and Rights of Shareholders.

- (a) **Board Meetings.** A board meeting of each Group Company may be called by the Chairman of the board of the applicable Group Company or any of the Investor Directors with a prior written notice to all the other directors of the applicable Group Company specifying the date, time, venue and agenda for such board meeting. Such notice must be sent at least seven (7) days prior to the proposed board meeting or such shorter notice period as mutually agreed upon by all directors of JV Cos. Except otherwise provided herein and subject to Section 10.3 (Reserved Matters), resolutions of the board of each Group Company shall be passed by a simple majority at a duly convened meeting.
- (b) **Quorum.** The quorum of a board meeting of each Group Company shall be four (4) directors present in person or by proxy.

The Shareholders shall use their respective commercially reasonable efforts to ensure that the director(s) respectively appointed by them attend the board meetings. If a quorum is not present within an hour from the time specified for a board meeting, such board meeting shall be re-scheduled and a notice specifying the date, time and venue of a re-scheduled board meeting (the "**First Re-scheduled Meeting**") must be sent to all the directors of the applicable Group Company at least seven (7) days prior to the proposed First Re-scheduled Meeting or such shorter notice period as mutually agreed upon by all of the directors.

If at the First Re-scheduled Meeting after all the meeting notices have been duly served, a quorum is still not present within an hour from the specified time of the First Re-scheduled Meeting, the First Re-scheduled Meeting shall be further re-scheduled and another notice specifying the date, time and venue of a further re-scheduled board meeting (the "**Second Re-scheduled Meeting**") must be sent to all the directors of the applicable Group Company at least seven (7) days prior to the proposed Second Re-scheduled Meeting or such shorter notice period as mutually agreed upon by all of the directors.

If at the Second Re-scheduled Meeting after all the meeting notices have been duly served, a quorum is still not present within an hour from the specified time of the Second Re-scheduled Meeting, those directors present shall be deemed a quorum and may transact the business for which the original board meeting was originally convened.

For the avoidance of doubt, the foregoing board meeting, the First Re-scheduled Meeting and the Second Re-scheduled Meeting shall be the same board meeting with the same meeting topics and agenda. A board meeting with a different topic or agenda shall be deemed as a separate board meeting and the foregoing provisions shall apply separately.

- (c) Frequency. Subject to Section 10.2(a) (Board Meetings), the board of each Group Company shall meet not less than quarterly.
- (d) Written Resolutions. Subject to Applicable Laws, anything which may be done by resolution of the directors of any Group Company may, without a meeting and without any previous notice being required, be done by resolution in writing signed by (and thereby signifying their approval thereof) all such directors of the relevant Group Company whose affirmative vote is necessary for passing a resolution at a duly convened meeting (counting all directors of the relevant Group Company as present).
- (e) Chairman. The Chairman shall act as the chairman at all meetings of the board of the applicable Group Company at which the Chairman is present. In the absence of the Chairman, any other director designated by the Chairman shall be entitled to act as the chairman in his place at the meeting. If the Chairman fails to make such designation, a chairman shall be appointed or elected by a simple majority of the directors of the applicable Group Company present at the meeting.
- (f) Participation. The directors of each Group Company may participate in any meeting of the board of the applicable Group Company by means of such telephone, electronic or other communication facilities as permit all persons participating in the meeting to communicate with each other simultaneously and instantaneously, and participation in such a meeting shall constitute presence in person at such meeting. Any Investor Director may require an interpreter to be present at a board meeting at the cost of the relevant Group Company.

- (g) **Annual Business Plan and Budgets.** On or before 15 November of a given year, each of the board of the JV Cos shall prepare an annual business plan and budget for the corresponding JV Co and its Subsidiaries for the succeeding year on the basis of the principles set out in **Schedule C** (each an “**Annual Business Plan and Budget**”), which shall include without limitation, the consolidated operating budget, budget of capital expenditures, and strategic plan for the Group Companies for the succeeding fiscal year. The Annual Business Plan and Budget shall be drafted and discussed by all members of the board of the relevant JV Co, and all comments from all such members shall be reflected therein. The Annual Business Plan and Budget drafted by the board shall be subject to review and approval by the shareholders meeting of the relevant JV Co, which approval shall be granted on or before 15 December of that given year when the applicable Annual Business Plan and Budget is presented to the shareholders meeting of the relevant JV Co for review and approval. The foregoing arrangements with respect to the Annual Business Plan and Budget shall remain in place notwithstanding any subsequent investment in JV Cos after the JV Co 2 Closing, unless otherwise mutually agreed upon by the Shareholders. The first Annual Business Plan and Budget shall be submitted to and approved by the shareholders meeting of each of JV Cos as soon as practical prior to the last Tranche Closing Date.
- (h) **Rights of Shareholders.** The shareholders of each Group Company shall have the right to receive notice of, attend, speak and vote at any meeting of the shareholders of the applicable Group Company. The shareholders of the applicable Group Company shall be able to vote according to their then ownership interests in the applicable Group Company, with its voting percentage equal to their then shareholding percentage (on a fully diluted basis) in the applicable Group Company. Except otherwise provided herein and subject to Section 10.3 (Reserved Matters) and Applicable Laws, resolutions of the shareholders meeting of each of the JV Cos shall be passed by a simple majority at a duly convened shareholders meeting.
- 10.3 **Reserved Matters.** Without any prejudice to the Investor’s rights and interests hereunder, the Shareholders shall procure that no Group Company shall, without the prior written consent of both the Shareholders (or if permitted under Applicable Laws, the unanimous approval of all directors of the board of a Group Company expressly in respect of a specific Reserved Matter), take any of the actions set forth in **Exhibit 10.3** (the “**Reserved Matters**”), provided that, where the approval of one of the Shareholders has not been obtained, then at a meeting at which such matter is considered, such Shareholder shall, in such vote, have such number of votes as equal to the Shareholder who voted in favor of the resolution plus one (as applicable).
- 10.4 **Key Management.** The Shareholders shall: (i) procure that the chief executive officer (or general manager, as applicable) and the chief financial officer of each Group Company (except Josh Chen) enter into employment contracts with the applicable Group Company in form and substance as unanimously approved by the board of JV Cos (each an “**Employment Contract**”); and (y) procure the department heads of each Group Company (if any) enter into employment contracts with the applicable Group Company, which employment contracts may vary, in form and substance, from the Employment Contract (including without limitation, in terms of non-solicitation and non-competition clauses); provided, however, that such variation shall be subject to unanimous approval by the board of JV Cos. The Shareholders shall cause each member of Key Management shall:-
- (a) be an employee of a Group Company (except Josh Chen);
- (b) not work, whether formally or informally, for any other Person that is not a Group Company; and
- (c) comply with the terms of his or her Employment Contract with the applicable Group Company and the Applicable Laws.
- 10.5 **Information and Inspection Rights of Investor.** Subject to compliance with Applicable Laws and listing rules, the Investor shall be entitled to the information and inspection rights set forth in **Exhibit 10.5**.

## 11. TRANSFER RESTRICTIONS

11.1 Restrictions on Transfer. Unless otherwise provided under this Agreement or other Transaction Documents, none of the Shareholders may Transfer its shares in JV Cos without the prior written consent of the other Shareholder until the earlier of (a) the expiration of five (5) years following the first Tranche Closing Date, or (b) the occurrence of an IPO or REIT.

11.2 Permitted Transfers. The restrictions on Transfer set forth in this Section 11 (Transfer Restrictions) shall not apply to the following Transfers (each such Transfer, a "**Permitted Transfer**"):-

- (a) Any Transfers by any Shareholder to one or more of its Affiliates; provided that (i) the Transfer otherwise complies with Section 11.7 (Deed of Adherence) where applicable; (ii) in the event such transferee would no longer qualify as an Affiliate of such Shareholder, such transferee shall immediately Transfer the shares in JV Cos to such Shareholder or to an Affiliate of such Shareholder; and (iii) in the event of any such Transfer in accordance with this Section 11.2 (Permitted Transfer), such Shareholder shall provide prompt notice of such Transfer to the other Shareholders and JV Cos;
- (b) Any Transfer of any share, equity or other interest in any direct or indirect shareholder or investor of WP; or
- (c) Any Transfers by the Investor pursuant to Section 13 (Exit).

11.3 Right of First Offer. Subject to Section 11.1 (Restrictions on Transfer), Section 11.2 (Permitted Transfers) and Section 13 (Exit):-

- (a) Sale Notice. If a Shareholder (the "**Transferring Shareholder**") intends to Transfer all or any portion of the shares owned by such Transferring Shareholder (such Shares to be Transferred, the "**Subject Shares**") in JV Cos, the Transferring Shareholder shall give a written notice (the "**Sale Notice**") to the other Shareholder (the "**Non-Transferring Shareholder**") offering to sell all (but not less than all) of the Subject Shares to the Non-Transferring Shareholder, which notice shall set forth the price on which the Transferring Shareholder is willing to sell the Subject Shares (and, if the Transferring Shareholder has received any proposal from a potential transferee for the Transfer of the Subject Shares, the terms and conditions of such proposal and the identity of such potential transferee). For a period of forty-five (45) days following the Non-Transferring Shareholder's receipt of such notice (the "**ROFO Negotiation Period**"), the Transferring Shareholder and the Non-Transferring Shareholder shall negotiate in good faith with each other the terms and conditions upon which such Non-Transferring Shareholder may acquire all (but not less than all) of the Subject Shares from the Transferring Shareholder. During the ROFO Negotiation Period, the Transferring Shareholder may not engage in any negotiation or discussion with any potential transferee with respect to the Subject Shares other than the Non-Transferring Shareholder.

- (b) Completion Period. In the event the Transferring Shareholder and the Non-Transferring Shareholder reach an agreement with respect to all of the Subject Shares within the ROFO Negotiation Period, (i) within twenty-one (21) days after the date of the foregoing agreement, the foregoing Non-Transferring Shareholder shall pay to the Transferring Shareholder a non-refundable deposit in an amount of 10% of the transfer price set forth in the Sale Notice; and (ii) the relevant Shareholders shall enter into a share transfer agreement and an instrument of transfer and complete the Transfer of all of the Subject Shares within Forty-five (45) days of entry into such agreement (subject to extensions of up to 120 days as required to obtain requisite regulatory approvals) (the “**ROFO Completion Period**”).
- (c) Sale at Liberty. In the event (i) no agreement in writing with respect to all of the Subject Shares is reached between the Transferring Shareholder and the Non-Transferring Shareholder within the ROFO Negotiation Period, or (ii) such an agreement is reached but the Transfer contemplated thereunder fails to be completed within the ROFO Completion Period, then the Transferring Shareholder (unless the Transferring Shareholder causes the Transfer in this Section 11.3(c)(ii) to fail to be completed) shall be entitled to engage in negotiations and discussions with any potential third party transferee, and to sell all (but not less than all) of the Subject Shares at a price not less than the price set forth in the Sale Notice within a period of 120 days (subject to extensions of up to 120 days as required to obtain requisite regulatory approvals) following the end of the ROFO Negotiation Period or the ROFO Completion Period, as applicable.
- (d) Vianet’s Designation. In the case of the Investor being the Transferring Shareholder, Vianet may designate Josh Chen, Tus-Holdings Co., Ltd. (启迪控股股份有限公司) or any other party to exercise the right of first offer provided under this Section 11.3 (Right of First Offer)

11.4 Tag-along Right. Without any prejudice to Section 11.1 (Restrictions on Transfer) through 11.3 (Right of First Offer), if Vianet proposes to Transfer its shares in JV Cos, in whole or in part, the Investor shall have the tag-along right pursuant to the following:-

- (a) Tag-Along. The Investor shall have the right to participate in the proposed Transfer by Vianet to sell all or part of its shares in JV Cos, on the same terms and subject to the same conditions as specified in the Sale Notice issued by Vianet pursuant to Section 11.3 (Right of First Offer), by issuing to Vianet a written notice (the “**Tag-Along Notice**”) within one (1) month after Investor’s receipt of the Sale Notice. The Tag-Along Notice shall specify the series and number of shares of JV Cos which the Investor elects to sell. Unless the third party buyer of the shares to be Transferred by Vianet agrees to purchase more shares held by the Investor, the number of shares in JV Cos that can be sold by the Investor shall not exceed the total number of shares to be Transferred to such third party buyer multiplied by the Shareholding Percentage of the Investor in JV Cos.

- (b) **Procurement.** Vianet shall procure that:-
- (i) All of the relevant parties to the Transfer shall execute such additional documents as may be necessary or appropriate to effectuate such Transfer;
  - (ii) Vianet shall not Transfer any share in JV Cos to the foregoing proposed transferee unless and until the proposed transferee has purchased all of the shares set forth in the Tag-Along Notice from the Investor and the corresponding share purchase price has been paid to the Investor in full; and
  - (iii) The closing of the Transfer of shares held by the Investor in JV Cos shall occur prior to or simultaneously with the closing of the Transfer of shares held by Vianet.
- 11.5 **No Indirect Transfer.** The Parties agree that the Transfer restrictions in this Section 11 (Transfer Restrictions) may not be avoided by and shall be applied to any Transfer of the shares (or other equity interests) in any direct or indirect shareholder of JV Cos. Any Transfer of any shares (or other equity interests) in a direct or indirect shareholder of JV Cos in violation of this Section 11 (Transfer Restrictions) shall be null and void and shall be deemed to be a breach of this Section 11 (Transfer Restrictions) by the relevant direct shareholder of JV Cos.
- 11.6 **Ceasing to Apply.** For the avoidance of doubt, any and all restrictions in respect of Transfer by the Investor under this Section 11 (Transfer Restrictions) shall cease to apply with immediate effect upon the earlier of (a) an IPO or REIT; or (b) the occurrence of any of the exit events set forth in Section 13 (Exit).
- 11.7 **Deed of Adherence.** No direct Transfer of any share in JV Cos shall be made, unless the Person to whom any such share is directly Transferred or issued shall first have executed and delivered a Deed of Adherence in the form set out in Exhibit 11.7. The Shareholders agree to extend the benefit of this Agreement to any Person who acquires shares in JV Cos in accordance with this Agreement and enters into a Deed of Adherence in the form set out in Exhibit 11.7, but without prejudice to the continuation inter se of the rights and obligations of the original Shareholders to this Agreement and all other Persons who have entered into such a Deed of Adherence.
- 11.8 **Concurrent Transfer.** Notwithstanding any other provisions hereof, unless otherwise agreed to by the other Shareholders in writing, none of the Shareholders may Transfer any of its shares in any JV Co without a proportionate Transfer by such Shareholder of its shares in each of the other JV Cos, *vis versa* (which, for the avoidance of doubt, shall include without limitation, any tag-along, drag-along, put option arrangements). For the avoidance of doubt, “a proportionate Transfer” means a Transfer of a percentage of all the shares held by a Shareholder in each of such other JV Cos that is equal to the percentage of the shares Transferred by such Shareholder in such JV Co to all the shares held by such Shareholder in such JV Co immediately prior to such Transfer.
- 11.9 **Compliance of Restrictions.** The Parties shall, and shall procure their respective Affiliates and the relevant directors thereof to fully comply with the restriction provided in this Section 11 (Transfer Restrictions).

## 12. IPO OR REIT

- 12.1 **IPO or REIT.** The Parties shall use their commercially reasonable efforts to procure that JV Cos achieve (a) an initial public offering (“**IPO**”); or (b) listing of JV Cos and/or its assets as a real estate investment trust (“**REIT**”) with location and other terms and conditions to be mutually agreed upon by the Shareholders in writing, in each case by the end of five (5) years (or any other time period mutually agreed to by the Shareholders in writing) following the first Tranche Closing Date. The Parties may also endeavor to achieve a standalone IPO offering or REIT of JV Co 1, JV Co 2 and/or JV Co 3 in order to maximize the economic interests of the Shareholders.
- 12.2 **Alternative.** Subject to Applicable Laws, the Shareholders shall use good faith and their respective Best Efforts to entitle the Investor to the corresponding economic rights and benefits as well as contractual protections that are commensurate with those available to the Investor hereunder to the fullest extent permitted by law should any of such the rights, benefits or protections of the Investor as contemplated by this Agreement and other Transaction Documents are found to be unacceptable by the relevant stock exchange or other relevant Government Entities or institutions.
- 12.3 **Merger of JV Cos.**
- (a) **Merger.** For the purpose of achieving an IPO or a REIT of JV Cos,
- (i) each Shareholder shall have an option, by serving a written notice (the “**Injection Notice**”) to the other Shareholder, to swap the requesting Shareholder’s shares in JV Co 1 and/or JV Co 3 with newly issued shares of JV Co 2 or to swap the requesting Shareholder’s shares in JV Co 1, JV Co 2 and/or JV Co 3 with newly issued shares of another holding company established for the purpose of an IPO or a REIT (the “**Listing Entity**”);
- (ii) each Shareholder shall have an option, by serving a written notice (the “**Merger Notice**”) to the other Shareholder, requesting that both Shareholders shall swap their respective shares in JV Co 3 with newly issued shares of JV Co 2 or to swap their respective shares in each of JV Co 2 and JV Co 3 with newly issued shares of the Listing Entity pursuant to the provisions of Section 12.3(b) (Injection Share Swap); and/or
- (iii) the Investor shall have an option, by serving a written request (the “**Merger Request**”) to Vianet if Vianet’s holding of the shares in JV Co 1 will adversely affect an IPO or a REIT of JV Cos, to request a merger of JV Cos (by way of an injection of the shares held by all the Shareholders in JV Co 1 and JV Co 3 into JV Co 2 or an injection of the shares held by all the Shareholders in JV Cos into the Listing Entity through a share swap pursuant to the provisions of Section 12.3(b) (Injection Share Swap) or any other more tax-efficient way as mutually agreed the Shareholders) with a goal to achieve an IPO or a REIT of JV Cos, in which case Vianet shall use commercially reasonable efforts to facilitate the foregoing request by the Investor. For the avoidance of doubt, Vianet shall not be obligated to inject its 51% shares in JV Co 1 into JV Co 2 or other Listing Entity.

- (b) Injection Share Swap.
- (i) Upon a Shareholder's receipt of the Injection Notice, the Shareholders shall cause JV Co 2 (or the Listing Entity, as applicable) to purchase any and all of the shares held by the requesting Shareholder in JV Co 1 and/or JV Co 3 (or JV Co 1, JV Co 2 and/or JV Co 3, as applicable) in consideration of new shares to be issued by JV Co 2 (or the Listing Entity, as applicable) to the requesting Shareholder, the number of which shall be calculated based on the respective fair market values of the relevant JV Cos.
  - (ii) Upon a Shareholder's receipt of the Merger Notice, the Shareholders shall cause JV Co 2 (or the Listing Entity, as applicable) to purchase any and all of the shares held by both Shareholders in JV Co 3 (or JV Co 2 and JV Co 3, as applicable) in consideration of new shares to be issued by JV Co 2 (or the Listing Entity, as applicable) to the Shareholders, the number of which shall be calculated based on the respective fair market values of the relevant JV Cos.
  - (iii) Upon Vianet's receipt of the Merger Request, the Shareholders shall use commercially reasonable efforts (but shall not be obligated) to cause JV Co 2 (or the Listing Entity, as applicable) to purchase any and all of the shares held by the Shareholders in JV Co 1 (or JV Co 1 and JV Co 3, as applicable) in consideration of new shares to be issued by JV Co 2 (or the Listing Entity, as applicable) to the Shareholders, the number of which shall be calculated based on the respective fair market values of the relevant JV Cos; and for the avoidance of doubt, Vianet shall not be obligated to accept such offer and inject its 51% shares in JV Co 1 into JV Co 2.
- (c) Fair Market Value. For the purpose of determination of the foregoing fair market values, each of the Shareholders shall appoint one (1) Appraiser. The Appraisers shall each determine the fair market values of each of the relevant JV Cos, based on the principles set forth in Exhibit 12.3(c), and submit a valuation report to the Shareholders within one (1) month of their appointment. The arithmetic average of the appraisal results by the Appraisers shall be used as the binding fair market values of the relevant JV Cos. Each of the Shareholders shall bear the cost of its own selected Appraiser.

### 13. EXIT

If: (a) neither an IPO nor a REIT of JV Cos and/or its assets occurs by the end of five (5) years (or any other time period mutually agreed to by the Shareholders in writing) following the first Tranche Closing Date, then, at any time after expiry of the foregoing five (5) years (or any other time period mutually agreed to by the Shareholders in writing); (b) any Material Breach under this Agreement or other Transaction Documents occurs; or (c) JV Cos fail to undertake any new Project other than the Existing Projects for a period of any consecutive twenty-four (24) months following the first Tranche Closing Date, then the Investor shall be entitled to, in its sole discretion, exit from its investments in the Group Companies via one or more of the following exit mechanisms:-

13.1 Investor's Marketing Right.

- (a) Investor's Sale Notice. The Investor shall be entitled to give a Sale Notice to Vianet pursuant to Section 11.3(a) (Sale Notice) and Vianet shall be entitled to the right of first offer pursuant to the provisions of Section 11.3 (Right of First Offer).
- (b) Negative Decision Notice. If (i) Vianet elects not to exercise its right of first offer pursuant to Section 11.3 (Right of First Offer); or (ii) Vianet fails to pay the non-refundable deposit pursuant to the provisions of Section 11.3(b) (Completion Period), then, the Investor is at liberty to Transfer the Investor's Subject Shares to any third party, at a price no less than the price set forth in the Investor's Sale Notice, and the Investor shall be entitled to the Drag-Along Right pursuant to the provisions of Section 13.1(c) (Drag-Along Right).
- (c) Drag-Along Right. The Investor shall be entitled to the Drag-Along Right pursuant to the following provisions:-
  - (i) The Investor shall have the right (the "**Drag-Along Right**") to require Vianet to sell all (but not less than all) of the shares held by Vianet in JV Cos to the third party buyer described in Section 13.1(b) (Negative Decision Notice) at the same per share price at which the Investor proposes to sell its shares in JV Cos to third party buyer described in Section 13.1(b) (Negative Decision Notice) the by delivering a written notice to Vianet (the "**Drag-Along Notice**") (the "**Drag-Along Sale**").
  - (ii) In the event that the Investor delivers the Drag-Along Notice, Vianet shall (A) make the same representations, warranties, covenants, indemnities and other agreements as the Investor and/or its Affiliates agree to make in connection with the Drag-Along Sale, provided that any representations and warranties that are specific to the Investor and/or its Affiliates or Vianet, such as title to shares, shall be made severally and not jointly, (B) obtain any required consents or approvals in relation to such Drag-Along Sale; (C) pay its proportionate share of costs and expenses (excluding, for the avoidance of doubt, Taxes payable by the Investor and/or its Affiliates or Vianet, as the case may be, in connection with the sale of their respective shares as well as penalties for failure to file or delay in filing with any competent Government Authority by such Shareholder, which shall be paid and borne by each such Shareholder on its own) incurred in connection with the Drag-Along Sale and (D) execute any agreements or instruments and take such other steps and provide such other cooperation and assistance as may reasonably be necessary or requested by the Investor in order to consummate the Drag-Along Sale upon the terms stated in the Drag-Along Notice.
  - (iii) Notwithstanding the foregoing provisions, the Investor's Drag-Along Right shall not apply to any shares held by Vianet in JV Co 1.

13.2 Share Swap with Vianet ListCo.

- (a) Share Swap Right. If Vianet or any of its Affiliates including VNET (“**Vianet ListCo**”) remains a listed company or achieves another initial public offering, the Investor shall have an option (the “**Share Swap Right**”), by serving a written notice (the “**Share Swap Notice**”) to Vianet, to compel an injection of all or part of the shares held by the Investor in JV Cos (the “**Swap Shares**”) into Vianet ListCo through a share swap (the “**Share Swap**”) pursuant to the provisions of Section 13.2(b) (Share Swap), subject to regulatory approval and approval by the shareholders (and/or board, as may be required by Applicable Laws) meeting of Vianet ListCo.
- (b) Share Swap. Upon receipt of the Share Swap Notice, Vianet shall cause Vianet ListCo to purchase any and all of the Swap Shares in consideration of new shares to be issued by Vianet ListCo to the Investor, the number of which shall be calculated based on the respective fair market values of JV Cos determined pursuant to the provisions of Section 12.3(c) (Fair Market Value) and the then actual publicly traded share price of Vianet ListCo.

13.3 Trade Sale. Upon the consent of the Shareholders, the Shareholders shall appoint an investment bank of international repute to procure a sale by JV Cos of all or substantially all of their assets and undertakings (whether by way of a share sale, an asset sale or a combination of both) at a valuation acceptable to the Shareholders, and the Shareholders shall extend all necessary cooperation and assistance to facilitate the sale (including providing assistance to the potential purchasers and their advisers in the conduct of any due diligence investigation in respect of the Group Companies). Upon completion of the trade sale, the Shareholders shall take the necessary steps to distribute the sale proceeds from the sale of each JV Co to the Shareholders on a *pro rata* basis pursuant to their respective then-current Shareholding Percentages in each JV Co.

13.4 Dissolution Exit.

- (a) Dissolution Notice. The Investor may (but is not obligated to), in its sole discretion, elect to exit (the “**Dissolution Exit Option**”) from its investment in JV Cos pursuant to Section 13.4(b) (Dissolution Exit) by serving a written notice to Vianet (the “**Dissolution Notice**”). For the avoidance of doubt, any sale or transfer in connection with the exercise of the Dissolution Exit Option shall not be subject to the Transfer restrictions set forth in Section 11 (Transfer Restrictions).
- (b) Dissolution Exit. After serving the Dissolution Notice, the Investor may initiate the break-up of JV Cos (the “**Dissolution Exit**”) and arrange for the fair market value of JV Cos to be determined as follows:-
  - (i) Each of the Shareholders shall appoint an Appraiser within five (5) days after the date of service of the Dissolution Notice to each determine the fair market value of JV Cos, based on the principles set forth in Exhibit 12.3(c);
  - (ii) The Appraisers shall submit a valuation report setting out the fair market value within one (1) month of their respective appointment; and
  - (iii) The fair market value of JV Cos shall be the arithmetic average of the fair market values submitted by the two (2) Appraisers.

The Shareholders shall (and shall cause the Group Companies to) provide the Appraisers with all information reasonably required for the purposes of determining the fair market value of JV Cos. The cost of such appraisal shall be paid and borne by JV Cos.

(c) Asset Distribution. The Shareholders shall take turns to select Project Companies to be transferred to itself or its Affiliates until each of the Shareholders (or their respective Affiliates, as applicable) receives its share in the fair market value of JV Cos based on its Shareholding Percentage in JV Cos; provided, however, that (i) the Investor shall have the right to the first selection, and Vianet shall have the right to the second selection; and (ii) the Investor shall be entitled to a priority to be distributed all available cash of JV Cos. If, after completion of the foregoing selection, there is any shortfall between the fair market value of the Project Companies selected by any Shareholder and the amount that should be distributed to such Shareholder pursuant to this Section 13.4(c) (Asset Distribution), such shortfall shall be made up for in cash by the other Shareholder that receives any excess distribution. The Shareholders shall use their respective Best Efforts to cause the transfer or disposal of each Project Company to be completed within 180 days after the date of service of the Dissolution Notice.

13.5 Actions to Effectuate Investor's Exit. Vianet shall, and shall cause its Affiliates, appointed directors, permitted successors, transferees or assignees to, procure the Group Companies take any and all necessary actions to effectuate the Investor's exit pursuant to the provisions hereof.

13.6 Late Payment Fee. If either Shareholder fails to pay to the other Shareholder any due and payable amount in a timely manner under this Section 13 (Exit), such default Shareholder shall pay to the other Shareholder a late payment fee at a daily interest rate of 0.05%.

13.7 Taxes. Without prejudicing the rights and interests of the Investor under this Section 13 (Exit), each Shareholder shall pay and bear the Taxes arising from or in connection with the exit mechanism set forth in this Section 13 (Exit) payable by said Shareholder pursuant to the Applicable Law; provided, however, that the Shareholders shall use their respective Best Efforts to ensure that the exit mechanism set forth in this Section 13 (Exit) be implemented in a most tax-efficient way.

## 14. INDEMNITY

14.1 Survival of Representations and Warranties. The representations and warranties of the Parties in this Agreement and any certificate delivered pursuant hereto shall survive the JV Co 2 Closing and the completion of the Transactions.

14.2 General. If there occurs any misrepresentation, breach of warranty, breach of covenant, or other violation by any Party under this Agreement or any other Transaction Documents, such Party shall indemnify and hold harmless other Parties, their respective Affiliates, together with the senior management, directors, employees thereof, from and against any and all Indemnifiable Losses suffered by such other Parties, such Affiliates, such senior management, directors or employees, directly or indirectly, in relation to the foregoing.

14.3 **Indemnity by Vianet.** Without prejudice to the generality of Section 14.2 (General), Vianet shall indemnify the Investor and its Affiliates against any and all Indemnifiable Losses suffered by the Investor and its Affiliate arising out of or in connection with the matters set forth in Exhibit 14.3 due to Vianet's fault as soon as commercially reasonable (but in no event later than forty-five (45) days) after the occurrence of the foregoing Indemnifiable Losses. For the avoidance of doubt, each of the following shall be deemed as "due to Vianet's fault": (a) there is any violation of Applicable Laws by Vianet, the Group Companies or their respective Affiliates; and (b) there is any breach of any binding contract, agreement or other document in connection with the matters set forth in Exhibit 14.3 by Vianet, the Group Companies or their respective Affiliates.

In the event any Group Company suffers any Indemnifiable Loss that gives rise to or otherwise entitles the Investor and/or its Affiliates to any indemnification by Vianet hereunder, Vianet shall have the right to either (i) indemnify such Group Company for the entire amount of the Indemnifiable Loss suffered by such Group Company or (ii) indemnify the Investor (or, at the Investor's sole and absolute discretion, an Investor's designee) for the proportion of the Indemnifiable Loss that is proportionate to the Investor's direct or indirect shareholding percentage in such Group Company.

14.4 **Non-Exclusive.** The foregoing indemnity provisions are not in derogation of other contractual and statutory remedies and rights any Party may have under this Agreement, other Transaction Documents and Applicable Law. For the avoidance of doubt, no Party is entitled to any repetitive payment and indemnity arising from or in relation to the same breach or default by any other Party.

## 15. TERMINATION

15.1 **Termination of Agreement.** This Agreement may be terminated:-

- (a) by all the Parties upon their unanimous written consent;
- (b) by the Investor if the Investor elects to exercise the Dissolution Exit Option pursuant to Section 13.4 (Dissolution Exit);
- (c) by the Investor, if neither tranche of the JV Co 2 Closing in respect of Daxing Project or Yizhuang Project occurs by the Long Stop Date; provided, however, if the failure to occur is solely due to any breach by the Investor of this Agreement, the Investor shall not have the right to terminate this Agreement pursuant to this Section 15.1(c);
- (d) by Vianet, if neither tranche of the JV Co 2 Closing in respect of Daxing Project or Yizhuang Project occurs by the Long Stop Date solely due to any breach by the Investor of this Agreement;
- (e) by the Investor if Vianet fails to pay Vianet's Tranche Subscription Price for the first tranche of the JV Co 2 Closing and such failure is not cured within forty (40) days;
- (f) by Vianet if the Investor fails to pay the Investor's Tranche Subscription Price for the first tranche of the JV Co 2 Closing, and such failure is not cured within forty (40) days; or fails to release the Onshore Escrow Account pursuant to the provisions of Section 4.3(e) (Release of Onshore Escrow Account), and such failure is not cured within five (5) Business Days;

- (g) by the Investor, if there occurs a Material Adverse Effect after the date of this Agreement and prior to the JV Co 2 Closing Date (solely for this Section 15.1(g), items (b)(ii) and (b)(iii) in the definition of “Material Adverse Effect” as set forth in Exhibit 1.1 shall not apply in determining whether a Material Adverse Effect occurs);
- (h) by the Investor if there is a Material Breach;
- (i) by Vianet if there is an Investor Material Breach;
- (j) by any Shareholder upon the winding up of JV Cos and completion of the distribution of proceeds, if any, from such winding up;
- (k) with respect to a Shareholder, upon the date on which such Shareholder ceases to hold any shares in JV Cos; provided, however, that such Shareholder’s cessation to hold any shares shall not be a breach of this Agreement;
- (l) by any Shareholder upon the successful completion of an IPO or REIT of any of JV Cos or their Subsidiaries (provided that such termination shall only be applicable to those provisions hereof relating to such Group Company that achieves an IPO or REIT); or
- (m) by either Shareholder if any Government Entity having relevant jurisdiction or power mandatorily requires that the Transactions contemplated hereby be terminated and the Shareholders fail to resolve such requirement by such Government Entity after using Best Efforts within 180 days after the date of such requirement by such Government Entity.

15.2 Effects of Termination. If this Agreement is terminated pursuant to the provisions of Section 15.1 (Termination of Agreement):-

- (a) No Further Effect. This Agreement shall become invalid and have no further effect; provided, however, that termination of this Agreement (howsoever occasioned) shall not affect any accrued rights or liabilities to any Shareholder, nor shall it affect the effect of any provision hereof which is expressly or by implication intended to come into or continue in force on or after such termination, including those sections set out in Section 15.3 below;
- (b) Termination of Ancillary Agreements. The Parties hereby agree that they shall take any and all necessary actions to terminate any ancillary agreements entered into in connection with this Agreement; and

15.3 Survival. Notwithstanding any other provisions, the provisions of Section 9.3 (Confidentiality and Publicity), Section 13 (Exit), Section 14 (Indemnity), this Section 15 (Termination) and Section 16 (Miscellaneous) shall survive any expiration or termination of this Agreement.

16. MISCELLANEOUS

16.1 Taxes and Expenses.

- (a) Taxes. Each of the Parties shall bear all Taxes arising from the Transactions contemplated hereby pursuant to the requirements of Applicable Laws.
- (b) Expenses. In the event that the Transactions contemplated hereby are not consummated, each of the Parties shall bear its own due diligence costs, advisory fees and costs and expenses incurred in connection with their respective negotiation and preparation of this Agreement and any other related agreements.
- (c) Reimbursement. In the event that the Transactions contemplated hereby are consummated, the Group Companies shall pay to each of the Shareholders their respective reasonable due diligence costs, advisory fees and costs and expenses incurred in connection with their respective negotiation and preparation of this Agreement and any other related agreements, which are subject to a cap of US\$500,000 for each of the Shareholders. The Shareholders shall provide the Group Companies with valid invoices to support the foregoing reimbursements.

16.2 Binding Effect; Assignment. This Agreement shall be binding upon and shall be enforceable by each Party, its successors and permitted assigns. Subject to Section 11.2 (Permitted Transfers), no Party may assign any of its rights or obligations hereunder without the prior written approval of the other Parties.

16.3 Governing Law. This Agreement shall be governed by, and construed in accordance with, the laws of Hong Kong without regard to conflict of laws principles thereunder.

16.4 Dispute Resolution.

- (a) Dispute. Any dispute, controversy or claim (each, a “**Dispute**”) arising out of or relating to this Agreement, or the interpretation, breach, termination or validity hereof, shall be referred to and finally resolved by arbitration administered by the Hong Kong International Arbitration Center (“**HKIAC**”) in accordance with the HKIAC Administrated Arbitration Rules (the “**Rules**”) in effect when the Notice of Arbitration is submitted, which Rules are deemed to be incorporated by reference into this Section 16.4 (Dispute Resolution). The seat of arbitration shall be Hong Kong. Before resolving the Dispute by way of arbitration as provided in this Section 16.4 (Dispute Resolution), the Dispute shall be resolved at the first instance through consultation between the Parties to such Dispute. Such consultation shall begin immediately after any Party has delivered written notice to any other Party to the Dispute requesting such consultation (the “**Notice of Escalation of Dispute**”). If the Dispute is not resolved within thirty (30) days following receipt of the Notice of Escalation of Dispute in accordance with Section 16.7 (Notices), the Dispute shall be submitted to arbitration by any of the Parties in accordance with this Section 16.4 (Dispute Resolution). The thirty (30)-day consultation period set out in this Section 16.4(a) (Dispute) shall not apply to applications seeking conservatory or interim relief.

- (b) Arbitration Tribunal. The arbitral tribunal shall be composed of three (3) arbitrators. The arbitration proceedings shall be conducted in English. If the Rules are in conflict with the provisions of this Section 16.4 (Dispute Resolution), including but not limited to the provisions concerning the appointment of arbitrators, the provisions of this Section 16.4 (Dispute Resolution) shall prevail. The arbitrators shall decide any Dispute submitted by the Parties strictly in accordance with the substantive law of Hong Kong.
- (c) Matters Not in Dispute. When any Dispute occurs and when any Dispute is under arbitration, except for the matters in dispute, the Parties shall continue to fulfill their respective obligations and shall be entitled to exercise their rights under this Agreement. The award of the arbitral tribunal shall be final and binding upon the Parties and shall be enforceable in any court of competent jurisdiction. The costs of arbitration shall be borne by the losing Party on full indemnity basis, unless otherwise determined by the arbitral tribunal.
- (d) Exclusive Remedy. The Dispute resolution provisions of this Section 16.4 (Dispute Resolution) shall be the sole and exclusive remedy and process to resolve any Disputes under or pursuant to this Agreement. Nothing in this Section 16.4 (Dispute Resolution) shall be construed as preventing any Party from seeking conservatory or interim relief (including injunction, specific performance or other similar or comparable forms of equitable relief) from any court of competent jurisdiction. For the avoidance of doubt, the thirty (30)-day consultation period set out in Section 16.4(a) (Dispute) shall not apply to applications seeking conservatory or interim relief.

16.5 Language. This Agreement shall be executed in English.

16.6 Effectiveness and Amendments. Except as otherwise permitted herein, this Agreement and its provisions may be amended, changed, waived or terminated only by a writing signed by each of the Parties. This Agreement shall enter into effect from the date when this Agreement is executed by all of the Parties or their respective duly authorized representatives.

16.7 Notices. All notices, claims, requests, demands and other communications under this Agreement shall be made in writing and shall be delivered to any Party hereto by hand or sent by facsimile, or sent, postage prepaid, by reputable overnight courier services at the address given for such Party on Exhibit 16.7 (or at such other address for such Party as shall be specified by like notice), and shall be deemed given when so delivered by hand, or if sent by facsimile, upon receipt of a confirmed transmission receipt, or if sent by overnight courier, seven (7) days after delivery to or pickup by the overnight courier service. Any of the foregoing notices and other communications may be accompanied with (but not replaced by) email to the email address given for a Party on Exhibit 16.7 (or at such other email address for such Party as shall be specified by like notice). Each Party shall promptly (and in any event within fourteen (14) days of the event taking place) notify the other Parties shall there be a change in the address of service.

16.8 Entire Agreement. This Agreement and all other Transaction Documents (together with documents mentioned herein and therein) constitute the entire agreement among the Parties with respect to the subject matter hereof and supersedes all prior written or oral understandings or agreements (including without limitation, the Framework Agreement).

- 16.9 Severability. If any provision of this Agreement shall be held invalid or unenforceable to any extent, the remainder of this Agreement shall not be affected thereby and shall be enforced to the greatest extent permitted by Applicable Law.
- 16.10 Counterpart Execution. This Agreement shall be executed in three (3) counterparts, each of which shall be deemed an original but all of which together shall constitute one and the same instrument. Each Party shall hold one (1) counterpart.
- 16.11 Drafting Presumption. This Agreement shall be construed fairly as to each Party regardless of which Party drafted it. Each Party acknowledges and agrees that each of them played a significant and essential role in the preparation, drafting and review of this Agreement.
- 16.12 Conflicts among Transaction Documents. In the case of any conflict between this Agreement and other Transaction Documents, this Agreement shall prevail as among the Parties only, and the Parties shall procure that the constitutional documents of the relevant Group Companies are promptly amended, to the extent permitted by Applicable Laws, in order to remove such conflict.
- 16.13 Limitation on Benefits of this Agreement. A person who is not a party (or the successor or assignee, immediate or otherwise, of a party, or the person becoming a party by novation) to this Agreement shall not have any rights under the Contracts (Rights of Third Parties) Ordinance (Cap. 623) to enforce any term of this Agreement.

*[Remainder of this page intentionally left blank; signature pages to follow.]*

**IN WITNESS WHEREOF**, each of the Parties hereto has caused this Agreement to be executed by their duly authorized signatories on the date first set forth above.

**21VIANET GROUP, INC.**

By: /s/ Sheng CHEN

Name: Sheng CHEN

Title: Director

By: /s/ Steve Zhang

Name: Steve Zhang

Title: Director

**21VIANET DRP INVESTMENT HOLDINGS LIMITED**

By: /s/ Sheng CHEN

Name: Sheng CHEN

Title: Director

By: /s/ Steve Zhang

Name: Steve Zhang

Title: Director

**IN WITNESS WHEREOF**, each of the Parties hereto has caused this Agreement to be executed by their duly authorized signatories on the date first set forth above.

**MARBLE STONE HOLDINGS LIMITED**

By: /s/ Tara O'Neill

Name: Tara O'Neill

Title: Director

## Definitions

1. The following terms shall have the following meanings:-

“**21Vianet HK**” means 21 ViaNet Group Limited (世纪互联集团有限公司), a limited liability company incorporated under the laws of Hong Kong.

“**21Vianet VNB**” means Beijing 21Vianet Broad Band Data Center Co., Ltd. (北京世纪互联宽带数据中心有限公司), a limited liability company incorporated under the laws of the PRC.

“**Action**” means any claim, action, suit, arbitration, inquiry, proceeding or investigation by or before any Government Entity.

“**Affiliate**” with respect to a specified Person means (a) in the case of an individual, such Person’s siblings, spouse and lineal descendants or antecedent (whether natural or adopted) and any trust formed and maintained solely for the benefit of such Person, such Person’s siblings, spouse and/or such lineal descendants or antecedent, and (b) in the case of any Person, a Person that directly, or indirectly through one or more intermediaries, Controls or is Controlled by, or is under common Control with, the Person specified, and with respect to the Investor, excludes JV Cos and any of their respective Subsidiaries or other Affiliates. In the case of any of the Parties being an investment fund (or a Subsidiary of an investment fund), the term “Affiliate” shall include, without limitation, any other investment fund (or a Subsidiary of any such investment fund) managed by the same manager of such investment fund (or, if such Party is a Subsidiary of an investment fund, the same manager of the investment fund of which such Party is a Subsidiary).

“**AIC**” means the State Administration for Industry and Commerce and/or its local branches, as applicable.

“**Anti-Bribery Laws**” means (a) the US Foreign Corrupt Practices Act of 1977, as amended, and the rules and regulations issued thereunder, (b) the PRC Criminal Law, the PRC Anti-Unfair Competition Law, the Interim Rules of the State Administration for Industry and Commerce on Prohibition of Commercial Bribery, and any other PRC law, rule, regulation, judicial interpretation, or other legally binding measure that contains anti-bribery or corruption provisions or that otherwise relates to bribery or corruption, and (c) any other law, rule, regulation, or other legally binding measure of any jurisdiction that relates to bribery or corruption.

“**Applicable Law**” or “**Applicable Laws**” means, with respect to any activities or matters conducted by or happen to any Person, any and all provisions of any law, regulation, code, rule, judgment, rule of common law, order, decree, award, injunction, governmental approval, license, directive, or other governmental restriction or any similar form of decision of, or determination by, or any interpretation or administration of any of the foregoing by, any Government Entity, applicable to such Person or any of its assets or undertakings at the time when such activities are conducted or when such matters happen (as applicable).

“**Appraiser**” means any of Jones Lang LaSalle, CB Richard Ellis, Savills Property Services, DTZ Debenham Tie Leung or Colliers International, or such other internationally reputable appraiser agreed by the Shareholders in writing.

“**Asia**” means collectively the following jurisdictions: Afghanistan, Armenia, Azerbaijan, Bahrain, Bangladesh, Bhutan, Brunei, Cambodia, China (which, for the purpose of this definition, includes Hong Kong, Macau and Taiwan), Cyprus, Georgia, India, Indonesia, Iran, Iraq, Israel, Japan, Jordan, Kazakhstan, Korea (North), Korea (South), Kuwait, Kyrgyzstan, Laos, Lebanon, Malaysia, Maldives, Mongolia, Myanmar, Nepal, Oman, Pakistan, Philippines, Qatar, Russia, Saudi Arabia, Singapore, Sri Lanka, Syria, Tajikistan, Thailand, Timor-Leste/East Timor, Turkey, Turkmenistan, United Arab Emirates, Uzbekistan, Vietnam and Yemen.

“**Best Efforts**” means, in relation to a Person, taking all steps that a prudent Person desirous of achieving a result would take in similar circumstances to achieve that result as expeditiously as possible.

“**Big Four Accounting Firm**” means any of (i) Ernst & Young, (ii) PricewaterhouseCoopers, (iii) Deloitte & Touche Tohmatsu and (iv) KPMG.

“**Business Day**” means a day (other than a Saturday or Sunday) when banks in China, Hong Kong, the Cayman Islands, the British Virgin Islands, Singapore and New York are open for business.

“**Cash**” shall mean in respect of a Group Company, all cash held by such Group Company, for the avoidance of doubt excluding outstanding checks and wire transfers of such Company as at the relevant time.

“**Chairman**” means the chairman of the board of JV Cos (or the relevant Group Company, as applicable) from time to time.

“**Control**” (including the correlative meanings of the terms “**Controlling**”, “**Controlled by**” and “**under common Control with**”) means, with respect to any Person, direct or indirect possession of the power to direct or cause the direction of the management or policies of such Person, whether through the ownership of securities or title to properties, by contract or otherwise.

“**Daxing Financing Lease**” means collectively, (a) the Financing Lease Contract (《融资租赁合同》) between 中关村科技租赁有限公司 and 世纪互联数据中心有限公司 numbered KJZLA2014-029 and dated 4 September 2014; (b) the Financing Lease Contract (《融资租赁合同》) between 中关村科技租赁有限公司 and 世纪互联数据中心有限公司 numbered KJZLA2014-037 and dated 28 November 2014; (c) the Leased Property Purchase Contract (《租赁物购买合同》) among 世纪互联数据中心有限公司, 惠普租赁有限公司 and 北京阅联信息技术有限公司 numbered 5275308108CHNLYES7-SJHL and dated 10 July 2015; (d) the Financing Lease Contract (《融资租赁合同》) between 招银金融租赁有限公司 and 世纪互联数据中心有限公司 numbered CI64HZ1604077445 and dated 26 April 2016; (e) the Financing Lease Contract (《融资租赁合同》) between 珠江金融租赁有限公司 and 21Vianet VNB numbered 2015050201-HZ01 and dated 16 October 2015; and (f) any amendments, supplements, notations to the foregoing.

“**Disclosure Schedule**” means the disclosure schedule delivered by VNET and Vianet to the Investor on or prior to the date hereof.

“**EBITDA**” means, with respect to any Group Company, the earnings before interest, income taxes, depreciation and amortization. If the subject Group Company is in operation for less than a full fiscal year, such EBITDA shall be annualized as if that Group Company has been in operation for a full fiscal year. For the avoidance of doubt, business taxes and value added taxes (if applicable) shall be deducted for the calculation of the EBITDA and any extraordinary, non-cash or non-recurring revenues shall be explicitly excluded from the EBITDA. EBITDA shall be assumed to be zero if the calculated amount is less than zero.

**“Encumbrance”** means and includes, without limitation, any interest or equity of any person (including, without limitation to any right to acquire, option or right of pre-emption) or any mortgage, pledge, lien, option, charge, assignment, hypothecation, contractor’s lien, or other agreement or arrangement which has the same or a similar effect to the granting of security or a security interest over or in the relevant property.

**“Excess Cash”** means, at an applicable time, the cash balance of the Group Companies calculated pursuant to the following:-

- (a) All of the then existing cash balance of the Group Companies; *plus*
- (b) All of the cash inflow of the Group Companies (including without limitation, all rental, property management revenue and ancillary revenue) that shall be due and payable to each Group Company within three (3) months following the time of determination of the Excess Cash pursuant to a then valid and effective contract or agreement duly entered into by such Group Company; *minus*
- (c) All of the cash outflow of the Group Companies (including without limitation, all capital expenditures and other payments) that shall be due and payable by each Group Company within three (3) months following the time of determination of the Excess Cash pursuant to a then valid and effective contract or agreement duly entered into by such Group Company (including payment under construction contract, land premium, employee salary, repayment of debt and interest).

**“Existing Projects”** means the projects as set forth in Schedule A, and **“Existing Project”** means any one of them.

**“Existing Project Companies”** means the project companies as set forth in Schedule A, and **“Existing Project Company”** means any one of them.

**“Foshan Offshore SPV”** means Asia Quality Limited (佳均有限公司), a limited liability company incorporated under the laws of Hong Kong.

**“Government Approval”** means any consent, approval, authorization, waiver, permit, grant, franchise, concession, license, ruling, judgment, decree, exemption or order of, registration, certificate, declaration, filing, report, notice, right or privilege by, to, or with any Government Entity.

**“Government Entity”** means

- (a) the government of any jurisdiction (or any political or administrative subdivision thereof), whether provincial, state or local, and any department, ministry, agency, instrumentality, court, central bank or other authority thereof, including without limitation any entity directly or indirectly owned or controlled thereby;
- (b) any public international organization or supranational body (including without limitation the European Union) and its institutions, departments, agencies and instrumentalities; and
- (c) any quasi-governmental or private body or agency lawfully exercising, or entitled to exercise, any administrative, executive, judicial, legislative, regulatory, licensing, competition, tax or other governmental or quasi-governmental authority.

**“Government Official”** means any officer, employee or representative of a Government Entity (including without limitation, for purposes of this definition, any entity or enterprise owned or Controlled by a government), any Person acting in an official capacity for or on behalf of any such Government Entity, or any candidate for political office or a person acting on his or her behalf.

**“Group Companies”** means, collectively, JV Cos and their respective direct or indirect Subsidiaries (including any company that would become a Subsidiary upon completion of the Restructuring) and **“Group Company”** means any one of them.

**“Hong Kong”** means the Hong Kong Special Administrative Region of the People’s Republic of China.

**“Indebtedness”** means any indebtedness for or in respect of:-

- (a) moneys borrowed;
- (b) any amount raised by acceptance under any acceptance credit facility;
- (c) any amount raised pursuant to any note purchase facility or the issue of bonds, notes, debentures, loan stock or any similar instrument;
- (d) the amount of any liability in respect of any lease or hire purchase contract which would be treated as a finance or capital lease;
- (e) receivables sold or discounted (other than any receivables to the extent they are sold on a non-recourse basis);
- (f) any amount raised under any other transaction (including any forward sale or purchase agreement) having the commercial effect of a borrowing;
- (g) any derivative transaction entered into in connection with protection against or benefit from fluctuation in any rate or price (and, when calculating the value of any derivative transaction, only the marked to market value shall be taken into account);
- (h) any counter-indemnity obligation in respect of a guarantee, indemnity, bond, standby or documentary letter of credit or any other instrument, in each case, issued by a bank or financial institution; and
- (i) the amount of any liability in respect of any guarantee or indemnity for any of the items referred to in paragraphs (a) to (h) above.

**“Indemnifiable Loss(es)”** means, with respect to any Person, any action, cost, damage, disbursement, expense, Liability, loss, deficiency, diminution in value, obligation, penalty or settlement of any kind or nature as recognized by the Parties or HKIAC. Notwithstanding anything to the contrary provided in the preceding sentence, **“Indemnifiable Loss(es)”** shall include, but shall not be limited to, (i) interest or other costs, penalties, legal, accounting and other professional fees and expenses reasonably incurred in the investigation, collection, prosecution or defense of claims and amounts paid in settlement, that have been imposed on or otherwise incurred or suffered by such Person; and (ii) any Taxes that have been payable by such Person by reason of the indemnification of any Indemnifiable Loss hereunder, other than Taxes that would have been payable notwithstanding the event giving rise to indemnification.

“**Investor Director**” means any director of JV Cos (or the relevant Group Company, as applicable) appointed/nominated by the Investor, and “**Investor Directors**” means all of them.

“**Investor Material Breach**” means the occurrence of any of the following at any time:-

- (a) a breach of any provision of Section 8 (Representations and Warranties) by the Investor that is:-
  - (i) not capable of remedy; or
  - (ii) a second breach within eighteen (18) months of a previous breach (that is capable of remedy); or
  - (iii) capable of remedy but not remedied within the cure period (if any) as expressly provided under the relevant Transaction Document, in the case of items (i) and (ii) above, such breach has a negative monetary impact of at least RMB5,000,000 on the business, prospects, operations, assets, Liabilities, results of operations or conditions (financial or otherwise) of the Group Companies taken as a whole; or
- (b) a default under Section 4 (Investment Commitment), Section 10.3 (Reserved Matters) or Section 11 (Transfer Restrictions) by the Investor, subject to the relevant cure period provided herein.

“**IRR**” means an amount to be received by a Shareholder sufficient to cause said Shareholder to have received, as at the date of determination, an aggregate internal rate of return of a stated rate per annum on any investment, contributions, payments or advance, as calculated in US dollars and after deduction of any Tax, fees or other transaction costs payable (including, without limitation, any PRC withholding taxes or other taxes in respect of any dividends or distributions payable by any onshore Group Company to its respective shareholder, but excluding the income taxes (if any) payable by the Shareholders to the tax authority in the jurisdiction of its incorporation for the dividends or distribution which it obtains from JV Cos). For such purposes, an internal rate of return shall be calculated in US dollars using the “xIRR” function in Excel and using investment, contributions, payments and advances made or credited as the investment “out-flows” with any distributions received by said Shareholder at any time from the date it makes the foregoing investment, contributions, payments or advances (as appropriate) taken into account as “in-flows” on a discounted cash flow basis.

“**Josh Chen**” means Mr. Chen Sheng (陈升), an individual with the last four (4) numbers of his PRC identification card number being 1450.

“**Key Management**” means the chief executive officer, the chief financial officer, the chief operation officer, the general manager and the head of each department of JV Cos and other Group Companies.

“**Liability**” or “**Liabilities**” means, with respect to any Person, liabilities owed by such Person of any nature, whether accrued, absolute, contingent, fixed or otherwise, direct or indirect, actual or consequential, or whether known or unknown, and whether due or to become due or otherwise.

“**LIBOR**” means, in relation to any loan:

- (a) the applicable Screen Rate as of 10:00 a.m. on the day falling two (2) days before the drawdown date of that loan for US Dollars and for a period equal in length to the interest period of that loan and, if any such rate is below zero, LIBOR will be deemed to be zero; or
- (b) (if no Screen Rate is available), a rate to be separately agreed upon by the Shareholders.

**“Material Adverse Effect”** means any change, circumstance, event or effect that, individually or in the aggregate:-

- (a) Has a material adverse effect (in the event that such material adverse effect can be quantified, of at least RMB10,000,000, individually or in aggregate, as mutually agreed upon by the Shareholders or determined by a Big Four Accounting Firm mutually selected by the Shareholders) on the operations, assets or Liabilities of each Group Company (or a series of Group Companies established for one Project) or each Project; provided that, any material adverse effect (whether or not being less than RMB10,000,000) shall be deducted from the Agreed Asset Value of the relevant Project; and/or
- (b) Would materially impair the ability of any Party to perform its obligations under this Agreement or any other Transaction Document to which it is a party, provided that none of the following shall constitute or be deemed to contribute a Material Adverse Effect in this item (b), or shall otherwise be taken into account in determining whether a Material Adverse Effect in this item (b) has occurred or would reasonably be expected to occur (for the avoidance of doubt, item (a) above shall not be affected): any adverse effect arising out of, resulting from or attributable to: (i) changes or proposed changes in Applicable Laws, US GAAP or the interpretation or enforcement thereof after the date hereof, (ii) general changes after the date hereof in global economic, financial, regulatory, or geopolitical conditions, (iii) changes after the date hereof in the industries in which any Group Company operates; (iv) actions or omissions required of any Group Company under this Agreement or taken or not taken solely at the express written request of the Investor, (v) any breach, violation or non-performance of any provision of this Agreement by the Investor, (vi) any item or matter disclosed in the Disclosure Schedules, (vii) the negotiation and execution of this Agreement and other Transaction Documents, the transactions contemplated hereby and thereby, (viii) the expiration or termination by its terms of any contract to which any Group Company is a party, which expiration or termination is not due to a breach by such Group Company to such contract, or (ix) any failure by any Group Company to meet any non-binding and non-committed financial projections or forecasts, provided, that in the case of (ix), the underlying cause of, or facts giving rise or contributing to, such changes or failure may be taken into account in determining whether a Material Adverse Effect has occurred (except to the extent subject to any other foregoing exception), except, in the case of item (i), (ii) or (iii), to the extent that any Group Company, taken as a whole, is disproportionately affected thereby as compared with other participants in the industries in which the Group Companies operate (in which case the incremental disproportionate impact or impacts may be taken into account in determining whether a Material Adverse Effect has occurred or would reasonably be expected to occur)

provided, further, if any material adverse effect set forth above is immediately and appropriately cured by Vianet or the Group Companies, it will not be deemed as a material adverse effect hereunder.

**“Material Breach”** means the occurrence of any of the following at any time:-

- (a) A breach of any provision of Section 8 (Representations and Warranties) and Exhibit 8.2(a)(i) by VNET and/or Vianet (as applicable), Section 9.4(a) (General Compliance), Section 9.4(d) (Additional Anti-Bribery Covenants) by Vianet that is:-
  - (i) not capable of remedy; or
  - (ii) a second breach within eighteen (18) months of a previous breach (that is capable of remedy); or
  - (iii) capable of remedy but not remedied within the cure period (if any) as expressly provided under the relevant Transaction Document,in the case of items (i) and (ii) above, such breach has a negative monetary impact of at least RMB5,000,000 on the business, prospects, operations, assets, Liabilities, results of operations or conditions (financial or otherwise) of the Group Companies taken as a whole; or

- (b) any failure of the Restructuring to be completed in accordance with the time schedule set forth therein (except for those directly caused by a non-performance by the Investor of its obligations under the Restructuring and Transaction Plan);
- (c) a default under Section 2 (Investment Structure), Section 4 (Investment Commitment), Section 7 (Excess Cash Distribution), Section 9.4(b) (FCPA), Section 9.4(e) (Audit Rights), Section 9.5 (Exclusivity and Non-Competition), Section 9.6 (Ordinary Course of Business), Section 10.3 (Reserved Matters), Section 10.5 (Information and Inspection Rights of Investor), Section 11 (Transfer Restrictions), Section 12.3 (Merger of JV Cos) or Section 13 (Exit) by VNET or Vianet (as applicable), subject to the relevant cure period provided herein; or
- (d) a Misconduct Event.

“**Misconduct Event**” means the occurrence of any of the following at any time:-

- (a) any of Vianet, the Group Companies, their Affiliates, or any of their employees, directors or agents (excluding (x) the Investor Directors, and (y) any agent engaged by the Investor):-
  - (i) having committed fraud, wilful misconduct or negligence; or
  - (ii) having committed misappropriation, theft or conversion of, or with respect to, any funds, revenues, assets, proceeds or payments, under any of the Transaction Documents, or otherwise in relation to any Group Company, provided that, an event in respect of an employee, director or agent (for the avoidance of doubt, excluding the Investor Directors and any agent engaged by the Investor):-
  - (iii) under paragraph (a)(i) above, the event or a series of related or similar events has a negative monetary impact of at least RMB1,000,000 (RMB5,000,000 for negligence) on the business, prospects, operations, assets, Liabilities, results of operations or conditions (financial or otherwise) of the Group Companies taken as a whole; or
  - (iv) under paragraph (a)(ii) above, the event has occurred twice where the first event has a negative monetary impact of at least RMB400,000 and the second event (whether or not it relates to the same employee, director or agent) has a monetary impact of RMB40,000, or where two events have occurred with an aggregate negative monetary impact of RMB440,000 or more on the business, prospects, operations, assets, Liabilities, results of operations or conditions (financial or otherwise) of the Group Companies taken as a whole; or
- (b) Vianet has committed a crime, or is subject to any criminal detention for a period longer than forty (40) days or administrative detention for a period longer than thirty (30) days, and which detention causes loss or damage (including any loss of reputation) to any of the Group Companies.

“**MOFCOM**” means the Ministry of Commerce of the PRC and/or its local branches, as applicable.

“**NDRC**” means the National Development and Reform Commission of the PRC and/or its local branches, as applicable.

“**Net Debt**” means in respect of a Group Company, an amount (which may be a positive or a negative number) equal to the aggregate amount of Indebtedness borne by such Group Company less the aggregate amount of Cash of such Group Company at the relevant time.

“**Order**” means any writ, judgment, decree, injunction, award or similar order of any Government Entity (in each case whether preliminary or final).

“**Ordinary Course of Business**” shall mean, when used with reference to the Group Companies, the ordinary course of the business of the Group Companies consistent with past practices and in conducting materially the same business (including but not limited to execution and performance of contracts).

“**Person**” means any natural person, limited liability company, joint stock company, joint venture, partnership, enterprise, trust, unincorporated organization or any other entity or organization.

“**PRC**” or “**China**” means the People’s Republic of China, solely for purposes of this Agreement, excluding Hong Kong, the Macau Special Administrative Region and Taiwan.

“**Project**” means any project invested, acquired and developed by JV Cos or any other Group Companies, including without limitation any of the Existing Projects, and “**Projects**” means all of them.

“**Project Company**” any project company incorporated for the purpose of any Project, including without limitation any Existing Project Company and any project company incorporated for the purpose of any subsequent Project and “**Project Companies**” means all of them.

“**Related Party**” means with respect to any specified Person, any Person (a) that is a “connected person” of such Person as defined in the U.S Securities Act of 1933 and the U.S. Securities Exchange Act of 1934, or (b) whose assets, or a portion thereof, are consolidated with its net earnings, or (c) over which it or any of the Persons described in (a) and (b) above exercises Control or significant influence through voting, position, ownership, contract or otherwise.

“**Representatives**” means, with respect to a Person, that Person’s senior managers, directors, accountants, counsel, investment bankers, financial advisors, agents and other representatives.

“**Retail Colocation Business**” means (a) provision of data center related information technology services, including without limitation managed data center services, cloud infrastructure services and colocation services to third party customers for their own use; and (b) provision of leasing and facility management services for a portion, but not the entirety, of a data center asset to third party customers for their own use.

“**RMB**” means Renminbi, the lawful currency of the PRC.

**“Screen Rate”** means the London interbank offered rate administered by ICE Benchmark Administration Limited (or any other person which takes over the administration of that rate) for US Dollars and a period of six (6) months displayed on page LIBOR01 or LIBOR02 of the Reuters screen (or any replacement Reuters page which displays that rate), or on the appropriate page of such other information service which publishes that rate from time to time in place of Reuters. If such page or service ceases to be available, the Shareholders may specify another page or service displaying the relevant rate.

**“Securities”** means, with respect to any Person, such Person’s capital stock, membership interests, partnership interests, registered capital, joint venture or other ownership interests or any options, warrants or other Securities that are directly or indirectly convertible into, or exercisable or exchangeable for, such capital stock, membership interests; partnership interests, registered capital, joint venture or other ownership interests (whether or not such derivative Securities are issued by such Person).

**“Shareholding Percentage”** means, with respect to any JV Co, the ratio of the number of the issued and outstanding shares held by a Shareholder in such JV Co as at a certain date to the total number of the issued and outstanding shares of such JV Co as at the same date.

**“Subsidiary”** means, with respect to any given Person, any other Person that is not a natural person and that is directly or indirectly Controlled by such given Person.

**“Tax”** or **“Taxes”** means any national, provincial or local tax, assessment or duty on or in relation to any income, sales and use, excise, franchise, real and personal property, gross receipt, capital stock, production, business and employment, payroll, severance or withholding tax or any other type of tax, assessment or custom duty imposed by any Government Entity, any interest and penalties (civil or criminal) related thereto or to the nonpayment thereof, and any loss or Tax Liability incurred in connection with the determination, settlement or litigation of any Liability arising therefrom.

**“Tax Return”** means all Tax returns, statements, reports, declarations and other forms and documents (including without limitation estimated Tax returns and reports and material information returns and reports).

**“Transaction Documents”** means this Agreement, the JV Co 1 Articles, the JV Co 2 Articles, the JV Co 3 Articles, constitutional documents of other Group Companies, the Master Service Agreements and any material agreement, contract, deed or other documents in connection with this Agreement or the Transactions contemplated hereby.

**“Transfer”** means any direct or indirect transfer (including but not limited to transfer of holding companies), sale, assignment, pledge, hypothecation, encumbrance, gift or other disposition, whether voluntary or by operation of law, of all or any share or other securities of a company or entity.

**“US GAAP”** means the generally accepted accounting principles in the United States of America from time to time.

**“US\$”** and **“US Dollars”** means the lawful currency of the United States of America.

**“Xi’an Offshore SPV”** means 21 Vianet @Xian Holding Limited, a business company with limited liability incorporated under the laws of the British Virgin Islands.

2. The following terms are defined in the following sections of this Agreement:-

<b>Term</b>	<b>Section</b>
<b><u>“Advanced Companies”</u></b>	Section 2.3(g)(i)
<b><u>“Agreed Asset Value”</u></b>	Section 4.2(b)(i)
<b><u>“Agreement”</u></b>	Preamble
<b><u>“Amended Daxing Documents”</u></b>	Section 4.1(g)(ii)
<b><u>“Amended Yizhuang Documents”</u></b>	Section 4.1(b)(ii)
<b><u>“Annual Business Plan and Budget”</u></b>	Section 10.2(g)
<b><u>“Closing Statement”</u></b>	Section 4.3(a)
<b><u>“Confidential Information”</u></b>	Section 9.3(a)
<b><u>“Conflicted Shareholder”</u></b>	Section 9.2
<b><u>“Daxing 49% Equity Transfer”</u></b>	Section 4.1(f)(iii)
<b><u>“Daxing 49% Registration Date”</u></b>	Section 4.1(f)(iv)
<b><u>“Daxing 51% Equity Transfer”</u></b>	Section 4.1(g)(ii)
<b><u>“Daxing 51% Registration Date”</u></b>	Section 4.1(g)(iii)
<b><u>“Daxing Closing”</u></b>	Section 4.1(g)(iv)
<b><u>“Daxing Documents”</u></b>	Section 4.1(f)(iii)
<b><u>“Daxing Project”</u></b>	Schedule A
<b><u>“Daxing Project Agreements”</u></b>	Exhibit 9.8
<b><u>“Daxing Project Company”</u></b>	Schedule A
<b><u>“Daxing Valuation Report”</u></b>	Section 4.1(f)(ii)
<b><u>“Disclosing Party”</u></b>	Section 9.3(a)
<b><u>“Dispute”</u></b>	Section 16.4(a)
<b><u>“Dissolution Exit”</u></b>	Section 13.4(b)
<b><u>“Dissolution Exit Option”</u></b>	Section 13.4(a)
<b><u>“Dissolution Notice”</u></b>	Section 13.4(a)
<b><u>“Drag-Along Notice”</u></b>	Section 13.1(c)(i)
<b><u>“Drag-Along Right”</u></b>	Section 13.1(c)(i)
<b><u>“Drag-Along Sale”</u></b>	Section 13.1(c)(i)
<b><u>“Dynamic Ruby”</u></b>	Section 4.1(e)(i)
<b><u>“Emergency Loan”</u></b>	Section 4.6(a)
<b><u>“Employment Contract”</u></b>	Section 10.4
<b><u>“Environmental Licenses”</u></b>	Exhibit 8.2(a)(i)
<b><u>“ESSP”</u></b>	Section 6.5
<b><u>“Estimated CapEx”</u></b>	Section 4.2(b)(ii)
<b><u>“Estimated Equity Value”</u></b>	Section 4.2(b)(iii)
<b><u>“Excess Cash Distribution Notice”</u></b>	Section 7.1(a)
<b><u>“Final Equity Value”</u></b>	Section 4.3(d)(i)
<b><u>“Financial Statements”</u></b>	Exhibit 8.2(a)(i)
<b><u>“First Re-scheduled Meeting”</u></b>	Section 10.2(b)

<b>Term</b>	<b>Section</b>
<b><u>"Foshan 100% Share Transfer"</u></b>	Section 4.1(e)(i)
<b><u>"Foshan Closing"</u></b>	Section 4.1(e)(v)
<b><u>"Foshan Completion Date"</u></b>	Section 4.1(e)(ii)
<b><u>"Foshan Documents"</u></b>	Section 4.1(e)(i)
<b><u>"Foshan Project"</u></b>	Schedule A
<b><u>"Foshan Project Company"</u></b>	Schedule A
<b><u>"Foshan Telecom Owned Assets"</u></b>	Exhibit 8.2(a)(i)
<b><u>"Framework Agreement"</u></b>	Recitals
<b><u>"Funding Shareholder"</u></b>	Section 4.5(a)
<b><u>"HKIAC"</u></b>	Section 16.4(a)
<b><u>"Incorporation Costs"</u></b>	Section 2.3(g)(i)
<b><u>"Independent Expert"</u></b>	Section 4.3(c)(iii)
<b><u>"Injection Notice"</u></b>	Section 12.3(a)(i)
<b><u>"Investor"</u></b>	Preamble
<b><u>"Investor Offered Rental"</u></b>	Section 5.2(c)
<b><u>"Investor's Option Period"</u></b>	Section 4.4(a)
<b><u>"Investor's Upsize Option"</u></b>	Section 4.4(a)
<b><u>"Investor's Upsize Option Exercise Notice"</u></b>	Section 4.4(b)
<b><u>"IPO"</u></b>	Section 12.1(a)
<b><u>"JV Co 1"</u></b>	Section 2.3(a)
<b><u>"JV Co 1 Articles"</u></b>	Section 2.3(d)
<b><u>"JV Co 2"</u></b>	Section 2.3(b)
<b><u>"JV Co 2 Articles"</u></b>	Section 2.3(d)
<b><u>"JV Co 2 Closing"</u></b>	Section 4.2(d)
<b><u>"JV Co 2 Closing Conditions"</u></b>	Section 4.2(c)(i)
<b><u>"JV Co 2 Closing Date"</u></b>	Section 4.2(d)
<b><u>"JV Co 2 Investment Costs"</u></b>	Section 2.3(g)(ii)
<b><u>"JV Co 3"</u></b>	Section 2.3(c)
<b><u>"JV Co 3 Articles"</u></b>	Section 2.3(d)
<b><u>"JV Cos"</u></b>	Section 2.3(c)
<b><u>"Licenses"</u></b>	Exhibit 8.2(a)(i)
<b><u>"Long Stop Date"</u></b>	Section 3.2
<b><u>"Listing Entity"</u></b>	Section 12.3(a)(i)
<b><u>"Management Company"</u></b>	Section 2.3(e)(iii)
<b><u>"Management HoldCo"</u></b>	Section 2.3(e)(iii)
<b><u>"Management Service Agreement"</u></b>	Section 6.1(a)
<b><u>"Master Service Agreement"</u></b>	Section 5.3(c)
<b><u>"Material Contracts"</u></b>	Exhibit 8.2(a)(i)
<b><u>"Merger Notice"</u></b>	Section 12.3(a)(ii)

<b>Term</b>	<b>Section</b>
<b><u>“Merger Request”</u></b>	Section 12.3(a)(iii)
<b><u>“Non-funding Shareholder”</u></b>	Section 4.5(a)
<b><u>“Non-Transferring Shareholders”</u></b>	Section 11.3(a)
<b><u>“Notice of Escalation of Dispute”</u></b>	Section 16.4(a)
<b><u>“Notice of Objection”</u></b>	Section 4.3(b)
<b><u>“Onshore Escrow Account”</u></b>	Section 4.1(a)(v)
<b><u>“Party” or “Parties”</u></b>	Preamble
<b><u>“Permitted Transfer”</u></b>	Section 11.2
<b><u>“Prop Co 1”</u></b>	Section 2.3(e)(i)
<b><u>“Prop Co 2”</u></b>	Section 2.3(e)(ii)
<b><u>“Properties”</u></b>	Exhibit 8.2(a)(i)
<b><u>“Receiving Party”</u></b>	Section 9.3(a)
<b><u>“Reference Date”</u></b>	Section 4.2(b)(iii)
<b><u>“REIT”</u></b>	Section 12.1
<b><u>“Related Party Transaction”</u></b>	Section 9.2
<b><u>“Requesting Shareholder”</u></b>	Section 9.4(e)
<b><u>“Reserved Matters”</u></b>	Section 10.3
<b><u>“Restructuring”</u></b>	Section 2.2(a)
<b><u>“Restructuring and Transaction Plan”</u></b>	Section 2.2(a)
<b><u>“Retail Colocation Business”</u></b>	Section 9.5(a)
<b><u>“Review Period”</u></b>	Section 4.3(b)
<b><u>“ROFO Completion Period”</u></b>	Section 11.3(b)
<b><u>“ROFO Negotiation Period”</u></b>	Section 11.3(a)
<b><u>“Rules”</u></b>	Section 16.4(a)
<b><u>“Sale Notice”</u></b>	Section 11.3(a)
<b><u>“SEC”</u></b>	Section 9.3(a)
<b><u>“Second Re-scheduled Meeting”</u></b>	Section 10.2(b)
<b><u>“Shareholder” or “Shareholders”</u></b>	Preamble
<b><u>“Share Swap Notice”</u></b>	Section 13.2(a)
<b><u>“Share Swap”</u></b>	Section 13.2(a)
<b><u>“Share Swap Right”</u></b>	Section 13.2(a)
<b><u>“Shortfall Event”</u></b>	Section 4.6(a)(i)
<b><u>“Sub-Contracting Agreement”</u></b>	Section 5.4
<b><u>“Subject Shares”</u></b>	Section 11.3(a)
<b><u>“Swap Shares”</u></b>	Section 13.2(a)
<b><u>“Tag-Along Notice”</u></b>	Section 11.4(a)
<b><u>“Tranche Closing”</u></b>	Section 4.2(a)(i)
<b><u>“Tranche Closing Date”</u></b>	Section 4.2(a)(i)
<b><u>“Tranche Payment”</u></b>	Section 4.2(c)(ii)

<b>Term</b>	<b>Section</b>
<b><u>“Transactions”</u></b>	Recitals
<b><u>“Transferring Shareholder”</u></b>	Section 11.3(a)
<b><u>“Vianet”</u></b>	Preamble
<b><u>“Vianet ListCo”</u></b>	Section 13.2(a)
<b><u>“Vianet Offered Rental”</u></b>	Section 5.2(a)
<b><u>“Vianet SPV 1”</u></b>	Section 4.1(b)(i)
<b><u>“Vianet SPV 2”</u></b>	Section 4.1(g)(i)
<b><u>“Vianet’s Tranche Subscription Price”</u></b>	Section 4.2(a)(i)
<b><u>“Vianet’s Tranche Subscription Shares”</u></b>	Section 4.2(a)(i)
<b><u>“Vianet’s Upsize Option”</u></b>	Section 4.4(c)
<b><u>“VNET”</u></b>	Preamble
<b><u>“Wholesale Colocation Business”</u></b>	Section 9.5(a)
<b><u>“WP”</u></b>	Preamble
<b><u>“WP’s JV Co 2 Closing Conditions”</u></b>	Section 4.2(c)(i)
<b><u>“WP SPV 1”</u></b>	Section 4.1(a)(i)
<b><u>“WP SPV 2”</u></b>	Section 4.1(f)(i)
<b><u>“WP’s Tranche Subscription Price”</u></b>	Section 4.2(a)(ii)
<b><u>“WP’s Tranche Subscription Shares”</u></b>	Section 4.2(a)(ii)
<b><u>“Xi’an 100% Share Transfer”</u></b>	Section 4.1(d)(i)
<b><u>“Xi’an Closing”</u></b>	Section 4.1(d)(v)
<b><u>“Xi’an Completion Date”</u></b>	Section 4.1(d)(ii)
<b><u>“Xi’an Documents”</u></b>	Section 4.1(d)(i)
<b><u>“Xi’an Project”</u></b>	Schedule A
<b><u>“Xi’an Project Company”</u></b>	Schedule A
<b><u>“Xi’an Telecom Owned Assets”</u></b>	Exhibit 8.2(a)(i)
<b><u>“Yizhuang 49% Equity Transfer”</u></b>	Section 4.1(a)(iii)
<b><u>“Yizhuang 49% Equity Transfer Price”</u></b>	Section 4.1(a)(v)
<b><u>“Yizhuang 49% Registration Date”</u></b>	Section 4.1(a)(iv)
<b><u>“Yizhuang 51% Equity Transfer”</u></b>	Section 4.1(b)(ii)
<b><u>“Yizhuang 51% Registration Date”</u></b>	Section 4.1(b)(iii)
<b><u>“Yizhuang AIC Submission Date”</u></b>	Section 4.1(a)(iv)
<b><u>“Yizhuang Closing”</u></b>	Section 4.1(b)(iv)
<b><u>“Yizhuang Documents”</u></b>	Section 4.1(a)(iii)
<b><u>“Yizhuang Project”</u></b>	Schedule A
<b><u>“Yizhuang Project Company”</u></b>	Schedule A
<b><u>“Yizhuang Valuation Report”</u></b>	Section 4.1(a)(ii)

**Conditions Precedent to Investor's Investment**

## 1. WP's JV Co 2 Closing Conditions:-

- (a) The representations and warranties made by VNET and Vianet in this Agreement shall remain true, correct and complete as at the Tranche Closing Date;
- (b) Vianet shall have performed and complied with all agreements, covenants, obligations and conditions contained in the Transaction Documents that are required to be performed or complied with by it on or before the Tranche Closing Date;
- (c) All the matters, actions and transactions provided in Section 1 of Exhibit 9.8 shall have been completed;
- (d) No Government Entity having relevant jurisdiction or power has declared that the Transactions contemplated hereby as in violation of any mandatory Applicable Laws or has required the Transactions contemplated hereby be terminated or suspended;
- (e) No Material Adverse Effect has occurred to any Group Company or Project since the date of this Agreement;
- (f) No Material Breach has occurred or is reasonably expected to occur;
- (g) Each of Vianet and the Group Companies (where applicable) shall have, in compliance with Applicable Laws and Vianet's corporate governance rules, delivered to WP their respective shareholder resolutions and/or board resolutions approving, among other things, the Transactions;
- (h) JV Co 2 shall have notified WP in writing at least five (5) Business Days prior to the Tranche Closing Date of wire transfer details;
- (i) Vianet's legal counsels in the jurisdictions of Hong Kong, the Cayman Islands, the British Virgin Islands and the PRC shall have issued to WP legal opinions in form and substance reasonably satisfactory to WP;
- (j) WP has received written documents evidencing that the Restructuring steps that shall be completed on or prior to the Tranche Closing Date have been completed pursuant to the provisions of the Restructuring and Transaction Plan together with documents supporting such due completion;
- (k) Any and all Governmental Approvals and third party consents the Shareholders mutually agree and deem as necessary with respect to the consummation of the Transaction on or prior to the Tranche Closing Date contemplated hereby have been duly obtained;

- (l) WP shall have received:-
- (i) the resolutions by the board of directors of JV Co 2 approving, among other things, (A) the issuance and allotment of WP's Tranche Subscription Shares, (B) the entry into the Register of Members of JV Co 2 the name of WP as the holder of WP's Tranche Subscription Shares, and (C) the issuance to WP of a share certificate for WP's Tranche Subscription Shares;
  - (ii) to the extent that there is any update, the resolutions by the shareholder(s) (or board, as applicable) of JV Co 2 approving, among other things, (A) the adoption of JV Co 2 Articles, and (B) the appointment of the director(s) appointed by WP as director(s) of JV Co 2;
  - (iii) to the extent that there is any update, the resolutions by the shareholder(s) (or board, as applicable) of each Group Company (excluding JV Co 2) approving, among other things, (A) the adoption of the memorandum and articles of association of such Group Company in compliance with the relevant provisions hereof, and (B) the appointment of the director(s) appointed by WP as director(s) of such Group Company;
- (m) The following matters shall have been duly completed: (i) the share certificate for WP's Tranche Subscription Shares shall have been issued to WP; (ii) the Register of Members of JV Co 2 shall have been duly updated, evidencing WP as the holder of WP's Tranche Subscription Shares; (iii) the Register of Directors of JV Co 2 and each Group Company shall have been duly updated, evidencing the director(s) appointed by WP as the director(s) of JV Co 2 and each Group Company; and (iv) JV Co 2 Articles shall have been duly updated to reflect the terms and conditions of this Agreement. WP shall in good faith provide all necessary assistance to the foregoing actions that shall taken by Vianet;
- (n) The Master Service Agreement with respect to the relevant Existing Project shall have been duly executed;
- (o) WP shall have received from KPMG the relevant Estimated Equity Value; and
- (p) WP shall have received a certificate in form and substance as set forth in Schedule B signed by Vianet to the effect that all of the conditions set forth in this Section 1 of this Exhibit 4.2(c)(i) have been fully satisfied.

**Principles of Employee Share Subscription Plan**

1. Unless otherwise mutually agreed upon by the Shareholders and subject to the unanimous approval by the board of the applicable JV Co, the ESSP shall consist of the following:-
  - (a) ESSP in JV Co 2: selected senior management shall have the right to collectively subscribe for up to 2% (or such other percentage mutually agreed by the Shareholders) stake in JV Co 2 at a pre-money valuation equivalent to the then-current total investment (for the avoidance of doubt, no premium shall be calculated in respect of such total investment) of JV Co 2 immediately prior to the date of the subscription of shares; and
  - (b) ESSP in JV Co 3: selected senior management shall have the right to collectively subscribe for up to 20% (or such other percentage mutually agreed by the Shareholders) stake in JV Co 3 at a pre-money valuation equivalent to the then-current total investment (for the avoidance of doubt, no premium shall be calculated in respect of such total investment) of JV Co 3 immediately prior to the date of the subscription of shares.
2. Both ESSP in JV Co 2 and ESSP in JV Co 3 shall be subject to the unanimous approval by the board of the respective JV Co. The Shareholders acknowledge that the specific amounts of the ESSP are subject to adjustment and intended to be sufficient to support the senior management of the Group Companies through an IPO or REIT in accordance with the timeline as provided in Section 12 (IPO or REIT), and therefore a portion of the total amount of the ESSP shall be withheld and granted or vested in appropriate timelines to be approved by the board of the respective JV Co such that there will be sufficient shares (without increasing the total amount of the ESSP) for allocation to future senior management and/or promotion of existing senior management.

**Representations and Warranties of VNET and Vianet****1. GENERAL****1.1 Exceptions**

Matters set out in the Disclosure Schedule are exceptions for any and all representations and warranties of VNET and Vianet contained in this Agreement, including those set forth in this Exhibit 8.2(a)(i).

**1.2 Group Companies**

1. Schedule A sets forth a true and complete list of all Group Companies (including any company that would become a Group Company upon completion of the Restructuring), each of which is or will become upon completion of the Restructuring a wholly-owned Subsidiary of the JV Cos. There are no Group Companies other than the foregoing listed companies.
2. Other than the Group Companies, there are no other corporations, partnerships, joint ventures, associations or other entities in which any JV Co or any Group Company owns or will own upon completion of the Restructuring, of record or beneficially, any direct or indirect equity or other interest or any right (contingent or otherwise) to acquire the same.
3. Each Group Company (i) is (or will be upon completion of the Restructuring) duly incorporated, validly existing and in good standing under the laws of its jurisdiction of incorporation, (ii) has (or will have upon completion of the Restructuring) all necessary power and authority to own, operate or lease the properties and assets owned, operated or leased by such Group Company and to carry on its business as has been and is currently conducted by such Group Company and (iii) is duly licensed and/or qualified to do business and is in good standing in each jurisdiction in which the properties owned or leased by it or the operation of its business makes such licensing and/or qualification necessary.
4. There is no (nor will there be upon completion of the Restructuring) Encumbrance on any of shares of or equity interests in the Group Companies nor is there any agreement or commitment to create any such Encumbrance and no person has claimed to be entitled to do so.
5. Except as set out in the Disclosure Schedule, the registered capital of each of the onshore Group Companies has been (or will be upon completion of the Restructuring) fully contributed according to the statutory contribution schedule under the Applicable Law and verified by an accountant registered in the relevant jurisdiction. There have been no feigned contribution of registered capital (虛假出資) or illegal withdrawal of the registered capital (抽逃出資) with respect to any of the onshore Group Companies.
6. Except as set out in the Disclosure Schedule, the offshore Group Companies are special purpose vehicles and have not engaged in any substantive business or entered into any contract with third parties except as expressly permitted under this Agreement.
7. Each of the Group Companies has provided to the Investor with a copy of its minutes books prior to the date hereof. Such copy is true, correct and complete in all material aspects and contains all material minutes of meetings and actions taken by the applicable Group Company's shareholders and directors since 2014 through the date hereof, and reflects all transactions referred to in such minutes accurately in all material respects.

### **1.3 Restructuring**

Each and every steps provided in the Restructuring and Transaction Plan are in compliance with Applicable Laws and any contract to which any Group Company is a party in all material aspects. To the best knowledge of Vianet, none of the Restructuring steps set forth in the Restructuring Plan will impose any obstacles that may restrict or prevent an initial public offering or REIT of any of JV Cos or their respective substitute listing or REIT entity, except for those imposed by any change of Applicable Laws after the date of this Agreement.

### **1.4 Ownership of Assets**

Each of the Group Companies has good and marketable title to, or the valid right to use, all of their respective properties, intellectual property rights and assets (including, without limitation, the Existing Projects), free and clear of Encumbrance adversely affecting title (unless agreed to by the Investor in writing). The development, current use and operation of the afore-mentioned properties, intellectual property rights and assets (including, without limitation, the Existing Projects) by the relevant Group Companies comply with all Applicable Laws in all material aspects, and none of Vianet and the Group Companies has received any notice of penalty from any Government Entity with respect to any violation thereof.

### **1.5 Litigation**

There is no judgement, order, claim action, proceeding, or investigation by or against any of the Group Companies or with respect to the Existing Projects, pending or to the knowledge of Vianet or any Group Company, threatened.

### **1.6 Insolvency**

Each of Vianet and the Group Companies (i) is and has at all times been solvent, and (ii) is free from pending or threatened bankruptcy, corporate reorganization proceedings, liquidation, or any other insolvency or bankruptcy action or event.

### **1.7 Changes and Material Facts**

There has not occurred any change, development or condition (financial or otherwise) that has had, or would reasonably be expected to have, individually or in aggregate, a Material Adverse Effect.

## **1.8 Full Disclosure**

Vianet has made available to the Investor, all information, including without limitation the financial, marketing, sales and operational information on a historical basis relating to the Group Companies and the Projects, which would be material to an investor in the Group Companies, as requested by the Investor and its advisors. To the best knowledge of Vianet and the Group Companies, all such information which has been provided to the Investor is true, correct and complete in all material aspects and no material fact or facts have been omitted from that information which would make such information untrue, inaccurate or unreasonably incomplete.

## **1.9 Condemnation**

There is no condemnation or other government action pending or threatened to seize any portion of the assets or properties (including without limitation, the Existing Projects) of any Group Company.

## **2. COMPLIANCE WITH LAW**

### **2.1 General**

1. Each of the Group Companies is in compliance in all material aspects with governmental laws, rules, regulations and orders applicable to it and/or its assets (including, the Applicable Laws governing foreign investment, labour and employment, contracts, lease, construction, acquisition of land use rights, bidding, auction and listing, anti-corruption and bribery, environmental protection, trademarks, property management, etc.) to the extent as required for the Ordinary Course of Business of the Group Companies without any Material Adverse Effect.
2. The operations of each of Vianet and the Group Companies are, and have been, conducted at all times in compliance with, in all material aspects, applicable financial record keeping and reporting requirements and anti-money laundering statutes in each of the jurisdictions in which it is incorporated and of all jurisdictions in which they conduct business.
3. Without limiting the generality of above paragraph, none of Vianet and the Group Companies, their Affiliates and their respective directors, officers, agents, employees, Representatives and any other Person acting on behalf of any of the foregoing has:-
  - (a) made, offered, given, promised, or authorized any financial or other advantage (including any payment, loan, gift or transfer of anything of value), directly or indirectly, either (A) to or for the use or benefit of any Government Official, political party or official thereof, any candidate for political office, or another person at the request or with the assent or acquiescence of any of the foregoing or (B) knowing or being aware of a high probability that all or a portion of such financial or other advantage (including any payment, loan, gift or transfer of anything of value) would be offered, given or promised, directly or indirectly, to or for the use or benefit of any Government Official, political party, official thereof, any candidate for political office, or another person at the request or with the assent or acquiescence of any of the foregoing, for the purpose of:-
    - (1) (x) influencing any act or decision of such Government Official, political party, party official, or candidate in his or its official capacity; (y) inducing such Government Official, political party, party official or candidate to do or omit to do any act in violation of the lawful duty of such Government Official, political party, party official or candidate; or (z) securing any improper advantage; or
    - (2) inducing such Government Official, political party, party official, or candidate to use his or its influence with any Government Entity to affect or influence any act or decision of such Government Entity

in order to assist any of the Group Companies and the Shareholders in obtaining, retaining or soliciting business.

- (b) engaged in any other conduct which would violate the Anti-Bribery Laws.

## 2.2 Governmental Consent and Approval

Except as set forth in this Agreement or other Transaction Documents or as otherwise recognized by the Parties in writing, the execution, delivery and performance of this Agreement and the other Transaction Documents by Vianet and any Group Company do not and will not require any consent, approval, authorization or other order of, action by, filing with or notification to, any Government Entity.

## 2.3 Licenses and Consents

- (a) Save as disclosed in this Agreement and/or the Disclosure Schedule, each Group Company has obtained and will maintain all necessary licenses, approvals, permits, registrations, filings and other authorisations (collectively, the “Licenses”), including without limitation the licenses required by law for the relevant Group Company to own, occupy, use and develop the Existing Projects and other assets and to conduct its business.
- (b) To the best knowledge of Vianet and the Group Companies, the Group Companies have complied with the terms of the Licenses to the extent as required to maintain such Licenses under Applicable Laws and no circumstance exists which may result in the termination, revocation or suspension of any of the Licenses or that may prejudice the renewal of any of them, which will individually, or in the aggregate, have an adverse effect on the operation of the Group Companies.
- (c) All consents, waivers and notification required for the transactions contemplated hereby have been or will be obtained prior to the closing of the relevant transactions contemplated hereby.

## 2.4 Environmental Matters

- (a) Each Group Company has obtained all necessary permits, licenses or other approval required by or in relation to any applicable environmental laws and energy saving laws of the PRC (collectively, "**Environmental Licenses**") and the Group Company has complied with the terms of the Environmental Licenses in all material respects. All of the Environmental Licenses are in full force and effect. No circumstance exists which may result in any Environmental License not being renewed or, where necessary, transferred. There are no circumstances which are likely to give rise to any such violation, termination, suspension or revocation of Environmental Licenses and no notices or other communications have been issued by any government authority in this regard.
- (b) No Group Company has used, disposed of, generated, stored, processed, transported, dumped, released, deposited, buried or emitted any dangerous substance at, on, from, to or under any of its assets or at, on, from, to or under any other property which is in breach of any applicable environmental laws of the PRC in any material respect.
- (c) No notice, notification, demand, request for information, citation, summons, order or complaint has been received from any third party (including any employee of the Project Companies or governmental, regulatory, supervisory or administrative body), no penalty has been assessed and no action, suit or proceeding is pending, or to the knowledge of Vianet, threatened (nor to the knowledge of Vianet is there any investigation or review pending) by any Government Entity or other person with respect to any matters relating to the Project Companies arising out of any applicable environmental law.
- (d) No property or other asset now or previously owned, leased or operated by the Project Companies is listed or, to the knowledge of Vianet, proposed for listing, on the list of sites requiring investigation or clean-up. There has been no environmental investigation, study, audit, test, review or other analysis conducted of which Vianet is aware in relation to the current or prior business of the Project Companies or any property or facility now or previously owned, leased or operated by the Project Companies which has not been made available to the Investor at least ten (10) Business Days prior to the date of this Agreement.
- (e) There are no liabilities of or relating to the business of the Project Companies of any kind whatsoever, whether accrued, contingent, absolute, determined, determinable or otherwise, arising under or relating to any applicable environmental law (including any liability to make good, repair, re-instate or clean up land or another asset owned, occupied, possessed or used by the Project Companies on or before the date of this Agreement) and there are no facts, conditions, situations or set of circumstances which could reasonably be expected to result in or be the basis for any such liability.

## 2.5 Convictions

Each of the onshore Group Companies, the Xi'an Offshore SPV, Dynamic Ruby and the Foshan Offshore SPV has not been convicted of any offence. No officer, employee, agent or former officer, agent or employee of any Group Company has been convicted of any offences in relation to any Group Company, and no employee has, to the best of the knowledge, information and belief of Vianet, been convicted of any offence (save for any traffic offence) which reflects upon his suitability to hold his position or upon the reputation of any Group Company.

### **3. ACCOUNTS AND FINANCIAL MATTERS**

#### **3.1 Books and Records**

All accounts, books, ledgers and other financial records of each Group Company have been properly maintained and contain up to date and accurate records of all matters required to be entered into them by Applicable Laws, and give a true and fair view of the matters which ought to appear in them.

Section 3.1 of the Disclosure Schedule sets forth true and complete copies of the unaudited consolidated balance sheet of the Group Companies as of 30 September 2016 (the "**Financial Statements**").

All financial data and statements concerning the Group Companies and the Projects that have been delivered to the Investor or its designees (including without limitation, the Financial Statements) are true, complete and correct and, to the extent thereof, accurately represents in all material aspects the financial condition and results of the operations of the applicable Person as at the date thereof and have been prepared in accordance with US GAAP applied on a basis consistent with the past practices in all material aspects.

#### **3.2 Position since Execution Date**

Since the execution date hereof, except where prior written consent from the Investor has been obtained:-

- (a) each Group Company has conducted its business in and only in Ordinary Course of Business;
- (b) there has been no Material Adverse Effect in the turnover, operating results or financial position of any Group Company;
- (c) no resolution of the shareholders of any Group Company that is in violation of the provisions of this Agreement has been passed;
- (d) no change has occurred in the accounting methods, principles or practices applied by a Group Company and there has been no revaluation by any Group Company of any of its assets; and
- (e) there has been no material damage, destruction or loss, whether or not covered by insurance, affecting the assets, properties or business of any Group Company.

#### **3.3 Dividends and Distributions**

Save as disclosed in this Agreement and/or the Disclosure Schedule, no dividend or distribution of profits or assets has been or agreed to be declared, made or paid by any Group Company since their respective date of incorporation.

### **3.4 Borrowings and Guarantees**

1. Save as disclosed in this Agreement and the Disclosure Schedule, no Group Company has any outstanding Indebtedness, or any Liability (whether present or future, fixed or contingent, recorded or unrecorded) in respect of any guarantee or indemnity.
2. No event has occurred which would entitle any third party (with or without the giving of notice) to call for the repayment of Indebtedness of any Group Company prior to the normal maturity date.
3. Any and all bank loans, financings and other borrowings of similar nature are obtained in full compliance of the Applicable Laws in all material aspects.

### **3.5 Capital Commitment**

Except as set out in the Disclosure Schedule, the Group Companies do not have any commitment on capital account outstanding.

### **3.6 Related Party Transaction**

Except as set out in the Disclosure Schedule, there exist no Related Party transactions in respect of any of the Group Companies.

### **3.7 Undisclosed Liabilities**

1. There are no material Liabilities of any Group Company, other than Liabilities (i) reflected or reserved against on the Financial Statements, or (ii) incurred in the Ordinary Course of Business consistent with past practice. Reserves are reflected on the Financial Statements against all Liabilities of the Group Companies in amounts that have been established on a basis consistent with the past practices of the Group Companies and in accordance with US GAAP applied on a basis consistent with the past practices of the Group Companies.
2. None of the Group Companies is a party to, or has any commitment to become a party to, any joint venture, off balance sheet partnership or any similar contract (including any structured finance, special purpose or limited purpose vehicle or other “off-balance sheet arrangement”).

## **4. COMMERCIAL MATTERS**

### **4.1 Contracts and Outstanding Offers**

1. All contracts of the Group Companies set out in the Restructuring and Transaction Plan (the “**Material Contracts**”) have been provided to the Investor before the date hereof. Each Material Contract is legally binding on the parties to it in accordance with its terms.
2. No Group Company is in material breach of any Material Contract and no Group Company has given written notice to any counterparty to a Material Contract that such counterparty is in breach of the relevant Material Contract. No counterparty to any Material Contract has given written notice of its intention to terminate, or has sought to repudiate or disclaim under, any Material Contract.

3. The entry into, delivery and performance of the obligations under the Transaction Documents do not and will not result in:-
  - (i) a breach of any Material Contract or give the counterparty to a Material Contract the right to terminate, or vary the terms of, such Material Contract; or
  - (ii) the creation of an Encumbrance on any assets of any Group Company or any shares or other securities of any Group Company.
4. Save as disclosed in this Agreement and/or the Disclosure Schedule, none of the Group Companies is a party to any contract entered into otherwise than on an arm's length basis and in the Ordinary Course of Business thereof.
5. Any and all contracts, agreements and other arrangements entered into by any Group Company with any Government Entities are valid, binding on and enforceable against the relevant parties thereto, and no event has occurred in which any of such contracts, agreements or other arrangements may be rescinded or terminated.

#### **4.2 Intellectual Property**

None of the Group Companies owns any intellectual property. Each Group Company is the sole, unencumbered, legal and beneficial owner of or is otherwise duly authorised to use the intellectual property used in the conduct of its business. To the best knowledge of Vianet and the Group Companies, none of the Group Companies has ever infringed upon any intellectual property owned or claimed by a third party.

#### **5. TAXATION**

1. The Group Companies shall have paid any and all Taxes that are due and payable prior to the closing of the acquisition of the corresponding Group Company.
2. Each of the Group Companies has duly filed required Tax Returns and supplied other required information to the relevant Government Entity. All such returns, notices and information are complete and accurate in material respects. No Group Company is or has been the subject of an on-going investigation by the relevant Tax authority and to the best knowledge of Vianet and the Group Companies, there are no facts which are likely to result in such investigation.
3. In relation to stamp duty assessable or payable in the PRC or elsewhere in the world, all documents the enforcement of which any Group Company may be interested have been duly stamped and no document belonging to any Group Company now or at the JV Co 2 Closing which is subject to stamp duty is or will be unstamped or insufficiently stamped.

4. No relief from stamp duty has been improperly obtained, nor has any event occurred as a result of which any such duty from which any Group Company has obtained relief, has become payable.
5. All stamp duty, other taxes and governmental charges payable upon any transfer of shares in any Group Company before the JV Co 2 Closing has been duly paid.
6. Neither the entering into of this Agreement nor the JV Co 2 Closing will affect or result in the withdrawal of any stamp duty relief granted to any Group Company on or before the JV Co 2 Closing.

## **6. PROPERTIES**

### **6.1 General**

The Existing Projects constitute all the real property owned or leased (or that will be owned or leased by any Group Company upon completion of the Restructuring) by all the Group Companies (collectively, the "**Properties**"). Such Existing Projects comprise all the land and premises owned, rented and occupied or otherwise used in connection with the business of the Group Companies or in which any Group Company has any right or interest. The Group Companies do not own, lease or hold any real property other than the Properties and the registered offices of the Group Companies.

### **6.2 Ownership of Properties**

1. The Group Companies are the legal and beneficial owners and/or users of, and are entitled to and has exclusive possession of and/or lease of, the Properties. The Project Companies have, or will by Completion have, lawfully and validly obtained in its own name by way of grant method the State-owned land use right for those land required for business operation and own the buildings above such land free and clear of all claims, charges, mortgages, liens, encumbrances, leases, tenancies, options, rights of pre-emption or rights of first refusal or other third party rights.
2. The title to the land and to the buildings under construction thereon is properly constituted by and can be deduced from the land use right certificates and building ownership certificates (where applicable) which are, or will by the JV Co 2 Closing be, in the possession and under the control of the Project Companies and each Project Company is, or will by Completion be, the registered and beneficial owner of the relevant Properties and there are no entries in any relevant PRC government land bureaus or registries or agencies against the Properties which will on the JV Co 2 Closing be adverse to the title of the Project Companies and, to the best of the knowledge, information and belief of Vianet, no matter exists which is capable of registration against the Properties.
3. The Properties held by the Project Companies by way of leasehold are based on effective, subsisting and enforceable lease agreements.
4. The Project Companies have in material aspects fully performed all contracts relating to the Properties and in material aspects complied with restrictions, provisions, conditions as required by Applicable Laws relating to the Properties.

### 6.3 Projects

1. The relevant Group Company has completed as required under the Applicable Law to obtain necessary certificates and permits for the development, construction, operation and management of the Projects including without limitation the relevant NDRC approvals, MOFCOM approvals and/or filings (if applicable), land use rights certificates, building ownership rights certificates, land planning permits, construction planning permits, construction permits and other necessary permits. Such certificates and permits have been or will be properly issued or granted to the relevant Group Company and are valid and subsisting. All the relevant Group Companies have paid or will pay to the relevant Government Entity in charge of land administration in the PRC or other Government Entities all costs and expenses relating to the land acquisition such as land premium, relocation compensation fees and consultation fees.
2. No Group Company has done or omitted to do anything which might lead to the foregoing certificates or permits (including without limitation land use rights certificates, building ownership rights certificates, land planning permits, construction planning permits and construction permits over any Projects) being suspended, revoked or varied in any respect which is adverse to the interests of the Group Companies and its Subsidiaries in any respect. There are no outstanding or pending disputes, notices, complaints or events which affect or may in the future affect the development, construction, operation, management and use of the Projects consistent with its present use.
3. There is no covenant, restriction, burden or stipulation affecting any Projects in any material respect which is of an onerous or unusual nature or inconsistent with its present use.
4. Except as set out in the Disclosure Schedule, the AIC registration of each of the Project Companies shall have been duly registered and filed to the effect that the business scope of each of the Project Companies shall be sufficient to conduct its business.
5. Except as set out in the Disclosure Schedule, there is no restriction on lease, sale or transfer of any Project or any part thereof.
6. In respect of the Xi'an Project, notwithstanding the 《数据中心信息服务外包项目合作框架协议》 dated 28 December 2015 between 21Vianet VNB and 中国电信股份有限公司陕西分公司 or any other agreements related thereto, (a) 21Vianet VNB and the Xi'an Project Company may lease, transfer, encumber or otherwise dispose of any and all assets and equipment placed within the Xi'an Project that are owned by 21Vianet VNB and the Xi'an Project Company without any restriction as long as such lease, transfer, encumbrance or disposal does no harm to the cooperation with 中国电信股份有限公司陕西分公司; (b) any and all proceeds from the foregoing lease, transfer or disposal shall belong to 21Vianet VNB and/or the Xi'an Project Company and shall have nothing to deal with 中国电信股份有限公司陕西分公司; and (c) 中国电信股份有限公司陕西分公司 will not remove any equipment owned by it (the "**Xi'an Telecom Owned Assets**") or suspend any utilization thereof on the ground of the foregoing lease, transfer or disposal.

7. In respect of the Foshan Project, notwithstanding the 《佛山世纪互联合作协议（合作分成）》 dated 3 June 2013 between 世纪互联（佛山）信息技术有限公司 and 中国电信股份有限公司广东分公司 or any other agreements related thereto, (a) 世纪互联（佛山）信息技术有限公司 and the Foshan Project Company may lease, transfer, encumber or otherwise dispose of any and all assets and equipment placed within the Foshan Project that are owned by 世纪互联（佛山）信息技术有限公司 and the Foshan Project Company without any restriction as long as such lease, transfer or disposal does no harm to the cooperation with 中国电信股份有限公司广东分公司; (b) any and all proceeds from the foregoing lease, transfer, encumbrance or disposal shall belong to 世纪互联（佛山）信息技术有限公司 and/or the Foshan Project Company and shall have nothing to deal with 中国电信股份有限公司广东分公司; and (c) 中国电信股份有限公司广东分公司 shall not remove any equipment owned by it (the “**Foshan Telecom Owned Assets**”) or suspend any utilization thereof on the ground of the foregoing lease, transfer or disposal.

## 7. EMPLOYEES, PENSIONS AND INCENTIVES

- (a) As at the closing of the relevant transactions in respect of each Existing Project as provided herein, there is no employee of the Existing Project Company undertaking such Existing Project.
- (b) None of the Group Companies is a party to any profit sharing scheme, share option scheme, share incentive scheme or any other scheme under which any director, officer or employee of the company is entitled to participate in the profit sharing of any of the Group Companies or has any rights in respect of any shares of any Group Companies, other than previous bonuses.
- (c) There are no material outstanding Liabilities on any of the Group Companies to pay severance compensation to any present or former employee.
- (d) Each Group Company has at all relevant times complied with, in all material aspects, its statutory obligations concerning retirement, social security (including without limitation pension insurance, medical insurance, unemployment insurance, work-related injury insurance, maternity insurance and housing fund), health and safety at work of its employees. There are no outstanding claims made by any employee or third party in respect of any accident or injury. Each Group Company has performed in all material aspects its contractual obligations and other legal duties concerning retirement, social security, health and safety at work of its employees.
- (e) There are not in existence any contracts of service with the employees of the Group Companies, nor any consultancy agreements with the Group Companies, which cannot be terminated by three (3) months' notice or less or (where not reduced to writing) by reasonable notice without giving rise to any claim for damages or compensation.

- (f) No notice to terminate the contract of employment of any employee of any Group Company (whether given by any such Group Company or by the employee) is pending, outstanding or threatened and no dispute is outstanding between any Group Company and any of its current or former employees relating to their employment, its termination.
- (g) Each Group Company is not involved in nor has it received notice of any industrial or trade dispute or any dispute or negotiation with any trade union or association of trade unions or organisation or body of employees and there is nothing likely to give rise to such a dispute or claim.

**8. EFFECTIVE CONTROL OVER PROJECTS**

Vianet has effective control over the Projects.

**9. SOLVENCY AND NO WINDING-UP**

No Order has been made or Actions commenced or resolutions passed or steps taken by a Person for the winding-up or dissolution of or ending the corporate existence of any Group Company. To the knowledge of Vianet and the Group Companies, no circumstance which may reasonably be expected to result in such Order, Actions, resolutions or steps has arisen. No liquidator, receiver, custodian, sequestrator, manager or anyone in a similar capacity has been appointed in respect of the business or any asset of any Group Company. No circumstance which may reasonably be expected to result in such appointment has arisen.

**10. BROKER**

No finder, broker, agent, financial advisor, or other intermediary has acted on behalf of Vianet or any Group Company in connection with the negotiation or consummation of this Agreement or any of the Transactions contemplated hereby. All the negotiations, consummation, or performance of this Agreement or any of the Transactions contemplated hereby will not give rise to any valid claim against the Investor or any Group Company for any brokerage or finder's commission, fee, or similar compensation.

**Covenants of Vianet**

1. Vianet undertakes that it shall, and shall cause its respective Affiliates and the Group Companies to, at the cost of Vianet, complete all of the following matters, actions and transactions within the applicable time limits respectively set forth below or such other time as mutually agreed upon by the Shareholders (but in no event later than the first Tranche Closing Date, except as provided otherwise):-
  - (a) The Daxing Project Company and the Foshan Project Company shall duly obtain their respective social insurance registration certificates (社保登记证) no later than Daxing Closing and Foshan Closing respectively;
  - (b) Any and all of the items listed in the punch list mutually agreed upon by the Shareholders shall be completed;
  - (c) Any and all of the consents and permissions required for the closing of the transactions contemplated hereby listed in the Disclosure Schedule shall be obtained;
  - (d) The employment of any and all employees of JV Co 1, JV Co 2 and their respective Subsidiaries shall be terminated, and any and all of the individuals set forth in the list mutually agreed upon by the Shareholders shall have entered into an employment contract in form and substance satisfactory to the Shareholders with JV Co 3 and/or its Subsidiaries (for the avoidance of doubt, the Parties agree that termination of the employment of the employees of each Project Company selected by the Shareholders shall be completed upon each corresponding Tranche Closing Date, except for the first Tranche Closing Date);
  - (e) The Daxing Project Company shall enter into: (i) with 21Vianet VNB and 北京星光拓诚投资有限公司 a binding supplementary agreement to the 《房屋租赁协议》 (with a lease commencement date of 1 March 2013) between 21Vianet VNB and 北京星光拓诚投资有限公司, which supplementary agreement shall be in form and substance satisfactory to the Shareholders, where the parties thereto agree that, among other things, the Daxing Project Company shall be entitled to a unilateral right to renew the lease for up to twenty (20) years; and (ii) with 北京星光拓诚投资有限公司 a series of agreements in form and substance satisfactory to the Shareholders where the utilization right of the relevant infrastructure shall be transferred to the Daxing Project Company
  - (f) Vianet undertakes that any and all rentals (together with other ancillary fees) for each year during the lease period (including the foregoing renewed lease period) in excess of that for the same year as mutually agreed upon by the Shareholders shall be borne by Vianet; and
  - (g) Before the execution of the Daxing Documents, Vianet shall provide the Investor with a true copy of the documents evidencing that the mortgage on the underlying land of the Daxing Project created on 9 February 2012 has been released and any and all valid and existing mortgages on the underlying land of the Daxing Project are created after 1 March 2013.

2. Vianet undertakes that it shall, and shall cause its respective Affiliates and the Group Companies to, at the cost of Vianet, complete all of the following matters, actions and transactions as soon as practicable or within such other time limit as mutually agreed upon by the Shareholders after the JV Co 2 Closing Date:-
- (a) Any and all of the registered capital of the Existing Project Companies that has not yet been paid shall be paid in accordance with the provisions of their respective articles of association and Applicable Laws;
  - (b) Vianet shall use Best Efforts to cause a separate land use right certificate in respect of the underlying land of the Xi'an Project be obtained by the Xi'an Project Company;
  - (c) If any mortgage or transfer of the Xi'an Project or any part thereof requires any action from the holder of the underlying land use right of the Xi'an Project, Vianet shall use its Best Efforts to cause such holder of such land use right to take such action in a timely manner; and
  - (d) Vianet shall take any and all actions to ensure that the Group Companies shall be granted with all available tax incentives/subsidies to the extent permitted by Applicable Laws.

**Reserved Matters****With respect to any Group Company:-**

1. establishment of a Group Company; any entry into of any joint venture, partnership or other similar arrangement, acquisition of any share or equity capital or other securities of any company or business entity, or entry into a new investment project (including any funding thereof) with a total amount of such acquisition or new investment of RMB80,000,000 or more; Transfer of any shares or equity interests in a Group Company (other than those permitted in this Agreement);
2. acquisition or disposal of material assets by any Group Company:-
  - (a) with a value above 10% of the total fixed assets owned by such Group Company, either individually in a single transaction or in aggregate in a series of connected transactions; or
  - (b) outside of the Ordinary Course of Business;
3. except as expressly described in detail and expressly approved in the then-prevailing approved Annual Business Plan and Budget, creation of any Encumbrance over any asset of any Group Company with a value of more than 10% of the total fixed assets owned by such Group Company (either individually or in a series of related transactions) or outside of the Ordinary Course of Business; or the incurring of any debt, guarantees or liabilities (including contingent liabilities) by any Group Company in an amount of more than 10% of the total fixed assets owned by such Group Company (either individually or in a series of related transactions) or outside of the Ordinary Course or Business;
4. an initial public offering of any and all of the shares, equity interests, security or equivalent of any of the Group Company, or any merger or division of any Group Company;
5. creation, issue, purchase, redemption or other reorganisation of its share or registered capital, or the payment of any dividend or other distribution in specie that is not on a *pro rata* basis (unless otherwise allowed under this Agreement), return or reduction of capital, or capitalization of reserves;
6. except as expressly described in detail and expressly approved in the then-prevailing approved Annual Business Plan and Budget, incurring of any capital expenditure, investment or cash outflows by any Group Company above 10% of the total fixed assets owned by such Group Company in any one transaction or in a series of related transactions;
7. any change in the nature or material change in the scope of the business of any Group Company, or any amendment to the Group Company's constitutional documents;
8. any winding up, cessation or change of business, termination, liquidation, bankruptcy or similar proceeding of any Group Company (unless otherwise provided in this Agreement);

9. any Related Party Transaction (except for those contemplated by and pursuant to a Master Service Agreement);
10. any change in any Group Company's accounting policies, accounting standards, auditors or financial year end;
11. any form of material reorganization, including without limitation, amalgamation, reconstruction, merger or consolidation or scheme of arrangement or other business combination with or into any other Person;
12. provision of any guarantee for any third party, which is not expressly described in detail and expressly approved in the then-prevailing approved Annual Business Plan and Budget;
13. any filing, withdrawing or settling of any litigation, arbitration or other legal proceeding with a subject amount of more than RMB1,000,000;
14. except as otherwise provided in the foregoing, the entry into a contract or a series of related contracts (other than a Management Service Agreement or a Sub-Contracting Agreement) with a value of above RMB10,000,000, that are not included in the then-prevailing approved Annual Business Plan and Budget; and
15. entering into any agreement or making any commitment for any of the foregoing.

**Investor's Information and Inspection Rights**

1. The Investor shall be entitled to the following information rights:-
  - 1.1 As soon as practicable, but in any event within ninety (90) days after the end of each fiscal year of JV Cos, audited annual consolidated financial statements for the Group Companies for such fiscal year prepared in accordance with US GAAP, audited and certified by one of the Big Four Accounting Firms duly appointed by the board of JV Cos to serve as JV Cos' auditors.
  - 1.2 As soon as practicable, but in any event within sixty (60) days after the end of each quarter, an unaudited report, which shall include without limitation, the consolidated income statements and statements of cash flows for such quarter, balance sheets, lists of debts, bank loans and other borrowings as well as capital expenditures for the Group Companies, and the respective quarterly balance sheets, income statements and statements of cash flows for each of the Group Companies for such fiscal quarter.
  - 1.3 As soon as practicable, but in any event within twenty (20) Business Days after the end of each month, an unaudited report, which shall include without limitation, the consolidated income statements and statements of cash flows for such month, balance sheets, lists of debts, bank loans and other borrowings as well as capital expenditures for the Group Companies, and the respective monthly balance sheets, income statements and statements of cash flows for each of the Group Companies for such fiscal month.
  - 1.4 Copies of all other documents or other information sent to any Person in such Person's capacity as a shareholder of JV Cos, and notice of any material liabilities incurred by or threatened against, and any material lawsuit or other material claim filed or threatened against, any Group Company.
  - 1.5 Copies of any reports filed by the Group Companies with any relevant regulatory authority or governmental agency.
  - 1.6 Any other document, material or information reasonably requested by the Investor.
2. The Investor shall be entitled to the following inspection rights:-
  - 2.1 The right to inspect facilities, records and books of the Group Companies and their direct or indirect Subsidiaries and to make extracts and copies therefrom, at any time during regular working hours on reasonable prior notice to the applicable Group Company respectively; and
  - 2.2 The right to discuss the business, operations and conditions of the Group Companies and their direct or indirect Subsidiaries with their respective directors, officers, employees, accountants, legal counsel and investment bankers.

### Form of Deed of Adherence

**THIS DEED** is made on [date]  
by [name] (the “**New Shareholder**”).

**WHEREAS:**

- (A) By a transfer dated [date], [name of transferring Shareholder] transferred to the New Shareholder [number] Class [\*] shares with a par value of US\$0.00001 each in the capital of [name of JV Co] (the “**Company**”).
- (B) This Deed is entered into in compliance with the terms of an investment agreement dated 5 March 2017 made between the 21Vianet Group, Inc., 21Vianet DRP Investment Holdings Limited and Marble Stone Holdings Limited as such agreement shall have been or may be amended, supplemented or novated from time to time (the “**Investment Agreement**”).

THIS DEED WITNESSES as follows:

1. The New Shareholder undertakes to adhere to and be bound by the provisions of the Investment Agreement, and to perform the obligations imposed by the Investment Agreement which are to be performed on or after the date of this Deed, in all respects as if the New Shareholder were a Party to the Investment Agreement and named therein as a shareholder of the Company.
2. This Deed is made for the benefit of (a) the original Parties to the Investment Agreement and (b) any other Person or Persons who after the date of the Investment Agreement (and whether or not prior to or after the date of this Deed) adheres to the Investment Agreement.
3. The address of the New Shareholder for the purposes of the Investment Agreement is as follows:

<u>If to the New Shareholder:-</u>	<u>with a copy to:-</u>
Address: [*]	Address: [*]
Attention: [*]	Attention: [*]
Fax: [*]	Fax: [*]
Email: [*]	Email: [*]

4. This Deed shall be governed by and construed in accordance with the laws of Hong Kong without regard to the conflicts of law principles thereof.

IN WITNESS of which this Deed has been executed and delivered by the New Shareholder on the date which first appears above.

EXECUTED AS A DEED by \_\_\_\_\_ )

[New Shareholder]: \_\_\_\_\_ ) Duly Authorised Signatory

in the presence of:

\_\_\_\_\_  
Signature of Witness

Name: \_\_\_\_\_

Address: \_\_\_\_\_

### Appraisal Principles

In determining the fair market value pursuant to this Agreement, and the Appraiser shall:-

- (1) determine the enterprise value of such Group Company, which shall be calculated on a going concern basis for a private company of a comparable size and in a comparable industry by applying a comparable company multiple analysis to such Group Company's EBITDA based on its last audited accounts or such other index customarily applied in market practice, given consideration of any real estate assets and other assets of such Group Company as well as any fund management, project management or other business of such Group Company.
- (2) in calculating the equity value of a Group Company, deduct any debt and other liability as at the relevant date and add cash, cash equivalent and other asset as at the relevant date.
- (3) specifically, when determining the enterprise value of a Group Company pursuant to the foregoing, (a) value a Group Company's real estate assets, other tangible assets and related liabilities, such valuation to reflect a sale between a willing seller and a willing purchaser, on an arm's length basis and without undue pressure on either the seller or purchaser to close the transaction; (b) adjust a Group Company's non-real estate tangible assets for any actual or probable impairments; (c) exclude any deferred Tax liabilities caused by differences in the appraised value and the historic Tax basis of the assets; (d) with respect to any debt or liability borne by a Group Company, adopt a calculation method that is consistent with the methodology of how similar liabilities have historically been paid or settled and accepted by the relevant counterparty; and (e) subtract any transaction costs and Taxes incurred or likely to be incurred, from the transfer of a Group Company to Vianet or its relevant Affiliate.

**Vianet's Specific Indemnity Matters**

1. Any material violation of Applicable Laws by any Group Company (including without limitation, those in connection with utilization of the land use right in respect of any Project and construction of any Project, environmental protection, energy saving, employment) prior to the JV Co 2 Closing Date, whether or not such violation is found or accused after the JV Co 2 Closing Date;
2. Any breach by any Group Company of any Material Contract (including without limitation, any land use right grant contract with any Government Entity) prior to the JV Co 2 Closing Date, whether or not such breach is found or accused after the JV Co 2 Closing Date;
3. Any delay in the commencement or completion of the construction of any Existing Project prior to the JV Co 2 Closing Date, whether or not such delay is found or accused after the JV Co 2 Closing Date;
4. Any utilization of any Existing Project or its underlying land use right in violation of the relevant land use right grant contract or other similar documents;
5. Any failure to complete any environmental impact assessment or energy saving assessment in respect of any Existing Project (excluding those arising due to change of Applicable Laws) prior to the JV Co 2 Closing Date, whether or not such failure is found or accused after the JV Co 2 Closing Date;
6. Any failure of any Group Company to duly perform any construction-related contracts in respect of any Existing Project in any material aspect prior to the JV Co 2 Closing Date, whether or not such failure is found or accused after the JV Co 2 Closing Date;
7. Any ceasing to have effect or becoming null and void of any leases in respect of any Existing Project due to any defect or another reason that exists prior to the JV Co 2 Closing Date (except for those conducted pursuant to the Restructuring and Transaction Plan);
8. Any penalty imposed by any Government Entity against any Group Company due to a reason that exists prior to the JV Co 2 Closing Date;
9. Any cost for acquiring the Xi'an Telecom Owned Assets and/or the Foshan Telecom Owned Assets or replacement thereof, and any cost for settling any dispute with the owner of the Xi'an Telecom Owned Assets and/or the Foshan Telecom Owned Assets;
10. Any Liability incurred by any Group Company or the Investor in connection with the Restructuring due to Vianet's breach of this Agreement or other Transaction Documents;
11. Any Tax Liability or reduction of Tax basis of the Projects or the Group Companies arising from or in connection with the Restructuring or the transaction steps provided in Section 4 (Investment Commitment);
12. Any Liability arising from or otherwise in connection with the issues set forth in the punch list in Section 1(b) of Exhibit 9.8;

13. Notwithstanding anything to the contrary, any Liability arising from the issue set forth in item 7 of Project Company 1 of Subsection 2 of Section 2 (第二条第二小条项目公司一项下第7项) and item 4 of Project Company 2 of Subsection 2 of Section 2 (第二条第二小条项目公司二项下第4项) in the Disclosure Schedule under the condition that problems caused by such issue fail to be solved by the Shareholders using commercially best efforts within thirty (30) days in a way satisfactory to the Investor; and
14. Any Liability imposed by any Government Entity on the Investor or any Group Company due to any failure to obtain any approval by, registration or filing with any Government Entity in respect of the Transactions contemplated hereby, and any Liability arising from or in connection with any unwinding of the Transactions contemplated hereby required by any Government Entity.

**Address of Notices**

If to VNET or Vianet:-

Address: M5, 1 Jiuxianqiao East Road, Chaoyang District, Beijing, China  
Attention: Terry Wang  
Fax: + 86 10 8456 4234  
Email: [terrywang@21vianet.com](mailto:terrywang@21vianet.com)

with a copy to:-

Address: M5, 1 Jiuxianqiao East Road, Chaoyang District, Beijing, China  
Attention: Eric Chu / He Qiongxiu  
Fax: + 86 10 8456 4234  
Email: [eric.chu@21vianet.com](mailto:eric.chu@21vianet.com)  
[he.qiongxiu@21vianet.com](mailto:he.qiongxiu@21vianet.com)

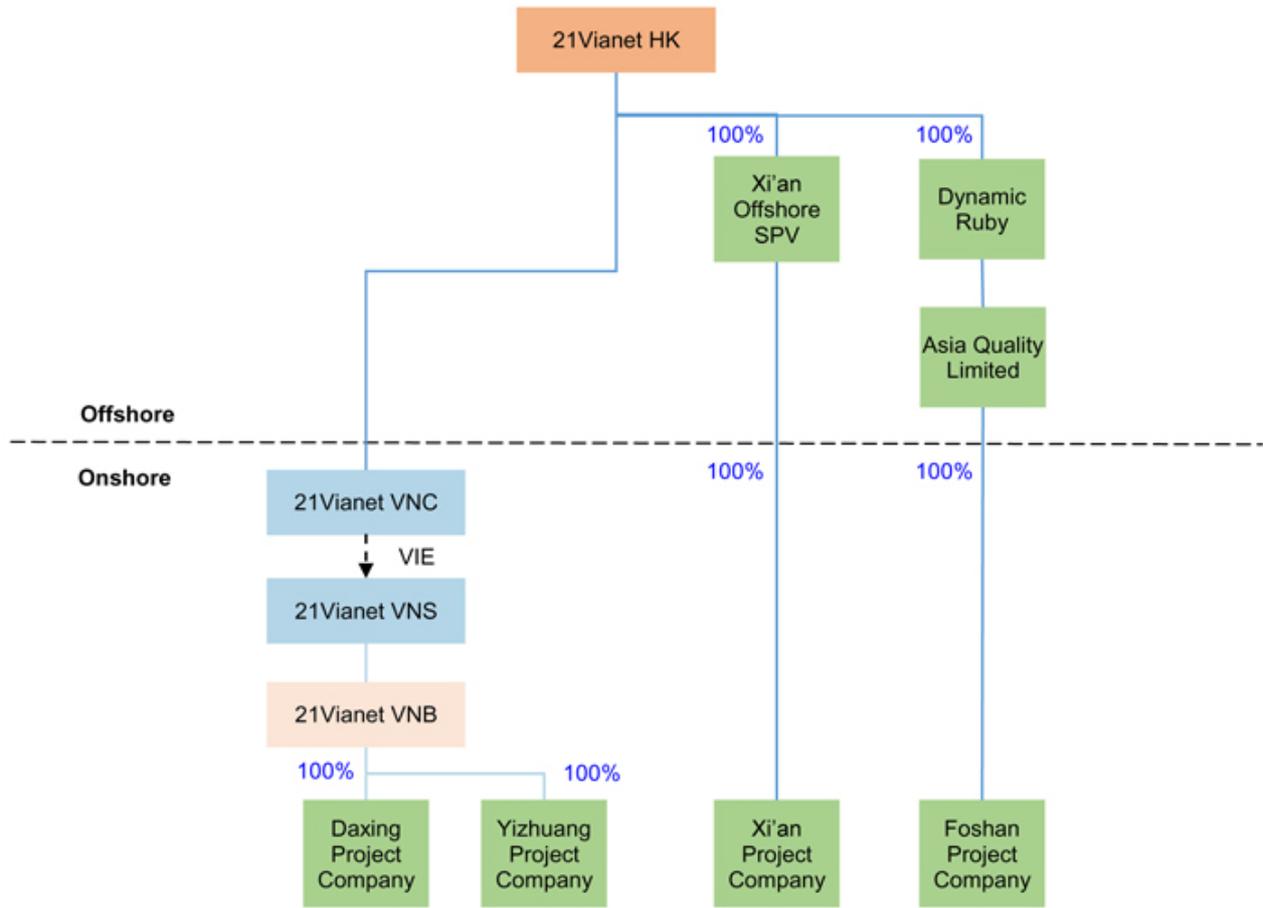
If to WP:-

Address: Marble Stone Holdings Limited c/o Warburg Pincus Asia LLC, Suite 6703, Two International Finance Center, 8 Finance Street, Hong Kong  
Attention: Legal Counsel / Jun Liu  
Fax: +852 2521 3869  
Email: [jun.liu@warburgpincus.com](mailto:jun.liu@warburgpincus.com)

with a copy to:-

Address: Marble Stone Holdings Limited c/o Warburg Pincus Asia LLC, Suite 6703, Two International Finance Center, 8 Finance Street, Hong Kong  
Attention: Ellen Ng / Jeffrey Hu  
Fax: +852 2521 3869  
Email: [ellen.ng@warburgpincus.com](mailto:ellen.ng@warburgpincus.com)  
[jeffrey.hu@warburgpincus.com](mailto:jeffrey.hu@warburgpincus.com)

Existing Structure



“**21Vianet VNC**” means 21 ViaNet Data Center Co., Ltd. (世纪互联数据中心有限公司), and “**21Vianet VNS**” means Beijing Yiyun Network Technology Co., Ltd. (北京毅云网络科技有限公司)..

## Schedule A

### List of Projects and Project Companies

<u>Project Name</u>	<u>Location</u>	<u>Existing Project Company(ies)</u>
<b>Daxing Project</b>	北京市大兴区北兴路（东段）2号院 1 号楼	北京宏元网络科技有限公司 (the “ <b><u>Daxing Project Company</u></b> ”)
<b>Yizhuang Project</b>	北京市北京经济技术开发区博兴六路 18 号	北京一成泰和投资有限公司 (the “ <b><u>Yizhuang Project Company</u></b> ”)
<b>Xi'an Project</b>	陕西省西安市未央区西安经济技术开发区凤城十路 1 幢 10101、10201、10301、10401	世纪互联（西安）科技有限公司 (the “ <b><u>Xi'an Project Company</u></b> ”) 21ViaNet@Xian Holding Limited
<b>Foshan Project</b>	广东省佛山市禅城区智慧路4号	佛山卓翼智慧数据有限公司 (the “ <b><u>Foshan Project Company</u></b> ”) Asia Quality Limited (佳均有限公司) Dynamic Ruby Limited

**Schedule B**

**Form of Closing Certificate**

**Closing Certificate**

**THIS CLOSING CERTIFICATE** (this "**Certificate**") is executed and delivered to the Investor pursuant to and in connection with the Investment Agreement entered into by VNET, Vianet and WP on 5 March 2017 (the "**Investment Agreement**").

The undersigned, pursuant to the provisions of Exhibit 4.2(c)(i) to the Investment Agreement, hereby certify that as at 20 , any and all of the JV Co 2 Closing Conditions, including without limitation to the following, have been satisfied:-

<u>Item</u>	<u>Conditions Precedent</u>	<u>Status</u>	<u>Supporting Documents</u>	<u>Notes</u>
	[JV Co 2 Closing Conditions to be copied here]	[Satisfied/Not satisfied and pending waiver by the Investor]	[See Appendix [ ]]	

Unless otherwise defined in this Certificate, capitalized terms used in this Certificate shall have the meaning ascribed thereto in the Investment Agreement.

Vianet

By: \_\_\_\_\_

Name: [\*]

**Appendix** [to be added]

## Schedule C

### Annual Business Plan and Budget

The Annual Business Plan and Budget shall contain the following information:-

1. Detailed forecast / financial budget for the next year (with material line items broken out);
2. Line item variance analysis between historical accounts and budget (i.e., explanations on material differences);
3. Current and forecasted occupancy and rental rates;
4. Summary of operations for the preceding twelve (12) months (including without limitation performance of the business, key challenges, the identified areas for improvement, assessment of the performance of Key Management, etc.);
5. Market analysis (including without limitation analysis on current tenants, competition or competitors, market strength or weakness, etc.);
6. Execution plan for the next twelve (12) months (including without limitation focus, responsible personnel, etc.);
7. Current status of financing and any planned re-financing of each asset or entity for the next twelve (12) months;
8. Any plans with respect to material asset acquisitions, capital expenditures, investment or cash outflows for the next twelve (12) months;
9. Comparison of current development status to the original development plans (if applicable) and a detailed variance analysis;
10. An comprehensive update of the development plans (if applicable) to reflect the current status of such development;
11. An update on and schedule for undertaking any new Projects; and
12. Other details/items as requested by the board of JV Cos or the board of directors of any other Group Company.

## List of Significant Subsidiaries and Principal Consolidated Affiliated Entities\*

## Significant Subsidiaries

	Jurisdiction of Incorporation
21ViaNet Group Limited	Hong Kong
21Vianet Mobile Limited	Hong Kong
21Vianet Ventures Limited	Hong Kong
Hong Kong Fastweb Holdings Co., Limited	Hong Kong
Diyixian.com Limited	Hong Kong
DYXNet Limited	Hong Kong
Dermot Holdings Limited	British Virgin Islands
WiFire Group Inc.	British Virgin Islands
21Vianet Xi'an Holding Limited	British Virgin Islands
Fastweb International Holdings	Cayman Islands
21Vianet Data Center Co., Ltd.	PRC
21Vianet Anhui Suzhou Technology Co., Ltd.	PRC
Joytone Infotech Co., Ltd.	PRC
21Vianet (Foshan) Technology Co., Ltd.	PRC
Abitcool (China) Broadband Inc.	PRC
21Vianet Hangzhou Information Technology Co., Ltd.	PRC
21Vianet (Xi'an) Technology Co., Ltd.	PRC
21Vianet Zhuhai Financial Leasing Co., Ltd.	PRC
Foshan Zhuoyi Intelligence Data Co., Ltd.	PRC
Beijing Fastweb Technology Co., Ltd.	PRC
Shenzhen Diyixian Telecommunication Co., Ltd.	PRC

## Principal Consolidated Affiliated Entities

Beijing Yiyun Network Technology Co., Ltd. (previously known as Beijing aBitCool Network Technology Co., Ltd.)	PRC
Beijing iJoy Information Technology Co., Ltd.	PRC
Shanghai iJoy Information Technology Co., Ltd.	PRC
Beijing 21Vianet Broad Band Data Center Co., Ltd.	PRC
Beijing Chengyishidai Network Technology Co., Ltd.	PRC
Zhiboxintong (Beijing) Network Technology Co., Ltd.	PRC
Beijing Yilong Xinda Technology Co., Ltd.	PRC
Guangzhou Gehua Network Technology and Development Co., Ltd.	PRC
Langfang Xunchi Computer Data Processing Co., Ltd.	PRC
Sichuan Aipu Network Co., Ltd.	PRC
WiFire (Beijing) Technology Co., Ltd. (previously known as Beijing Tianwang Online Communication Technology Co., Ltd.)	PRC
Beijing Fastweb Network Technology Co., Ltd.	PRC
WiFire Network Technology (Beijing) Co., Ltd. (previously known as aBitCool Small Micro Network Technology (BJ) Co., Ltd.)	PRC
Shanghai Blue Cloud Technology Co., Ltd.	PRC
21Vianet (Xi'an) Information Outsourcing Industry Park Services Co., Ltd	PRC
Beijing Yichengtaihe Investment Co., Ltd.	PRC

\* Other entities of 21Vianet Group, Inc. have been omitted from this list since, considered in the aggregate as a single entity, they would not constitute a significant subsidiary.

**Certification by the Principal Executive Officer  
Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002**

I, Steve Zhang, certify that:

1. I have reviewed this annual report on Form 20-F of 21Vianet Group, Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the company as of, and for, the periods presented in this report;

4. The company's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the company and have:

- (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the company, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- (c) Evaluated the effectiveness of the Company's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- (d) Disclosed in this report any change in the Company's internal control over financial reporting that occurred during the period covered by the annual report that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting; and

5. The company's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the company's auditors and the audit committee of the company's board of directors (or persons performing the equivalent functions):

- (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the company's ability to record, process, summarize and report financial information; and
- (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the company's internal control over financial reporting.

Date: April 12, 2017

By: /s/ Steve Zhang

Name: Steve Zhang

Title: Chief Executive Officer

**Certification by the Principal Financial Officer  
Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002**

I, Terry Wang, certify that:

1. I have reviewed this annual report on Form 20-F of 21Vianet Group, Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the company as of, and for, the periods presented in this report;

4. The company's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the company and have:

- (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the company, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- (c) Evaluated the effectiveness of the Company's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- (d) Disclosed in this report any change in the Company's internal control over financial reporting that occurred during the period covered by the annual report that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting; and

5. The company's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the company's auditors and the audit committee of the company's board of directors (or persons performing the equivalent function):

- (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the company's ability to record, process, summarize and report financial information; and
- (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the company's internal control over financial reporting.

Date: April 12, 2017

By: /s/ Terry Wang

Name: Terry Wang

Title: Chief Financial Officer

**Certification by the Principal Executive Officer  
Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002**

In connection with the Annual Report of 21Vianet Group, Inc. (the "Company") on Form 20-F for the year ended December 31, 2016 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Steve Zhang, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: April 12, 2017

By: /s/ Steve Zhang

Name: Steve Zhang

Title: Chief Executive Officer

**Certification by the Principal Financial Officer  
Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002**

In connection with the Annual Report of 21Vianet Group, Inc. (the "Company") on Form 20-F for the year ended December 31, 2016 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Terry Wang, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: April 12, 2017

By: /s/ Terry Wang

Name: Terry Wang

Title: Chief Financial Officer

**CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

We consent to the incorporation by reference in the Registration Statements:

- i) Form S-8 No. 333-177273, pertaining to the 2010 Share Incentive Plan;
- ii) Form S-8 No. 333-187695, pertaining to the 2010 Share Incentive Plan, as amended;
- iii) Form S-8 No.333-197495, pertaining to the 2014 Share Incentive Plan; and
- iv) Form S-8 No. 333-208121, pertaining to the 2014 Share Incentive Plan, as amended,

of 21Vianet Group, Inc. of our reports dated April 12, 2017, with respect to the consolidated financial statements of 21Vianet Group, Inc. and the effectiveness of internal control over financial reporting of 21Vianet Group, Inc., included in its Annual Report (Form 20-F) for the year ended December 31, 2016, filed with the Securities and Exchange Commission.

/s/ Ernst & Young Hua Ming LLP

Shanghai, People's Republic of China

April 12, 2017

## Consent of Han Kun Law Offices

**To: 21Vianet Group, Inc.**

M5, 1 Jiuxianqiao East Road  
Chaoyang District, Beijing 100016  
the People's Republic of China

**Date:** April 12, 2017

Dear Sirs,

We consent to the reference to our firm under the headings “Item 3.D—Risk Factors,” “Item 4.B—Business Overview—Regulation,” “Item 4.C—Organizational Structure—Contractual Arrangements with Our Variable Interest Entities and Their Shareholders” and “Item 5.A—Operating Results” in 21Vianet Group, Inc.’s Annual Report on Form 20-F for the year ended December 31, 2016, which will be filed with the Securities and Exchange Commission (the “SEC”), and further consent to the incorporation by reference of the summaries of our opinions under these captions into the registration statement on Form S-8 (File No. 333-177273) pertaining to 21Vianet Group, Inc.’s 2010 Share Incentive Plan, the registration statement on Form S-8 (File No. 333-187695) pertaining to 21Vianet Group, Inc.’s 2010 Share Incentive Plan, as amended, the registration statement on Form S-8 (File No. 333-197495) pertaining to 21Vianet Group, Inc.’s 2014 Share Incentive Plan and the registration statement of Form S-8 (File No. 333-208121) pertaining to 21Vianet Group Inc.’s 2014 Share Incentive Plan, as amended. We also consent to the filing with the SEC of this consent letter as an exhibit to the Annual Report on Form 20-F for the year ended December 31, 2016.

Yours faithfully,

/s/ Han Kun Law Offices

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Han Kun Law Offices